

NOTICE OF MEETING

SPECIAL NOTICE TO THE PUBLIC: This meeting is scheduled for up to three days - May 29, 2024, May 30, 2024, and May 31, 2024, in order to allow the maximum flexibility to the Board of Trustees to complete the business items, and the Board may continue this meeting over a three-day period of time, with each day having a 6:00 PM start time for May 29, 2024, May 30, 2024, and May 31, 2024.

The Regular Meeting of the Incline Village General Improvement District (IVGID) Board of Trustees will be held starting at 6:00 PM on May 29, , and may be continued, if necessary, to 6:00 PM on May 30, 2024, and 6:00 PM on May 31, 2024, 2024 in the Boardroom, 893 Southwood Boulevard, Incline Village, Nevada.

Public Comment is Allowed and Members of the Public are Welcome to Provide Public Comment via Telephone at (877)853-5247 (the Webinar ID will be Posted to the IVGID Website on the Day of the Meeting). The Meeting will be Available for Viewing at <https://livestream.com/accounts/3411104>.

A. PLEDGE OF ALLEGIANCE*

B. ROLL CALL OF TRUSTEES*

C. INITIAL PUBLIC COMMENTS - *Unless otherwise determined, the time limit shall be three minutes for each person wishing to make a public comment. Unless otherwise permitted by the Chair, no person shall be allowed to speak more than once on any single agenda item. Not to include comments on General Business items with scheduled public comment. The Board of Trustees may address matters brought up during public comment at the conclusion of the comment period but may not deliberate on any non-agendized item.*

D. APPROVAL OF AGENDA *(for possible action)*

The Board of Trustees may make a motion for a flexible agenda which is defined as taking items on the agenda out of order; combining agenda items with other agenda items; removing items from the agenda; moving agenda items to an agenda of another meeting, or voting on items in a block.

-OR- The Board of Trustees may make a motion to accept and follow the agenda as submitted/posted.

E. REPORTS TO THE BOARD - Reports are intended to inform the Board and/or the public.

1. **SUBJECT:** Report on the Beach Access Survey Results By Kevin Lyons of Governance Sciences Group. – **pages 4 - 32**

F. CONSENT CALENDAR (for possible action)

1. **SUBJECT:** Approval of the IVGID Board of Trustees Meeting Minutes for April 24, 2024. (Requesting Staff Member: District Clerk Heidi White) – **pages 33 - 118**
2. **SUBJECT:** Approval of the IVGID Board of Trustees Meeting Minutes for May 8, 2024. (Requesting Staff Member: District Clerk Heidi White) – **pages 119 - 218**
3. **SUBJECT:** Review, Discuss, and Approve the Agreement for Services for Water Pump Station 3-1 Fuel Injection Pump Repair - 2023/24 Operating Budget; Fund: Fleet; G.L. # 40415190-7330; Contractor: Cashman Equipment, in the Amount of \$4,175.87. (Requesting Staff Member: Interim Director of Public Works Kate Nelson). – **pages 219 - 225**

Recommendation for Action: That the Board of Trustees make a motion to:

Incline Village General Improvement District

Incline Village General Improvement District is a fiscally responsible community partner which provides superior utility services and community oriented recreation programs and facilities with passion for the quality of life and our environment while investing in the Tahoe basin.

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www.yourtahoeplace.com

NOTICE OF MEETING

Agenda for the Board Meeting of May 29, 2024 - Page 2

1. Approve the Purchase Order for Services with Cashman Equipment in the amount of \$4,175.87 for the repair of the fuel injection pump on the emergency standby generator at WPS 3-1; and,
2. Direct the General Manager to sign and execute the Agreement.

G. GENERAL BUSINESS (for possible action)

1. **SUBJECT:** Review, Discuss, and Approve the Construction Contract for the Tyner Way Emergency Asphalt Replacement Project - 2023/24 Water Reserves; Fund: Utility Fund; Division: Water; Contractor: Sierra Nevada Construction, in the Amount of \$149,007.00. (Requesting Staff Member: Interim Director of Public Works Kate Nelson). – *pages 226 - 236*

Recommendation for Action: That the Board of Trustees make a motion to:

1. Approve the Construction Contract with Sierra Nevada Construction (SNC) in the amount of \$149,007.00 for the emergency replacement of approximately 6,100 SF of asphalt, 240 LF of asphalt curb and related materials; and,
2. Direct the Board Chair and Board Secretary to sign and execute the Agreement.

2. **SUBJECT: PUBLIC HEARING - FISCAL YEAR 2024/2025 RECREATION ROLL**
Public Comments will be taken Separately on this Item. The Board Chair will set the time limit for these comments at the meeting. It is anticipated that the time limit will be set at 3 minutes. page 237

- A. **SUBJECT:** Review, Discuss, and Adopt Resolution Number 1909: A Resolution Approving the Report for Collection of Recreation Standby and Service Charges for Fiscal year 2024/2025. Requesting Staff Member: Assistant Director of Finance Adam Cripps)

Recommendation for Action: That the Board of Trustees make a Motion to:

1. Set the Recreation Facility Fee and Beach Facility Fee for Fiscal Year 2024/25; and,
2. Approve Resolution Number 1909, which Approves the Report for Collection of Recreation Standby and Service Charges (also known as the Recreation Facility Fee and Beach Facility Fee) for Fiscal Year 2024/2025.

3. **SUBJECT: PUBLIC HEARING - FISCAL YEAR 2024/2025 BUDGET**
Public Comments will be taken Separately on this Item. The Board Chair will set the time limit for these comments at the meeting. It is anticipated that the time limit will be set at 3 minutes. page 238

- A. **SUBJECT:** Adoption of the Incline Village General Improvement District Final Budget for Fiscal Year 2024/2025, State of Nevada Form 4404LGF, Recreation Facility Fee and Beach Facility Fee. Authorizing Staff Levels, and Fiscal Year 2024-25 Capital Improvement Project Budget. (Requesting Staff Member: Assistant Director of Finance Adam Cripps)

Recommendation for Action: That the Board of Trustees make a Motion to:

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NOTICE OF MEETING

Agenda for the Board Meeting of May 29, 2024 - Page 3

1. Approve the Incline Village General Improvement District's Final Budget for Fiscal Year 2024 - 2024 (Form 4404LGF) as Prescribed by the State of Nevada Department of Taxation; and,
2. Approve the Fiscal Year 2024 - 2025 Authorized Staffing Levels; and,
3. Approve the Incline Village General Improvement District's Capital Improvement Program Budget for Fiscal year 2024 - 2025.

- B. Approve Fiscal Year 2024 - 2025 Central Service Cost Allocation. (Requesting Staff Member: Assistant Director of Finance Adam Cripps)

Recommendation for Action: That the Board of Trustees make a Motion to Approve the Central Service Cost Allocation Plan for Fiscal Year 2024 - 2025.

- H. FINAL PUBLIC COMMENTS - Limited to a maximum of three minutes in duration.

- I. ADJOURNMENT (for possible action)

CERTIFICATION OF POSTING OF THIS AGENDA

I hereby certify that on or before 9:00 AM on Thursday, May 23, 2024, a copy of this agenda (IVGID Board of Trustees Session of May 29, 2024) was delivered to the post office addressed to the people who have requested to receive copies of IVGID's agendas; copies were e-mailed to those people who have requested; and a copy was posted, physically or electronically, at the following locations in accordance with Assembly Bill 213:

1. IVGID Anne Vorderbruggen Building (893 Southwood Boulevard, Incline Village, Nevada; Administrative Offices)
2. IVGID's website (www.yourtahoeplace.com/ivgid/board-of-trustees/meetings-and-agendas)
3. State of Nevada public noticing website (<https://notice.nv.gov/>)
4. IVGID's Recreation Center (980 Incline Way, Incline Village, Nevada)

Persons may request copies of all agenda Materials by contacting the District Clerk or by visiting the Administrative Offices at the address listed above.

/s/ Heidi H. White

Heidi H. White

District Clerk (e-mail: hwh@ivgid.org/phone # 775-832-1268)

IVGID Board of Trustees: Chair Sara Schmitz, Vice Chair Matthew Dent, Treasurer Raymond Tulloch, Secretary Michaela Tonking, and David Noble

Notes: Items on the agenda may be taken out of order; combined with other items; removed from the agenda; moved to the agenda of another meeting; moved to or from the Consent Calendar section; or may be voted on in a block. Items with a specific time designation will not be heard prior to the stated time, but may be heard later. Those items followed by an asterisk (*) are items on the agenda upon which the Board of Trustees will take no action. Members of the public who are disabled and require special accommodations or assistance at the meeting are requested to call IVGID at 832-1100 at least 24 hours prior to the meeting. **IVGID'S agenda packets are available at IVGID's website, www.yourtahoeplace.com; go to "Board Meetings and Agendas".**

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Survey Results: Beach Access

Survey Info - This survey was sent on behalf of the Incline Village General Improvement District to the FlashVote community for Incline Village/Crystal Bay, NV.

These FlashVote results are shared with local officials

973

Total Participants

687 of 1397 initially invited (49%)
286 others
Margin of error: ± 4%

Applied Filter:
Locals only

Participants for filter:
671

Response Time (hours)

Started:
Apr 30, 2024 1:27pm PDT

Ended:
May 2, 2024 1:28pm PDT

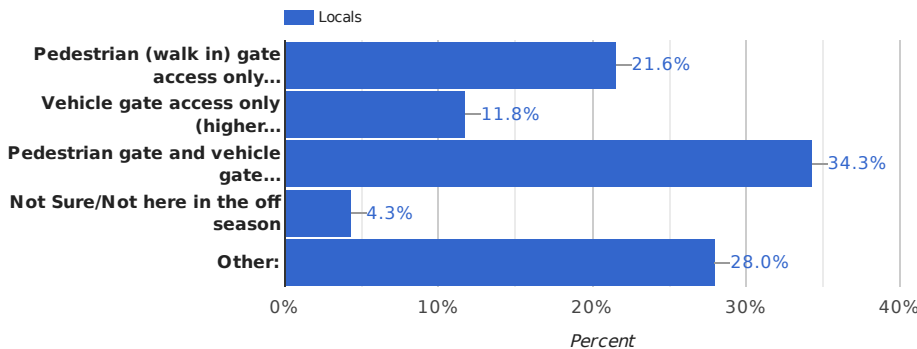
Target Participants:
All IV/CB

Q1 Right now access to our beaches in Incline Village is restricted by staffing the entrances from May to October each year. To further protect the private nature of our beaches (and the beach deed itself) IVGID is considering restricted access during the off-season with automated “RFID card” activated gates from October to May (similar technology to chairlift access cards used at Diamond Peak and other ski resorts).

If the beaches were restricted with automated access during the off season, which ONE of these do you think makes the most sense?

(671 responses by)

Options	Locals (671)
Pedestrian (walk in) gate access only (lowest cost, no car access)	21.6% (145)
Vehicle gate access only (higher cost, easier access)	11.8% (79)
Pedestrian gate and vehicle gate access (highest cost, most convenient access)	34.3% (230)
Not Sure/Not here in the off season	4.3% (29)
Other:	28.0% (188)



current want fine ridiculous like unnecessary
 empty USE rfid gate leave think need issue
 necessary access money way
 sense lock problem season time cost change
 trying limit open beach restrict spend
 card people winter waste see vehicle
 months option solve keep expense exist seem

This is a stupid idea and not worth the cost

Off Season control of access is not needed

No restriction and if restriction must have vehicle access.

Restricted access in the off season is unnecessary and a waste of money.

Not necessary in off season

None - its fine as it is

Poor use of funds. Other priorities should be met first.

I don't see why access should be limited in the off season. It's not crowded at that time.

This is not required and a waste of money.

We should not restrict the beaches in the off season

Don't waste the money. This has never been a problem, stop trying to create one.

Don't restrict access in the off season, for crying out loud. More waste of parcel owners' money.

Seriously??? Don't bother. Only restrict it when it is staffed during the season is fine.

No gate. Leave it as it is.

Completely unnecessary. I paddle year round and the beaches rarely have more than a handful of cars

Don't waste more money on this - Leave the gates open - Fire Sara and Matt

I do not believe we need to add expensive RFID access to our beaches during the off season.

I'm opposed to this. Unnecessary expense. I am at beach in the AM with my dog & no one is there

None of these, don't think access should be restricted

I don't think this is a good use of resources. The beaches are empty in the off season, so no issue

Why!? This is NOT a problem! Why create an expensive mess?

Utilization in the winter is low and additional protection is not necessary.

Until you provide a cost estimate, my opinion is that we should not consider automated access.

There is no need to have this added expense as the beaches are empty in the off season.

I would need to see the cost of these choices. Do we really need this expense. Leave gates open

I do not think the beaches should be restricted in the off season.

why waste the money?

Allow unrestricted access since few people use the beach and anyone can get in anyway.

None of the above

Save the money not needed!

No winter restrictions since there doesn't seem to be a problem

What is the problem with having to restrict access during off season. I hardly ever see anyone.

There is NO need to restrict access during the off-season. Expense not justified!

Not restricted in the off season

Don't lock them down at all Sara

I live here full time and have reason to want restricted access in the off season. Give people and

Don't change..this is BS!!My family visits in off season. Will we be charged on punch card!?

I don't think we need to restrict access in the off-season.

Open all in off season

THIS IS INSANE

Not necessary during off-season

Unrestricted access in the off season.

It depends on the costs of the different options

I do not support any winter no access proposal

Not sure what we are trying to solve for; are there ongoing security concerns? vandalism?

No gates

None, leave it the way it is.

This is an unnecessary waste of money. We don't need RFID cards.

Leave it alone in the off season- just let people go in,

Leave it as it is for no cost

No restrictions during off season

Crystal Bay resident, we have no interest in any planned action

Find out the REAL risk to the beach dead; WAY more valuable than gating

No gate

No need to change access. Leave it as is. Not enough character space here to type my answer in full

Leave them open

Keep it the way it is. The beaches are never crowded in the off season.

Why do we want to restrict it at all during winter months with no visitors?

I am opposed to spending money on a gate. It's not that big of an issue to warrant the expense.

Pedestrian RFID but with a 30 minute delay to keep people from passing the card back.

I don't think there should be restrictions in the off-season. They are normally empty and unused.

It should not be restricted.

The beaches aren't even crowded in the winter so why is this even an issue? Forget the whole thing.

Scanners left out with webcam. No gates.

No automated. Hire local for Gate House. Cost to be similar to annualized automated gate cost.

If it's a lift gate, won't people be able to walk around it? If tall swing gate, more auto accident

Is this really necessary?

Keep it the same! There is no current problem you are trying to solve.

Do not restrict during off season

Just don't man it or restrict access.

The beaches do not need to be restricted in off season!!

No gate in winter and off season

No restriction during off season

Don't change current access

NOTHING IS NEEDED...THE BEACHES ARE ALMOST EMPTY DURING OFF SEASON AND RESIDENTS NEED EASY ACCESS..

Would not want beaches to be restricted. They are never busy in the off season

Ridiculous idea and a waste of money to install mechanical access for the 6 months of the proposal.

Why create a problem where one doesn't exists

Leave them as is. They are fine. You are creating problems that don't exist

What is the purpose of having the gates? We have had access off season with no problem forever!

I don't want the RFID card. The off season access is fine as is.

Don't need it. Seriously

I think this is unnecessary.

Do not restrict beach access to pass holders!

Leave as is. It is not a problem. It is a waste of money to put in gates controlled by a card.

How is none of the above not an option. This poll is rigged. Keep the beaches unlocked.

No need to block access in off season

Leave as is

None. Leave our beaches alone. This is beyond ridiculous.

Not needed

Why spend \$\$ to restrict. Not really that many people on the beaches in the off season.

no access restriction

I don't think we need to spend money on this

You don't need to protect the beaches in the off season and "protecting the beach deed" is not eith

Don't restrict the beaches in the winter or off season. This is ridiculous

Why is this necessary. There is minimal use of the beaches and no congestion during off season. Wh.

Keep beaches open in off season

None of these. This is a waste of money. There is no cost or risk to the status quo.

Why restrict winter access? Seems like a poor use of funds.

Absolutely ridiculous to spend money on this non problem!

Leave it open-don't restrict access

Do not want beach restrictions during the off season

None of the above

Unnecessary, costly and potentially troublesome in any form. Beaches don't need to be locked down.

There should be no restrictions out of season.

Don't restrict the beaches in off season

Unnecessary, not needed, don't waste our money

keep it the way it is

Leave as is. You are solving a non-problem and wasting resources for no tangible gain.

Leave it as it is. No need to restrict access in the off season.

None. Why isn't " please don't waste our money on this crap" an option?

Maintain current restricted access only from October to May for zero additional cost

I don't think we need to restrict access in the off season. Seems not worth the expense.

I often access by car & walking- could pedal use vehicle ent as well?

No restricted access in winter

No change from how things work today.

Do not restrict access in the off season.

Staff the gates year round if needed

None

Don't limit offseason

No change to current

Unnecessary to have gates and does not benefit the community at all

Don't make any changes. Please don't spend money on a change that is not needed.

waste of money and not needed

I don't think it's worth the expense to implement any automated access.

Spot checks by staff and signage

None of the above. The cost benefit analysis is zero. Complete waste of community funds.

no need for a gate access.....leave it as is

Restricting beach access in the off season is unnecessary.

Do NOT WASTE OUR \$\$\$ on this!!!

Do not restrict in off season

Don't restrict access to the beaches during the off season.

Leave things as they are

Not sure. Is off season a problem?

Is there a need for this that residents are demanding?

Please don't restrict at all.

No gates are necessary. Let's give humans jobs.

Under no circumstances should we restrict access to our beaches from October to May. It is absurd!

Pedestrian gate access with internal button for gate

To be able to answer this question, one would need to know why it is being considered. Problem????

I like how it has been in the past. Open, unattended and not an additional expense.

I do not think such means need to be implemented.

Leave as is

NOT in favor of restrictions with automated access

DO NOT restrict access during October to May

Don't restrict access

Don't want restriction during off season. We need more parking spaces. Find a way to fix that.

No change needed

I am not in support of locking the gates during in the off season. I feel this is not necessary.

offseason should be open access

Keep it the way it is. No one goes and the beach deed has not been challenged to date

None, It doesn't make sense to restrict our beaches during the offseason

Beach access should not be restricted in the off season.

I don't like the card access. Off season, day time only open gates, occasionally monitored.

No new restrictions

no RFID gates

None, this is a bad idea.

No restricted access

Against the idea entirely. It is not worth the expense to restrict access in the off season.

Not necessary. Please stop wasting money

None of the above. Leave it be.

Who is paying for this flash vote? Who is approving the questions and suggested answers.? What

No restrictions in the off season!!!

No automated gates at any beach

None of the choices above are a good solution in my opinion.

Do not restrict during the off season! Keep the policy as it is! Why don't you make this as an opt

Keep as is, no change necessary

Don't restrict access in the off season

Leave them open

Why? Pedestrian only unacceptable for handicapped

Keep your current policy

Incline beach could be gate only as there is street parking. Burnt cedar there is no street parking

NO cost walk in & car access, LEAVE IT ALONE!

don't restrict access, that makes the most sense. Considering limited access is ridiculous

Leave as is, open in winter. IVGID has more than it can handle now why add more responsibility?

It doesn't make any sense at all to install gates. We are here all winter and see very little use

Unnecessary expense

Moved...IVGID high cost with no access with the tourists

None of the above I don't think its necessary in the winter months

I think everything is fine the way it is.

I oppose restricting off season beach access-costly & unnecessary!

Leave as is

Should not waste time or money doing this. What is truly be solved?

No restriction during off season

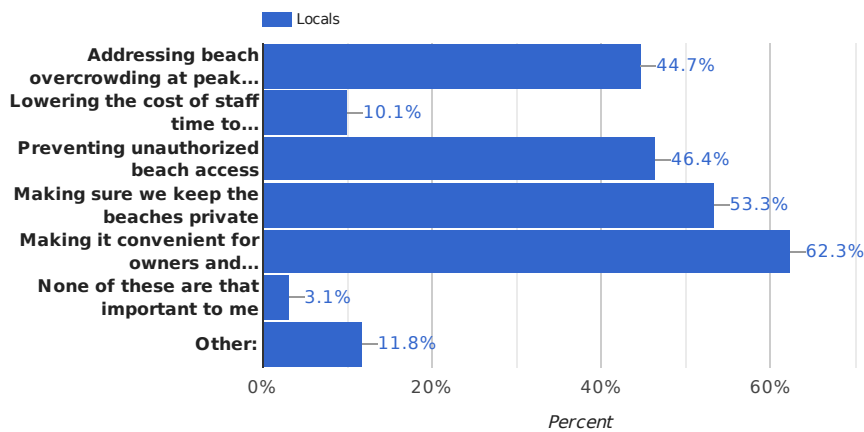
I do not understand why we would want to limit access to the beaches in winter.

I don't feel that we need to go to the expense, if this is simply to track off season use.

Q2 When it comes to managing access to our beaches, which of the following are most important to you, if any? (You can choose up to THREE)

(653 responses by)

Options	Locals (653)
Addressing beach overcrowding at peak times	44.7% (292)
Lowering the cost of staff time to manage access	10.1% (66)
Preventing unauthorized beach access	46.4% (303)
Making sure we keep the beaches private	53.3% (348)
Making it convenient for owners and their guests to go the beaches	62.3% (407)
None of these are that important to me	3.1% (20)
Other:	11.8% (77)



Its fine as it is

Ensuring I can enter the beach at any time

Keep and increase no dogs allowed policy

Parking for picture card holders only.

Manual in busy time works just fine. Money is better spent upping the beach grill facility

This will be a non-issue once Sara Schmitz is gone.

Raise the Rec fee back to where it was so that the punch card can be used more than three times.

Restricting or preventing car access during the winter is a terrible idea.

Increase the \$ amount on the punch cards. Can't get entire family in. Ridiculous

Keeping the beach clean.

Limit access for properties used as short term rentals. Give homeowners tickets for guests.

Put in RFID access for all times

Open up access to the Incline residents who do not currently have beach privileges.

Again, another problem with Flashvote: not enough info to offer informed answer: Cost comparisons?

Allow employee access on the beach.

Safety for guests and employees

Picture passholder must accompany beach guest.

Enforce no dogs policy

IVGID is doing a good job of keeping beaches private.

Let anyone who wants to walk in to the beach, walk in during the off season.

Reduce large tents at shoreline at peak times.

Allow non resident employees access to the beach Sara

Enforcing rules regarding popups and amplified music.

keep the sandy beach surfaces natural and free of cans, signs, and obstruction

Less costly for children and grandchildren

My response applies to "in season"

Punchcards basically cover my immediate family's use, but for guests/grandkids it's expensive.

Figure out a way to allow staff that commutes beach access as a well earned perk. Maybe finding emp

Need a guard on Hermit beach to prevent Hyatt guests from coming over to our beaches; happens often

Crystal Bay resident, we have no interest in any planned action

Let employees back on the beaches

Upgrading the facilities

No dogs in the off season. Owners do not obey the no dogs allowed signs at the beach.

Clear the boulders placed by Lakeshore homeowners on Washoe Co land--more parking for all.

Are we talking about summer only?

No need to pay people to be in the guard shack outside of busy hours and days.

Access to the pier

Preventing STR access to our beaches

Not spending money on silly RFID gates to defend a deed that's stood for many years.

THERE ARE NO ISSUES WITH BEACH OVERCROWDING. THIS APPEARS TO BE A SARA SCHMITZ ISSUE ONLY

Posting No Trespassing (low cost) signs is good enough for the 6 months of winter.

Removing the boat ramp

There is no issue with entering the beaches.

It appears we are making a mountain out of a molehill. Who is behind this change & why?

Employees of IVGID need to have access to the beaches as well. I hate our current policy.

I don't know what the problem is that you are trying to solve Sarah

Do not restrict access to pass holders

Not wasting time creating problems to solve.

Not wasting money for problems that don't exist.

Giving employees access. I am not an employee but feel it is important to maintain employee moral a

allowing me to take my immediate family and grandkids to the beach

Lower rates for owners guests

Keeping it accessible year around without having to use a key or card during the slow seasons

Allowing ALL Incline Village homeowners access to IVGID EVENTS AT BEACH (concerts)...even when those.

Keep dogs out of Federally recognized Lahanton Cutthroat Trout habitat stream Third Creek.tt

This smacks of Sara Schmitz disgusting mentality. We should NOT restrict access to our beaches off

Quality of the facilities

Are there problems at the beach from Oct to May?

Adding unnecessary costs. The current system is sufficient.

I do not view a restricted access in the off season to be convenient for owners.

Parking issues continue and far outweigh access in my opinion

These are my option for high season/summer

I THINK YOU SHOULD HAVE PRIORITIZED THE 3 RESPONSES, as keeping the beaches private is the key.

Removing plastics from the shoreline

Ensuring that the limited parking spots are available for actual residents only during busy times

Private and secure are most important

Adhering to the Beach Deed

I live in Crystal Bay we are not allowed on the beaches because of 1966 Deed.

Access to the beach all year round with my car so I can bring my kayak/sup/efoil even in the winter

Leave it as is

Again, who is paying for this "survey?"

No automated gates at any beaches

Everything works fine as is, no changes

Beach access May-October needs to be restricted.

No dogs of all types should be allowed on the beach. Even the red vested dogs are a bad idea.

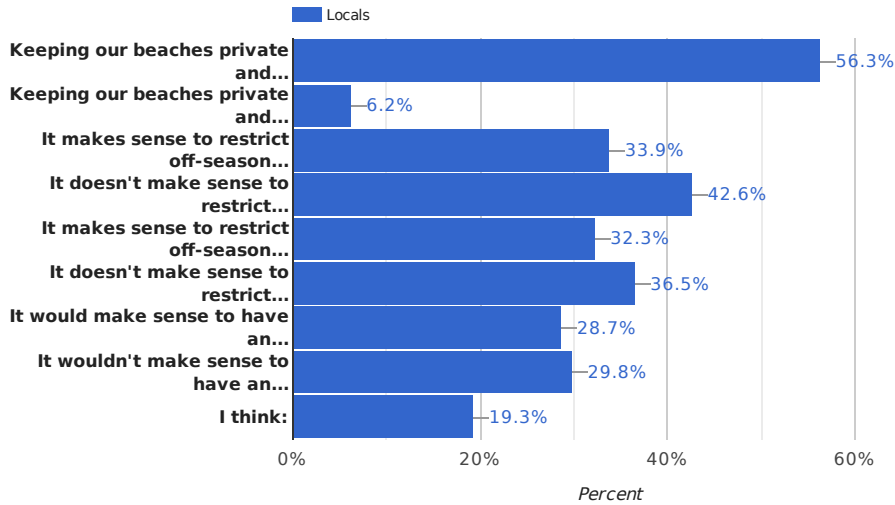
No pastime rentals access

Q3 When thinking about restricted access to our beaches during the off season, which of the following do you AGREE with, if any? (Choose all that apply, if any)

(641 responses by)

Options	Locals (641)
Keeping our beaches private and protecting the beach deed is important to me	56.3% (361)
Keeping our beaches private and protecting the beach deed is not important to me	6.2% (40)
It makes sense to restrict off-season access to Incline Beach	33.9% (217)
It doesn't make sense to restrict off-season access to Incline Beach	42.6% (273)
It makes sense to restrict off-season access to Burnt Cedar Beach	32.3% (207)

Options	Locals (641)
It doesn't make sense to restrict off-season access to Burnt Cedar Beach	36.5% (234)
It would make sense to have an automated pedestrian gate at Ski Beach	28.7% (184)
It wouldn't make sense to have an automated pedestrian gate at Ski Beach	29.8% (191)
I think:	19.3% (124)



leave it as is - no one is at the beach in off season - this is not a problem

Would need more information about the problem(s) that generated this survey.

You should restore Beach access to IVGID employees and quit listening to the Katz Kurmudgeon Krew

this is unnecessary. Current system is fine.

Huge waste of time and money

The beaches are not crowded during ff season, let's focus on the things that actually need attentio

You're trying to fix a problem that doesn't exist.

Another massive waste of time and Engineering's staff.

The beaches are not very busy during the off season, so I do not think this is an issue.

You creeps on the board are like rabid dogs afraid of strangers. Get over yourselves!

Our problem is during peak season not off season. Raise the Rec fee back and apply to payroll.

There are more important projects to focus on

Allowing beach access to anyone from October through May each year puts the beach deed at risk

It is overkill to restrict beach during the cold season. Man the booths Apr through October

How does not restricting access in winter put beach deed at risk?

Off season access isn't a problem. Don't spend the money!

It depends on the cost. We don't need another increase to IVGID fees.

Automation is going to be a maintenance nightmare. Automated gates don't work well.

I am not aware of there being a problem currently. If true, no investment now.

Without restrictions IVGID risks abandonment of the beach deed and the restrictive covenant.

Another stupid question. Instead of yes/no answer in a vacuum. Include the estimated cost.

Winter beach access is primarily a dog park. small crowds, I don't see a problem

If access is properly limited, we are funding resources for our use, not for tourists.

You also need to address the Hyatt guests that sneak in from their beach.

It makes sense to restrict off season access to Ski Beach

Protecting the beach deed is important but surely can be done without going overboard with security

you need to clarify what it entails to protect the beach deed. Beach deed is important.

You should revisit the harsh treatment of removing beach access for non resident employees Sara

These questions are ridiculously convoluted.

Ski beach needs human monitor, no AI can handle workload.

do not further restrict access by parcel-owners by restricting vehicle access in winter

THIS IS INSANE

This seems potentially very important for protecting the beach deed

Be reasonable and responsible. What problem are you trying to fix? Answer that question first.

Off season people don't spend much time at the beach. Leave it open.

Access to Incline and Ski Beach need to be coordinated.

Crystal Bay resident, we have no interest in any planned action

This is a total waste of funds

We also need our Village Green back for events, it was not intended to be a dog park and shouldn't

Leave as is. No need to restrict. Provide 2 legal opinions proving restriction necessary

The current system is fine. No need to spend more money on restricted access during the off season.

This is ridiculous to restrict access in the off season. I go often then & see few people.

Residents should get preferred parking.

What I think doesn't fit in the space provided. The issue isn't so black and white.

We have a problem with Hyatt guests accessing our beach. If we have an automatic gate, we need on

allowing vehicle parking at beaches is important year round

Off season access should be unlimited.

We should not worry about off season access

Beaches should not be restricted in winter

I think options presented are not good options to restrict unauthorized use.

Protecting the beach & the lake is most important

Private is private no matter the season

I think survey is skewed to give the answer someone wants

I don't understand why we are "protecting our beach deed". Are we losing private beach status?

There is such easy access to Incline Beach, I'm not sure trying to restrict off season would work.

Protect the expensive BCedar infrastructure. Save \$ @ Ski & Incline beaches.

Posted no trespassing sign is adequate in off season

Under what authority is this an issue? NO ISSUE..off season NO CROWDS

The few "unauthorized" off season visitors is not worth the expense to restrict them.

I assume few walk-ins in winter from November-March so pedestrians ok; but car restriction needed

Providing access to people during the offseason is welcoming; let's continue during off season plz

There isn't a problem with open access to beaches in the off-season

Off season access should be restricted at all Incline Village beaches.

It is fine as is. There isn't a problem in the off season.

Automated pedestrian gate at Burnt Cedar Beach

I am not aware of any problems with off season open access to our beaches.

There should be no restrictions to beach access to pass holders.

This is all insane

This is getting out of hand.

I don't think there is a problem with the beaches that there needs to be restricted access in the s

We should not restrict beaches off season

Protecting our beach deed is important to me, but overly restrictive access measures are not.

This would be ongoing wasteful spending

An automated gate in the winter does not make sense. A useless expense that would not offer much co

i am not sure where this whole issue is coming from.- what is the problem?

Not necessary in winter. The beaches are never crowded in the off season.

It isn't broken, don't spend our money on this.

should be year-round restricted access to beaches

Shut the gate to pedestrians and vehicles at Ski Beach during season. No automated gate.

Restrict off season access at both beaches for non passholders. Allow access for passholders only.

Enforcement of automated pedestrian access at our beaches during the off season would be untenable

If restricting off season, restrict vehicular access? Pedestrians could enter with no restriction?

I don't see off season access as a problem. There is no need to make any changes to anything.

If you need to restrict to protect the deed, staff the gates

We don't need to change anything.

Spot checks by staff and signage should be sufficient to protect the beach deed.

It is nice to have it unrestricted and available to our furry friends.

Unless absolutely required to keep the beach private, it doesn't make sense to restrict access Off

maybe allow off-season access to only one of our beaches to lower the cost of managing the gate??

no need for private access.....leave it the way it is....

Grant access to all Incline Village homeowners (even with no beach access IVGID cards) rights

How much would it cost to limit access to our beaches? How: Pass allows one-use per 1.5 hours.

Allow kayak frack access @ BC/SKI offseason and special community events (church, nonprofit) ok

all beaches should have RFID gates for winter access, but parking might be an issue at BCB

Keep dogs out of 3rd Creek

We need to avoid an elitist mentality about "keeping the riffraff out."

There must be other, more important issues.

Joanellen Slocumb 202081

Please: DO NOT restrict access during off-season

We usually drive to ski beach - would need automated vehicle gate as well

This survey is unnecessary and potentially costly

That our beaches have been operating successfully without restricted access during the off season

If we don't keep the beaches private the public will sue for and gain access. That's #1

Off season, unrestricted daylight access only. Occasionally monitored.

Adhering to the Beach Deed

Residents pay for beach access (if they choose) and deserve to have year-round access.

Spend the money on the building upgrade at Incline Beach.

Since 2015 I have worked and Volunteer in IV. I live in CB and I am not allowed beach access.

it would be wonderful if IVGIG enforced the rules relating to boat parking at Ski Beach

This is a waste of my time

Don't think there are problems at the beach in off-season-Not worth spending money to restrict

Off season access is not a problem. Let people enjoy the beauty of the beach

I walk many off season days on lakeshore and the beaches and I don't see that many people there.

Unless there have been issues with visitors, i don't see a need to spend money to restrict an empty

Leave off season access alone

no restricted access in off season, no locking gates at all during the season as well

Just make sure parcel owners have access to the beaches year round. Thanks.

No dogs should ever be allowed on the beaches.

Tourists should pick up their trash

We are getting a bit too snooty with our beaches. A pleasant walk on the snowy beach for visitors

As is

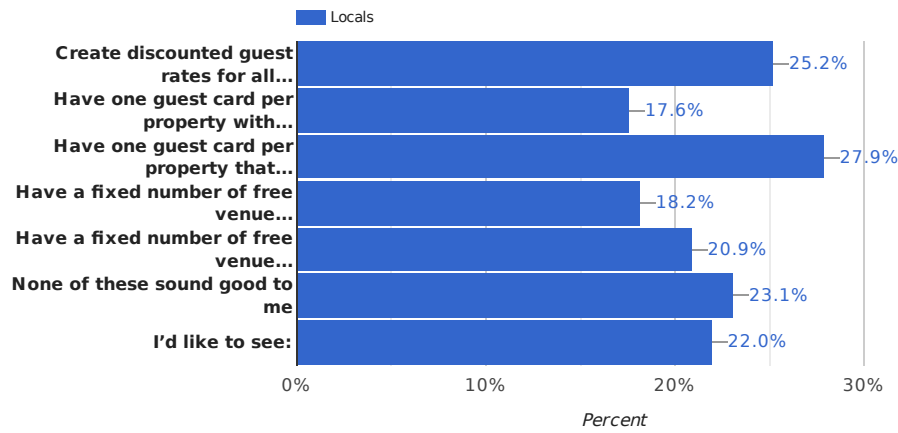
Q4 IVGID is also continuing to look at ways to improve the “punch card” system more generally. While it provides convenience and value for recreation fees, it also uses a lot of staff time, is confusing to many residents and creates challenges for our point-of-sale systems and financial reporting/budgeting.

Which of the following potential changes sound best to you, if any? (You can choose up to FOUR)

(631 responses by)

Options	Locals (631)
Create discounted guest rates for all venues instead of using limited punch card “dollars”	25.2% (159)

Options	Locals (631)
Have one guest card per property with a fixed number of free venue uses included (rounds of golf, lift tickets, etc.)	17.6% (111)
Have one guest card per property that can be used for beach access (instead of multiple punch cards)	27.9% (176)
Have a fixed number of free venue uses (rounds of golf, lift tickets, etc.) linked to each picture card	18.2% (115)
Have a fixed number of free venue uses (rounds of golf, lift tickets, etc.) linked to each property, usable by linked picture/punch cards	20.9% (132)
None of these sound good to me	23.1% (146)
I'd like to see:	22.0% (139)



- No changes - this is not a problem
- no change, leave as is.
- Stop the 5% abusers
- Hire individuals that aren't overwhelmed with the process in place.
- The Katz Kurmudgeon Krew leave Incline
- I don't like the one card idea for just beach access. It can cause confusion within a family
- Guests must be accompanied by picture pass holder at all times to have access to our beaches.

Every single Board has made changes to the punch card system. No WONDER people are confused.

in addition to full time reside, provide two guest passes with unlimited beach access and 50% off

one single RFID card for access to Diamond Peak, the beaches, and free driving range balls

Guest access to beaches like it was 2 yrs ago - before cards & \$\$ values were limited!

The punch card system works well for our household.

Make things like they were ten years ago! You seem to only be happy if nobody can use the beach

Bring REc fee to where it was. This short sited reduction was Stupid at best. This is Incline.

5 punch cards with \$157 value - you can afford a house here, but are confused by punch cards?!

Should ensure than family members have access via cards

Remember some people don't golf or ski but most people use beach access.

Have guest cards with RFID access with limited monetary value that guests can for anything

A better description of how each of these options would work

Discounted guest rates but with a limited number per day (eg can bring 5 guests but not 25)

30 free tickets a month owner can gift to guest w/o owner present & buy visits to bch with owner

I do not golf nor ski and would like to use discounts for tennis and pickleball which I do use.

Termination of punch cards. They're stupid and costly.

Venues be free or highly discounted for homeowners and non-homeowners pay for what they use.

all of these suggestions sound confusing reducing rec fee was a mistake,

Pay like 3x the rec fees and get free use of all venues with discounts for guests.

Limit on value of discounts, discounts only for property owners and their tenants .

They should be called "resident cards" and "guest cards." Use QR codes per property to simplify.

Unlimited beach and venue access for owners and their guests with owner cards. No punch cards

Make unsued punch cards rollover to the following year, Allow money to be added to punch cards.

I like having dollars available instead of for specific uses- for ex. I don't golf

Anything less confusing to the current state is GREATLY APPRECIATED :)

Eliminate punch cards. Property owners must accompany guests and pay fees using credit card.

Restore the previous value structure so that the punch card has real value

Keep the Punch Cards, I understand them.

this is confusing

i think the system we have currently works.

Not everyone who lives here skis or golfs. Whatever is decided needs to be fair to everyone!

Mandate that ALL residents (including full time renters) are given Picture Passes.

I need more information before making this decision.

Reduced pricing for residents

discounted guest rates to be applied w/ punch card use, or w/ a pic card resident paying cash

Fix the system so that there is clear value for everyone across recreation no matter what they use

The punch card works fine. Again, what problem exists that you are trying to fix? Answer that Q 1st

The board is creating a problem where there was not one.

Short term rentals no access ever

Keep the punch cards and 3 as always instead of 1 which is ridiculous

SARA prioritize the property owners. Under trustee Schmitz tenure the property owners have had no v

It would be good to simplify.

Need a more robust conversation about options rather than your stupid fixed choice survey

Redeemable value for owners with multiple punch cards - able to use to buy golf, etc

Picture cards should maintain the same access they have now. This question should only apply to gue

More information regarding this subject is needed in order to provide valuable input.

Discounted guest rates for all venues for all property owners/ residents

Residents get a fixed number of "guest" points, and these points can be used for golf, beach, or sk

Leave it like it is

a more detailed explanation of why any of these might be better than what we have now.

More access for my family and guests. Punch cards do not have enough value

Avoid single card per property or guest as it limits flexibility

Each property can bring 10 people to the beach for free per day. Golf and ski are full price.

Don't allow punch cards or guest access

ALL venues are paid access by all users, and venues are self funding (no REC fee).

restrict access to owners only

I like the current system. One card per family won't work if we arrive at different times.

Get someone smart to design a system that works for owners and guests, and give staff access perks.

Total of 5 picture passes per property, unused photo passes turn into non-refillable punch cards

Punchcard model is Byzantine. Simplify!

There should be special resident guest rates when accompanied by the resident (picture card holder)

better understanding of the question

Have one card per parcel with a fixed dollar amount that can be used at any venue

Punch cards should get same number of beach accesses as picture passes

One Guest card per property with a LIMITED number of uses and a limited number of Guests at one tim

WE NEED MORE INFORMATION TO GIVE AN OPINION

The ability for my guests to go to the beach when I am not there with my picture card.

More detailed information on any of these ideas.

beach access/beach parking restricted to picture pass holders

Let's keep with the current system. It's not perfect, but perfect is the enemy of good.

Guest cards that charge reduced rates for everyone in their party. Limit 6

Punch card dollars available to pay for fees at any IVGID venue.

Dont care. Make it fair.

Keep it the way it's always been. Why do you look for problems when there aren't any. The change is

Need more information about what these options mean before I can decide

ability to use punchcard value equivalent at venue of choice like a gift card for any purchases

the value of our punch cards return to the prior level (\$168/ card, I recall) Beach Access!!!

Limit the number of punchcards per property. .

access for rental guests limited to the rental days

Who is the incompetent person who wrote this? Were they high?

Picture card access w/discounted guest rates for all venues charged to picture card.

The high cost non welcoming feeling is already over the top

Picture card holders should continue to be allowed unlimited beach access.

Keep present system

IVGID keep what is in place currently, it works, and if you add a RFID gate entry system-save money

an easier way to update punch cards every year. they should auto renew

Picture pass holder must be present for guest access for discounts.

No comment

My IVGID allowance eligible as use against rec center access. I don't ski or play golf

1) Put the responsibility on owners who rent (LTR or STR) to arrange for guest cards to beach

allow punch card to be used across all IVGID owned rec venues - golf, ski and beach

not sure but guest use of beaches should be limited and controlled.

Lower golf rates for residents, and lower beach rates for residents guests

Would the guest card also have a limited number of uses? Or \$?

Get rid of the physical punch cards and have a virtual punch card accessed by an ID.

Picture cards linked with free uses and discounted uses equivalent to the price of punch cards

restricted access to beach so locals who live here can find a place to put a towel

Anyone that is holding a valid IVGID card should be allowed to access (even if name doesn't match).

Properties registered as ST rentals are excluded.

Except for children under 6(?), access is limited to one/card.

Multiple guest cards connected to single acct w/ one fixed \$ amount/house. Guest discounts w/picID

Less guests per parcel (STR abuse). Owner w picture card MUST accompany guests. No paying cash

The ability to purchase one time use cards for guest access

good idea but first talk with us & with the people who need to deal with them every day.

Residents do need to learn the system but once they do it is fine. Any system has a learning curve.

The most flexibility instead of guessing how many golf vs lift tickets, etc.

Only permanent residents get access to beaches. No Short Term Rental use of beaches.

One guest card per property loaded with a cash- like value that can be used for any IVGID amenity.

more information about all of the options above. The statements above are too general

I like the current system as it seems most likely to prevent abuse by short term rentals.

The problem was created when reduced they the rec center fees last year which reduced \$per card

residents should be able to use the punch card money towards lift tickets/passes at Diamond Peak

not sure

Get ride of punch cards.

more defined options. . . hard to select based on the options presented.

I'm focused on the goal-only PPH and ACCOMPANIED guests- can use facilities- not the means

Free venue uses should include beach, lift ticket, etc to equal guest card amount.

Less use by renters because it is abused all the time

All of them sound more confusing. If you don't understand a punch card you don't live here.

The wording of these questions is very confusing.

No fixed number anything thing & open amount on punch card billed to owners for guests(cc on file)

Card values to be used for any IVGID venue. Why restrict? Play passes, ski passes, tennis use....

Multiple punch cards per parcel provide STR owners a way around the system and create overcrowding.

We aren't quite clear on the choices above and their ramifications. We'd need more details.

Paid the price and it was expensive...never hardly got to use MY recreation areas...tourists took over

No change current system works best

If you have free venue use it should be customized to which venues you use

one 'guest' card per parcel that entitles holder to discounted guest rates - no free uses

I don't feel "expert" enough to make the best suggestion.

Have one guest card per property that can be used for beach access, discounted guest rates, etc.

Sara Schmidt leave Incline

Q5 Any other comments or suggestions about potential changes to our beach access or punch card system?

(271 responses by)



This is not a problem - leave it as is and stop wasting our money and time

The questions are bias

Thank you for the allowing us all to provide input. We appreciate Flash Vote! It is hard to understand why some have such a problem with it. If it is the way the questions are asked that seems easily resolved by creating a panel to develop the questions.

IT IS NOT NECESSARY TO INSTALL R F I D AT THE BEACHES. They are staffed when there is a need to supervise access. In the winter, hardly anyone is there except for a few people and their dogs.

I don't want to see any changes. Leave it the way it is. If anything, allow longer access to burnt cedar after sunset or before sunrise. Beaches are good for star gazing!

Do NOT build that severely downsized Incline Beach House. Wait until an Adult Majority is elected. Do nothing while Schmitz and Dent are on the Board

Should be unlimited lookups as was past policy. The beaches belong to us and the staff works for us!

Without better information as to what generated this survey it is difficult to offer sound opinions.

Gated RFID access seems like a bad choice. You'd still need manned gate access for busy times. And I do not believe we have a beach crowding issue in the offseason that justifies the expenditure, not to mention the issues that will arise when the RFID is out of service i the offseason, making the beaches inaccessible for residents

Owners should be able to bring guests in over the summer, even when we use up our punch card balance up. I don't mind paying for my guests once the punch card is used.

Address Beach Parking on the weekends, to include Friday, Sat and Sundays. I would like the way the guards would only let picture passes (not Punch Cards) to be able to park during those days, All beaches.

Please allow immediate family to get extra full membership access to ivgid facilities...now limited to only 5 immediate family members.

I agree with limits and maintaining the restrictions on access, but at \$16pp the punch card gets used up very quickly. Seems a bit too restrictive. Any other options being considered?

We should allow the following: Each parcel would be allowed up to 5 Picture Pass cards. Each pass would allow a holder to bring two guests to the beach - that's 10 total guests per parcel. And yes, a PP holder must be present at entry and stay with the guests while on the beach.

Please restore beach access to IVGID employees - it helps recruit and retain quality employees and costs practically nothing beyond angering a few sorry people who will never be happy anyway.

Do we need all this in off season? Where does all the money go??

Build a new beach house. Leave the gate access issue for the next Board...once Sara and Matt are gone.

Use one picture RFID card for all access

Lake Tahoe is a National Treasure ...no one owns but 20M people are trying to access. So, what if lake access was tied to stewardship behavior - everyone would win. not sure how exactly to do that, but would appreciate the discussion. converting visitors (and locals) to becoming active stewards for lake clarity... is the goal

Please stop changing this every year! As a full-time Incline Village homeowner, it is very hard to plan ahead for our family & friends who want to visit the beautiful Lake! We'd like to see guest punch cards with beach access that makes sense; not \$91 only for 5 adults to get in 1 day. This is extremely limiting and restrictive.

As a resident of IV, I want to be able to use the beach whenever I want, with my guests whenever I want. Punch cards should be able to be reloaded.

Data and Matt ruined this town

No commercial businesses on are beaches jet ski rentals etc

If you prevent beach access by homeowners in the winter please expect to be sued. That's insane! Whose idea is that?

Beach music on Friday has become very crowded with some poorly behaved attendees. Access should be restricted to IV homeowners and their guests via punch card or picture pass during high season. STR guests should not be given beach access during the high season, because there are other beaches available to them around the lake.

These questions seem very leading with the assumption that things need to be different than hoe they currently are. I don't think off season use is an issue at all. And I don't care if people are 'sneaking' onto the beach during the off-season.

Raise Rec fee back to where it was. Even at the higher price it was the best value ever. Saving millionaires \$200 per year is a joke. Claiming that not everyone uses all facilities so save them \$200 is silly when they would spend that having dinner at a restaurant. Entry level home prices are very high here, nobody noticed the higher fee until they tried to bring guests to the beach and they card ran out after a family of four.

Restrict beach access to vrbo renters etc

Vehicle access during off season is important since I bring my kayak from the house to the beach. If we have a pay as you go for guests how would you pay for the guest during off season? Rates for card holders in the different venues should be similar to rates in other Tahoe venues. Private golf club rates for those who want to be members and comparable public rates for others. Occasional picture card holders and guests of card holders should pay a discounted rate at time of purchase. So three straight forward rates: tennis/golf membership, IVGID picture pass holders and their guests, general public. Beach access is trickier. I don't want to drive family members or friends who are visiting to the beach if I need to do other errands. Perhaps they can present an access card instead of the punch card and pay via credit card at the venue.

We have lived here since 1993. This town used to be neighborly and welcoming. It is now restrictive, unfriendly and mired in bureaucratic nonsense. So few people are at the beaches in the off season. Don't waste my dollars by installing electronic gates. Clean up the dirty bathrooms at Incline Beach instead. It is unreal how IVGID wastes money. This is not an issue. Why are you wasting our time with this?!

Too many AirBnB users. Our town needs to limit short-term rentals to one month minimum like Carmel and other vacation towns.

It's claimed that allowing access by anyone to Incline's beaches for most months of the year puts the beach deed and restricted access at risk. Could IVGID's attorneys weigh in with a legal opinion on this? It would address rumors and concerns and inform what IVGID should do, or doesn't need to do, to protect property owners' restricted access.

Limited cards and limited dollars makes no sense.

Please don't close the vehicle access in the winter to the beaches. I wouldn't mind if you needed card access if you need to. I am on Goose Patrol along with my dogs. Not having parking available to use would be very sad and would really only allow people who live within walking distance of the beaches to participate in the winter.

You guys are hunting for a solution for a problem that doesn't exist.

Existing system seems fine to me and computer systems and staff should be able to accommodate.

You provide insufficient information about restricted access to make an informed decision. It doesn't make sense to have a pedestrian gate if there is no automobile gate. Without a cost estimate, we don't know what we might face in terms of possible fee increases.

Guest privileges will end when guest cards run out of the limited monetary value for the year

I would love to see the Dogs in a dog park and not at the beach year around.

1) IVGID should post adequate signage at any place the Beaches might be accessed by vehicle or by foot noting that the Beaches are restricted to use by authorized Homeowners and their guests. 2) IVGID should restrict vehicular access points to the Beaches with appropriate gates or barricades when IVGID employees are not present to prevent unauthorized access. 3) IVGID should vigilantly enforce the rights granted Homeowners in the Deed and prohibit use of the Beaches by unauthorized persons. 4) IVGID should solicit and consider Homeowner comments with respect to any decisions that could impact Homeowner access or use of the Beaches. 5) To the extent any Beach pass programs are enacted or modified, such programs should be vetted and approved by the IVGID Board in a public setting (as opposed to ad hoc staff approvals), with the full knowledge and participation of the Homeowners, and based on a clear written policy designed to ensure access is agreeable to Homeowners and is monitored

As far as I know, unrestricted access to the beaches in the off season has not been a problem and access gates sound like an ongoing headache to maintain.

We really needed a survey like this? Another example of meaningless dribble only because we've pre-paid for surveys like this one and we either use it or lose it. Also, if you're not a local property owner, no beach access as someone's guest unless physically accompanied by the property owner. No exceptions!

Don't allow parking on the street. Provide adequate parking on property for the number of residents that would use the beach and leave it at that.

None at this time!!

Saturdays and holidays should be restricted to pass holders & their guests, with pass holder present. Please institute free guest tickets that each property can give to guests without them being present on Sunday through Friday. Pass holders should be able to purchase at least 10 guest tickets if they are present. Let's keep our beach private, but also allow picture pass holders convenient access for family and guests. Thanks!

Flashvote is not the way to obtain info re community preferences on this issue - too simple

Summertime crowds are way more significant than winter access, I wouldn't waste money on a trying to solve something that is not a problem. Who care if a non resident comes to the beach in the winter

Thanks for the survey....

While I agree with keeping the beaches private, I was very dismayed that the board took away beach access from IVGID employees. It was a mean-spirited and unnecessary. I doubt that had any effect on overcrowding.

Enforce: -no dogs policy -no easy-ups / pop-ups Have a remote parking with shuttle like Diamond peak

Continuously changing the 'rules' for beach access is just hell on the people who work at the gate when it comes to guest passes. Even locals have a hard time keeping up with the constant changes.

We need to re-do the snack bar at Incline beach and fix the boat ramp and make it like sand harbor.

The punch card system is confusing and cumbersome. One card per residence with all discounts and passes makes the most sense to simplify the process. And, on another note, please remodel Snowflake lodge during my lifetime...

ad more money to the punch cards, cant get many friends and family in now since you lowered the fee.

Get rid of the recreation facility fee. The beach facility fee is warranted if and only if the beaches are limited to property owners, their tenants and their accompanied guests.

We need to do everything possible to restrict access per the deed.

No need to pay personnel or to develop a system that restricts access to the beach during the off season

Limit guest access to all our facilities.

It seems like IVGID needs to concentrate its resources on budget issues and creating a more positive feeling within the community.

The labels used for each card is confusing. Picture card, guest card, punch card??? Think about other systems that work smoothly simply using a physical card or QR code system or digital card system and how that could be replicated here to simplify. Money and attention should be spent on upgrades to beaches and overcrowding during peak times.

No more draconian \$ rate increases for residents for skiing, tennis and golf. Charge visitors more, not our local Ivgid cardholders.

Explain fully the beach deed. Make the punch cards easier to understand and use or get rid of them.

More dog/family spaces

Is off-season beach use a problem? If not, save the \$\$ and move forward. RESTORE THE PUNCHCARD VALUE TO THE previous ~\$130 Value!!!

Have a specific amount of dollars available to use at any Ivgid location of the owner/renter's choice

Allow homeowners a sufficient number of guest passes that offer reduced rates for venues.

Allow kids and instructors/coaches without IVGID beach access to participate in IVGID summer camps.

Do not restrict winter beach access. Just use signage showing it is private property. Which is already in place! I like the punchcards.

will the picture pass holders still accompany guests to the beaches?

Punch cards are stealing from those who do not use the beaches. It should be like a debit card for a rec fees including golf!

Allow ivgid employees access to beaches

I like they used of intelligent cards. Unclear on problem to be solved with punch cards, golf access. I do not being guests to Champ course any more because it is confusing. IVGID amenities are mismanaged to me. Little fiefdoms in each department, beach access, golf, ski, rec center. Not happy with public works either. Gross increase in utility bills could have been softened with capital surplus usage. Not sure why that money can't be used.

Do not restrict parcel owner beach access at all beyond historical service levels. Leave it open to year-round vehicular access. Solve your problem another way.

Please try to retain the private beach status that encouraged many of us to move to Incline Village. Thanks

Anybody living full time in IV/CB should have a picture pass. out of state owners should not be allowed to withhold them from their tenants.

Keep beach access for dogs in the off season!

The alternatives to punch cards all sound like something that can be abused. I think there should be fee based days for guests of residence and then see how that goes. They must be present with an IVGID card holder but they pay a fee for use. This is similar to private golf courses where members can invite guests periodically but the guests have to pay a fee

Keep beach access the same. The cost of automated systems does not outweigh the benefit.

I pay for the punch card via tax assessment. It angers me to lose unused credit on punch card, when I paid for the card. Why not carry over un-used dollars?

Taking the beach access seriously and revisiting the punch card system seem long overdue, technology has changed alot since the punch cards were actually punch cards

The golf course and diamond peak aren't free to owners so why would you make them free to guests?

Whatever changes are made need to continue to address the potential for STR overuse if any loopholes are left open.

It worked when there was a rec fee. Reinstate that and the punch cards are much more valuable. Ow they are practically worthless.

#1 - This is a ridiculous survey with poorly worded questions. #2 - What problem(s) are you trying to fix? I think it is ones that don't exist. #3 - Both Schmitz and Dent are going off the Board soon, actually it can't be soon enough, table this kind of short sidedness until they are gone as this is their personal agenda. #4 - The punch card works fine - don't change a great thing that works. #5 - If the Board of Trustees would set the Facility Fee earlier in the year, say February or March, it would be easier to budget so take on the responsibility for your ineptness to get things done and buck up that you messed this up not your staff. #6 - Regarding beach access, STOP turning this community into a gated community. That's not what the parcel owners want, not what they need and it's a personal agenda of one Trustee who should leave town NOW.

Keep Hyatt people out of our beaches and keep the punch cards

As a resident who Moved incline in 1968 I would like to see access return to non-resident if good employees. It is my understanding that the 50 years of precedent meant they did not have to make any changes to the beach deed. This was just Trustee Schmitz way of locking the beaches down taking the only benefit for many IVGID employees. I understand it was recommended by the attorney that handled this that you could have done a survey of the residents to see what they thought

and you chose not to. You chose to further restrict them. Why you chose to try to blow up many of these venues I have no idea Sara.

Limit access during peak season, limit guests.

Only having to scan one card for multiple family members would speed up line at the gate. There would have to be multiple copies of the same card though. Example: If I went to the beach with my kids and my wife wanted to meet us there later, she would need her own card to get in.

Dog owners that access ski beach off season need to clean up their dog's mess!! Dog owners that access ski beach off season need to keep their dogs away from the kayak storage and launch area!!

One more time, you and FlashVote should be embarrassed by this attempted "survey." Anyone who tries to draw ANY conclusions from the results of this so called "survey" is a fool.

Let's wait till after we get rid of Schmitz and Dent, then talk

Allow punch card dollars to be used as credit for any IVGID purchase. Food, golf, tennis, skiing, etc

It would be nice to once again use the value of punch cards as a redeemable asset. It would also be nice to actually have a value for our punch cards. Sarah and the board have devalued our cards and they need to go.

NO DOGS on the beaches and NO DOGS on the Village Green. It's disgusting to know that the dogs defecate and pee everywhere while residents want to use the areas for walking and events.

Let the IVGID staff have access

Beach access/passes should only be available to property owners and their guests, not for short term rentals . The Hyatt used to have their own beach which was separated from ski beach.

Off season access is not a problem now. Why use more funds for a perceived problem that doesn't exist except in the minds of a few. Spend the money on much needed repairs and updates to our venues.

4th of July weekend celebrations should be limited to a certain number of people.

Please provide at least 2 legal opinions from differing law firms to the IVCB residents regarding why the restricted access during off-season is necessary to protect the beach deed. How was the restricted access question presented to legal counsel? Did a member of the board ask for a subjective opinion for why restricted access is necessary? If so, was it done to fulfill his/her personal wants for this community as opposed to the community at large? If there is an existing legal opinion on this matter, please include in the next board packet when this matter is revisited. I hope this restricted access during off season simply becomes a non-issue with this board at least or until the community is presented and briefed with a least two legal opinions on the matter--otherwise it's just someone's pet project. Re question 1: Handicapped access the beach is needed, therefore pedestrian access only is not an option. Regarding vehicle only access, why discourage people from walking?

Preferred parking for picture pass holders. Allowances for large families on a case by case basis - over 3 children

I don't believe off-season beach access is a problem. I'm often there and see few people.

Thank you for considering one punch card per property for beach access. Multiple cards are sooooooo confusing

I am very annoyed at the policies that have reduced the number of visits per punch card due to increased rates. It doesn't make sense that I could use up an entire card for the season in one weekend.

We need a first class Beach House at Incline Beach. \$3.5 million is not going to be nearly enough.

Is it possibly to have one punch card with the total number of dollars given for the property to be used at all venues? We currently have 5 cards per parcel. If the owner would, for example, prefer two picture cards, the punch card dollars of the other three could be on one punch card....rather than 3 punch cards, all with the same amount.

5 punch cards per parcel that can be used for free beach access and discounted access to other venues (golf, ski, tennis) transferable to any 5 persons as designated by property owner. Example: Son+ 4 family members in June or 2 family members and 3 guests in July, etc.

We already have reasonable rates for golf and ski, but trying to bring friends to the beach is ridiculously expensive. A picture pass holder should be able to bring friends in their car or walking in without cost. That would leave parking for others. The beaches themselves are not normally packed, just the parking lot.

Restrict short term rental access without the owner present. Reinstate ivgid employee access regardless of where they reside.

The punch card system is unnecessary if IVGID requires each venue to operate as a real business without property owner subsidy. Why should the non-golfer property owners (a few thousand) subsidize a few hundred golfers? Golfers and skiers can pay for their own hobbies.

Stop short term rentals!! All beach guests must be accompanied by picture pass holder.

It should be all thru an all via Bluetooth or scannable QR codes.

Protecting the environment is super important, and getting rid of antiquated systems that fail to be managed properly.

Do better to keep dogs off the beaches!!

Why do we have to pay for guest beach access if we're only using the boat launch?

Please do t waste money by staffing the beach access over the off season. Literally makes no sense

Punch cards work The accounting for them doesn't. Fix the accounting

It would be nice for you to explain in the email or in the beginning of this survey why you are talking about protecting the beach deed.

Private clean beaches & easy access for home owners. There are TOO many guests using our facilities.

I am for any solution that prevents Airbnb/STR operators from abusing the system

Please, please, please STOP STR use of IV beaches. The only people using the beaches now are STRs, as locals have been crowded out. That's unfortunate, but easy to remedy.

Worry about fixing the beach house before you worry about securing the beach from phantoms in winter

This is all very confusing and doesn't seem like it should be at the top of the to-do list. But it would be nice if the punch cards had more money like before and were actually usable more than once or twice. Honestly though - I think our board is getting too in the weeds when there are far bigger issues to address. But...par for the course with these clowns.

Until we have a crowding vandalism or abusive use issue OK to save money on off-season beach access. Please simplify guest access on peak seasons... A single guest card with defined number of entries or dollar spend would work.

I would like to see IVGID prioritizing residents at Diamond Peak. The near-resort parking should be picture-pass holder only until 10AM daily and the upper close parking should be picture pass holder only parking 7x24.

Please leave the beaches alone during the off season. They are never crowded, it is peaceful the way it is, and there is no need to spend money on staffing and/or restricting access when it works just fine as-is.

Beaches are fine the way they are. Parking is an issue. Creating transportation to beach would help. Operating the Diamond Peak bus as beach transit during summer would be more beneficial than expensive gates. Perhaps charge for parking and offer free transportation.

Beaches need limited access to Residents and immediate family only- Ordinance 7 must remain. Bring back valuable perk to allow IVGID Employees access to beaches. They do not add to overcrowding and would help with morale issue.

Leave the beach entry alone....we need legal opinion to show that beach deed is at risk. Spend our money on IMPORTANT needs such as a VERY NICE NEW BEACH HOUSE!!! That is where money should be spent.

You are trying to fix a problem that doesn't exist. Per NRS the beach deed is protected with fencing and posted no trespassing signs. Leave things alone.

I like having the ability to have my guests use the beach when I am not there. It would be nice to have a way to pay in lieu of punch cards as I often have money left on a punch card on May 31.

Restricting beach access with rfid cards is a pointless waste of money to install. There's no way to know if the person scanning the card is actually the person issued the card and no way to control how many people they bring in with them. Complete waste of money

Keep maximum number of owners cards per resident (6). Allow discounts for guests when accompanied by owner to beaches, golf, lift tickets etc. Eliminate punch card system (only owners cards)

I want funds invested in the new beach house and not annoying mechanical restrictions to prevent access for unauthorized off-season visitors.

unlimited beach access and parking for residents with picture passes only;

It's not perfect, but it's better than any of the ideas offered in this survey. Not all residents use all venues.

Offseason access to beaches I think is okay, and continue to keep them private during the season. The current system in my opinion works well. "If it's not broken, don't fix it."

Bring it back the way it was, removing the paper day passes already solved the issue, not remove the boat ramp and repurpose that parking and beach for people.

I feel the change to restrict IVGID staff from beaches is unwarranted. The opinion on beach deed liability was extremely conservative.

There is no reason to restrict entry during winter seasons. There is no problem with people accessing the beaches. There is hardly anyone here in the winter. I go to the beaches all winter and have never had a problem with other guests. The only issue is trying to further restrict the shore line and trying to be more exclusive.

Consider lowering the recreation fee and eliminate the punch cards

I'd like to understand why these changes are being suggested. There hasn't been any problems to my knowledge. Are we creating a problem that doesn't exist??

Is there a problem with the current system? If not, why change.

Get the revenue/budget sorted out.

Do not restrict beach access to residents during the off season

I appreciate you trying to simplify the beach access system. It is confusing. The golf and ski access for nonresidents should just be a discounted guest rate (not part of a punch card), when present with a resident.

Punch cards must be available for our guests and family to access beaches!

Go back to the dollar amount that was on prior to the change in 2023

There doesn't seem to be over use in off season so not sure why it needs to be restricted. You should give back access to ivgid employees .

property owners should be able to choose for which venues they want to allocate their discounts.

Limit the access of non- property owners during peak season via better management of punch cards. Otherwise, leave our beaches alone and focus on more important matters in IV.

This survey is biased. It does not allow us to say we disagree with your proposal.

Don't spend money on winter beach access it's not necessary

One of our most valuable assets protecting our beach access- in the off season when gates not managed visitors don't always seem to follow the no dog's rule sadly @ Incline & Burnt Cedar Beaches. Hope their is a cost effective way to secure our beaches for only residents?

Allow purchase of cards at any rate less than \$156. A waste to buy that much access if you only have guests for a day or two.

Good questions — thank you for asking.

This is the worst survey yet. Shameful really.

Would like to be able buy more access if needed not have to purchase whole cards that I inevitably loose money on as it's hard to predict how many in family want to use beach. We use it less and less I'm noticing . Cost is way too high . Miss the beach chairs was so nice to have them in the early morning never had a problem. Never notice crowds when I go . In fact it's mostly a ghost town out there . Few days in summer when weather perfect it's wonderful to actually see people with family enjoying themselves on the beaches. Stop listening to those who complain . Be more welcoming this whole gate thing is the worst idea yet! Just going to make it hard to kayak in the morning for locals and it's totally unnecessary especially in off season.

Na

Absolutely do not limit the number of times a resident picture pass carrier can use any venue. Completely deletes the purpose and joy of being a resident.

IVGid picture pass and punch card system works. If IVGID uses RFID system, this could save time and money, ps I am thankful for being here. And IVGID including all our trustees do a great job. I came here thinking that people would be happy, but so many people fill their lives up with unhappiness. So sad. Rather for me, I am blessed to live here. Thankyou IVGID and the Trustees, who have to take all this criticism, so unfortunate. But others who have volunteered in the past, like me, appreciate the Trustee's efforts. I know Sarah works her butt off on behalf of IVGID. We should be thanking and praising her. Instead, some people are blamers, make false assertions and tell their friends as if these false assertions are facts. Sarah was right about the rec center and the new for a new gym, rather than a gymnastics facility to accompany a boys and girls club. And she came up with a workable plan that would accommodate a new gym. By the way, what did Dent do wrong?

I am not sure where this entire survey is coming from. What is the problem with beach access in the off season? I assume it costs money to maintain the beach regardless of season, but is there a problem we are trying to solve here? If yes, what specifically is the problem?

Would prefer no change.to beach access in winter. If punch cards must change, free venue uses would be cool (beach, ski, etc), but the question is how is it implemented and how many venue visits per property? Do the number of punch cards issued per property change then? There's not really enough information to make a decision on this.

Picture pass holder must be present for guest access and discounts... no guest access without resident picture pass holder present. NO MORE SHORT TERM RENTALS EXCEPT COMMERCIAL PROPERTIES, eg, HYATT AND OTHER MOTELS. STOP VRBO-like RENTALS IN INCLINE.

Hyatt guests should not be allowed access to ski beach as they have their own private beach which excludes IVGID resident usage

Quit trying to create concern and whip up fears about nonexistent problems. Locking down the beaches offseason is unnecessary.

Stop turning Incline into a penal colony. Take care of IVGID employees. Get rid of Dent, Schmitz and Tulloch. Incompetent and out of touch. Stop their nonsense and mean spirited actions!

Residents should have easy ability to arrange for guest passes for people who are actually visiting, immediate family, and grandkids. If residents misuse that privilege they should be fined or lose resident privileges.

Over crowding at the beach and access for non residents is really only an issue for a VERY short period of time in the summer. Probably last week of June to 1st week in August and even then only on the weekends. Stop making such a big deal about it. Lake Tahoe is a treasure and it's natural/normal that people would want to come visit the beach!

Protect the Deed no matter what it takes. How about building a better entrance "shack" with more space, heat, etc and staff gates year round? Or install gates that can only be accessed by residents. How would this be monitored and controlled?

Lower launch rate at Ski beach

When looking at these changes, ensure there is a measurable benefit to the Incline Community. Resources are limited and should be managed carefully. Regarding off-season beach access limitation, is there a real problem to be solved? If so, it has not been sufficiently communicated to the community.

no one should have to pay to drive into the beach and eat lunch in their car in the winter

Please don't restrict off season access to the beaches.

Has beach crowding been an issue off season? Honestly, it seems petty to me to address offseason beach use. That's always been a nice thing to bring people to the beaches off season. Is harm resulting from this unrestricted use? What has prompted this? Is it worth the resources that are being applied to it?

Restricting beach access during the off season solves a non existent problem while adding significant cost and creating untenable enforcement challenges (particularly with restricted pedestrian access). That makes no sense. Regarding punch cards, I believe a single punch/debit card per property owner would be a much easier approach to managing non picture card holder access.

Permit, but severely limit public access by charging ridiculously high fees, and keep the money in our coffers.

It is extremely important to keep all Incline Beaches private for Incline residents and their guests only!

We don't use punch cards - only the IVGID cards.

I agree it is confusing because no one reads the information about using it- one guest card per property may be better- but how will usage be tracked & limited?- would there be limits as with punch card? If \$ on punch cards exist I'd like them usable at any venue.

Seems like a waste to limit access in off season. It's never used much.

Do NOT restrict beach access in the off season. Resources would be better spent on updating beach amenities amongst other things. There are no problems with current off season beach use.

We pay a lot of property tax. Beaches should be for residents. NO airbnb. Also punchcard value should be usable for golf passes

Restricting access is an unnecessary expense during the off season. If restriction is necessary during this time to protect the deed, staff the gates year round. Will be cheaper than installing new gates and will provide jobs in our community.

We live here and can't go to the beach until 4PM in summer due to large groups camped right at the water's edge. restrict large groups and numbers of people.

Many folks like to walk and then pop in to the beach area during the non peak times. Don't make it cumbersome!

Please keep costs down. Less regulation.

make sure you are not imposing barriers to home owner and their guests usage.

It seems like it's worked pretty good for over 20+ years...do we really need to change it?

Keep the beaches open during off peak/winter months.

I've been living in this area since 2006 and still can't understand the various rules for each IVGID venue. I recommend that the General Manager is removed and replaced with someone that has more experience dealing with retail entertainment venues like golf courses and ski resorts, and start with a clean sheet of paper to design a coherent access policy that considers both the rights of the various properties and the fact that each property has a different number of residents.

No need to spend over 1 million dollars on putting a fence around the beach...we are fortunate to have beautiful beaches and it is good for tourism.no fences or gates.....

Need to keep it convenient for Owners (and their guests) to access the facilities. They exist for the owners, and owners need to be allowed to give friends and family (guests) access as well. i.e. need to be able to give guests a card and not be required to accompany them. The facilities exist for the use of the owners and their guests. Lets not lost sight of that.

Residents have been paying/investing to maintain all aspects of the IVGID beaches for decades let's respect and protect our beach deed.

Increase the dollars loaded to the cards. The \$91 is too low. Go back to the prior amounts

I believe we should let Tahoe visitors stay in CA or the Hyatt. No access for visitors.

Grant access to incline homeowners (without beach access) the right to attend IVGID community events at beaches along with right to opt-in to paying additional taxes associated with beach access privileges (this would not impact our beaches since these homeowners have access to private beach) ...while generating additional beach funds!

Keep our beaches private and clean.

The beaches are empty all winter. Not sure why we would spend money to change the current system unless it's actively under legal attack.

Schmitz and Dent should step down. These surveys are not well thought out or effective

I'd almost rather read the IRS tax code than try to decipher the Ivgid card system. Unnecessarily complicated.

Huge abuse and overcrowding. Especially rental properties. Beach almost unusable on weekends. Limit to 5 total cards per parcel. (Only 3 can be guest cards). No purchasing more or reloading guest passes or paying cash at gate. Forcing owner to accompany guests will mostly eliminate STR and rental abuse. Also limit guests to 8 on weekends. Resident picture pass parking inside only from memorial to labor day.

The IVGID board needs to stop micro-managing.

Remember 3rd Creek is the only Federally protected Trout Stream on Lake Tahoe, keep dogs away!

Keep VRBO users off Incline beaches. Save our neighborhoods! The rental business is crushing the quality of life for residential homeowners. There is the Hyatt. That's enough!

Thank you for protecting the access to our beaches.

Why closing the beaches off season should be explained prior to a survey. Is there even a problem? Is there more important issues to be addressed? I just wish I could bring my family of 6 adults to the beach without paying for one of them everyday.

allow punch cards to be used up to full face value at any venue, nit just as a discounted rate

Guest Access to beaches should require a picture pass holder to be present.

Overall, encourage keeping it simple and keep costs low for IVGID team and property owners. Suggest review historical practice/policies

Putting in a gate with restricted access in the off season is sending a very un-welcome message to residents.

I would like to see enforcement of our private beaches to include keeping out Hyatt guests that regularly trespass onto our beaches. I keep a SUP at Hermit and launch there several times each week and always see Hyatt guests wandering over to our beach. I have also seen Hyatt guests that contract for a boat rental and walk over to our boat ramp to meet the boat (also taking their dogs with them)

Permanent renters, property owners and punch cards can use the beaches. Do not allow short term rentals (STR) to use beach access.

Stop fixing something that isn't broken

give ivgid workers access again!

It is good to simplify the beach access & punch card system. To bring guests to the beach is too expensive at \$30/guest

1. The punch cards are cash that the homeowners have already paid for. This should be able to be used for any incline amenity. I do not believe it should expire. 2. There are several upper management employees at the Rec Center that can relocate their offices to either a beach hut or to the tennis center on the off periods. There is no need to hire another employee for the shoulder periods.

No more surveys! Let's discuss at meetings for transparency sake.

My main concern is overcrowding. As more people have become full-time, the facilities are used more, making it harder for residents to use the facilities on busy days. Look at the response to activities (which I like) such as the music at ski beach. It is really popular, and one has to walk a half mile or more from where you were able to find parking. Residents need priority. Short term rentals should never have access to the facilities. Short term rentals are in effect, commercial operations. Privileges should be reserved for owners. Does Hyatt provide access to its beach for everyone? The same principle should apply.

I feel that the current board has had a significant negative impact on IVGID operations, employees and have chosen a non local GM. The board does not listen to the community.

Why are you wasting your time and money on this? We should be spending money on improving the beach not trying to take away jobs and restricting access during off season.

This survey is not particularly valuable because no where does the survey inform the respondent that if the beaches are not kept private, the public can sue and the beaches will likely become public, based upon the federal court opinion in the Frank Wright lawsuit, the prior attempts by Nevada State Lands, etc. Also the cost of a lawsuit would be in the hundreds of thousands of dollars and can easily be avoided by keeping the beaches private. Having people say what they want without knowing the consequences does not collect the most useful information.

IS UNRESTRICTED ACCESS TO THE BEACHES DURING THE OFF-SEASON A PROBLEM? I DON'T THINK SO.

A few 2 hour family parking spaces at the beach parking lots for families with children ages 5 and younger who would never spend more than that amount of time there

Please give preferential rates and access to tax paying residents of Incline Village.

Warning/removal procedures for people that are abusing the system...

Can only scan one card per day then get a wrist band.

Thank you for the flash vote

One option: Consider issuing any combination of 5 picture passes and/or guest cards. Picture passes should allow resident rate at all venues. Guest cards would have guests actually pay "guest" rate at venues. This would still require Board to determine purchase price and number of additional picture passes and guest cards per dwelling unit/parcel. Best Option: Eliminate Rec and Beach Fees. Use Picture Passes and Guest Passes as ID with resident and guest rates at each venue. Pass holders and guests would then pay to cover the costs of the venues they actually use...

I feel strongly that we should be able to use our punch card money towards day tickets and/or season pass purchases at Diamond Peak. This is money that we've paid towards the town in fees, and we should get to determine where we put that money, whether towards guests at the beaches or towards our own use of our local facilities, such as skiing, tennis, and golf. Every year, a lot of our punch card money goes unused, which is a total waste.

Awkward as it is. Consider eliminating the privilege.

Should be only for full time tenants or property owners. No access for short time rentals. One year lease min. For access

Automated walkin gate could eliminate tge traffic jams in the summer for those who just do drop offs for a day at the beach

Continue to tighten rules that discourage short term rentals which appear to put pressure on the IVGID infrastructure. Also expand certain infrastructure, such as parking, to accommodate more full time residents. That could include valet parking, additional temporary lots and shuttles to ease ingress/egress congestion

no RFID gates at the beaches

I don't think non-resident use of the beaches in the off-season is a huge problem. I do think residents should have year-round access with their vehicles year-round. I would suggest going with the least expensive option.

Wee need to make sure that people can not hold spots at the beach. They come in put there stuff down at 8- 9 am then come back 11 or 12. You cannot hold chairs or spots. If someone is out kayaking then there needs to be away to tell if they are just holding a spot actually in the water.

The only good innovation was reserving parking in the summer for picture passholders (that was good!) Unless the lawyers say we have to change something (and I want a second opinion from a non-IVGID lawyer) what we are doing is adequate for protecting Beach Access. I would rather have the Incline Beach Building Upgrades and the chairs back.

I don't think the system is broken. It has worked for, what, 30+ years.

I don't understand why we need to restrict access to the beaches during the winter months. Doesn't seem to be broken; don't fix it.

The overriding principles should be (1) keep our recreational facilities for the use of only property owners or long term renters (more than 90 days), and (2) come up with a pass system which cannot be scammed, and (3) minimize paperwork, need for duplicates, etc.

Many of us who live in Crystal Bay rely on IV friends to give us a pass so we can spend time on the beach or go to music. It is ridiculous that we are excluded, but 100's STR out-of-town visitors get to enjoy the beach. I don't understand the reason for wanting to restrict during the off-season. Just let people walk on the beach with no staff. It has been working for the ten years we have lived here. Many more important issues exist, like achievable/affordable housing in Incline Village. The beaches have not been overcrowded and crazy since COVID, with all the extra visitors escaping the Bay Area, CA, because NV had fewer restrictions. We finally could find an open spot on the grass for music on the beach last year!

How about spending less money for a change. Over a thousand employees in the summer is ridiculous

The drop off area at Ski Beach should be limited to the East end next to the launch ramp to allow for 2-3 boats AND the time limit must be enforced. The rest of the beach can be used by residents mooring their boats or PWC.

Please do not spend money and resources making it difficult to access the beaches in the winter. It is a huge waste of time!

don't understand why free golf or free skiing considerations are part of "beach access and punch card" changes are being included in this discussion. changing to "one punch card" or eliminating the requirement of an owner accompanying their guests would too easily lead to abuse. And there is no shortage of those who would take liberties

I don't like the fixed # of free venues as every resident likely has certain venues they never use which dilutes the value of their "passes".

No automated gates at any beaches and no restricting beach access in the winter

We struggle to hire enough summer help and not allowing our hard working, dedicated staff to enter the beach hurts us tremendously. Really...you have not idea until you are in our shoes. Add this very important benefit back. You can tell us all about why this can't happen. I'm asking that you figure out a way. Figure it out!!!

Keep as is. The punch card system is fine, if explained to homeowners and guests properly. Maybe write a clear detailed explanation on how it works.

We like the pictures pass parking on weekends and peak times that you recently implemented. We like it limited to property owners and not employees.

Many families have more than 5 residents. We do and I pay to add them. We should up the eligible residents.

We are tired of feeling we need to avoid our beaches during peak tourist seasons due to overcrowding, a lot of it appears to come from STR users.

Historically, Hyatt guests were given "paper passes" to access IVGID beaches. If this "practice" has continued, can this also be addressed and prohibited? Increasing and enforcing beach access year-round seems like a good first step to better protect our beaches from unauthorized use. What can be done to restrict the volume of beach users coming from STRs? When bringing guests to Diamond Peak, we've been told 3 different things by 3 different DP staff regarding what the cost is for our guests to ski. Staff needs to be better informed and trained. The guest process and pricing seems overly confusing, so much so that even staff don't understand it, so coming up with a simpler process/solution would be appreciated. Thank you.

Improve entrances at both beaches

Sarah Shitz, Mathew Dent and Ray Tulloch should resign!!!

Deed says guests. Require homeowner to accompany any guest. The current system overwhelms the beaches with STR "guests"

Need extra passes for the beach for family

Stream line the pass card process for beach access allow local families & their guest access without raising fees to the point of elitism... & staff that works for ivgid deserves access to beaches resorts & golf courses at owner rates

I enjoy going to the beach early to enjoy the sunrise but often access the beaches are locked. Why locking them for the night when there has never been a problem? It would save on staff not having to lock the beaches. I have also felt pressured to leave the beach when wanting to watch the sunset which is very upsetting. DON'T lock the beaches preventing us from watching the sunset or sunrise

The solution options you listed don't address the problem identified above except for the first one listed. If you restrict beach access in the winter just make sure parcel owners can still access them. I live close to Burnt Cedar beach and it is never overcrowded in the winter. But I do think restricting access is a good idea as word will spread and summer antics will die down once violators know we are cracking down on them.

No dogs should ever be allowed on the beaches.

We like being able to take a picture of our punch cards which we can then use at the beach.

Need to stop punch card fraud. And need to stop STR's from using our beaches.

IVGID like to charge big dollars without increasing the value for homeowners. All about the dollars they can generate

Restrict access to Incline residents during summer months current punch card system works don't change it. You don't need to fix something that's not broken

Without some type of 'guest' card/identifier, how will IVGID staff determine who is a parcel guest versus the general public? Set three rates - picture pass rate, guest card rate, general public rate. No increases to the cards per parcel. We have to be careful about free use. In addition to operating costs, we have capital costs that have to be covered each year. The more free use that is allowed, the more the annual rec fee will need to cover. We have to shift thinking from 'I paid \$\$\$ rec fee this year and I'm entitled to \$\$\$ amount of access' to more of an HOA dues-type attitude of we're all contributing to support community assets. We don't charge admission to our parks, but the community values them and pays for them. But venues that charge need to evaluate what makes money and what loses money. IVGID can't make everyone's good but unprofitable idea profitable. Our population isn't big enough to support everything that everyone wants; we should limit offerings and do those GREAT

I would like an easy system for beach, golf and ski for when my family from out of town stays at our home when I am not there. I think keeping Incline private and less crowded is very important.

I hate the punch card system. It's hard to use, and I rarely remember to "re-register" every year to top up the value on the card and then it's not there when I need it. Then at the end of the year, anything not used just goes away. Seems like a ridiculous waste of our resources and our staff resources. I want full, unfettered access with my picture card without having to reload it. If that means that there is a nominal charge for guests - unconnected to a separate card , and perhaps connected directly to my picture card - that'd be great.

I did not see options that recognized different costs and uses for the different Amenities that are present in Incline Village.

I believe the elimination of the overall venue fee was a big mistake. Owners of property in Incline buy because of the ability to access the many venues available (Beaches, rec center, ski resort, among others) whether they use them or not. These amenities add value to all property owners. It is not logical to try and make all venues pay for themselves.....some will always be profitable and others not so for various reasons.....ie. short seasons. As long as the overall revenues cover costs, everything is fine. This system has worked effectively for over 50 years.

We desperately need a new snack shack.....

[Additional survey reports](#)

1
 2 INCLINE VILLAGE
 3 GENERAL IMPROVEMENT DISTRICT
 4 BOARD OF TRUSTEES
 5
 6
 7
 8
 9 TRANSCRIPT OF HEARING
 10 PUBLIC MEETING
 11 Live and Via Zoom
 12
 13 Held at the Boardroom
 14 893 Southwood Boulevard
 15 Incline Village, Nevada
 16
 17 Wednesday, April 24, 2024
 18
 19
 20
 21
 22
 23
 24 Reported by: Brandi Ann Vianney Smith
 25 Job Number: IVGID 36

1 APPEARANCES
 2
 3 **BOARD MEMBERS PRESENT**
 4 SARA SCHMITZ, CHAIR
 5 MATTHEW DENT, VICE CHAIR
 6 MICHAELA TONKING, SECRETARY (via Zoom)
 7 RAY TULLOCH, TREASURER
 8 DAVE NOBLE, MEMBER
 9
 10
 11 **ALSO PRESENT**
 12 SERGIO RUDIN, LEGAL COUNSEL
 13 HEIDI WHITE, DISTRICT CLERK
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1 Incline Village, Nevada - 4/24/2024 - 6:00 P.M.
 2 -o0o-
 3
 4
 5 CHAIR SCHMITZ: It's six o'clock. I'd
 6 like to call the Incline Village General Improvement
 7 District Board of Trustees to order at 6:00 p.m. on
 8 April 24th, here at the Boardroom at 893 Southwood
 9 Boulevard. We'll begin with the Pledge of
 10 Allegiance.
 11 A. PLEDGE OF ALLEGIANCE
 12 (Pledge of Allegiance.)
 13 B. ROLL CALL OF TRUSTEES
 14 CHAIR SCHMITZ: Trustee Tonking, you're
 15 online, I see you.
 16 TRUSTEE TONKING: Here.
 17 CHAIR SCHMITZ: Trustee Tulloch?
 18 TRUSTEE TULLOCH: Here.
 19 CHAIR SCHMITZ: Trustee Noble?
 20 TRUSTEE NOBLE: Here.
 21 CHAIR SCHMITZ: Trustee Dent?
 22 TRUSTEE DENT: Here.
 23 CHAIR SCHMITZ: And myself, Sara Schmitz,
 24 here. We have everyone in attendance. We'll move
 25 on to public comment.

6

1 C. INITIAL PUBLIC COMMENT
 2 MR. NOLET: Chris Nolet, Incline Village
 3 resident, retired CPA, and former IVGID Audit
 4 Committee chair through February 26, 2024.
 5 This is not the first time that I've
 6 spoken to this group on the topic of the June 30th,
 7 2013, financial statements included in our ACFR not
 8 being audited. Contrary to repeated assertions made
 9 by district staff and all trustees in a press
 10 release dated April 3rd, 2014, the financial
 11 statements are not audited.
 12 The signed report from Davis Farr dated
 13 March 27th, 2014, notes the following, and for
 14 everybody following along, this can be found on page
 15 10 of the PDF ACFR on our website: "We have not
 16 been able to obtain sufficient appropriate audit
 17 evidence to provide a basis for an opinion on these
 18 financial statements." It goes on to say, "We do
 19 not express an opinion on the accompanying financial
 20 statements."
 21 I fail to find how anyone can
 22 misunderstand these two clear, unequivocal comments.
 23 I have worked closely with several of the
 24 individuals who have continuously made this false
 25 statement, they've always appeared to me to have

7

1 sound written and verbal communication skills, hence
 2 I've come to personally conclude that their repeated
 3 false assertion represents an intentional false
 4 statement.
 5 Last summer, I gave two presentations on
 6 the definition of accounting and financial reporting
 7 fraud related to a financial statement audit as
 8 defined in Statement and Audited Standards No. 99,
 9 consideration of fraud in a financial statement
 10 audit. Moreover, GM Magee has referenced the fraud
 11 triangle continued therein on several occasions in
 12 the last nine months.
 13 In my professional judgment as a retired
 14 CPA with more than 40 years of audit and related
 15 experience, I believe the repeated false assertion
 16 made by district financial staff and the BOT that
 17 the June 20th, 2013, IVGID financial statements are
 18 audited represents a material, intentional financial
 19 reporting fraud, fitting broadly within the scope of
 20 SAS 99.
 21 Thank you.
 22 MR. HOMAN: Mick Homan, Incline resident.
 23 Last year's board actions on golf rates
 24 hurt the District; you can fix that tonight. Darren
 25 Howard's initial proposal on March 8th of last year

8

1 was very reasonable. Essentially, rate increases
 2 that were close to inflation and retention in the
 3 All-You-Can-Play Passes, with shorter tee intervals
 4 and dynamic pricing changes that would have driven
 5 an increase in golf revenues of around 30 percent.
 6 Unfortunately after trustee input over following
 7 months, significant changes were made to the rates,
 8 and the All-You-Can-Play Passes were eliminated.
 9 What was the a result? Despite 20 percent
 10 more tee times, total rounds played declined despite
 11 having our first golf season in years with no
 12 negative impact from COVID or fires. Some of our
 13 most loyal golfers left or dramatically reduced
 14 their level of play, increased rates crossed the
 15 point of elasticity, locals played less and visitors
 16 didn't fill the gap. As a result, golf fees were up
 17 significantly less than that 30 percent.
 18 Your decisions likely cost IVGID around
 19 fifteen percent in terms of lost golf revenue.
 20 There was a more dramatic knock-on impact on
 21 ancillary revenues, the pro shop and food and
 22 beverages that income down significantly.
 23 The recommendations in tonight's materials
 24 are responsive to last year's learnings. The
 25 nominal changing to last year's daily rates

9

1 hopefully gets us closer to competitive pricing, and
2 the return of the All-You-Can-Play Pass will
3 hopefully bring back some of the lost customer base.
4 But with a 25 percent increase versus the previous
5 passes and the limited number of rounds, some will
6 not return.

7 Please act quickly, avoid wasting time
8 debating costs and the price pyramid. It clearly
9 didn't help us last year. With my finance and
10 accounting background, it pains me to say this, but
11 right now costs are irrelevant for setting
12 this year's rates. Twenty-five years in consumer
13 products industry taught me a very important lesson:
14 You can't price your product higher than what the
15 consumer's willing to pay.

16 IVGID customers re-enforced this. They're
17 behavior last year taught us two important things.
18 First, we can't price up. Our value equation got
19 out of whack relative to our competition and rounds
20 declined. Second, eliminating the All-You-Can-Play
21 options was a mistake. With some of our most loyal
22 customers leaving or playing less, it didn't just
23 impact the direct golf fees, it also reduced guest
24 fees from these customers along with indirect fees
25 at the range, the pro shop, and food and beverage.

10

1 In addition, the way we allocate central
2 costs to golf makes our reported financials
3 meaningless. Normal golf operations simply don't
4 incur the level of costs we allocate for central
5 administrative services, fleet, IT, and other items.
6 Net, you have everything you need to approve the
7 proposed rates.

8 I'm also hoping the omission of the junior
9 and golf and college golf passes is an oversight and
10 will be added back to the final rate structure.
11 These young adults are a vibrant part of our golf
12 community and future of the game. These passes
13 don't provide much monetarily, but they were limited
14 to standby play with no carts that weren't blocking
15 any other rate-paying customers. We should be
16 encouraging their play, not reducing their
17 privileges.

18 Thank you.

19 MR. KATZ: Good evening. Aaron Katz, Box
20 3022, Incline Village. I've given written
21 statements to Mr. Magee to be attached to the
22 written minutes of this meeting.

23 I'm going to talk about G 7, staff's
24 request for \$80,000 more on a purchase order to
25 lose more money on food and beverage sales. Before

11

1 I start, who has prepared the staff memo in support
2 of this item? What does Mr. Cripps know about the
3 reasons why we're on track to spend more on food and
4 beverage for resale than the amount authorized on
5 June 28th? He's a finance guy, so I question the
6 truthfulness of everything set forth in his staff
7 memo, and I urge you to do the same.

8 On June 28th, 2023, the Board approved
9 purchase orders for nearly \$1 million worth of food
10 and beverage resale from four vendors, including
11 U.S. Food Service. Presumably, this was the extent
12 of appropriations for this expense item. In other
13 words, I question whether the Board budgeted
14 spending an additional 80,000 for this expense item,
15 but somehow neglected to include the sum in any
16 purchase orders, because that's what Mr. Cripps is
17 telling you. If you approve the 80,000, it's
18 already budgeted. It is not.

19 Now, Mr. Cripps tells us that we've burned
20 through an appropriated 479,000 with U.S. Food
21 Service without really knowing the reasons why. He
22 says higher pricing from U.S. Food Service. He
23 doesn't say because of higher retail sales than
24 budgeted, so how does he know?

25 Here we have no inventory for food and

12

1 beverage, we have no reconciliation of our
2 financials for their sales, and we know last year we
3 were losing \$2,000 a day just at The Grille. And
4 when our former F and B director was told to produce
5 an inventory and accounting, what did he do? He
6 resigned. All of the red flags of something
7 nefarious is here. Start connecting the dots. Food
8 comes in the front door and it goes out back door
9 along with our employees and their favorite
10 collaborators.

11 Staff tell us we need 80,000, the current
12 not-to-exceed limit would likely be met, staff will
13 no longer have the authority to continue to purchase
14 goods in order to continue food service operations.
15 I say stop the waste of my rec and beach fees. No
16 more food purchases, send the message by stopping
17 these money-losing food operations and get to the
18 truth.

19 Thank you.

20 MR. HANCOCK: Good evening. I'm John
21 Hancock. I'm a resident of Incline, and I'm also a
22 member of TIGC.

23 I'm here tonight not to complain about the
24 new rate structures and some of the past
25 adjustments; they all seem fairly reasonable to me

13

1 and not uncompetitive relative to other courses in
 2 the area. The thing that I find rather difficult to
 3 understand is the tee time reservation policy. Most
 4 courses -- in fact, I would go so far to say just
 5 about every course on the planet has a limited
 6 amount of time, two weeks, three weeks, something
 7 like that in which you can book a reservation. The
 8 exception to that is tournaments. Most golf courses
 9 love tournaments because they are very efficient,
 10 they have a number of tee times, maybe 12, maybe 20,
 11 all in order, there's no gaps, there's no missed
 12 revenue, so they try to encourage tournaments.
 13 Golf clubs are tournaments by that
 14 definition. They prepay, we have consistent, no
 15 gaps in the tee times and the tee offs. It's an
 16 efficient way to run a business. I understand that
 17 there is some objection to the fact that these golf
 18 clubs have so many tee times, and I have a
 19 suggestion in that regard. And at the same time I
 20 would like to encourage the new golf management to
 21 actively solicit tournaments, resident tournaments,
 22 non-resident tournaments, in periods of time when
 23 the play is slow.
 24 If you had, let's say, a two- or
 25 three-week window in which people could book

14

1 reservations and you gave the non-golf club
 2 residents a head start so they had a couple or
 3 three days where they could book the tee times that
 4 were open, I think it would kind of equalize the
 5 complaint that the golf clubs are sucking up too
 6 much of the time.
 7 I've run a couple tournaments as a
 8 resident, mostly attended by non-residents, and
 9 worked with the golf pro who was a tournament here
 10 at Incline, a tournament director, and he told me
 11 last year that his hands were completely tied. He
 12 can't book tournaments because residents can book
 13 tee times out through the entire season with no
 14 money down, no skin in the game, no nothing, and
 15 they did a lot of that. The primary tee times were
 16 gone. That's just crazy.
 17 There should be a limited amount of time,
 18 and the golf pro, the tournament chairman or whoever
 19 it is, should have an open field in the future for
 20 which to book tournaments during periods of time
 21 when the residents are not particularly inclined to
 22 use the course. That's the way most courses do it,
 23 and I would encourage us to reconsider our tee time
 24 policy.
 25 That's all I've got to say. Thank you.

15

1 MS. MILLER: Good evening, Trustees.
 2 First I wanted to mention some, what I
 3 think is good news, and that's the great report from
 4 our treasurer. My only hope is that future
 5 financials will remove the facility fees from
 6 operating revenues so we have a little better
 7 understanding of the financial performance without
 8 those subsidies.
 9 More good news, a multi-purpose floor
 10 surface that could be used for, of all things, tap
 11 dance, something I've been dreaming about. I've
 12 never tapped danced in my life, but I've seen other
 13 communities where it's a really popular activity.
 14 So I'm hoping we'll get a beginning tap dance
 15 instructor, not just for the seniors, but for
 16 youngsters as well. Tap dancing is something, it's
 17 one of those lifelong activities. Looking forward
 18 to that.
 19 Then the not-so-good news. It seems like
 20 there's a lack of qualified candidates for the Audit
 21 Committee. I appreciate those who applied for a
 22 volunteer position, but it looks like several who
 23 submitted applications were actually looking for a
 24 paying job. And to me the only candidate with any
 25 qualifications related to the needs of an Audit

16

1 Committee doesn't own property here and doesn't live
 2 here. I don't think they have standing to advise
 3 the Board and should not be considered until such
 4 time as they have a vested interest in the
 5 well-being of our community. Time to go back to the
 6 drawing boards. Please put it out again to see if
 7 we can get some qualified applicants.
 8 Finally, do we still have a contract with
 9 OpenGov or has it been terminated? I thought the
 10 data import issues had been resolved months ago, so
 11 instead of public records requests, we'd find
 12 answers to our financial queries through OpenGov.
 13 It's now been a year and a half, nearly, since we
 14 had current financial data available on OpenGov.
 15 Will it be made available anytime in the future?
 16 Hopefully I'll get an answer.
 17 Thank you very much.
 18 MR. DOBLER: Cliff Dobler here.
 19 The tentative budget for fiscal year
 20 2024/25 has not been filed with the Department of
 21 Taxation and the county clerk as required by
 22 provisions of NRS 354.596. At the time of filing
 23 the tentative budget, a notice of the time and place
 24 for a public hearing must be established. No
 25 budget, no public hearing. Breaking the law?

17

1 Absolutely.

2 In addition to the tentative budget under

3 NRS 354.5965, IVGID must provide a listing to the

4 Department of Taxation of existing contracts with

5 persons or temporary employment service with

6 estimated expenditures over the next two years.

7 Nothing has been filed.

8 Since the required tentative budget has

9 not been done, IVGID is in violation of the law, but

10 can file a final budget by May 31st, 2024. If

11 history repeats itself, residents and trustees will

12 only get one crack at reviewing the budget which

13 will be delivered at the May 9th, 2024, board

14 meeting, leaving little or no time to discuss and

15 change items. To ignore changes, the famous quote

16 by former trustee Wong will be: We're out of time.

17 In the last ten years, IVGID has always

18 filed a tentative budget.

19 Now, about board policies. The first page

20 of the IVGID website is about IVGID. The trustees

21 are to set policy to accomplish its charter.

22 Currently there are 22 policies enacted. About four

23 years ago it was determined that the policies had

24 been watered down in 2014, leaving no direction for

25 staff to rely on. Trustee Schmitz made a concerted

18

1 effort to update the policies with considerable

2 resistance by the former management. As such, only

3 five policies were updated. Current efforts,

4 however, brought five new and necessary policies

5 which have been in place for less than six months.

6 One of the most controversial policies was

7 15.1, regarding the Audit Committee charter. Since

8 adoption 18 months ago, the policy requirements have

9 not been followed. For example, tonight's agenda

10 has a selection of two new at-large members to

11 replace two individuals who did not complete their

12 term. A review of the policy indicates that only

13 one of the five applicants is qualified.

14 Another example was a required review of

15 the Audit Committee of the management representation

16 letter to the external auditor. This was not done.

17 As a result, the letter dated March 27th, 2024, has

18 44 representations of which at least half are not

19 factual or do not agree with the disclaimer of the

20 auditor. Why was this not reviewed?

21 Another is the central --

22 (Expiration of three minutes.)

23 MS. WELLS: Good evening, Board. Christy

24 Wells, Incline Village resident.

25 Tonight's agenda includes item G 3, an

19

1 agreement for the water main replacement on Alder

2 Avenue. This project has been previously included

3 in the Board-approved fiscal year '23 to '24 capital

4 improvement project budget. During the April 10th

5 meeting, the Alder Avenue new waterline project was

6 approved. However, the contracts for professional

7 services associated with the pipeline, totaling less

8 than \$20,000, are now on the agenda, causing delays

9 of the progress of this project.

10 Previously, such contracts would have

11 fallen within the signing authority of the general

12 manager or the director of public works. The Board

13 Chair insists on overseeing every single contract

14 executed in the District, and it continues to reduce

15 the efficiency of the staff and puts a drain on our

16 financial resources.

17 Similarly, item G 4, the effluent storage

18 tank agreement, was approved on the April 10th

19 meeting, and falls within budgetary constraints.

20 Its reappearance on the agenda prompts questions

21 regarding the necessity of re-approval.

22 Item G 5 concerns the replacement of

23 carpet in the public works building, a project

24 previously sanctioned by the Board. Despite

25 aligning with budgetary targets, it returns to the

20

1 agenda. It seems like someone is micromanaging the

2 Public Works staff.

3 Lastly, item G 6, urgent need to replace

4 the floor in the group fitness room at the

5 Recreation Center, it's a project already authorized

6 and budgeted. Given the potential safety concerns,

7 it's inclusion on tonight's agenda is curious. Why

8 was this required?

9 All four items were previously approved by

10 the Board and fall within budgetary limits. This is

11 not oversight; this is micromanagement. It impacts

12 staff resources, particularly with construction

13 season approaching on May 1st, potentially leading

14 to delays in project completion.

15 Repeated approvals such as these indicate

16 trustees delving into the day-to-day operations

17 which can hamper efficiency and productivity. The

18 requirements of staff to draft board memos on

19 approved projects and for legal counsel to review

20 every single agreement consumes valuable resources

21 and diverts attention from pressing matters.

22 My guidance to this board is to allow

23 staff to execute their duties within approved

24 projects and budgets, ensure that they are

25 streamlining processes, and optimizing resource

21

1 allocations. In other words, get out of the weeds,
 2 follow the rules and guidelines around your role,
 3 and let staff do their jobs.
 4 Thank you.
 5 MR. WRIGHT: Frank Wright, Crystal Bay.
 6 It has been verified to me, verbally, by
 7 our General Manager, Bobby Magee, that the golf
 8 course revenues, expenses have not been reconciled
 9 for the last year. Well, if we don't have a bottom
 10 line, if we don't have expenses and expenditures and
 11 amounts of money that has been taken in and where we
 12 stand as of today, how in the world can we possibly
 13 approve golf rates for this summer when we don't
 14 know how much money we've lost or made, we don't
 15 know anything about the bottom line? And now we're
 16 going to arbitrarily, without understanding our
 17 expenses and losses at that golf course or profits,
 18 we can't possibly make a logical understanding of
 19 what these golf rates should be.
 20 The proposals, I look at them and I'm not
 21 in total disagreement with them, but the same time,
 22 are they too much, too little, how do you know
 23 unless you know how much you made or lost last year?
 24 I believe the golf course is closed in
 25 October. November, December, January, February,

22

1 March, how long does it take to look at what you
 2 got? How long does it take to go through those
 3 financials and find out what was made and what was
 4 spent? What's taken them so long? Is it impossible
 5 for you to pull up this information? We know and
 6 we've been told that \$2,000 goes out the door at The
 7 Grille. How much have we made at the golf courses?
 8 What's our budget? What's our bottom line?
 9 You can't put new golf rates in if you
 10 don't know that. You're flying blind. And to put
 11 down those golf rates, it just can't be done. I
 12 don't understand how anybody can do it.
 13 I listen to Mr. Homan, my opposition
 14 candidate in this next election, blab off about how
 15 many people we've lost. How does he know that?
 16 People that have taken off, they're not going to be
 17 here, we're going to lose this, how does he know
 18 that? I don't know that. Where is that written
 19 down? Just to make stuff up like that and then put
 20 it down as fact, that's just wrong. You've got to
 21 have the numbers.
 22 And as far as the golf club tee times, we
 23 already know the nightmare on that. Fifty-two
 24 percent of the people who played in the golf tee
 25 times last year didn't live here. They were

23

1 residents that lived someplace else, not here. They
 2 didn't pay into our rec fees.
 3 The golf courses may make a lot of money
 4 if you start selling those tee times that were given
 5 away in February to people who don't live here who
 6 are coming here paying the whole fare. Now you're
 7 going to start making money. And by the way, if
 8 you're making that kind of money, aren't our rates
 9 as residents going on to go down? Aren't we going
 10 to be playing a lot cheaper because someone else is
 11 going to be paying a lot more, rather than the way
 12 it's been in the past where the residents have been
 13 paying all the bills and the outsiders have been
 14 benefiting from it and getting the tee times?
 15 Things have got to change.
 16 D. APPROVAL OF AGENDA
 17 CHAIR SCHMITZ: Move on to item D.
 18 TRUSTEE TULLOCH: I would like to move
 19 item G 6 from the consent calendar to the general
 20 business.
 21 CHAIR SCHMITZ: Are you okay if we put
 22 that as new G 2 so that it's after the golf rate
 23 discussion?
 24 TRUSTEE TULLOCH: Yes.
 25 CHAIR SCHMITZ: That would be a request to

24

1 move consent item 6 to general business.
 2 Any other changes?
 3 TRUSTEE DENT: Does it make sense to
 4 remove G 3, 4, 5, and 6 so we can understand why,
 5 and we can approve those as one vote, we can group
 6 them together and approve them. But it would be
 7 good to understand why those are coming back on the
 8 agenda if, quote/unquote, we've already approved
 9 them.
 10 And if there are board members that are
 11 micromanaging this process, it would be good to know
 12 about that.
 13 CHAIR SCHMITZ: So for clarification, it
 14 is following our Board policy. They're on the
 15 consent calendar because that's what our Board
 16 policy actually states, and it was done specifically
 17 because there had been so many issues with contracts
 18 having errors.
 19 So until such time as the contracts -- and
 20 they have been improving substantially. I'll
 21 provide a report at the next meeting. But until
 22 that time, we would need to modify of our policy.
 23 So they're on the consent calendar so that they can
 24 be efficiently approved.
 25 TRUSTEE DENT: No, I'm fine with that,

25

1 with your response. I just thought it would be
 2 important to address those concerns.
 3 CHAIR SCHMITZ: I appreciate that.
 4 TRUSTEE TONKING: I was just going to ask
 5 if you could cite that policy, that way people could
 6 refer to it instead of public comment. That would
 7 probably be helpful.
 8 CHAIR SCHMITZ: Absolutely. It's Policy
 9 3.1, and it's the conduct of our meetings, and it
 10 was modified in January of last year for reasons
 11 we're all aware of. And I look forward to the day
 12 that we revise that policy yet again. I'll be
 13 looking to Mr. Magee to, hopefully, do that before
 14 the end of the year.
 15 Any other comments about the agenda?
 16 Moving on.
 17 E. GENERAL BUSINESS - PART 1
 18 E 1. Interviews for the Audit Committee
 19 At-Large and Selecting Two Trustees
 20 TRUSTEE TULLOCH: As mentioned by several
 21 people in public comment, it's unfortunate that the
 22 advert that went out for the at-large members failed
 23 to actually detail the qualifications as detailed in
 24 that Policy 15.1.0, which are at quite
 25 comprehension. It's also mentioned, several

26

1 individuals appear to be looking for a job, even
 2 that it said at the top that it was a voluntary
 3 position.
 4 As such, I would like to ask the Board for
 5 permission to readvertise the at-large positions
 6 with the list-stated qualifications so we can
 7 properly attract the candidates. Several
 8 candidates -- and I don't blame them as this is
 9 actually a way of developing their skill set, but
 10 really what we're looking for are at-large members,
 11 and as really outlined in the policy is experienced
 12 people that can give guidance to the Board in terms
 13 of that. It's not necessarily a learning position.
 14 CHAIR SCHMITZ: I can concur with that. I
 15 also would like to suggest that the Board consider
 16 allowing the Audit Committee chair to preview the
 17 applicants so that only qualified applicants are
 18 coming to the Board for consideration.
 19 TRUSTEE TULLOCH: I'm good with that. I
 20 think it would also be fairer to the individuals.
 21 It's unfortunate the way the advert was worded, I
 22 can't blame these individuals for applying, and I
 23 applaud them for their efforts to do so.
 24 It's no reflection on the candidates
 25 themselves; it's just a case for looking for the

27

1 appropriate skill sets. I think it's important to
 2 make that before people think it's -- I'm not
 3 dissing the candidates, I'm just pointing out the
 4 earlier requirements of Policy 15.1.0.
 5 I would like to thank all the candidates
 6 that have applied.
 7 CHAIR SCHMITZ: With that, do we want to
 8 move on to the appointment of the two trustees to
 9 fulfill their roles? How would the Board like to
 10 move forward?
 11 TRUSTEE TULLOCH: I think we need some
 12 guidance from counsel on that. I'm happy to make a
 13 motion to propose two trustees, that we move forward
 14 with it, the election of the two trustees. I can't
 15 quite remember the last election period. We might
 16 well be out of compliance at the moment.
 17 MR. RUDIN: It is properly noticed and
 18 agendized that you guys are considering taking
 19 action to appoint two trustees to serve on the Audit
 20 Committee, so that is certainly something that you
 21 would do by motion.
 22 TRUSTEE TULLOCH: Can you just remind me,
 23 when was two trustees last elected? Does the policy
 24 not state it's for a period of a year?
 25 MR. RUDIN: Let me check the policy.

28

1 TRUSTEE TONKING: We moved it, and it was
 2 February of -- the end of February of 2023, so we're
 3 delayed right now in putting somebody in. But it's
 4 been a year because I looked from our last meetings.
 5 I have one more question on that point
 6 that was made earlier about the candidates. I am
 7 fine -- I understand the idea of moving it, and I
 8 feel like we probably should have made this decision
 9 earlier and I think it's a disservice to people who
 10 applied. But I do have a little bit concern about
 11 one trustee vetting candidates. I don't know if
 12 that's something that either the GM or Adam Cripps
 13 or legal should do.
 14 I just think it's a bias on something that
 15 they're going to end up voting on is my only
 16 concern.
 17 CHAIR SCHMITZ: I think the important
 18 point is to have someone that is vetting because we
 19 don't want to be disrespectful of candidates either
 20 that are not qualified. So the intent is to make
 21 sure that when we're asking people to come forward
 22 for an interview, that they've been determined that
 23 they have the prerequisite skills.
 24 I'll leave that up -- the Audit Committee
 25 chair, to me, seems like a reasonable person to make

29

1 that decision, but if the Board chooses a different
 2 direction, that's a decision this board can make.
 3 Do you have a different suggestion?
 4 TRUSTEE TONKING: Yeah. I think my one
 5 concern is if the Audit Committee chair is a
 6 trustee, that that becomes -- it feels like a little
 7 bit of a conflict of interest since they're also
 8 voting on it.
 9 I was thinking either Director of Finance
 10 or GM or legal could be the ones or a member
 11 appointed by the chair of the Audit Committee who
 12 isn't on the board is another option.
 13 TRUSTEE DENT: Perhaps the appointed
 14 trustee to that department works alongside the
 15 Director of Finance to make sure the candidates meet
 16 the basic qualifications. Then I don't think that
 17 is -- you should be working or that trustee should
 18 be to bring that forward anyways. And so I think
 19 vetting the candidates before they get published and
 20 come before the Board and making sure all the right
 21 steps are followed is just part of the process.
 22 TRUSTEE TULLOCH: I would suggest -- I
 23 understand Trustee Tonking's concerns and her
 24 position, I would probably suggest the same thing.
 25 I would suggest that the Audit Committee

30

1 chair, treasurer does not have the final decision on
 2 it, but the Audit Committee chair should work with
 3 HR and with the GM to make sure to provide a sanity
 4 check.
 5 CHAIR SCHMITZ: So the direction is clear
 6 that it's going to go out to be readvertised with
 7 more clarity to the skill sets required. And also
 8 then when applicants apply, it's going to be the
 9 Audit Committee chair working with HR and the
 10 General Manager to review the applicants and
 11 identify which are appropriate to come to the Board.
 12 Does that summarize the direction that the
 13 Board has stated here this evening?
 14 Seeing no objections, that's the clear
 15 direction, and moving on to the appointment of
 16 trustees to the Audit Committee, would anyone care
 17 to make a motion or propose trustees be appointed?
 18 TRUSTEE DENT: I'll move that Trustee
 19 Schmitz and Trustee Tulloch are reappointed to the
 20 Audit Committee.
 21 CHAIR SCHMITZ: Motion's been made. Is
 22 there a second?
 23 TRUSTEE TULLOCH: I'll second.
 24 CHAIR SCHMITZ: Any discussion?
 25 Seeing none, all those in favor?

31

1 TRUSTEE TONKING: Aye.
 2 TRUSTEE TULLOCH: Aye.
 3 TRUSTEE NOBLE: Aye.
 4 TRUSTEE DENT: Aye.
 5 CHAIR SCHMITZ: Aye.
 6 It was unanimous, so 5/0 for that.
 7 Closing out that item, E 1, we'll move on.
 8 F. REPORTS TO THE BOARD
 9 F 1. Treasurer's Report
 10 CHAIR SCHMITZ: Beginning with the
 11 treasurer's report which can be found on pages 39
 12 through 80 of the board packet.
 13 TRUSTEE TULLOCH: It's the treasurer's
 14 report, we're still doing some fine-tuning on it,
 15 but I appreciate the public feedback. The purpose
 16 of it is really to provide as much transparency as
 17 we can. For an organization that's spending over
 18 50 million bucks a year, I think it's only fair that
 19 the public at large should be able to see what's
 20 happening there.
 21 The first page, I think if we look at the
 22 gross payroll expenses, you can see on the graph on
 23 the following page, we seem to be continually
 24 overrunning on our payroll expenses. There's only
 25 three months a year where we haven't overshot budget

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1 on payroll expenses. We're currently sitting about
 2 750,000 bucks over budget, that's 4.5 percent in my
 3 math.
 4 Next one, again, the accounts payable
 5 expenses, it just really highlights the amount of
 6 money that we're paying out month to month, and if
 7 you look at the text down below, between our payroll
 8 expenses and our external payments, we're running at
 9 a rate of 3.5 million bucks a month. There's no
 10 sanity check on that because we don't have any
 11 budget numbers against that.
 12 Moving down to the next one, year-to-date
 13 expenses, as I mentioned earlier, you can see we're
 14 overshooting by just over three-quarters of a
 15 million bucks on our payroll expenses as of the end
 16 of February. Some of that may change. I suspect it
 17 may not because as we move into March, April, we
 18 still have ski payroll, and then moving into April
 19 and May, April, May, and June, we have golf payroll.
 20 It's something to watch that maybe we're
 21 overshooting on -- I've been talking with the
 22 General Manager and acting Finance Director to make
 23 sure we're on track there.
 24 Year-to-date accounts payable, pretty
 25 significant sum, 42 million year to date on payroll

33

1 and external payments. Which I think just runs on
 2 track on my maths, just coming into it, that run
 3 rate, we run to 60 million a year, which is
 4 approximately, as I recall, in line with the budget
 5 expected expenditure.
 6 Moving on, investments, I think you can
 7 see where our money's sitting. I think the
 8 important thing, the positive one, you can see again
 9 we're making 41,000 bucks a month in our Wells
 10 Fargo, our basic general account. That's not
 11 insignificant, it's just over half a million bucks a
 12 year, which is basically money for nothing. I think
 13 that was a very good move then-director Magee was
 14 asking for for sometime, half a million bucks is
 15 still serious money, at least it is in my line of
 16 business. I think to most people it is.
 17 Page 4, debt service shows our outstanding
 18 debts. This will start to grow as we increase our
 19 drawdown for the fund for the pipeline. That's
 20 going to change quite dramatically.
 21 Page 5, we can see where the different
 22 business units are going. Ski is well ahead of
 23 expenses and its revenue. Beaches is slightly
 24 illusory because the numbers shown there for revenue
 25 includes the beach fee. I would like to see that

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1 better picture. And when we get procurement
 2 professionals on board, it gives them a running
 3 start where to look.
 4 So you can see the vendors that we're
 5 doing multiple payments to. AT&T, identified
 6 previously. Going on through this month, I see
 7 dozens of payments to Mike Copy Inc., all small
 8 amounts, but multiple payments of all small amounts
 9 which kind raises some flags for me. It's the
 10 volume of small payments just seems weird. Some
 11 other ones I noticed, Amazon, seems to be one of our
 12 top payees, but it's not identified as over 50,000.
 13 It's still a work in progress, but I think
 14 now we get much clearer transparency, who is
 15 spending what and where. When we can see all the
 16 vendors grouped together, it's going to make much
 17 more sense as well.
 18 We also show in Appendix C all the
 19 procurement card transactions. Just out of
 20 interest, I do make sure -- every time I go through
 21 these, I throw in a few questions for our finance
 22 department just to understand what some of these are
 23 just so that I do actually go through them. Some
 24 things just jump out. I won't mention any
 25 particular ones, but some things jump out. And to

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1 striped out so we can actually see what the revenues
 2 are. We know it's not a profit center, it's not
 3 designed to be that, but it would be good to see
 4 just what the actual revenues are being collected at
 5 the gates, as well as the facility fee. Golf,
 6 obviously, we can see according to this, golf is
 7 currently losing money as it stands. And this is
 8 obviously relevant to the next agenda item.
 9 If we move on to the appendix, we show a
 10 full listing of all the check payments. The first
 11 sheet, Appendix A, is the two checks for over
 12 \$50,000. I would point out the NV Energy check
 13 covers a number of accounts, it's not a single
 14 account, and it's something I'll come to in a couple
 15 of minutes how we can improve the visibility here.
 16 Ferguson Water Works, I believe that one was a
 17 single check.
 18 Moving on to Appendix B, listing all the
 19 checks written both electronic fund transfer and for
 20 manual checks. Still disappointing. A very large
 21 number of manual checks. I do propose to change
 22 this next month. I've spoken with finance, and what
 23 we're going to do to make this more logical, we're
 24 going to list each vendor, we're going to list the
 25 checks by vendor so we can actually get a much

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1 me, I welcome any feedback from the public that go
 2 through this and have questions about it.
 3 Hopefully it's providing a clearer
 4 picture. For me, it's actually providing a better
 5 picture than OpenGov did in the past. For me, it
 6 makes it pretty straightforward to see where the
 7 money's going. I welcome any feedback from the
 8 Board and from the community on how we can improve
 9 this further.
 10 Thank you.
 11 CHAIR SCHMITZ: Any comments or questions?
 12 I have couple of questions, and that is about
 13 OpenGov. I recall last May or June, we contracted
 14 with OpenGov for doing conversion, I believe, from
 15 the new system into OpenGov, but there's been no
 16 update of data into OpenGov since, I believe, May of
 17 last year.
 18 What is the plan and when will it be
 19 complete?
 20 MR. CRIPPS: To answer your question,
 21 there is a direct link between the two programs,
 22 they are designed to communicate with each other,
 23 however, it was recently discovered that they
 24 haven't been. I know that the issue has been
 25 brought up before, but I thought it was correctable

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1 internally, which it doesn't seem to be. I thought
 2 it was just maybe by design like with the
 3 information that we provide the upload to, but we
 4 need to further reach out to OpenGov directly to
 5 find out where the link is broken at.
 6 So we have recognized that the issue
 7 doesn't seem to be internally, and that way we can
 8 reach out to OpenGov directly to correct this
 9 problem.
 10 TRUSTEE TULLOCH: Given that we've been
 11 paying OpenGov fees, which are not insignificant, my
 12 memory may be failing me, but I think it's something
 13 like 25 grand a year, I could be wrong on that.
 14 Given that we've been paying these OpenGov
 15 fees now for the last three years without getting
 16 any information from it, is it really worthwhile
 17 continuing or can we actually get similar results
 18 out of Tyler?
 19 MR. CRIPPS: The Tyler program itself does
 20 not have any kind of open source center activity
 21 with websites. They do rely on outside third
 22 parties to direct their activity.
 23 There are other companies that do similar
 24 items, just however Tyler itself does not directly
 25 provide that service.

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1 zero-dollar budgeting, the departmental input that
 2 we were receiving this year, there was a lot of work
 3 that went into this, and as far as a presentation
 4 for a tentative budget, it doesn't really provide
 5 the information that's going to be coming forward in
 6 the budget workshop.
 7 What the tentative budget is to do is to
 8 provide the State an opportunity to address the
 9 accounting information that is within the tentative
 10 budget, and then the actual final budget is going to
 11 be the information that follows behind that.
 12 So the intent of the tentative is designed
 13 to doublecheck the accounting information, which is
 14 the prior fiscal year's information that goes into
 15 that report, the 4404 form, and then the final
 16 budget which goes up for adoption, which follows,
 17 and does have the full board approval.
 18 TRUSTEE TONKING: I was just pointing out
 19 that it's different than past practices. We used to
 20 do budget workshops in January/February, approve the
 21 tentative, make changes, and then approve a final.
 22 I was just wondering. Thank you.
 23 CHAIR SCHMITZ: Trustee Tonking, to your
 24 point, I think that the state of not having our
 25 finances closed and having to do so much catch-up

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1 CHAIR SCHMITZ: The last question I have
 2 stems from public comment. You're our treasurer,
 3 did we submit the tentative budget in compliance
 4 with the state law?
 5 MR. CRIPPS: Is it relevant to the item,
 6 counsel?
 7 MR. RUDIN: Yeah, I think so.
 8 MR. CRIPPS: Yes, it was turned into the
 9 State by the deadline.
 10 CHAIR SCHMITZ: Thank you.
 11 Any other comments?
 12 TRUSTEE TONKING: I just had one question,
 13 and legal will tell me if it's not okay to ask this.
 14 Going off of Chair Schmitz' question, I was curious
 15 as to why this was the first year we haven't
 16 approved a tentative budget. I went back and looked
 17 at our meetings that are public, I think until 2018,
 18 and this is the first year it's never been approved,
 19 and I think that's been a going thing. I'm just
 20 curious as to why we did it differently this year?
 21 MR. CRIPPS: This year, the information
 22 with the tentative budget that doesn't have a
 23 requirement of getting board approval, the
 24 information that is getting provided on there, there
 25 was a lot of different moving activity with the

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1 work I think has caused this to be different than in
 2 the past. I, too, recognize that, but I think it
 3 had a lot to do with all work that accounting had to
 4 do to try to catch up from the situation that we
 5 were left in last year.
 6 Any other questions, comments?
 7 TRUSTEE DENT: I was going to echo Trustee
 8 Tonking's comments. Something I've done many times,
 9 so I've asked Bobby several times over the last few
 10 weeks: What is going on? We're not approving a
 11 tentative budget, and we do it every year.
 12 I'm right there with you. We've been
 13 consistently doing it. This year's a little bit
 14 different, and we just have some circumstances that
 15 we're working through.
 16 TRUSTEE TULLOCH: I'll echo the same
 17 comments on the tentative budget. The value of it
 18 was we got early warning of any red flags from it
 19 and things. I'm a little bit concerned that we're
 20 going to be up against a deadline again on certainly
 21 the budget, if we have concerns on some of the
 22 things there. I understand why.
 23 I'd also say I was remiss in not thanking
 24 Assistant Finance Director Cripps and also Vicky
 25 particularly for doing some great work on the

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1 treasurer's report. The feedback I've had from the
 2 public and things is very positive. I know there's
 3 a lot of effort that goes into it, but we've got it
 4 a bit more fine-tuned. A couple of modifications
 5 and we should be in pretty good shape.
 6 Thank you and thank your staff.
 7 CHAIR SCHMITZ: Seeing no further
 8 questions, we will move on to item F 2.
 9 F 2. Incline Beach House and Access Projects
 10 MS. NELSON: I'm here to provide the
 11 biweekly update on the beach house and access
 12 project. Last week the design team presented the
 13 extremely preliminary budget numbers based off of,
 14 essentially, a ten percent design. We needed these
 15 preliminary budget numbers to provide to accounting
 16 to inform their capital plan for this upcoming
 17 fiscal year.
 18 We continue to evaluate the sight
 19 constraints, project requirements, and the budget.
 20 We have identified what we're doing for the planned
 21 public input. The process will be that story boards
 22 will be placed at the admin building, the Rec
 23 Center, and the beach. Those story boards will be
 24 placed on April 29th, Monday, through the week
 25 through May 3rd. There will be a QR code associated

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1 with the story boards that will take you to a link
 2 to provide any comments or feedback the public may
 3 have. The comment period will close on May 3rd.
 4 Comments will be reviewed and addressed, and then
 5 they'll be presented at a presentation meeting on
 6 May 6th at The Chateau by the design team.
 7 As you recall at the special Board of
 8 Trustees meeting on April 5th under a budget
 9 workshop, the then-general manager informed the
 10 Board that based on discussions with the board, he
 11 reduced the placeholder budget amount for the beach
 12 house from 6.1 million to 4 million.
 13 Throughout that meeting, there were many
 14 opportunities for the Board to provide other input,
 15 but none was given contrary to the \$4 million
 16 budget. This budget was adopted on May 25th, which
 17 then allocated the \$4 million to the beach house
 18 project.
 19 We met with the Board of Trustees on the
 20 July 26th, 2023, meeting to determine the guidelines
 21 for the RFQ documents to go out to the design-build
 22 teams. The Board stated that the priorities were to
 23 provide enough restrooms and not have porta potties
 24 the majority of the season, basically meaning enough
 25 restrooms outside the 4th of July time period, to

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1 provide the same level of service, the existing menu
 2 was to be served which in turn would require a
 3 kitchen, have an expanded bar area, and then utilize
 4 the design-build method. Staff took all of this
 5 direction and the 4 million all in budget and
 6 prepared the RFQ documents.
 7 Based on again these preliminary budget
 8 numbers, not all of the items that the Board has
 9 directed will be able to be accomplished with the
 10 budget. In knowing that, staff is recommending that
 11 we agendize an item on May 8th, bring it back to the
 12 Board, have a robust discussion regarding budget,
 13 wants, needs of the project, and so we can determine
 14 if the funding is adequate or if the funding needs
 15 to be increased.
 16 At this time, are there any questions or
 17 comments from the Board?
 18 CHAIR SCHMITZ: Questions or comments?
 19 TRUSTEE TULLOCH: With regard to the QR
 20 codes and the public comments, have we any way of
 21 filtering these to make sure that we don't get
 22 somebody just doing multiple responses to make sure
 23 that what we're gathering is community members and
 24 parcel holders' comments, not a thousand tourists
 25 that would like to see something but are not on the

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1 hook for it? How are we going to filter these
 2 responses?
 3 MS. NELSON: I don't know with the QR code
 4 there is that ability.
 5 TRUSTEE TULLOCH: I would be very
 6 concerned that we're now two or three days away from
 7 this going live and we haven't thought through that.
 8 I think that's a serious concern because we could
 9 have 2,000 in town or something saying, yes, we'd
 10 love this, we'd love Disney World here as well, and
 11 we don't have to pay for it so we'll vote for it.
 12 I think we need to rethink how we're
 13 actually going to gather these comments and to make
 14 sure that they're validated and statistically
 15 appropriate because I'm very concerned. Otherwise,
 16 somebody could be standing there all day putting in
 17 basically the same comment.
 18 CHAIR SCHMITZ: Any other comments,
 19 questions?
 20 I just question the order of things. If
 21 you're going to be bringing something back on
 22 May the 8th for us, the Board, to review, I think it
 23 seems a bit odd, to me anyway, that we're going to
 24 be doing story boards before that because those
 25 story boards and things might be getting changed on

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1 May the 8th.

2 So I'm just curious as to why it's in that

3 order, and does it make sense to do it in that

4 order?

5 MS. NELSON: We did it on that order to

6 keep the project schedule, basically to align with

7 the project schedule. If the Board would like us to

8 wait for the public input after May 8th, we can

9 certainly do that. That would allow us time to

10 evaluate a better option on receiving comments and

11 making sure that they're from the appropriate

12 community members.

13 So, it's up to the Board.

14 CHAIR SCHMITZ: Any comments or questions

15 relative to that?

16 TRUSTEE NOBLE: I'm fine with delaying

17 because it sounds like at least Trustee Tulloch,

18 whatever comments we get from the QR code, it's not

19 going to -- because we won't know whether or not

20 they are residents or the general public, they won't

21 be informative.

22 So I think it would be helpful to see if

23 there is a method to collecting public comments that

24 are coming from residents and parcel owners.

25 TRUSTEE TULLOCH: I think it's only right

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1 that people we're expecting to pay for this,

2 contribute to this should have the -- that's the

3 most critical comments in that respect.

4 I think also before we just release story

5 boards without any pricing or any comparative costs

6 or anything there, I think without any guideline

7 it's difficult for people to say that. People might

8 say if it's a 20 million Taj Mahal, oh, this is

9 wonderful, let's go for this, without realizing it's

10 costing 20 million bucks.

11 I think it needs some Board input first

12 and some awareness of what the different pricing is.

13 TRUSTEE NOBLE: One other thought and this

14 is with regards to the order of items here. Is the

15 Board looking for public comments to help

16 decision-making, or is it more -- I don't know what

17 good the public comments are if -- what they'll be

18 used for other than allowing them an avenue for

19 doing public comments if the Board's not going to

20 take them into consideration with regards to funding

21 and/or the extent of the project.

22 The other thing is are the story boards

23 more to get community support for the project? If

24 that's the case, then I don't think it really

25 matters -- then it would be good to have it come

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1 after our discussion. If the Board is looking for

2 public comment to help inform the Board on how to

3 move forward, then I think the order should stay the

4 way it is.

5 TRUSTEE TULLOCH: I think it's important

6 that, yes, I think we need to know some parameters.

7 I think otherwise, the Board members can go out and

8 see the story boards, end up getting phone calls

9 from residents, what's going on here? What's this

10 about? And we don't even know anything about this.

11 I think it's definitely a case of putting the cart

12 before the horse putting the story boards out there.

13 I think in terms of public comments, I

14 think we've done previous surveys getting very good

15 feedback from the community, what is requested

16 there. I think that's got to be -- at the moment,

17 that's the most informed critique in policies that

18 we have. At the moment, that needs be our north

19 star in terms of what's there before people just

20 suddenly do that.

21 I'm a little bit surprised, having sat in

22 along with Trustee Noble on all the bids, and every

23 bidder told us they could do it to budget. So I'll

24 be interested to see what comes through.

25 TRUSTEE DENT: I think going back to the

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1 public to ask the same questions we've been asking,

2 I think they want us to act in a way, and I think as

3 we shape the final product, it's just a check-in,

4 more or less. We've been doing this for years,

5 trying to gather information, and if we keep going

6 out and asking what it is they want, you can go look

7 at many surveys, you can go look at the master plan,

8 it's all there. And so I think the community wants

9 us to move forward with the project, but at the same

10 time, we don't want to get too ahead of ourselves.

11 When it comes to the, say, overall look or

12 design or intent, I specifically remember us

13 discussing something looking similar so our venues,

14 say our beaches, look the same. What we have seen

15 looks very different, very modern compared to Burt

16 Cedar, and so it's very outdated. Say the light

17 wood becomes a huge maintenance issue, especially if

18 it's exposed, so it starts to become a lot of

19 upkeep.

20 It's something we should definitely

21 discuss when we have our meeting on the 8th as far

22 as is that the direction we're going, and then just

23 knowing that Burnt Cedar Beach is going to look very

24 different from what we're doing at Incline Beach,

25 and is the community okay with something like that.

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1 MS. NELSON: To that point, Trustee Dent,
 2 building materials have a huge impact on cost, so if
 3 the Board is looking for the beaches to look the
 4 same, then the budget will need to be expanded.
 5 TRUSTEE DENT: All I'm saying is what I've
 6 seen visually, conceptually, I guess, looks very
 7 expensive compared to what I see down at Burnt
 8 Cedar, and I understand building products and
 9 materials pretty well.
 10 TRUSTEE NOBLE: Had you asked the folks
 11 working on this project what, roughly, would it cost
 12 more or less to design a beach house similar to the
 13 look at Burnt cedar?
 14 MS. NELSON: We did. The 4 million budget
 15 will not get that.
 16 TRUSTEE NOBLE: Okay. Would it be a
 17 budget similar to this or would it be even more than
 18 what has come out with regards to the ten percent
 19 design so far?
 20 MS. NELSON: I can't say. I wasn't a part
 21 of the meeting where they were actually discussing
 22 that portion of it. My gut reaction is that it will
 23 be more than what was presented.
 24 TRUSTEE NOBLE: Is that something that
 25 staff could confirm with them to come back, just so

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1 we have a ballpark idea?
 2 MS. NELSON: Yep.
 3 TRUSTEE NOBLE: Thank you.
 4 TRUSTEE TONKING: I was going to circle
 5 back to the comment about doing story boards, and I
 6 was going to say I think we have our meeting on the
 7 8th, and then we decide at that point if we need the
 8 story boards. But I do appreciate staff trying to
 9 find a way to keep everything in time and making
 10 sure that things keep moving.
 11 I did want to thank you for that as well.
 12 TRUSTEE DENT: I was just going to ask if
 13 I could get an invite to the next meeting? I think
 14 the last meeting I got, I got the invite the morning
 15 of.
 16 MS. NELSON: We should have a recurring
 17 one. I'll double check.
 18 TRUSTEE DENT: If you could look into
 19 that. I appreciate it.
 20 CHAIR SCHMITZ: My question is has the
 21 design been reviewed and discussed with Incline
 22 Spirits, and has their input be incorporated in, in
 23 addition to what we provided last time of having
 24 segregation of the bar space from the food and
 25 beverage space?

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1 MS. NELSON: We have reached out to
 2 Incline Spirits, and at this point, they're
 3 reluctant to take the time and effort to provide
 4 feedback. They realize that that the District only
 5 has a one-year contract with them, and I think that
 6 might be stemming some of it.
 7 But we have reached out to them.
 8 CHAIR SCHMITZ: All right. Thank you.
 9 I, too, -- I mean I brought this issue
 10 up -- appreciate the fact that you're wanting to
 11 keep the project on schedule, but I do think it's
 12 important for the Board to provide input and
 13 direction before putting story boards together for
 14 the community, because those are expensive too, and
 15 I'd rather do that after the Board has had an
 16 opportunity to weigh in and feel comfortable with
 17 the design and then move forward with the story
 18 boards and things.
 19 But I do appreciate your desire to keep
 20 the project going on schedule. We'll have that,
 21 then, on our agenda for the 8th.
 22 Anything else relative to the beach house?
 23 Moving on, then, to F 3.
 24 F 3. Public Works Department
 25 MS. NELSON: I was asked to provide a

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1 status of the Public Works department. I'm going to
 2 make this as brief as possible. I could talk about
 3 it all night long, but I don't want to put everybody
 4 to sleep.
 5 As you're aware, the Public Works
 6 department has the utilities division. It's broken
 7 up into pipeline and treatment. Currently, the
 8 pipeline division actually is fully staffed. This
 9 is the first time that has happened as long as I've
 10 been with the District, and that's over three years.
 11 Our goal for the pipeline is to invest in
 12 some updated technology. I've spoken about it
 13 before, we are looking at purchasing camera
 14 equipment that is more portable and user friendly
 15 than the existing outdated system that we have.
 16 This was identified in the utility master
 17 plan as a deficiency that the department had where
 18 we had no way of really performing NASSCO scoring of
 19 our infrastructure. So this will facilitate the
 20 evaluation and help prioritize a preventive
 21 maintenance plan for the pipeline crew. I'd like to
 22 also note that two staff members have already gone
 23 through and have become NASSCO certified, so they
 24 are ready to get out there and start evaluating the
 25 infrastructure.

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1 Basically on these slides, I'm telling you
 2 where pipeline is spending the majority of their
 3 time, and it's under "corrective," which are fixing
 4 leaks and doing repairs, and then providing you some
 5 snow removal information.

6 The treatment staff, we are almost fully
 7 staffed, we are actively recruiting for one
 8 position. And again, this hasn't happened since the
 9 three years that I've been at the District. The
 10 goal for the treatment is the SCADA master plan, to
 11 get that underway and get the information completed.
 12 The SCADA system is in dire need of an upgrade.
 13 We're patching old technology with new technology,
 14 and oftentimes there's a disconnect there.

15 And as you are aware from the utility
 16 master plan, the WRRF is in need of some
 17 improvements as well. It's 50 years old. The
 18 pictures I've shown there from the aeration basins,
 19 you can see where the concrete is actively swelling
 20 and falling apart.

21 Also in Public Works, we have the
 22 administration division, which is fully staffed.
 23 Their number one goal is to increase the number of
 24 customers who are signed up online. Those customers
 25 that are signed up online receive email

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1 notifications for anything that is important
 2 associated with their account. And we would like to
 3 really try to increase the number of customers using
 4 ACH payment, that provides an efficiency in
 5 operation, it's an automated process on the customer
 6 side, and ensures that there are no late payments
 7 which then results in less staff time having to post
 8 for shut-off notices.

9 Under the Waste Not section, again we
 10 don't have any open positions. They are in full
 11 swing with Earth Day, which tends to be more like
 12 Earth month for them. They're attending many events
 13 on the weekends. The goal for their department is
 14 to continue to hold -- to be able to facilitate the
 15 household hazardous waste program. As you can see,
 16 the condition of the existing storage shed is no
 17 longer structurally sound, so we're looking to get
 18 that replaced so they are able to continue to
 19 protect source water, as well as protecting our WRRF
 20 by collecting all of the paints and stains that
 21 often time if not collected end up in the sewer.

22 Our fleet department also is staffed
 23 fully. They do an excellent job maintaining over
 24 550 pieces of equipment. Their main goal is to
 25 evaluate the District's backup generators. Many of

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1 them are from the 70s, 80s, and 90s. We'd like to
 2 look at newer backup technology. For example, we
 3 have some small lift stations that during a power
 4 outage, the generator's running the entire time, but
 5 due to lack of demand, the pumps may not ever have
 6 to turn on during that power outage. So you're
 7 running a generator to supply enough power for the
 8 pumps, but you're only really supplying power for
 9 the SCADA and light system, so that is the goal for
 10 fleet.

11 The buildings division moved back under
 12 Public Works this last year. They've identified
 13 that their main goal is to get a roof condition
 14 assessment done. Fun fact: The District owns more
 15 than 50 buildings that have roofs.

16 As you can see from some of the condition
 17 photos on the screen, there are a lot of facilities
 18 that do need some attention. We've got some
 19 concrete issues at the Public Works building, some
 20 siding issues at tennis. And then to the far right,
 21 that was a pipe that was in The Chateau, and thanks
 22 to our buildings crew, we think we found and fixed
 23 the source of the smell, the often interesting smell
 24 that The Chateau had, and that was the pipe that was
 25 leading to the odors.

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1 The compliance department is also fully
 2 staffed. Last year, we were allocated an additional
 3 employee. That has allowed us to again focus on the
 4 fat, oil, and grease program and not put it to the
 5 side. Our goal in compliance is to upgrade the
 6 grease sampling equipment to provide efficient
 7 testing to ensure that our grease producers are
 8 actually not overproducing grease. That photo is a
 9 photo inside one of our sewer pump stations, and
 10 that is a fat, oil, and grease cap that is on top of
 11 the sewage to be pumped to the treatment plant. We
 12 like to not get that in our pipes to begin with, but
 13 that's why compliance is out there doing their job.

14 Under engineering, I know that the Board
 15 is well aware that we are not at full capacity; we
 16 are currently actively recruiting for the senior
 17 engineer position.

18 Having the master plan completed is going
 19 to allow the engineering department to develop a
 20 comprehensive five-year CIP for the utilities. We
 21 are committed to executing the CIP projects and the
 22 operating projects in a timely manner. We're also
 23 committed to obtaining additional funding support
 24 for infrastructure replacement. And you'll note
 25 that I didn't say the effluent pipeline this time.

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1 I'm looking at we've got a lot of sewer -- or water
 2 infrastructure, as you can see on the table, we've
 3 got a steel waterline that is an example of what
 4 we've pulled out of the ground recently, as well as
 5 a failed service saddle that came off of Tyner in
 6 the leak in early March.

7 I can officially say that we have the
 8 increment 2 approved through the Army Corps, which
 9 provides an additional \$4.3 million of federal
 10 funding for the pipeline project. This is -- it's
 11 not only exciting to received additional funds, but
 12 because increment 2 has been approved for the
 13 pipeline, that opens the door to easily accept
 14 additional funding from the Army Corps for the
 15 pipeline project.

16 We do have a lengthy project list. We
 17 don't only work on the CIP list, we also help and
 18 support the operations through Public Works, so
 19 we're working on both water and sewer projects as
 20 well. The solid lines represent what is the
 21 capital, the dashed lines represent what would be
 22 operating or expense projects. This is just the
 23 project list in Public Works. This is goes
 24 through 2024 and into 2025, it's capturing the
 25 active and planned projects.

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1 list, like, we couldn't complete that in a season.
 2 That's over 105 miles of pipeline, so it would be
 3 zoned and a routine.

4 TRUSTEE TULLOCH: The reason I'm asking is
 5 when we look at the DOWL report, the utilities
 6 master plan, it highlights that we don't have data,
 7 yet we're spending a lot of money every year
 8 basically on what we think is there. I'm wondering
 9 if there's some way that we can up the resources on
 10 that and hold back on some of the other expenditures
 11 until we actually get a much better picture of what
 12 actually needs done so we actually spend the capital
 13 where it's actually best done based on real data
 14 rather than just based on -- I think this one is
 15 older, so maybe we should go there. That would be
 16 the normal approach to asset management.

17 And if we have this technology, it would
 18 be good to see if there's ways that we can actually
 19 delay some of our program, I know that maybe sounds
 20 perverse, but it may let us spend the capital much
 21 more effectively if we could up the rate and make it
 22 a priority to do all the scans.

23 MS. NELSON: Those are good points. The
 24 investing is about, say, \$65,000 for the equipment.
 25 We have a crew of six, so we still have a lot of

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1 Engineering not only supports utilities,
 2 but we also support the other venues. We've got it
 3 broken up into parks and community services for
 4 golf, ski, tennis, Rec Center, beaches, and then the
 5 never-ending payment maintenance projects as well.

6 That is snapshot of the Public Works
 7 department and what we're doing. I will entertain
 8 any questions you might have.

9 TRUSTEE TULLOCH: A question about the
 10 cameras, we're looking at NASSCO. As you know,
 11 asset management is one of my background. I'm
 12 assuming we're using the cameras in both sewage and
 13 fresh water pipe?

14 MS. NELSON: It's sewer infrastructure.

15 TRUSTEE TULLOCH: Just for sewer. Okay.
 16 Can we use them in fresh water as well?

17 MS. NELSON: I will have to ask that
 18 question. I don't think we can.

19 TRUSTEE TULLOCH: The picture might be
 20 clearer.

21 MS. NELSON: That's true, but the cross
 22 contamination is what I'm worried about.

23 TRUSTEE TULLOCH: How quickly would we go
 24 through the bulk of our system with them?

25 MS. NELSON: That is more of an ongoing

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1 corrective work that goes on all year long. If
 2 we're pulling them off of doing corrective work and
 3 putting them on the evaluation, it's
 4 counterintuitive that we're actually making headway.

5 The only other option would be to contract
 6 it out, and we can get prices for that, but there
 7 may be a sticker shock associated with it.

8 TRUSTEE TULLOCH: I understand that. This
 9 may be an instance where we need to spend some up
 10 front to make sure that we allocate our resources
 11 and our investments more effectively. That was one
 12 of the main takeaways I got from the DOWL report.
 13 It does indicate there's going to be substantial
 14 expenditures required. I'd actually like to make
 15 sure we're actually targeting more effectively what
 16 we got there. Something to think about.

17 With regard to the extra money for the
 18 pipeline, the 4.3 million, and maybe it's a question
 19 for General Manager Magee, I'm assuming that amount
 20 will let us reduce our drawdown on the State
 21 revolving loan?

22 MR. MAGEE: Yes, I believe that's correct.

23 TRUSTEE TULLOCH: Excellent.

24 MS. NELSON: If you recall, we only borrow
 25 what we draw down, so we have that cap, and if we

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1 don't -- at the end of project, if we don't use it
 2 all, then that goes back to the State, and we're not
 3 paying for it.
 4 TRUSTEE NOBLE: For the corrective work
 5 that you've been doing for the last several years
 6 with regards to waterline replacements, has there
 7 been any waterlines that have been pulled out that
 8 you felt didn't -- they were in such a condition
 9 that it didn't justify pulling them out and
 10 correcting the perceived deficiencies?
 11 MS. NELSON: Generally when we're pulling
 12 it out it's because we have a leak. If there's
 13 damage to the pipe, we have to pull it out and
 14 replace it.
 15 TRUSTEE NOBLE: And the ongoing steel line
 16 replacement program that's going on every summer, is
 17 the condition of the steel such that you think
 18 what's being targeted right now has been
 19 appropriate?
 20 MS. NELSON: I think so, yes. This is a
 21 piece of steel line that came out of the Highway 50
 22 leak. You can see the condition of it. It's being
 23 eaten away.
 24 When steel line leaks, when it has a hole
 25 in it, it leaks. When the AC line has a saddle come

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1 off, it actually turns to butter and makes a bigger
 2 hole and a lot more damage. We probably will be
 3 shifting to start replacing AC line that we know is
 4 on slopes that does a lot of damage because we can't
 5 keep spending \$100,000 every leak. You do ten
 6 leaks, you replaced a mile of pipe, possibly.
 7 So I think that's where we're going to
 8 head.
 9 CHAIR SCHMITZ: Any other comments or
 10 questions?
 11 I agree, because when you showed these
 12 slides, I believe it was the pipeline that spent
 13 probably three-quarters of their time doing
 14 corrective action, and if we can do something
 15 proactive to get out of that mode, it would in the
 16 end be more cost effective. That is something that
 17 I'd ask you to follow up on and bring back a
 18 recommendation to us, because I think it's better
 19 for us try to get ahead of these things.
 20 And we know infrastructure's old, and if
 21 we need to prioritize, maybe the cameras would help
 22 us to prioritize that.
 23 TRUSTEE TULLOCH: Just something to add.
 24 Yes, we'll get sticker shock from a lot of the
 25 requirements, but what's happening with water and

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1 wastewater infrastructure spreading all the way
 2 across the country is just a natural evolution, if
 3 you look at the timeline it went in. This has been
 4 happening on the East Coast for probably 20 years.
 5 I remember metropolitan district council were having
 6 a 15 billion program 20 years ago to actually start
 7 doing it. It's not something unique to us; it's
 8 happening all across the country in terms of that.
 9 MS. NELSON: And the good part about that
 10 is it's not unique, and Washington knows there's a
 11 funding need for infrastructure.
 12 CHAIR SCHMITZ: Moving on.
 13 G. CONSENT CALENDAR
 14 G 1. Meeting Minutes for 4/10/24
 15 G 2. Amendment 3 for Clean Tahoe Contract
 16 G 3. Review, Discuss, and Approve:
 17 Alder Avenue Water Main Replacement -
 18 DOWL
 19 Alder Avenue Water Main Replacement -
 20 Black Eagle
 21 G 4. Effluent Storage Tank Project
 22 G 5. Public Works Building Carpet
 23 Replacement
 24 G 7. U.S. Foodservice Increase of \$80,000
 25 CHAIR SCHMITZ: We have removed the
 26 consent calendar item G 6. Are there any comments
 27 or questions relative to the consent calendar?
 28 Seeing none, is there a motion?
 29 TRUSTEE TONKING: I move we approve the
 30 consent calendar.

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1 TRUSTEE DENT: I'll second.
 2 CHAIR SCHMITZ: All those in favor?
 3 TRUSTEE TONKING: Aye.
 4 TRUSTEE TULLOCH: Aye.
 5 TRUSTEE NOBLE: Aye.
 6 TRUSTEE DENT: Aye.
 7 CHAIR SCHMITZ: Aye.
 8 Moving on, it is 7:25, well will be moving
 9 into general business H 1, which will be the golf
 10 rates. I would like to take a ten-minute break and
 11 come back at 7:35, and we will pick up the meeting
 12 at that agenda time. Thank you.
 13 (Recess from 7:25 p.m. to 7:35 p.m.)
 14 CHAIR SCHMITZ: It's 7:35, we're calling
 15 the meeting back to order, continuing on with agenda
 16 item H 1.
 17 H. GENERAL BUSINESS - PART 2
 18 H 1. Recommended 2024/'25 Golf Season Rates
 19 CHAIR SCHMITZ: Review, discuss, and
 20 approve the recommended '24/'25 golf season rates.
 21 MR. SANDS: I'd like to take a quick
 22 moment to thank everybody for this opportunity. My
 23 first presentation with the trustees. Also would
 24 like to thank all the staff for welcoming me over
 25 the past two months. It's been a very warm and

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1 friendly sight with not only General Manager Magee,
 2 but with other staff that has help point me in the
 3 right direct to hopefully be a success here at the
 4 District. Thank you very much.

5 We do have a presentation from staff
 6 recommendations, kind of pinpointing some things
 7 that happened this previous season, and then what we
 8 look forward to in the upcoming season.

9 As we reflect back on some shortfalls from
 10 last year and then also trying to improve on moving
 11 into the '24 season, as we see coming into increased
 12 revenue and then a decrease, actually, which we
 13 imposed for tee time intervals, so going from 12
 14 minutes to 10 minutes, we actually saw a reduction
 15 in overall utilization from the Champ and the
 16 Mountain Course. Comparatively, 22,612 rounds,
 17 where the previous was 26,000 rounds. So that's
 18 going to be one focus of the staff this year not
 19 only on a marketing campaign, but also on trying to
 20 find different programs that may boost utilization
 21 throughout both courses.

22 CHAIR SCHMITZ: I just want to stop you
 23 for a second because it's says that budget was
 24 \$26,000, not that the previous --

25 MR. SANDS: I apologize.

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1 areas with the 14-day cancellation policy to allow
 2 our residents to fill those if we don't have that
 3 outside revenue -- or non-resident player booked
 4 ahead of that. We tried to find a happy medium
 5 between blocking that off but also allowing for the
 6 residents to fill those spots as we go into the
 7 season.

8 Leaving the tee time intervals at 10
 9 minutes, 10 minutes is a pretty good spread for both
 10 of our golf courses not only for experience, but
 11 then utilizing -- getting as many players as we can
 12 on the golf course. We're pretty happy with the
 13 10-minute intervals.

14 We are looking at increasing Picture Pass
 15 holder and guests of Picture Pass holder pricing,
 16 just due to inflationary costs. As we go through
 17 the slides, we will see that breakdown
 18 comparatively.

19 We are looking at eliminating the super
 20 twilight rate, which is on the Championship Course,
 21 a 5:30 p.m. and after rate. Essentially, we as the
 22 staff have found not only lower utilization, but
 23 also a price point that does help our overall
 24 operation. We looked at the 4:00 p.m. time slot, I
 25 had a question earlier today, why would we want to

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1 CHAIR SCHMITZ: Are you saying there was
 2 previous of 26?
 3 MR. SANDS: No. I apologize. Correct.
 4 The actual. We were hoping for the 26,000, but
 5 ended up with a shortfall of 22,000.

6 And then that goes right into the
 7 non-Picture Pass rates competitive to market, we did
 8 see a reduction in that as well. So those are going
 9 to be some hot topic points for the staff this year
 10 to really focus on and see what we were doing right,
 11 see what we were doing wrong, and how to improve
 12 upon that because those revenue streams are very
 13 important to the overall operation.

14 Staff recommendations for this year,
 15 especially as we go into rates and laying out what
 16 we're proposing, we have done a pretty good overall
 17 synopsis of the Lake Tahoe basin and then also the
 18 Truckee area to be comparative to other golf courses
 19 at our level. Essentially with our non-Picture Pass
 20 rates, we'll remain mostly the same. We are going
 21 to have a heavier marketing campaign to reach that
 22 out-of-area customer, allowing us to create
 23 prime-time placeholders, especially on the weekends.
 24 Saturday and Sundays, we're going to keep a block of
 25 tee times open for that non-resident in those prime

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1 do that? So, basically from 4:30 to 5:30, a player
 2 could finish 18 holes in that timeframe during peak
 3 summer season if the sunset is nine o'clock.
 4 Eliminating that super twilight not only to help us
 5 generate higher revenue, but also try to get more
 6 people earlier on the golf course which helps labor
 7 cost and overall productivity.

8 As we go through and looking at the Play
 9 Passes, we as the staff are looking at overall usage
 10 of Play Pass, cost analysis of that Play Pass, and
 11 how it affects our total operation. We are closing
 12 the gap between revenue and expenses. I think the
 13 previous director had had a good path and vision,
 14 from the trustee level as well, to try to help us
 15 balance or budget. We are going to look further
 16 into that. That will come back at the end of this
 17 presentation to our overall recommendation.

18 We are going to continue with the standard
 19 cancellation policy that was implemented last
 20 season. That worked quite well. We did have a
 21 \$30,000 recovery rate from those that tee times that
 22 were prebook and then went unused. We're definitely
 23 going to stick with that. Obviously that makes an
 24 impact, even at a \$30,000 level.

25 We are looking at not only our outside

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1 tournaments, but also in-house tournaments through
 2 the District to have a minimum golfer requirement of
 3 48 golfers. If we do not fulfill those parameters,
 4 we will be predetermining a type of fee that would
 5 help our overall operation, especially in the labor
 6 side of things, to offset a smaller event. We have
 7 not come up with that exact fee yet. We will crunch
 8 the numbers and try to find a better ballpark as we
 9 move towards the season.

10 Then item H, request the Board fund
 11 capital through that facility fee, I think that's a
 12 big thing, especially when we start looking into
 13 overall operations of the golf course, whether it be
 14 golf cart repair or purchasing new fleets, cart path
 15 repair, we're looking at cart barn building repair,
 16 our Mountain Golf Course has some needs that we
 17 would see at a higher level than just operating
 18 cost.

19 Moving on, we are trying to finish our
 20 projections for the end of this year. This graph is
 21 updated per our finance department and ourselves in
 22 the golf ops to project out towards the end of June.
 23 This is excluding the recreation fee, so as you can
 24 see at the end of the year, we are looking at \$1,122
 25 recovery. We are getting closer and closer to

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1 running at a cleaner budget, so to speak.
 2 Essentially our expenses are going to project at
 3 \$2,851,978, with a revenue of \$2,953,100.

4 On this projection, we're looking much
 5 better. This does not include food and beverage or
 6 golf shop merchandise, which is a big proponent of
 7 what we're looking at as a whole this year,
 8 especially in the food and beverage operation.
 9 We're feeling more comfortable with the Championship
 10 Course projections.

11 This is for our Picture Pass holder rates.
 12 We are always keeping in mind that the District is
 13 our number one consumer. We want to make sure we're
 14 always creating a good environment and experience
 15 for those folks coming out. We are doing a better
 16 job, and in our projections, we can definitely see,
 17 excluded capital improvement and depreciation and
 18 again without the food and beverage and pro shop
 19 merchandise sales, we're doing pretty darn good on
 20 this.

21 For actual services, again that 2.953 100
 22 dollar amount, and then expenses at 2.19 973. We're
 23 going to continue to monitor these because we just
 24 want to make sure that not only are we trying to cut
 25 down our overall expenses to run a tighter ship, but

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1 also pinpoint areas that we can improve to help our
 2 district residents.

3 As we move on to the Mountain Golf Course,
 4 I think a lot of us, me included just coming up
 5 being two months on the job and visiting the
 6 Mountain clubhouse a couple of different times, it's
 7 one of the more relaxed and cooler spots, I believe,
 8 in the District. It's really welcoming especially
 9 to a new golfer or somebody that's more intimidated
 10 by the Championship Course. We are looking at our
 11 overall operating expense budget. We definitely
 12 need to trim the fat and find where we're being
 13 productive, where we're not, and that will help us
 14 as we look at service levels especially with, not
 15 necessarily the full volume of rounds that occur at
 16 the Championship Course, we need to make sure our
 17 service levels for the slower periods and then also
 18 peak periods throughout the summer, especially
 19 holiday weekends, we really want to pinpoint where
 20 we're spending our money.

21 I think that's something that has
 22 definitely happened year after year, but it's going
 23 to be a little bit more of my focus point because
 24 that Mountain Golf Course is a prime tool to turn an
 25 average golfer that may play once, twice, or three

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1 times a year into maybe playing four or five times
 2 a year at the Championship Course. So I definitely
 3 would like to spend more time at the Mountain Course
 4 myself, but put that on my radar.

5 And especially then on item 2 of A, that
 6 goes into staff training for service levels.
 7 Essentially if we're at a slow time, I have to
 8 enable the staff to make a decision, hey, we need to
 9 send somebody home because we're just not spending
 10 our labor dollars wisely.

11 Increase revenue, as we went into rate
 12 setting, we are looking at some increased fees over
 13 most of the categories depending on time of day and
 14 then also peak of season. Going back into -- like
 15 we recommended a change for the Champ Course on the
 16 super twilight, we do have some additional changes
 17 for the Mountain Golf Course when it pertains to
 18 time of day and then also shoulder season or peak
 19 season.

20 We are looking as well in the player
 21 development side with our current staff creating
 22 additional new golfer programs targeting families,
 23 especially the young ones. We have some great
 24 programs in place already with Get Ready Golf, some
 25 of our district-wide clinics, and then also other

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1 private instructions. Those are in the works.
 2 As we get closer to the season, we're also
 3 trying to fill in the gaps with staffing levels and
 4 our hiring processes that we're going through right
 5 now. We feel pretty comfortable that we will be
 6 able to do some new programs to help bolster that at
 7 the Mountain.
 8 Item 3 of B is also targeting and using
 9 our marketing dollars throughout the District a
 10 little more heavily to have some more traffic at
 11 that Mountain Course for utilization-wise. We do
 12 have some openings throughout the season. As I look
 13 back, year after year, through the tee sheet, we
 14 have some opportunities to find maybe some outside
 15 revenue with tournaments and especially from --
 16 whether they be nine-hole events or twilight events,
 17 tack on a food and beverage option, we definitely --
 18 especially with the food and beverage team, we're
 19 going to try to find ways to generate more revenue
 20 that maybe has not happened in the past, which I
 21 think is a strong possibility.
 22 As we go into finalizing projections for
 23 this season, obviously with the Mountain Course with
 24 the lower fees, that we do charge for the daily
 25 round. We're seeing an overall expense that does

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1 outrace our revenue. This chart is without food and
 2 beverage or pro shop merchandise and excludes CIP
 3 dollars. This is something that not only myself,
 4 but General Manager Magee and the finance
 5 department, we're going to watch very closely to see
 6 exactly what is going right, what's going wrong,
 7 because this is a large number that I'm not too
 8 happy with, but again this is me just walking into
 9 it, and I think we can improve it in some areas over
 10 the season.
 11 Finalizing with the Picture Pass rates,
 12 same synopsis, we would require contribution from
 13 the fund account to make sure that we can keep that
 14 place open and is high quality as the golf courses
 15 we like here in the District. Again, we just have
 16 to really look at it as a whole and understand where
 17 we're going to try to obtain new revenue, but then
 18 also overall costs and expenses. Again, why I
 19 mentioned originally when we switched to the
 20 Mountain, it's going to be a top priority of myself.
 21 Recommended rates that were published out
 22 in the memorandum, again, we really wanted to keep
 23 consistent with the non-Picture Pass rate that we
 24 did with last year since we did see a decline in
 25 overall usage in that, so very similar. In this

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1 breakdown, you can see the Friday, Saturday, Sunday
 2 for the first column of Picture Pass, opening to
 3 June 9th, first tee time to 2:00 p.m., so Friday,
 4 Saturday, Sunday it's an \$85 recommendation, as
 5 opposed to last year was an approved \$83 rate.
 6 Then as we go through down towards the
 7 peak season, and if we look at the afternoon rates
 8 for eliminating, again, the 5:30 time slot, which
 9 was probably half of the rate that was approved, so
 10 after 4:00 p.m. on a Friday, Saturday, Sunday for a
 11 Picture Pass holder, \$60 recommended for this year.
 12 It was approved last year at \$58. That theme, per
 13 kind of inflationary parameters, and then also some
 14 fine-tuning as we went through guest and Picture
 15 Pass and non-Picture Pass, it is not large
 16 adjustments except for a few key areas that we felt
 17 we could, essentially, gain a little traction on our
 18 overall budget.
 19 And then into the Mountain Course
 20 recommended rates as well, we had a little bit more
 21 of a substantial rise in percentage mainly because
 22 we felt there was some undervalued rates, especially
 23 when it came to those later afternoon times
 24 especially for a non-Picture Pass rate, so having a
 25 after-5:00-p.m., nine-hole rate that was approved

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1 last year at \$33, we're looking at a \$40
 2 recommendation for this year. Not a huge jump, \$7
 3 may not seem a lot, but times that over 20 in a day
 4 and then also over the course of a season, we find a
 5 good opportunity there to help us with overall
 6 operations.
 7 Trying to finalize and wrap up the total
 8 recommendation, and this is for the Board of
 9 Trustees to make a motion on, we really would like
 10 to focus on recommending improving the golf rates
 11 for Picture Pass holders, guests of Picture Pass,
 12 and non-resident's rates for the '24/'25 season. We
 13 are 16 days away from our opening, and this is vital
 14 to making sure that we have a fluid transition from
 15 the off season to the peak season. And to tack on
 16 to that, we're also opening the driving range this
 17 Friday, so questions and operational needs are very
 18 important with that.
 19 We also in this recommended motion would
 20 say table the Play Pass. I think we need to look at
 21 overall costs, operation, and needs and wants not
 22 only from the staff side of things, but also the
 23 District side.
 24 That's kind of where we're at, and I'll
 25 leave it to you, Chair.

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1 TRUSTEE TONKING: I did see something that
 2 I didn't notice in our memo, and it was on slide 2,
 3 I think, I don't have this PowerPoint. I didn't
 4 notice G, point G in the memo, and I was kind of
 5 wondering how you envisioned this working and how
 6 that affected some of the weekly groups that play
 7 and what that looks like?

8 MR. SANDS: With our shotguns, we're
 9 looking to maximize utilization not only Monday
 10 through Thursdays, but then Friday, Saturday,
 11 Sunday, trying to have a minimal requirement for
 12 those events because we do have events ranging from
 13 12 all the way to 144. Having a predetermined
 14 player fee to help offset any loss in booking when
 15 we have those cancelations is the thought behind
 16 that.

17 TRUSTEE TONKING: So it's only if there's
 18 a cancelation, is that what you're saying? Like, if
 19 they booked 10 slots then they would have to pay
 20 cancelation or -- I'm confused.

21 MR. SANDS: Potentially, yes.

22 TRUSTEE TONKING: Okay. That was my only
 23 question.

24 I just wanted to say that Mr. Swenson was
 25 here from the Golf Advisory Committee, and I just

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1 expenses and that. Can you give us some assurance
 2 that we won't be seeing requests for capital that's
 3 really operational costs?

4 MR. SANDS: Well, I think one of my main
 5 duties is to follow Board directive with any type of
 6 operational expense and CIP expense. So that would
 7 definitely not only fall under your purview, but we
 8 would make sure you'd have all the information to
 9 weigh those options.

10 TRUSTEE TULLOCH: You talked about 767
 11 contribution from fund balance for the Mountain
 12 Course for this, is that for the year coming, or is
 13 that for the year just completed?

14 MR. SANDS: Project for the end of this
 15 fiscal year.

16 TRUSTEE TULLOCH: That is -- just a quick,
 17 back-of-the-envelope calculation, that's 90 bucks
 18 per parcel subsidy for the Mountain Course, so I'm
 19 glad you were looking at ways of actually reducing
 20 that.

21 We haven't shown the contribution required
 22 for the Championship Course yet?

23 MR. SANDS: Correct.

24 TRUSTEE TULLOCH: I do have a question,
 25 utilization, you hear a lot about utilization. It

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1 wanted the Board to know that the Golf Advisory
 2 Committee was not able to discuss these
 3 recommendations because of the time that they were
 4 finally delivered. I just wanted to make that clear
 5 before that presentation.

6 TRUSTEE TULLOCH: Can you go back to your
 7 slide that showed the revenues versus expenses?
 8 Could you define what all you've included in
 9 expenses there? So I understand the true picture.

10 MR. SANDS: This is a full showing of our
 11 expenses and revenue for golf ops without food and
 12 beverage or golf -- or with golf merchandise, so the
 13 entire shebang.

14 TRUSTEE TULLOCH: This includes central
 15 services costs, depreciation, capital improvements?

16 MR. SANDS: Correct. It excludes CIP. My
 17 apologies.

18 TRUSTEE TULLOCH: And you want to increase
 19 facility funding of CIP as well?

20 MR. SANDS: Potentially recommended, yes,
 21 sir.

22 TRUSTEE TULLOCH: Can the Board have any
 23 confidence that -- I'm not suggesting you, but in
 24 the past we've seen CIP money then used for sand and
 25 bunkers and things that's obviously operational

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1 could be a good thing and it could be bad thing.
 2 I'm more familiar with the ski industry, but most
 3 ski resorts close not because of lack of snow but
 4 because there's no new revenue coming in. If you
 5 just get pass holders coming in for half a dozen
 6 runs, the same as playing maybe six or nine holes,
 7 it doesn't really improve the position here. You're
 8 running up more costs, but just blindly increasing
 9 the utilization doesn't necessarily increase the
 10 revenue.

11 Can we maybe think about when we come up
 12 with utilization figures during the year that we
 13 split out revenue generating as opposed to pre-paid
 14 if it's All-You-Can-Play Passes and things, so we
 15 can actually get a real picture of what increasing
 16 utilization is there?

17 MR. SANDS: Absolutely. And I would also
 18 tack on that goes into the food and beverage
 19 operation as well.

20 CHAIR SCHMITZ: Any other questions?

21 I have a question on the slide prior to
 22 this. This is saying for the projected this
 23 fiscal year, it looks like there's just been a huge
 24 uptick in expenses at the Mountain Course. It looks
 25 like it's \$200,000, 20 percent over budget.

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1 Now, I do know, last year, the venue
 2 managers didn't have financials, didn't have data,
 3 but given the fact that -- I would expect them to
 4 have the data -- if we have a budget that is at 1.1,
 5 I mean, how is it that someone is allowed to spend
 6 \$200,000 over budget? I understand people didn't
 7 have information, but going forward, that really
 8 shouldn't be allowed to happen I wouldn't think.

9 MR. MAGEE: I can take a shot at this one.
 10 This chart here is specific to just the
 11 Mountain Golf operations, and so to answer your
 12 question, the finance department is going to look at
 13 this as the totality of the budget. This particular
 14 area of that budget may be overrun, but other areas
 15 of the budget are underrun. It's the job of the
 16 finance department to work with the General Manager
 17 of Golf Operations to make sure that the overall
 18 budget does not exceed the total appropriation
 19 authority.

20 At this time, I've talked to Assistant
 21 Director of Finance Cripps, and he's confident that
 22 this ultimately, the totality of the golf budget,
 23 will come under budget.

24 CHAIR SCHMITZ: I appreciate that. I just
 25 want to point out that by having golf broken up into

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1 golf operations, food and beverage, and
 2 merchandising, it gives a venue manager a more
 3 granular way to actually understand what's going on
 4 in the business, and I think it's been very helpful.
 5 And that one just jumped out at me as significantly
 6 off target, even compared to the trend from the
 7 past.

8 **Any other questions, comments?**

9 TRUSTEE TULLOCH: One follow-up. I'm glad
 10 to hear you're looking at the staffing model. And
 11 we hear a lot about dynamic pricing, I'm glad to see
 12 that you're looking at dynamic staffing as well
 13 because that's a key part of the managing the
 14 operation as well.

15 TRUSTEE DENT: Building upon that, you
 16 mentioned service levels, I think that's a good
 17 starting point. This previous board, last year, I
 18 brought that up, previous golf committees have
 19 brought that up, and I think you're on to something
 20 when you're starting to dig into that.

21 Thank you for the presentation.

22 CHAIR SCHMITZ: Does the Board care to
 23 make a motion? Or do we want to have the
 24 presentation -- do you want to wait on this until
 25 after the other presentation is my question.

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1 (Inaudible response.)
 2 CHAIR SCHMITZ: Okay.
 3 Mr. Swenson, the floor is yours.

4 MR. SWENSON: Let me just start off by
 5 saying some basic facts. First of all, I want to
 6 introduce my chair, colleagues. Michaela Tonking,
 7 who was the chair, Jay Simon, Robert Riccitelli,
 8 Todd Wilson, and myself, Harry Swenson.

9 I want to start off with some high-level
 10 statistics. The Champ Course had 23,000 rounds last
 11 year, that's about 65 percent of the overall
 12 capacity of the Champ Course. 17,000 of those
 13 rounds are residents rounds. Of those 17,000, there
 14 are 2,600 individual residents playing, so that's
 15 for the Champ Course.

16 Similarly for the Mountain Course, there
 17 were about 15,100 rounds, that was about 62 percent
 18 of its capacity. Of that, 10,441 were the rounds
 19 played by residents.

20 I know I have short time, so I had a much
 21 broader information. I'm not going to go through
 22 the full committee history other than we looked at
 23 service levels, what you're serving -- service
 24 levels, course statistics, and last year's
 25 budgeting. We also documented seven challenges for

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1 the food and beverage, gave seven solutions for
 2 those challenges, we helped define an appropriate
 3 job level duties for our new golf manager, who's
 4 been drinking from a firehose that came on since
 5 he's been here.

6 In March, we finally received detailed
 7 financial data from last year and developed a
 8 recommended policies on pricing. And due to the
 9 lack of price forecasting tools, one of our
 10 committee members, Todd Wilson, created his own
 11 price forecasting with elasticity and using the data
 12 that we did receive on numbers and numbers of things
 13 we can go forward on.

14 I'm going to quickly jump through the rest
 15 of this until I get to things you're really more
 16 interested in, and that's really the cost
 17 forecasting. Our committee created an independent
 18 golf course pricing forecast model using -- and Todd
 19 is willing to help transfer that and tried to work
 20 with the staff.

21 We modeled and evaluated both the options
 22 for the Champ Course and Mountain Courses, included
 23 price elasticity, based upon the staff-recommended
 24 rates we received in early April as Option A,
 25 created an economically viable All-You-Can-Play Pass

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1 rationale. Last year's data showed that there was
 2 no extra non-resident play during the limited
 3 periods in which were restricted, so we made one a
 4 little bit more economically viable, reintroduced
 5 the couple's pass at 155 percent of the
 6 All-You-Can-Play Pass at both courses, and limit to
 7 the 10 to 20. We felt there were too many options
 8 to go through and even handle.

9 The options we then modeled were
 10 last year's utilization, an increased utilization of
 11 five percent, higher-than-expected elasticity on
 12 that values because there was a price increase. And
 13 then on Sunday night, these rates were passed, and I
 14 tried to adapt our model that we created for the
 15 current rates, but they are what we consider far
 16 beyond the fidelity of what we're comfortable with
 17 with the limited time we were able to modify the
 18 price model and forecast it.

19 We did see -- we are concerned on the new
 20 pricing that we are going to price ourselves out of
 21 the market instead of increasing capacity, which is
 22 what we're highly recommending, and it even shows
 23 with the modest increase of capacity, we're at 80
 24 percent cost recovery for both the Champ and the
 25 Mountain Course, similar to what these higher rates

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1 are, the rates that Tim just posted on Sunday
 2 relative to the course operation -- relative to that
 3 which we feel there's some way we're pricing
 4 ourselves out of the market. I thought I'd show
 5 this on your pricing pyramid, with that five percent
 6 increase, we're basically around 80 percent of cost
 7 recovery.

8 I forgot to mention one thing, I have to
 9 say, I did make a note that when we looked at the
 10 Champ Course costs, we eliminated food and beverage
 11 because of the \$300,000 loss of food and beverage,
 12 we felt that was ridiculous. If we're going to
 13 continue that, we might as well cancel -- I'm
 14 personalizing this, this is not a recommendation
 15 from the committee, but that's way too high. We did
 16 look at the data we received in March, which I have
 17 to say is cryptic at best, but fully informative
 18 because there's a lot details, pages and pages of
 19 details. We went through that and came up with what
 20 we felt were the actual costs of the operations that
 21 were coming, \$3.2 million without the food and
 22 beverage costs, and then 1.37 million for the
 23 Mountain Course.

24 We felt that looking at this on the
 25 pricing model, that's pretty fair, especially when

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1 you think of, you know, we got at least 4,000
 2 individual community members using those forces, it
 3 provides an intrinsic value to the whole community
 4 in real estate and other methods, but it needs to be
 5 managed. Our view is let's do the things that Tim
 6 talked about, the demand pricing, the encouragement,
 7 the marketing of more tee times because they're
 8 available, and to fill up the tee sheet.

9 Then we came up with these goal
 10 recommendations for course utilization at rate of 80
 11 percent goal for the Mountain Course above 65,
 12 it's already at 62, we don't think it's that hard to
 13 get it to that 65 rate. I'm not going to talk about
 14 dynamic pricing because you already saw that. Staff
 15 should look at competitive pricing for residents,
 16 i.e., the residents are course owners, relative to
 17 other private and semiprivate local venues. I'm
 18 getting an earful from my friends that are saying,
 19 I'm going away, I'm going over to the Tahoe Mountain
 20 Club, which has got -- it's over there in Truckee,
 21 it's got two full championship courses. They felt
 22 they could join there. I say go ahead, but I think
 23 that's a disservice to our community to do that.

24 Staff should generate a forecasting model
 25 to determine economically viable pricing, and we're

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1 happy to share ours and work with them on that.

2 I also reinforced the point consider
 3 closing golf operation books at the end of the
 4 season and forecasting the next year's around
 5 January. We didn't get data until mid-March on
 6 what, at that time, was the cost of the thing. Most
 7 other courses do that, and I'm sure where Manager
 8 Sands came from before, he did the same thing.

9 Reduce the complexity of the number of
 10 pass operations. And finally, I think this is the
 11 most important part, last year and even somewhat
 12 this year, you're going to the revenue side; we need
 13 to go to the cost side. Obviously, food and
 14 beverage, you all know that's a problem. Whether
 15 it's -- and when we talk service levels, I hate to
 16 say this, we're talking personnel. If the place
 17 isn't full, reduce the personnel, and Tim even
 18 mentioned that.

19 Fleet management, seemed to be an outlier
 20 to us that are familiar with golf and golf
 21 operations at golf courses, it didn't seem that you
 22 need that much maintenance for your equipment, but
 23 it's there. Cost center allocation, one of the
 24 things that I tried to figure out was exact -- our
 25 team tried to figure out, how does that exactly

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1 work? It is an employee base? Is it what? And we
2 couldn't get a clear answer on that, and I expect
3 Manager Sands to actually keep getting a clear
4 answer on what those allocations are, why they are,
5 and especially due to the fact that the majority of
6 the staff shown in the financial data we received
7 were food and beverage areas, not the golf course
8 area, but the golf course was charged that as a full
9 member.
10 I'm open for any questions or comments
11 that you'd like to make.
12 CHAIR SCHMITZ: I'm going to open it up.
13 TRUSTEE NOBLE: I think at the beginning
14 of your presentation you stated that there are
15 approximately 2,600 individual residents that played
16 the Championship Course. Approximately how many
17 playing the Mountain Course?
18 MR. SWENSON: I couldn't get that at the
19 time because I was looking into that, and the answer
20 came from the golf staff for the Champ Course. I
21 had thought about that in the beginning, so I made
22 an estimate based upon that percentage versus the
23 Mountain Course, which is probably about 1,500
24 individual users, if that percentage holds up. It
25 might even be more because it's heavily used by a

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1 MR. SWENSON: '22 was about the same.
2 Exactly. Revenues went up, but you're not
3 getting -- and at that time -- let me give you the
4 more direct answer, at that time, that was a
5 12-minute per tee time round, which led to about a
6 79 percent utilization -- yeah, I think 79 percent
7 utilization the year before with that 12 minute.
8 TRUSTEE TULLOCH: Understood. But if you
9 listen to my previous comments about utilization, it
10 could be misleading. You could have a hundred
11 percent utilization with no new revenue coming in.
12 So basically -- bear with me -- we've heard in
13 public comment, there's been a huge reduction in
14 rounds, but it's actually the total number of rounds
15 is actually relatively similar. I think several of
16 us questioned the previous director of golf at the
17 estimated 26,000, so the shortfall was only to the
18 project budget number in terms of that.
19 MR. SWENSON: Correct.
20 TRUSTEE TULLOCH: If I cut to the chase,
21 basically your recommendations here is that the
22 Championship Course should only account for 80
23 percent recovery, 80 percent of its costs.
24 MR. SWENSON: I said that that's what it
25 is right now. Unless we do an effort to get that

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1 lot of people.
2 TRUSTEE TULLOCH: It sounds great, 2,600
3 individuals played the Championship Course. If they
4 play once, they fall into that number.
5 MR. SWENSON: You're asking a next-level
6 detail. I just got that analysis yesterday.
7 TRUSTEE TULLOCH: Understood. I think
8 before we run away, there's 2,600 people playing
9 regularly, that 2,600 number includes --
10 MR. SWENSON: That data's available, I
11 just wasn't able to get the --
12 TRUSTEE TULLOCH: Thank you.
13 In terms of fleet services, General
14 Manager Magee will confirm, I did a quick-and-dirty
15 analysis of it last year, and, yes, the fleet
16 maintenance was costing us \$19.50 a round. I think
17 it was just under 20 bucks. It was at -- so that
18 was a significant expense. So, yeah, I think it's
19 certainly something I've highlighted to General
20 Manager Sands as well.
21 But we've also heard in public comment,
22 there's been a huge reduction in rounds. Does
23 anyone actually know what the '22 number of rounds
24 at the Champ Course were? I seem to recall it was
25 just around the 23,000 as well.

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1 capacity up, and you --
2 TRUSTEE TULLOCH: Not --
3 MR. SWENSON: The utilization up.
4 TRUSTEE TULLOCH: No. That's not
5 utilization. I'm talking about your cost base.
6 MR. SWENSON: I say that, to me, isn't a
7 problem, and that's both with the users, the
8 intrinsic merit it gives to the community, it seems
9 fair. I'm a user of a lot of the resources here,
10 Rec Center's, others. You probably don't want to
11 look at those numbers on utilization.
12 TRUSTEE TULLOCH: Again, yes, just to be
13 clear, the basic recommendation from the golf
14 committee is that we should subsidize 20 percent of
15 the costs?
16 MR. SWENSON: Our basic recommendation was
17 to get to 80 percent utilization, which when we
18 talked about it with --
19 TRUSTEE TULLOCH: We covered that. Thank
20 you.
21 MR. SWENSON: No, we didn't cover it.
22 Because you asked me a question, I'm going to answer
23 it because you made a comment that, yes, utilization
24 goes up and you're going to -- we asked that
25 question to the superintendent, we spent some time

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1 with him discussing that, and that's when we came up
2 with the 80 percent, I was shooting for 85, and
3 that's when they felt that that curve actually
4 forces upon the system and they're not able to get
5 to the amount of maintenance, course maintenance,
6 that they need to get to.

7 TRUSTEE TULLOCH: Perhaps you can provide
8 the Board with a copy of the model as well. It's
9 hard for us to make any comment on it when we
10 haven't seen any of the input.

11 MR. SWENSON: Absolutely.

12 TRUSTEE TONKING: I was just going to push
13 back a little bit on what Trustee Tulloch is saying.
14 Utilization and coverage of costs is not the same.
15 I think we just need to clarify that. Utilization
16 is recommended 80 percent, depends on the revenue.

17 And I think the other thing that happened
18 that we haven't really discussed is that we
19 increased tee times from 12-minute to 10-minute
20 intervals, I think Mr. Swenson stated that, and yet
21 we saw a similar amount of rounds played. That is
22 concerning because what that's saying is we were
23 losing demand with some of our pricing. I just want
24 to put that point out there too.

25 And then I don't know when we want to talk

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1 operational costs.

2 I think that your focus, looking at the
3 Mountain Course, seems like that was the area that
4 didn't quite make the mark from budget perspective
5 and projected perspective.

6 MR. SANDS: Correct.

7 TRUSTEE NOBLE: And this is just actually
8 a question of procedure. Given Mr. Sands'
9 presentation today, are we not discussing Play
10 Passes at all today, tabling all discussion until
11 May 8th?

12 MR. SANDS: Correct, that would be the
13 recommendation.

14 TRUSTEE DENT: I'm ready to make a motion.
15 I know Trustee Tonking had some questions, though,
16 before we do that.

17 TRUSTEE TONKING: Are we just talking
18 about those one set of rates that he put on the
19 screen?

20 TRUSTEE DENT: Correct.

21 TRUSTEE TONKING: Okay. I do have some
22 concern with some of the increases in the afternoon,
23 but I just wanted to state that for the record. I
24 think everything else is pretty okay, but I did want
25 to say that those were a little bit higher given

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1 about rates, but I have some other thoughts on the
2 rates before we make that motion on them.

3 TRUSTEE DENT: What I heard you say was
4 revenues aren't an issue, costs or expenses are the
5 issue, and I think that's aligned with what this
6 board has said last year, what individual trustees
7 have said in year's past. I think that should be
8 the focus for General Manager Sands as well as
9 General Manager Magee moving forward.

10 At some point you can only continue to
11 raise your rates. I think we need to look at the
12 other side of the equation because that will help us
13 quite a bit.

14 CHAIR SCHMITZ: Could Mr. Sands come back
15 so he has his -- I'm assuming there may be
16 questions, that's where I'm going with this. Are
17 there any other questions for Mr. Sands relative to
18 his presentation?

19 It seems like -- and I'm making a leap
20 here, it seems like there wasn't data provided to
21 the Golf Advisory Committee, and it seems like,
22 perhaps, Mr. Sands has had time to put more of the
23 data together, because I think you did show that the
24 Champ Course, from an operational perspective at
25 least for projected for this year is covering its

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1 it's a low utilization pass.

2 TRUSTEE TULLOCH: I share the same concern
3 because we eliminated some of the preferential,
4 occasional residential golfer rates last year. I
5 think we just need to be very careful that we're not
6 just trying to price them out to leave more times
7 for the All-You-Can-Play Passes or whatever in terms
8 of that.

9 So, yeah, I share that concern.

10 TRUSTEE NOBLE: Given that we had 20
11 percent more tee times available last year and no
12 smoke yet the number of rounds were flat, I'm
13 concerned that we've kind of hit that ceiling of
14 pricing for residents, guests, and non-resident,
15 non-guest.

16 And so my preference would be to maintain
17 the rates, the daily rates from last year and see
18 where that goes. That would also allow Mr. Sands to
19 put in place all the things with advertising,
20 everything else that you've described to try and
21 boost the number of rounds. And, to me, that would
22 be closer to an apples-to-apples comparison, because
23 I'm concerned with some of these, although the
24 increases aren't significant, there's enough of
25 them, though, that I think it's going to dampen

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1 interest in playing at both courses even further
 2 than we experienced last year.
 3 TRUSTEE DENT: I just want a
 4 clarification, I heard Mr. Swenson say the amount of
 5 rounds was actually pretty steady from year to year;
 6 it was we overbudgeted on the amount of rounds was
 7 the issue, which has been a very consistent issue
 8 amongst all the venues for many years that we were
 9 trying to get rid of last year. Is that correct?
 10 MR. SANDS: I can say from 2020 through
 11 2023, it ranged from the high 21,000s to the low
 12 23,000s, so small difference between season to
 13 season.
 14 TRUSTEE DENT: And then having a
 15 decent-sized winter last year probably helped slow
 16 the start a little bit too, given, I think, it was
 17 the largest winter that we've ever seen?
 18 (Inaudible response.)
 19 TRUSTEE DENT: Cool.
 20 I am fine with accepting staff's rates,
 21 and I will allow my other colleagues to speak up,
 22 but I will make a motion if no one else has any
 23 comments.
 24 TRUSTEE TONKING: I just want say the
 25 rounds stayed the same, but the problem was is the

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1 big difference between '22 and '23, fiscal year '24,
 2 I guess, so the one we're in this past year is we
 3 opened a bunch of more available rounds and those
 4 weren't picked up. We went from 12 minutes, and
 5 that had been the operation in 2020, '21, '22. And
 6 then in the summer of '23, we opened up from
 7 12-minute increments to 10, so that opened up a
 8 bunch of new rounds and those weren't utilized.
 9 So that's some of the problem too.
 10 TRUSTEE TULLOCH: We could say, yes, we've
 11 opened up all these new rounds, we didn't get them
 12 because price increases. It could also equally be
 13 we just basically reached our optimal level of
 14 demand. That is the demand that is out there. We
 15 can't just create demand by creating more rounds.
 16 Certainly, yes, we could create more demand by
 17 offering rounds at 20 bucks, but all that would do
 18 is increase the losses as we increase the volume, so
 19 there is a sensible level.
 20 I think last year, we didn't open until it
 21 was just about -- it was almost into June before we
 22 opened, so a lot of these, comparatively, with
 23 three weeks less, typically we open about mid-May,
 24 so last year we lost at least two weeks of play.
 25 But it may well be more like that is the

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1 realistic level of demand, without some very special
 2 incentives and things there.
 3 CHAIR SCHMITZ: One of the things that I
 4 spoke with General Manager Sands about was trying to
 5 target 80 percent utilization, and because our
 6 climate and because of the shoulder seasons, I
 7 think, perhaps, it may be realistic to try to target
 8 that during the peak season, but the shoulder
 9 seasons, they get impacted by weather and
 10 temperatures and smoke and things.
 11 I think that the historical has always
 12 been about the 73 percent, but I appreciate the fact
 13 that I do think we do need to do more marketing
 14 because we had a significant dropoff of the play for
 15 non-residents, and that does really impact the
 16 financials for the golf course because they're
 17 paying at a higher rate.
 18 I will take Trustee Dent's suggestion for
 19 him making a motion.
 20 TRUSTEE DENT: I move that we approve the
 21 recommended golf rates for Picture Pass guests and
 22 non-resident as presented this evening.
 23 CHAIR SCHMITZ: Is there a second?
 24 TRUSTEE TULLOCH: I'll second that.
 25 CHAIR SCHMITZ: Any further discussion by

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1 the Board? All those in favor?
 2 TRUSTEE TULLOCH: Aye.
 3 TRUSTEE DENT: Aye.
 4 CHAIR SCHMITZ: Aye.
 5 Opposed?
 6 TRUSTEE NOBLE: Opposed.
 7 TRUSTEE TONKING: No.
 8 CHAIR SCHMITZ: So the motion passes
 9 three to two, taking staff's recommendation.
 10 Thank you for all the effort to put these
 11 recommendations forward.
 12 Moving on to now what was formerly G 6,
 13 now H 2.
 14 H 2. Recreation Center Floor Replacement
 15 CHAIR SCHMITZ: Review, discuss, and
 16 approve services for a floor replacement in the
 17 recreation center.
 18 MS. NELSON: The item before you tonight
 19 is for replacing the fitness room flooring. It is
 20 within the operating budget and being brought
 21 forward as part of compliance with Policy 3.1.0.
 22 TRUSTEE TULLOCH: Let me be clear: The
 23 reason I asked for this to be taken off the calendar
 24 was because when Director Lejion spoke to the Board,
 25 either late November or December, she told us about

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1 a whole list of projects that were required to be
 2 done at the Rec Center. Adding them all up, it came
 3 to multiple millions.
 4 The Board requested at that time that
 5 Director Leijon come back to the Board with a more
 6 detailed, comprehensive listing of these so we could
 7 make sure that we're not just patching things when
 8 maybe what we need is a much more comprehensive
 9 overhaul. Once you spend a 150,000 here, 300,000
 10 there, quarter of a million here, suddenly it
 11 becomes real money and sometimes it may not be
 12 worthwhile. We may be at the stage where we need to
 13 think more comprehensively about it.
 14 So the reason I asked for it to be taken
 15 off the consent calendar was not particularly
 16 objection. I'm sure this is required there, but
 17 it's also because this is now -- next week, we're
 18 into May, and the Board asked back in December for a
 19 listing of these projects so we could have a clearer
 20 picture of whether we needed to do a more
 21 comprehensive review and analysis of the
 22 requirements at the Rec Center.
 23 TRUSTEE TONKING: I looked -- I had a
 24 feeling this was why you were bringing it up,
 25 Trustee Tulloch.

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1 I received an email on 2/7 of this year
 2 from Director Leijon, and she had informed that it
 3 had been sent to the acting GM at the time, a list
 4 of all of those things with the prices in it. I
 5 don't know why it never ended up on an agenda, but
 6 it had been provided.
 7 So I can forward you that list in that
 8 email, but it does exist as of 2/7. So maybe in the
 9 shuffle of everybody, it got lost, because I have
 10 it.
 11 CHAIR SCHMITZ: Thank you. That's great
 12 that you have it, but the Board doesn't have it.
 13 TRUSTEE TONKING: That's what I'm saying.
 14 As the Parks and Rec liaison, I was cc'd on it, and
 15 so I apologize, maybe I should have brought it
 16 forward on the agenda. I assumed that at the time
 17 the GM was doing that, and so it must have got lost
 18 in the shuffle is all I'm saying.
 19 CHAIR SCHMITZ: Thank you for that
 20 clarification. Are there any other questions?
 21 I have similar questions because that
 22 fitness room, it needs more than a floor. It needs
 23 a facelift of sorts. So questions are are we
 24 looking at this holistically? Is this a room that
 25 needs to be gutted on the inside, figure out how to

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1 have better storage, potentially, do we want to
 2 expand into the area that used to be the kid zone?
 3 It's not necessarily looking at this going
 4 how does this fit into the bigger needs at the
 5 Recreation Center, and is this a potential to say,
 6 look, we need to redo the group fitness room and we
 7 need to improve the group fitness room as a whole,
 8 and do we potentially make reconfigurations and how
 9 does that all fit together?
 10 And maybe this should be part of a bigger
 11 project as opposed to just doing a floor, and then
 12 six months, nine months later saying, well, we need
 13 to replace the sliding doors and we need to improve
 14 the lighting. There's all these other components
 15 within the fitness room: the fans, the lighting.
 16 Should this just be part of a bigger
 17 project for an improvement to the room? That's why
 18 I wanted to bring this up also. I'm not opposed to
 19 improving the flooring in any way, shape, or form,
 20 but I think there's more that needs to be done than
 21 just the flooring.
 22 TRUSTEE DENT: Great points, Chair. When
 23 it comes to this project and allowing the Board, I
 24 guess, to see this list we haven't seen yet, how
 25 much -- when are these guys contracted to start or

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1 scheduled to start? Where are we at in that
 2 process? Could we easily delay this, say, a month
 3 and at least we get to see a list and potentially
 4 take action on other items on the list?
 5 MS. BAHLMAN: Hi, everyone. My name's
 6 Pandora Bahlman, and I'm the Recreation Center
 7 manager.
 8 The flooring is in part of an ongoing
 9 fitness equipment, rolling forward like so that we
 10 keep things all in good working order and don't have
 11 failure of some part of that fitness item. So it
 12 was agreed about five years, put on the budget for
 13 this year under the fitness equipment element of the
 14 CIP budget.
 15 And I totally agree with you on the doors,
 16 which I hate, and the flooring, it's surprising what
 17 you might think that the room needs. The flooring
 18 is the main equipment of that room. The flooring is
 19 what the impact of all the exercises, everything
 20 person's joint health, that is the essence of a
 21 group fitness room. Yes, we have equipment like
 22 weights and balls and et cetera, those are all in
 23 the operating budget. This is a CIP; it's not an
 24 operating budget item.
 25 And it is 13 years old. It has reached a

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1 useful life. I did send some pictures of it of the
 2 marring and cracking. They have so many new
 3 floorings out now that are amazing. And this is
 4 floor is what it would be, and it's several layers
 5 of different materials. The top one has no seams,
 6 so there's no dirt that goes in there, there's no
 7 separation or anything like that. It has equal
 8 impact all over. It's not like there will be a gap
 9 of impact where on a wood floor where you hook with
 10 the little metal things that you put a wood floor
 11 together with underneath, they could be separated or
 12 changed to different distances apart. There will be
 13 nothing that impacts any different.

14 The continuation of this floor is never --
 15 you never take it up again. You just recoat it, so
 16 it's not the same as having to put in a new wood
 17 floor or anything like that. It will go to the very
 18 edges of the flooring. It won't go in the closets.

19 We will buy new closet doors and new
 20 guides in our operating budget, which is really the
 21 only storage. And as far as like putting one room
 22 into another room, we really need a separate room
 23 for different things like spin. And today we came
 24 up with a really good solution for that little room
 25 and the spin operation, which would add more time in

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1 the group fitness room for other things and it would
 2 add more prime time for spin classes. Plus the spin
 3 shoes are just not good for this floor.

4 I think that if we it put off again,
 5 that's really up to you. It has been put off
 6 three years, we had it as a ten-year replacement,
 7 but it was still good. I always look at that:
 8 Should we spend the money now? It takes a 12-week
 9 lead time, which before our purchase order process
 10 was about a five- to ten-day process, and it was an
 11 approved CIP from the previous budget so it's
 12 approved on that budget; it's not just something I
 13 came up with.

14 Anyway, we used to open different projects
 15 by contacting the finance department, they would
 16 open the budget and notify the general manager and
 17 the financial officer that we were opening the
 18 project, and then we'd go ahead and do it. We can
 19 reapply for it. I think it's not good idea, but to
 20 stop the superficial things like the lighting and
 21 the doors, to stop the flooring because we need some
 22 superficial facelift, that would be a good reason.

23 TRUSTEE TULLOCH: As I've said in my
 24 earlier comments, I'm sure it's a good project. I'm
 25 just pointing out that we don't want to be in a

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1 situation where we're now spending this money on the
 2 flooring, and then we find some time we get a
 3 surprise next August or something. The CIP, yes,
 4 we're going to do other things and we're going to
 5 have to replace that flooring or make some joints in
 6 it.

7 I think if it's been on the long-range CIP
 8 plan for 13 years and it's -- it was then on the
 9 five-year capital plan, I'm not sure how delaying a
 10 month for the whole Board to be able to see the full
 11 list of projects, I'm not quite sure how that
 12 becomes a life-or-death situation. I think that was
 13 Trustee Dent's suggestion.

14 MS. NELSON: What I'm hearing from the
 15 Board is that you would like to review the list of
 16 projects that is associated with the Rec Center, and
 17 once you have that, then you may decide that you
 18 want more of a utilization evaluation of the center
 19 or space evaluation. Am I going in the right
 20 direction?

21 CHAIR SCHMITZ: My feeling is is that on
 22 this project, and I'm just going to use it as an
 23 example and it might be a valid one, but if the
 24 lights are on there, let's do the lights before we
 25 do the floor. Let's get this stuff done in a way

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1 and do -- get it done, do what needs to be done to
 2 that room, and improve the room for all of the
 3 people who use it on somewhat of a daily basis.

4 It is in need of some reconfiguration of
 5 storage, and maybe with doing that, those closets do
 6 need to have the floor in them because now it's
 7 changed in some way. It's just doing in a more
 8 holistic manner, and maybe if we're going to close
 9 down the Rec Center or close down the room to do
 10 this, we're going do some other things all at the
 11 same time. That's really where my head is at
 12 anyway.

13 TRUSTEE DENT: And it sounds like we have
 14 12 weeks lead time once we order the material. It
 15 would be awesome to see this list, see if there's
 16 anything else we can incorporate into, and truly
 17 give that area an upgrade.

18 MS. BAHLMAN: I have a quick question. I
 19 remember -- I thought that people said -- I'm just
 20 paraphrasing -- that there wouldn't be no carryover
 21 for the money into the next CIP year if you don't
 22 get the project done within the year that it is
 23 planned. Is that incorrect?

24 CHAIR SCHMITZ: I think our General
 25 Manager should answer that question.

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1 MR. MAGEE: That money can be part of the
 2 carryforward report moving forward.
 3 MS. BAHLMAN: Cool. And then that settles
 4 everything. I was under the impression that once
 5 you got past your fiscal year, that we had a new
 6 policy where you could not carry forward those money
 7 and funds.
 8 TRUSTEE TULLOCH: Hopefully, General
 9 Manager Magee, we don't have a policy where
 10 everyone's desperate to spend all the money at the
 11 end of the financial year, as it so often happens in
 12 government agencies. I was --
 13 MS. BAHLMAN: -- (inaudible) that was
 14 planned. It was not me trying to spend money that I
 15 desperately wanted to --
 16 TRUSTEE TULLOCH: I did not suggest that.
 17 I'm just --
 18 MS. BAHLMAN: I just want you to know that
 19 I really care about the Rec Center and the financial
 20 side.
 21 TRUSTEE TULLOCH: I have absolutely no
 22 doubt about that. I'm just referring to it in
 23 general. I'm sure you are. I'm super passionate
 24 about good accounting as well.
 25 MS. BAHLMAN: And I am passionate about

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1 not --
 2 CHAIR SCHMITZ: We do have carryover
 3 projects, we have them, and they get carried
 4 forward. It's not that it would go away. And we
 5 have awhile before even the end of fiscal year, so
 6 we'll bring this back whenever staff feels --
 7 MS. BAHLMAN: It's on the --
 8 CHAIR SCHMITZ: -- (inaudible) bring it
 9 back.
 10 MS. BAHLMAN: It can be sent out really
 11 easily.
 12 CHAIR SCHMITZ: I'm sorry. What we're you
 13 saying?
 14 MS. BAHLMAN: It's on the hard drive, so
 15 we could have it sent out really easily.
 16 CHAIR SCHMITZ: Send out what?
 17 MS. BAHLMAN: The list. It's on the hard
 18 drive.
 19 CHAIR SCHMITZ: Okay. We were sort of
 20 talking at the same time.
 21 MR. MAGEE: If I can get a copy of that
 22 list, I'll distribute it to the full Board.
 23 CHAIR SCHMITZ: Thank you. That would be
 24 helpful.
 25 Moving on, then, to the new item H

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1 3, formerly H 2.
 2 H 3. Water and Sewer Rates Fee Schedule
 3 Modifications
 4 CHAIR SCHMITZ: Discuss and provide
 5 direction on the proposed fee schedule for
 6 modifications to water, sewer, and trash -- I'm
 7 sorry, just water and sewer rates. Pages 201
 8 through 207 in the board packet.
 9 MS. NELSON: This item is solely to set
 10 the date and time of the public hearing for the
 11 adjustments to the rates for water and sewer. We
 12 are proposing that public hearing take place on June
 13 12th at 6:00 p.m.
 14 I'm here to answer any questions.
 15 CHAIR SCHMITZ: My recollection is that we
 16 were planning to just move forward with the prior
 17 rates, the prior rate increases, but I'm -- just
 18 from memory -- seeing that you are proposing no
 19 increase. Can you just clarify that for me, please?
 20 MS. NELSON: We are proposing to stay
 21 with year 2 of the planed increases. The rate
 22 structures are attached. You've got fiscal year
 23 '24, we would be looking at implementing fiscal year
 24 '25 at this rate hearing. That roughly equates to
 25 an increase of sewer of eight percent and water of

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1 8.5 percent.
 2 We will be meeting with accounting next
 3 week just to verify that the proposed budget,
 4 fiscal year budget of the utility department
 5 coincides with the proposed numbers that were in the
 6 rate study, just to make sure that we aren't
 7 completely off from where we estimated we would be.
 8 CHAIR SCHMITZ: One question that I asked
 9 former director of public works last year was that
 10 some of these fees, for like plan check and whatnot,
 11 that some of the fees didn't actually cover the
 12 costs. I think that if we have fees that aren't
 13 covering the costs, we should be changing those
 14 fees.
 15 And then one of other fees that we've
 16 talked about is hook-up fees, because we're -- if
 17 they truly go and start developing our town center
 18 into five-story buildings, we have to have hook-up
 19 fees that is going to upgrade, subsidize what we
 20 will need to do to our infrastructure.
 21 So I think that there's some things that
 22 I'd like you to consider increasing as it relates to
 23 development projects and fees that you charge on
 24 an hourly basis or on a project basis.
 25 MS. NELSON: We will definitely review

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1 that. I just want to direct you to page 202, the
 2 proposed changes, we did review, and we do have some
 3 increases in hydrant meter rentals because they do
 4 actually reflect if those hydrants -- meters are not
 5 returned to us, they are increasing in costs. So we
 6 are upping those.

7 But we will take another look at the fees
 8 and just make sure they are covering costs
 9 associated with them, as well as the capital portion
 10 of the user fee.

11 TRUSTEE TULLOCH: If I go to page 203,
 12 your new fees, the compliance appointment no-show
 13 fee, this is an area that could become very
 14 contentious and very subjective. It just says
 15 "without sufficient notice, without any indication
 16 of sufficient notices," and could also -- if we're
 17 going to go down this direction, could we also make
 18 sure that we're making a prior call to customers
 19 within the sufficient notice period to confirm it?
 20 Because I know I typically get the request in
 21 January or something, maybe go and book it out in
 22 March, and I don't necessarily have it on my
 23 schedule and things.

24 I think if we're going to try and charge
 25 no-show fees, we need to make a good faith effort to

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1 let customers know closer to the time, whether by
 2 text or whatever, the same way as I have to do with
 3 my dentist or anything.

4 MS. NELSON: Um-hmm.

5 TRUSTEE DENT: I would just move to accept
 6 staff's recommendation as stated -- or as written on
 7 page 201.

8 TRUSTEE TONKING: I second.

9 CHAIR SCHMITZ: All those in favor?

10 TRUSTEE TONKING: Aye.

11 TRUSTEE TULLOCH: Aye.

12 TRUSTEE NOBLE: Aye.

13 TRUSTEE DENT: Aye.

14 CHAIR SCHMITZ: Aye.

15 Motion passes, five to zero. Moving on to
 16 new H 4.

17 H 4. Laboratory Equipment Purchase

18 CHAIR SCHMITZ: Review, discuss, and
 19 possibly approve agreements for the purchase of
 20 laboratory equipment. Pages 208 through 251.

21 MS. NELSON: The item before you tonight
 22 is for purchasing four total pieces of equipment to
 23 be used in our laboratory. Two of the pieces of
 24 equipment are replacing existing equipment that has
 25 outlived its useful life. One being the autoclave,

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1 which is the sterilizer that is 18 years old, and
 2 the other being the deionized water system, which is
 3 23 years old.

4 We are planning, requesting to purchase
 5 two new pieces of equipment, an ion chromatograph
 6 and a UV VIS spectrophotometer. These pieces of
 7 equipment will allow us to perform more testing in
 8 house and not have to rely on the external lab that
 9 we currently do in Sparks.

10 The cost savings in purchasing the
 11 equipment, between staff time and the outside
 12 laboratory costs, will be about \$36,000 a year. We
 13 will still have testing that needs to be sent out to
 14 the lab in Sparks; however, it will be specialized
 15 testing, and that's why we don't want to propose
 16 that come in house.

17 The benefits of allowing our staff to
 18 perform testing in house reduces the reliance on the
 19 outside laboratory and their schedule, not
 20 necessarily when we need things done, as well as
 21 reducing the number of people involved in the chain
 22 of custody of samples, thereby, hopefully, limiting
 23 false positives.

24 CHAIR SCHMITZ: Any questions?
 25 I just want to ask one question and say

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1 with this equipment and the staffing level that we
 2 have, we -- the District would not be in a situation
 3 that they were over the Thanksgiving weekend debacle
 4 where we had the oil notice that was five days over
 5 Thanksgiving weekend? This would avoid that
 6 situation; correct?

7 MS. NELSON: There is still a time frame
 8 for that type of testing; however, because it was a
 9 holiday weekend, that's why it was extended because
 10 we couldn't get the work done. However, our staff
 11 comes in on the weekend and does those tests as
 12 needed to make sure that we get the water back as
 13 soon as possible.

14 TRUSTEE TULLOCH: I'm assuming the -- if
 15 we've got an operating cost saving of 36,000, that
 16 would be reflected in the zero-based budgeting?

17 MS. NELSON: It will.

18 CHAIR SCHMITZ: Would someone like to make
 19 a motion?

20 TRUSTEE DENT: I'll make a motion that we
 21 accept staff's recommendations on 208 and 209.

22 TRUSTEE TONKING: I second.

23 CHAIR SCHMITZ: All those in favor?

24 TRUSTEE TONKING: Aye.

25 TRUSTEE TULLOCH: Aye.

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1 TRUSTEE NOBLE: Aye.
 2 TRUSTEE DENT: Aye.
 3 CHAIR SCHMITZ: Aye.
 4 Motion passes. That is closing out
 5 general business, then. Moving on.
 6 I. REDACTIONS FOR PENDING PUBLIC RECORDS REQUESTS
 7 CHAIR SCHMITZ: We don't have any
 8 redactions in our packet. Then we move on to the
 9 long range calendar.
 10 J. LONG RANGE CALENDAR
 11 CHAIR SCHMITZ: Page 252 through 257.
 12 General Manager Magee has been working with our
 13 clerk to get it updated, so I'm going to hand it
 14 over to him.
 15 MR. MAGEE: On the first item on this
 16 calendar, May 8th, it looks a little short right
 17 now, but I can tell you we've working on a number of
 18 items.
 19 I've received some interest from members
 20 of the public to have the Board consider accepting
 21 donations and there was a request for a donation
 22 from the Board as well, and so it's our intention to
 23 bring those forward for the full Board to consider.
 24 They're not shown on there right now, but I have
 25 been working with all three individuals on those

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1 items. And so they're not currently showing, we've
 2 been working on it over the last day or two. I
 3 think those will be ready to go on May 8, and that's
 4 our intention to bring that forward.
 5 I heard a couple of things that we needed
 6 to move forward tonight to the next agenda, one
 7 being the golf item, and then in talking with legal
 8 counsel, I think moving forward my intention is to
 9 move the beach house item from reports to the Board
 10 to the general business moving forward, because I
 11 think there's some interest in -- and what I'm
 12 hearing from the Board -- having a robust discussion
 13 on that at each meeting. I think that would be my
 14 intention moving forward.
 15 Anything else, I'd be happy to accept
 16 direction from the Board at this time.
 17 CHAIR SCHMITZ: Are there any questions or
 18 suggestions?
 19 TRUSTEE DENT: Just attendance issue on
 20 the 20th. I will be available for a short time
 21 period on the 20th. I see we have a special meeting
 22 for the budget hearing, so I will work with General
 23 Manager Magee on that.
 24 CHAIR SCHMITZ: I don't see on the long
 25 range calendar anything related to the skate park.

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1 I thought it was on here, I thought we were supposed
 2 to be approving something, reviewing something, and
 3 I just don't see it. Could that be looked at?
 4 And could we get on our calendar the
 5 quarterly reports, the financial reports, and the
 6 project reports so that they are set on our calendar
 7 as well?
 8 MR. MAGEE: We can certainly do that.
 9 And I just heard Trustee Dent make a
 10 mention of the special meeting on May 20th. Just
 11 for clarity, we identified today that the May 20th
 12 meeting will not actually be a public hearing; that
 13 what will be a budget review session with the Board.
 14 The public hearing will actually come on May 29th,
 15 just for clarity.
 16 CHAIR SCHMITZ: Okay. And the meeting on
 17 May 20th, you wanted that to be scheduled starting
 18 at noon?
 19 MR. MAGEE: At noon is the intention, yes.
 20 There's a lot of things to go over with the Board
 21 related to the work that the finance staff has been
 22 doing with all of the department heads on zero-based
 23 budgeting, and we wanted time to make sure that the
 24 Board had an opportunity to see everything that
 25 they've been working on.

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1 It will take us a little bit of time to
 2 get through it that day.
 3 CHAIR SCHMITZ: Is everyone available for
 4 that -- let me ask the question on the 20th: Is
 5 everyone available at noon on the 20th so that we
 6 can schedule that? I understand, Trustee Dent, your
 7 situation, but is everyone else okay?
 8 (Inaudible response.)
 9 CHAIR SCHMITZ: Trustee Tulloch and
 10 Trustee Tonking have comments.
 11 TRUSTEE TULLOCH: Just in terms of the
 12 timeline, when we review the budget and discuss on
 13 May the 20th, and we have to have the public hearing
 14 on the 29th, I recall last year we went through two
 15 or three iterations. So if we don't agree or we
 16 want to make changes to budget items on the 20th,
 17 what's the -- do we need another special meeting in
 18 between before the public hearing?
 19 MR. MAGEE: Staff will be seeking
 20 direction from the full Board at that time. Any
 21 items that the Board is not able to come to an
 22 agreement on, yes, we would, theoretically, have to
 23 schedule a second special meeting.
 24 Now, could we get that done in time and in
 25 full compliance with the NRS? I'd have to work with

1 our legal counsel on that one.
2 MR. RUDIN: The short answer is you have
3 to adopt a budget by June 1st.
4 MR. MAGEE: Is that all items?
5 (Inaudible response.)
6 MR. MAGEE: Okay. Understood.
7 TRUSTEE DENT: Was the intent to get
8 the -- publish that May 20th packet? Because we
9 don't usually have board meetings on Mondays, so we
10 have a weekend to review it. Are you guys shooting
11 to have it out by the 10th of May, that way we have
12 two weekends to look at it? I feel like the more
13 time we have to dive into, the better it could be to
14 work out some of the kinks before the meeting.
15 MR. MAGEE: Sure. I talked with Assistant
16 Director Cripps today, the team is being pushed to
17 the brink right now, and they understand the
18 importance of getting it to the Board as quickly as
19 possible.
20 We do intend to schedule some meetings
21 with individual board members to show where they're
22 going with some of these items in advance to receive
23 any feedback. And then, obviously, if we receive
24 any feedback that would necessitate a change, they
25 will have an opportunity to do that last minute

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1 before they make their final recommendation to the
2 full Board on the 20th.
3 TRUSTEE DENT: Okay. That was the only
4 reason I was saying the sooner you guys can get it
5 out, then if there is supplemental information
6 needed, even if we know it's in a draft form, as
7 least you can get initial feedback from the five of
8 us.
9 MR. MAGEE: Understood.
10 TRUSTEE TONKING: Do you think it's
11 beneficial, I'm not saying this will happen, but
12 this is the first time we're seeing any of this, and
13 usually, as I mentioned at the beginning of this
14 meeting, we have seen the tentative budget, we've
15 had a lot of input. Do you think we should schedule
16 another meeting between the 20th and the 29th and
17 then cancel it if it's not needed because it's a
18 requirement of NRS that it exists?
19 The last thing I want is for the 20th
20 meeting find out we have a bunch of issues because
21 it's the first time we talk as a board, and then
22 have to be able to resolve them and agree on them by
23 the 29th, or schedule something for the 30th.
24 I don't know. It just feels like this
25 could become a disaster if things don't go as

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1 planned.
2 TRUSTEE TULLOCH: I would echo that
3 comment.
4 CHAIR SCHMITZ: Would we want to try to
5 put something tentatively on the schedule to say we
6 would cancel it if we don't need it? But the public
7 hearing and the final is on the 29th; correct? Or
8 at the public hearing, would we be able to make
9 changes at that meeting?
10 MR. RUDIN: You are able to make changes
11 at the meeting for adoption of the budget. That is,
12 in practice, often more difficult than you may
13 anticipate.
14 CHAIR SCHMITZ: Sure. So would you like
15 to get back to the Board with a suggestion? Because
16 these concerns are valid. We haven't seen any of
17 it, and perhaps it might be -- it might be good to
18 say maybe we can get things done in pieces or
19 something so that we could break it apart and
20 potentially have more opportunity to take a look at
21 things as they get done.
22 I'm concerned that we've never seen it and
23 what we might want to say about it.
24 TRUSTEE DENT: Especially because we all
25 had input on where we could have done better

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1 last year with the budget. If your team hasn't
2 looked at that, I think you guys should because it
3 would be terrible to have a misstep when it comes to
4 something like that.
5 And I feel like a high-level overview of
6 where we're going, how you intend to report, give us
7 a sample of that, could be a really good starting
8 point to make sure wheels aren't coming off on the
9 20th.
10 CHAIR SCHMITZ: If I recall from
11 last year, I'm remembering that we did different
12 portions of the budget at different times. We
13 walked through different departments, so that might
14 be something to consider.
15 I think that waiting until we have the big
16 bang and then trying to digest it all and modify it,
17 it's going to be challenging.
18 Trustee Tonking, go ahead.
19 TRUSTEE TONKING: Is the 20th the earliest
20 we can speak about it, GM Magee?
21 MR. MAGEE: No. We can certainly bring
22 other things forward. This is -- understand, this
23 is a staff recommendation to do it this way. I've
24 done it this way in a lot of agencies over
25 the years, and it has worked.

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1 But I certainly understand the concern
2 that the Board is sharing, and if the Board wishes
3 to see this multiple times, we're more than happy to
4 do that. If you would like to see pieces of this in
5 advance, I can certainly ask the finance department
6 to create its focus on certain portions of it, if
7 that's what the Board would like to direct us to do,
8 and maybe we could bring those forward in advance of
9 the 20th if the Board thinks that some of those
10 items may be worthy of additional discussion.

11 TRUSTEE TONKING: My one thought is and
12 thinking to Chair Schmitz' idea about the different
13 pieces and what we've done in the past, and again
14 that was earlier, we could do some departments that
15 may be some of the ones that are difficult,
16 possibly, and take one or two of those earlier, if
17 finance staff can get those done, do those. And
18 then May 20th, talk about it all, but have given
19 some of the advice and feedback on the ones on the
20 20th, and then probably being a little bit more
21 solid by the 29th. We haven't even had any budget
22 workshops, really, either other than just one. And
23 so that's a little concerning too with a whole new
24 staff.

25 So just kind of to see where everything

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1 like that again.

2 MR. MAGEE: I'm looking at dates here. If
3 the Board could provide us with some direction on a
4 potential date that you might like to see it first,
5 we can certainly take that back to staff. And if
6 there's functional areas that the Board would like
7 to see on that date, we'd like to hear that so that
8 staff can really focus on those areas first, and
9 then some of the other areas for the overall hearing
10 that would happen for the full budget on the 20th.

11 TRUSTEE DENT: The five-year CIP's a huge
12 chunk of the budget, that could be a meeting in
13 itself to make sure we're getting proper guidance on
14 that. Our short budget workshop that we had several
15 weeks ago, I just -- it's one thing for us to direct
16 staff, it's another thing for them to understand
17 what we directed them to do.

18 Given that Mr. Cripps is new, I'm just
19 offering it up because it seems like we're pushing
20 everything to the end. And even if it is a report
21 to the Board and an example of how he's planning to
22 present stuff, because we've been down this before
23 and stuff shows up and it's not being presented how
24 we've been asking for several months for it to come
25 across. I just don't want to have miscommunication.

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1 landed and knowing what has happened in the past and
2 just institutional knowledge might be helpful to
3 apply to some of these.

4 TRUSTEE TULLOCH: I would support
5 something like that because, I mean, there will be
6 lots of areas, and I'm quite sure we'll have
7 considerable questions.

8 And I also remember last year's process,
9 where, really, the first time we actually saw the
10 five-year capital plan was about 30 minutes past
11 midnight after we'd been through about six or seven
12 different budget workshops and things, so a lot of
13 things slipped through. Realistically, by that
14 time, we were all half asleep and just wanted to get
15 out because, again, we're faced with a deadline of
16 getting it into the department.

17 I'm not happy about only seeing our first
18 view of it on the 20th because I think there will
19 there be -- we've got a lot of new staff, we've got
20 a lot of new thoughts and things. It's -- last year
21 we got sticker shock when we saw it the first time,
22 and I think some items like salaries and benefits
23 came down from a proposed 27 million to 21 million,
24 and that took a bit of getting through.

25 So, hopefully, I don't want to see shocks

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1 MR. MAGEE: Sure. And might I suggest,
2 then, perhaps Mr. Cripps can put together a
3 presentation for the regularly scheduled meeting on
4 May 8th, and show you what he's been working on and
5 the nature of what it is you will be seeing.

6 That way at least you'll get a preview of
7 the work that he's been doing and his team has been
8 doing through the zero-based budgeting process
9 this year and how he's intending on presenting it as
10 well.

11 CHAIR SCHMITZ: If he has one to bring
12 forward as an example, I think that would be
13 helpful.

14 TRUSTEE TONKING: I'm just thinking that
15 I'm not sure -- I feel like he did a good job kind
16 of explaining his process at one meeting. I just
17 worry that -- I kind of like Trustee Dent's idea
18 that, okay, maybe we look at the five-year CIP so
19 we're not looking at that at hour six of the 20th.
20 I just think there are pieces that are more
21 contentious, that would be great to see earlier.

22 CHAIR SCHMITZ: Agreed.

23 TRUSTEE TULLOCH: Yeah, I agree to my
24 colleagues. I don't think we need to walk through
25 the process again. I'm comfortable about the

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1 process. I think we just need to see numbers
 2 because, otherwise, the process could be wonderful,
 3 but the numbers could be woeful.
 4 Without seeing numbers, it's hard to say
 5 whether the process has actually worked or not.
 6 CHAIR SCHMITZ: It looks like staff needs
 7 to think about what and how they can do it, and
 8 we'll work together to try to put a calendar
 9 together.
 10 MR. MAGEE: I can certainly do that. I'll
 11 meet up with Assistant Director Cripps tomorrow.
 12 If I understand the Board's direction
 13 correctly, you would like to see one budget as an
 14 example on May 8th, what will be ultimately proposed
 15 or recommended. And then what I'm also hearing is
 16 you would like to see the five-year CIP as it's own
 17 standalone item, and potentially another meeting in
 18 advance of the 20th to discuss the overall budget,
 19 so we have multiple meetings on the books. If we
 20 need them, we will use them; if we do not need them,
 21 we will cancel the meeting on the 20th.
 22 That's what I'm hearing the Board say.
 23 CHAIR SCHMITZ: No, don't think we're
 24 canceling the meeting on the 20th; we'd cancel the
 25 other meetings if we didn't need them. We will

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1 leave the meeting on the 20th.
 2 MR. MAGEE: Leave the meeting on the 20th,
 3 and then schedule something -- a secondary meeting
 4 past the 20th prior to --
 5 CHAIR SCHMITZ: Right. If it's needed.
 6 That's, I think, what we directed.
 7 MR. MAGEE: Got it. Understood.
 8 TRUSTEE DENT: I think, General Manager
 9 Magee, you've heard us, this is the most we've ever
 10 pushed the budget off to when it needs to be
 11 approved since I've been on the Board, so just
 12 raising my hand and saying I think we have some
 13 issues.
 14 I know Mr. Cripps is undertaking a huge,
 15 new project, and love the idea, but also want to
 16 make sure that we can deliver on that and it meets
 17 the expectations of the Board.
 18 MR. MAGEE: Understood. Thank you. We'll
 19 start working on that right away.
 20 CHAIR SCHMITZ: Moving on to Board of
 21 Trustees update.
 22 K. BOARD OF TRUSTEE UPDATE
 23 CHAIR SCHMITZ: Trustee Dent, you have
 24 FlashVote and construction projects. Do you have
 25 any updates?

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1 TRUSTEE DENT: No updates.
 2 CHAIR SCHMITZ: Trustee Noble, you have
 3 Snowflake Lodge and workforce housing. Do you have
 4 any updates?
 5 TRUSTEE NOBLE: No updates.
 6 CHAIR SCHMITZ: You have CIP.
 7 TRUSTEE TULLOCH: No updates.
 8 CHAIR SCHMITZ: And, Trustee Tonking, you
 9 have rec.
 10 TRUSTEE TONKING: No updates, other than
 11 there's a skate park project meeting next week.
 12 CHAIR SCHMITZ: Okay. Is that -- do you
 13 happen to know, is that supposed to be coming to the
 14 Board on the 8th?
 15 TRUSTEE TONKING: I don't know the answer
 16 to that. I did think it was either that or the
 17 meeting at the end of May.
 18 CHAIR SCHMITZ: All right. I just -- and
 19 if others see things that disappear, can you please
 20 let me know. Thank you.
 21 Moving on, then, to final public comments.
 22 L. FINAL PUBLIC COMMENTS
 23 CHAIR SCHMITZ: Seeing no public comments
 24 in the room, do we have any online?
 25 MR. DOBLER: This is Cliff Dobler.

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1 I wanted to clarify some things with you
 2 because I don't know if you know where you're going.
 3 You want to start with the tentative budget that was
 4 filed with the State that nobody's seen. And then
 5 second of all, remember that you only have to do the
 6 capital budget for one year, and the five-year
 7 capital plan is not due to the State until August.
 8 You have plenty of time on the five years, but you
 9 have to have a one-year capital plan to go with the
 10 budget.
 11 Now, I would like to expound a little bit
 12 on what Trustee Tulloch was saying about this
 13 utility fund and the recent DOWL report that was
 14 issued, which I'm sure all of you read, you probably
 15 know every page. But at any rate, what our biggest
 16 concern with is -- and I agree with Tulloch -- is on
 17 the sewer side, most of the reports said we don't
 18 have enough information and we need to start doing
 19 some studies to find out what the extent of the
 20 infrastructure is so we can give a timeline of when
 21 they need to be replaced or repaired and how much it
 22 might cost.
 23 I would highly recommend that that gets
 24 put to the top of the line because there's eight
 25 items, and when I did a quick run through of what

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1 the estimated costs of the engineering to find out
2 what's going on, it'll be over a million bucks. I
3 would hope that you get started on that.
4 And then when you're thinking about your
5 rate studies for next year, remember that in the
6 DOWL report, the current plan is between 6.5 million
7 and 7.5 million just for water lines. Your budget,
8 your five-year budget that you've been showing
9 around only has an average of 2.5 million. So you
10 got close to five million bucks a year more will be
11 needed for the water side.
12 But I think this study of the sewer system
13 really needs to go to the top of the ladder, and I
14 appreciate Trustee Tulloch bringing it to bed. At
15 least somebody's reading it. I appreciate that.
16 Thank you very much.
17 MR. WRIGHT: Frank Wright, Crystal Bay.
18 I'm going to go back and pound a little
19 more on the golf rates and talk. Absent of having
20 your actual costs, your actual expenses, your
21 income, your profit and loss, it's kind of hard for
22 anybody to come up with a budget or come up with a
23 methodology to find out exactly how much money
24 you're spending, how much money you're losing, how
25 money in income, what your rates should be, which

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1 have obligations coming from somebody you can't
2 control and not being able to control that.
3 I think you should take that away from the
4 fleet services and give it to the golf general
5 manager and let him be responsible for getting these
6 things done. I'm sure we can fix our golf carts and
7 our equipment a lot cheaper than the fleet service
8 is doing it. And the costs per round would drop
9 considerably just with those three things.
10 So it comes down to cutting costs. How
11 can we cut costs? And I'm guessing you have plenty
12 of ways of cutting costs, but that was never brought
13 up in any discussion anytime tonight. I looked very
14 carefully, nothing was said about how can we cut
15 costs, what can we do to be more efficient, what can
16 we do to make a better experience for the golfers
17 who are living here so they don't have to pay so
18 much for a round of golf?
19 Well, if you don't cut costs and you keep
20 increasing costs, you're going to have to increase
21 the costs for a round of golf, and that's not fair.
22 It's not fair to the people that live here, it's not
23 fair to the people who are paying these bills.
24 My suggestion is to find out how much the
25 central service costs are, how much the fleet

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1 the rates, like I said, I didn't have a problem with
2 if they were based on something.
3 But there are some issues that I can't
4 quite figure out is what is the actual central
5 service cost? And that's -- they say -- the
6 Director of Golf said that that includes the central
7 service costs, but what are those? Are they listed
8 anywhere? Excluding The Grille and the pro shop,
9 those are huge. How could you leave those out when
10 you do your rate study? And not having a number on
11 these is pretty bizarre.
12 But, overall, if you were to efficiently
13 run a golf course, you wouldn't have what is known
14 as a "fleet service," which is outside the control
15 of the general manager of the golf course. He has
16 to rely on them coming and doing his job of fixing
17 things and running things and proving equipment, and
18 then they bill the golf course for that.
19 He'd have no power over the people that
20 work there, he has no power over the costs that he's
21 spending. They just send him a bill and that
22 becomes part of the golf costs, and that's lunacy
23 because knowing our fleet management and our fleet
24 system, it's a joke. And you can't do that. If
25 you're going to run an efficient business, you can't

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1 service is costing us, then start cutting costs, and
2 then you can start cutting your cost for golf
3 rounds.
4 MR. BELOTE: That was the last comment in
5 the queue, Chair.
6 M. ADJOURNMENT
7 CHAIR SCHMITZ: Thank you. With that, we
8 will close the meeting at 9:18 p.m. Thank you.
9 (Meeting adjourned at 9:18 p.m.)
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1 STATE OF NEVADA)
2 COUNTY OF WASHOE) ss.

3

4 I, BRANDI ANN VIANNEY SMITH, do hereby
5 certify:

6 That I was present on April 24, 2024, at
7 the Board of Trustees public meeting, via Zoom, and
8 took stenotype notes of the proceedings entitled
9 herein, and thereafter transcribed the same into
10 typewriting as herein appears.

11 That the foregoing transcript is a full,
12 true, and correct transcription of my stenotype
13 notes of said proceedings consisting of 137 pages,
14 inclusive.

15 DATED: At Reno, Nevada, this day of 4th
16 day of May, 2024.

17

18 /s/ Brandi Ann Vianney Smith

19

20 BRANDI ANN VIANNEY SMITH

21

22

23

24

25

INVOICE

BAVS SM-LLC
brandiavsmith@gmail.com
United States

BILL TO
**Incline Village General Improvement
District**
Susan Herron / Heidi White

775-832-1218
AP@ivgid.org

Invoice Number: IVGID 36

Invoice Date: May 5, 2024

Payment Due: May 24, 2024

Amount Due (USD): \$1,172.00

Items	Quantity	Price	Amount
Base fee April 24, 2024 BOT meeting	1	\$350.00	\$350.00
Per page fee April 24, 2024 BOT meeting	137	\$6.00	\$822.00

Subtotal: \$1,172.00

Total: \$1,172.00

Amount Due (USD): \$1,172.00

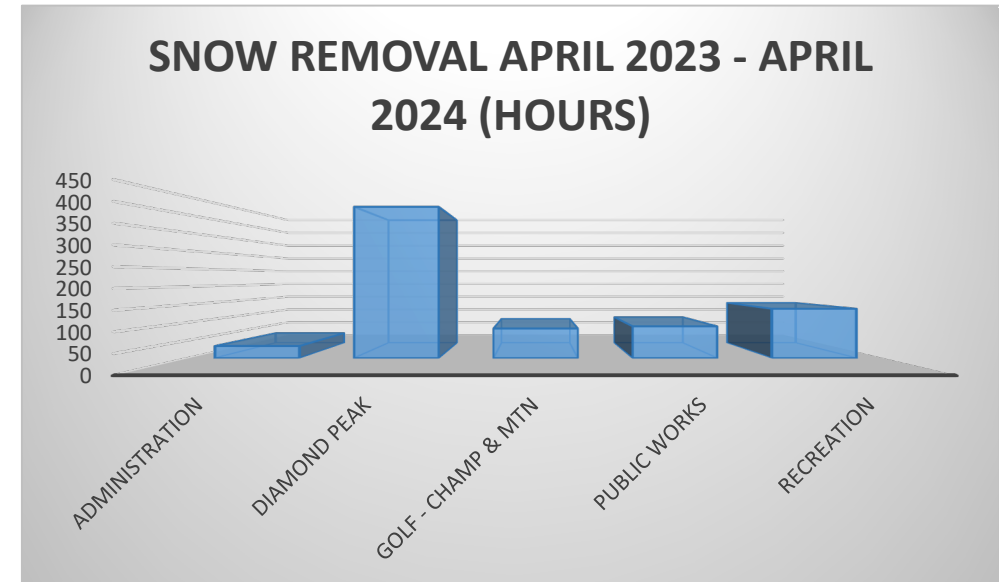
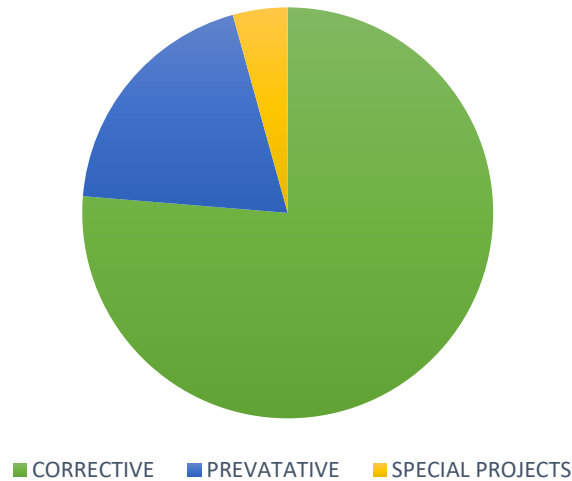
Public Works – Utilities Pipeline

Staff – No Open Positions

Division Goals

Invest in Technology → Efficient → Implement
Improved Preventative Maintenance Plan

UTILITIES - PIPELINE WORK ORDERS (#)



Public Works – Utilities Treatment

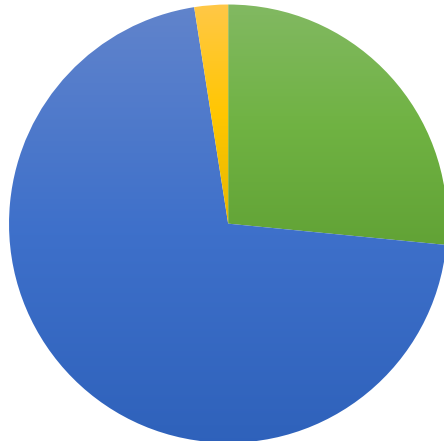
Staff – Recruiting for One Open Position

Division Goals

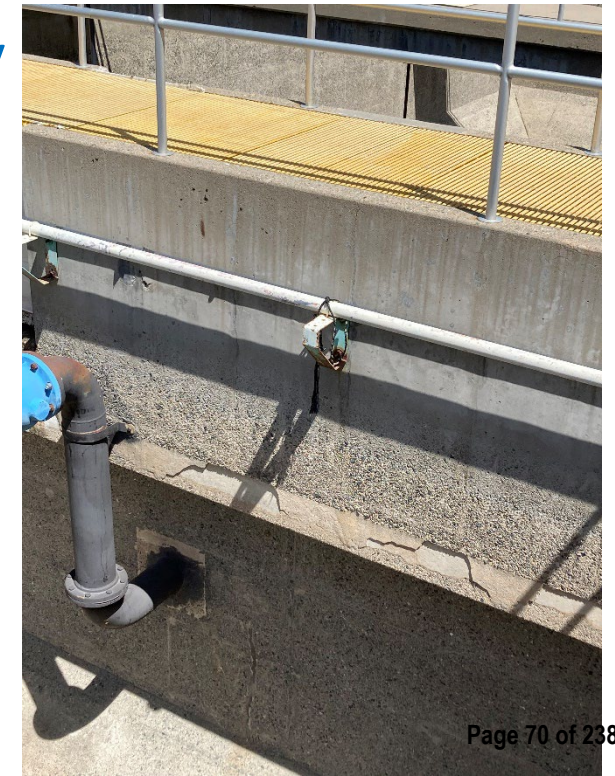
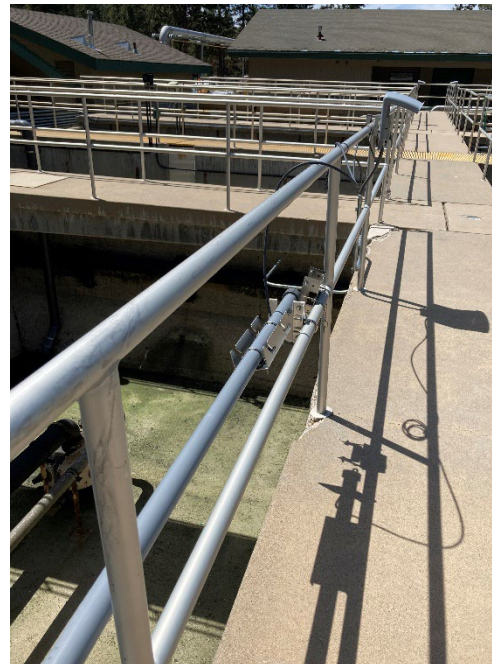
SCADA Masterplan → SCADA System Upgrade → Efficient Operations

Investment in Water Resource Recovery Facility

UTILITIES - TREATMENT WORK ORDERS (#)



■ CORRECTIVE ■ PREVENTATIVE ■ SPECIAL PROJECTS



Public Works – Administration

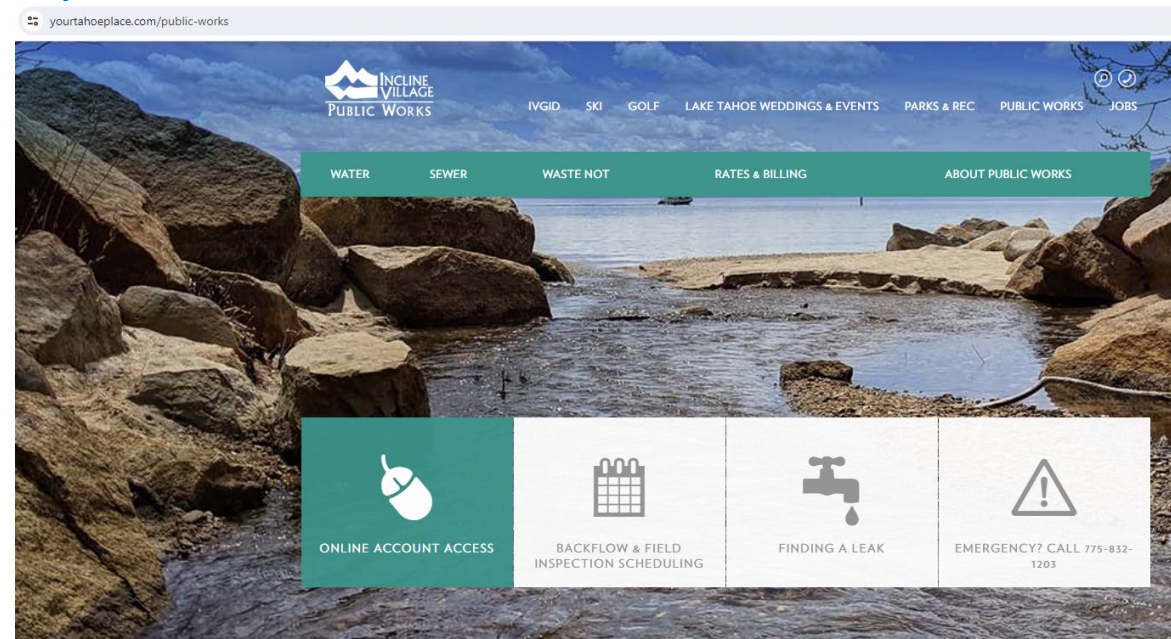
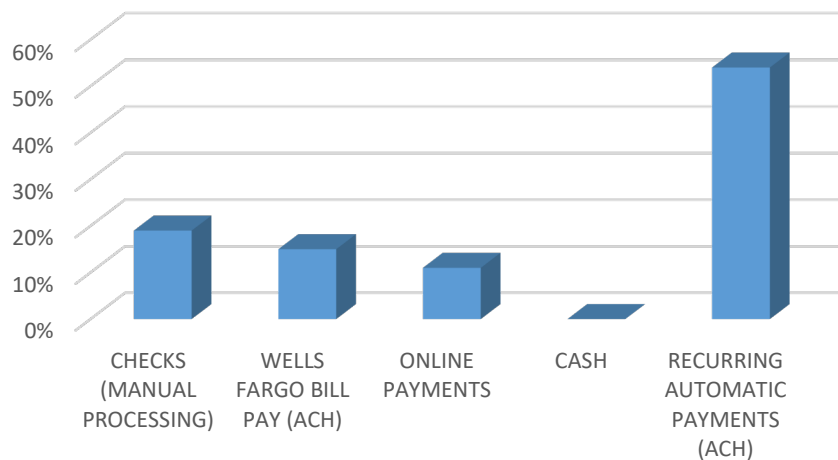
Staff – No Open Positions

Division Goals

Increase Number of Customers Signed Up Online → Receive Email Notifications

Increase Number of Customers Using ACH for Payments → Efficient Operations

PAYMENT SOURCES



Public Works – Waste Not

Staff – No Open Positions

Division Goals

Continue Household Hazardous Waste Program → Safe Storage Facility →
Continue to Protect Source Water → Continue to Protect the Water Resource
Recovery Facility



Cracked
Wall
(Daylight)

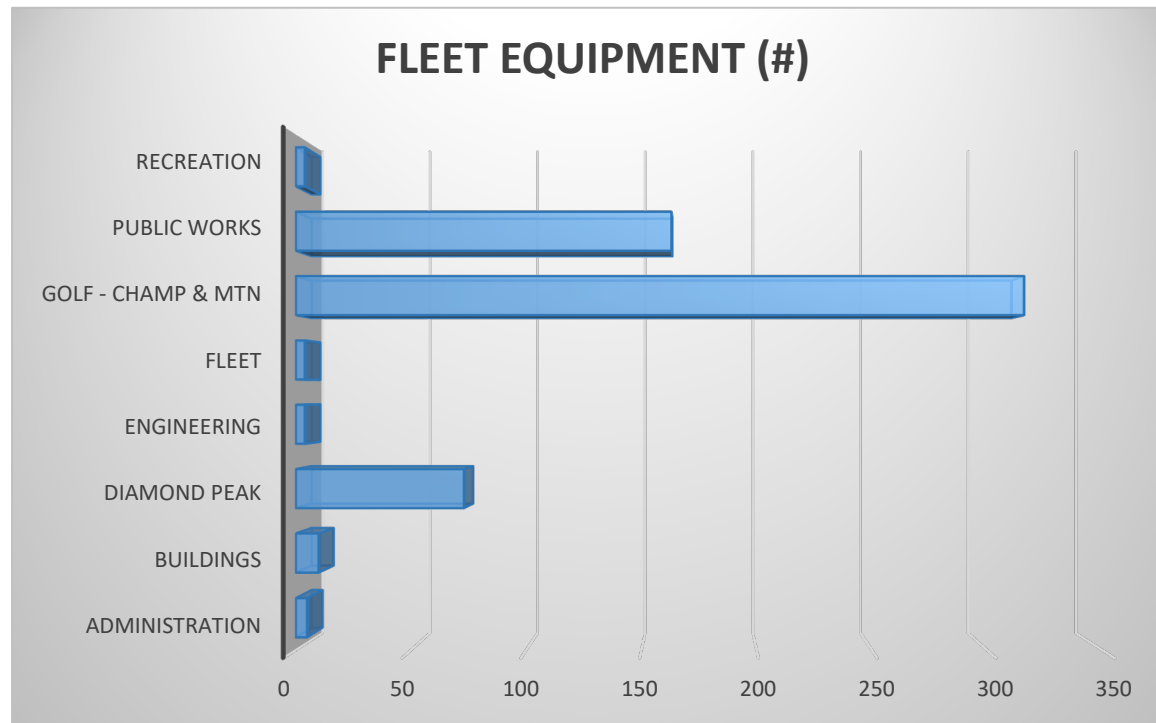


Public Works – Fleet

Staff – No Open Positions

Division Goals

Districtwide Back Up Generator Evaluation → Implement Modern Technology





Public Works – Buildings

Staff – No Open Positions

Division Goals

Districtwide Roof Condition Assessment • Develop Districtwide Approach to Preventative Maintenance

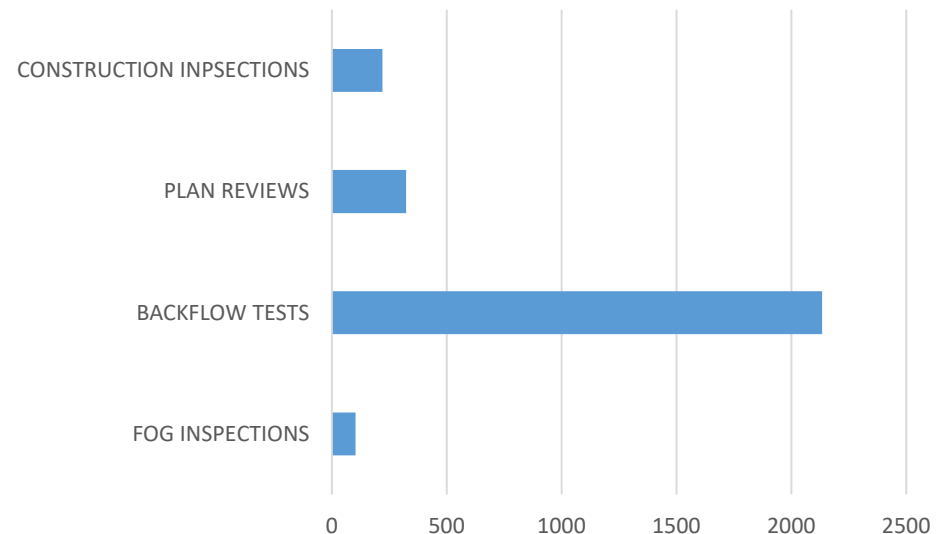


Public Works – Compliance

Staff – No Open Positions

Division Goals

Fats, Oil & Grease (FOG) Technology Upgrade → Efficient Testing → Protection of Sewer Pump Stations & Water Resource Recovery Facility



Public Works – Engineering

Staff – Recruiting for One Open Position

Division Goals

Execute CIP and Operating Projects in a Timely Manner

Utilize Utilities Masterplan → Develop Comprehensive 5-year CIP

Obtain Additional Funding Support for Infrastructure Replacement

USACE Nevada 595 Project Increment #2 – Effluent Pipeline Project

Federal Funds \$4,339,089.....

ID	Task Name	2024												2025											
		2024												2025											
		Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
1	Public Works - CIP & Operating Projects	PW CIP & OPERATING PROJECTS																							
2	Water CIP	Water CIP																							
3	Watermain Replacement - Ponderosa Ranch Road																								
4	Watermain Replacement - Alder Ave.																								
5	Watermain Replacement - Evaluation/Design Future																								
6	Water Reservoir Coatings and Site Improvements																								
7	Burnt Cedar Water Disinfection Plant Improvements																								
8	BCWDP Emergency Generator Fuel Tank																								
9	Fire Hydrant Replacement Project																								
10	WPS #5 Improvements																								
11	SCADA Management Servers/Network - BCWDP																								
12	Water Operating	Water Operating																							
13	Water Pumping Station Improvements																								
14	Replace Commercial Water Meters, Vaults, and Lids																								
15	BCWDP Production Meter 24"																								
16	Residential Water Meter Replacements																								
17	Sewer CIP	Sewer																							
18	Effluent Pipeline Project																								
19	Effluent Tank																								
20	SPS #1 Improvements																								
21	Wetlands Effluent Disposal Facility Improvements																								
CIP Public Works																									

ID	Task Name	2024												2025											
		2024												2025											
		Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
22	Water Resource Recovery Facility - Roof Replacement	[Green bar from Jan to Oct 2024]																							
23	SCADA Management Servers/Network - WRRF													[Green bar from Jul 2024 to Dec 2025]											
24	Sewer Operating													Sewer Operating											
25	Water Resource Recovery Facility Improvements	[Hatched green bar from Jan to Dec 2024]																							
26	Sewer Main Rehabilitation	[Hatched green bar from Jan to Dec 2024]																							
27	Replace & Reline Sewer Mains, Manholes and Appurtenances	[Hatched green bar from Jan to Dec 2024]																							
28	Effluent Repairs on NDOT Highway	[Hatched green bar from Jan to Dec 2024]																							
29	Sewer Pumping Station Improvements	[Hatched green bar from Jan to Dec 2024]																							
30	Shared Water/Sewer CIP	Shared Water/Sewer Operating																							
31	Pavement Maintenance - Res 3-1 / WPS 4-2/5-1	[Orange bar from Jan to Oct 2024]																							
32	HHW Prefab Chemical Storage Building													[Orange bar from Jul 2024 to Oct 2024]											
33	Shared Water/Sewer Operating													Shared Water/Sewer Operating											
34	PW Billing Software Replacement/Upgrade	[Hatched orange bar from Jan to May 2024]																							
35	Adjust Utility Facilities in NDOT/Washoe County Right of Way	[Hatched orange bar from Jan to Dec 2024]																							
36	Buildings													Buildings											
37	PW													PW											
38	Building C Improvements	[Hatched purple bar from Jan to Dec 2024]																							
39	Admin													Admin											
40	Board Meeting - Technology upgrades	[Hatched purple bar from Jan to Dec 2024]																							
41	Golf													Golf											
42	Champ Golf Barn Siding Replacement													[Hatched purple bar from Jul 2024 to Oct 2024]											

CIP Public Works

ID	Task Name	2024												2025											
		2024												2025											
		Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
43	Chateau Building Maintenance																								
44	Parks	Parks																							
45	Aspen Grove Outdoor Seating BBQ & Landscaping																								
46	Boat Ramp Ongoing Maintenance																								
47	Ski	Ski																							
48	Ski Lodge Facilities - Resurface Concrete Deck																								
49	Rec Center	Rec Center																							
50	Rec Center Exterior Wall Waterproofing, French Drain & Xeriscape																								
51	Replaster Rec Center Pool																								
52	Recoating Resealing Deck																								
53	Starter Block Replacement																								
54	Diving Board Replacement																								
55	Pool Substructure Investigation																								
56	Reseal Natatorium Ceiling																								

CIP Public Works

ID	Task Name	2024												2025											
		1st Quarter			2nd Quarter			3rd Quarter			4th Quarter			1st Quarter			2nd Quarter			3rd Quarter			4th Quarter		
		Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
1	CIP Project: General Fund & Community Services																								
2	General Fund	General Fund																							
3	Parks	Parks																							
4	Preston Field Retaining Wall Replacement																								
5	Skate Park Enhancement																								
6	Dog Park																								
7	Bike Park/Pump Track - Donor Funding Only																								
8	Community Services	Community Services																							
9	Golf	Golf																							
10	Cart Path Replacement - Champ Course																								
11	Mountain Course Fuel Tank Replacement																								
12	Mt. Golf Cart Path Phase II																								
13	Ski	Ski																							
14	Ski Way and Diamond Peak Parking Lot Reconstruction																								
15	Ski Lodge Facilities - Install Kitchen Grease Interceptor																								
16	Replace Ski Lodge Facility Equipment- Electrical Entrance																								
17	Diamond Peak Fuel Storage Facility																								
18	Snowmaking Infrastructure Replacement																								
19	2015 Ski Area MP Implementation Phase 2 - Snowflake Lodge																								
20	Tennis	Tennis																							
21	Tennis Court Reconstruction																								

CIP Projects
Parks, Golf, Ski, Tennis,
Rec Center & Beaches

ID	Task Name	2024												2025											
		1st Quarter			2nd Quarter			3rd Quarter			4th Quarter			1st Quarter			2nd Quarter			3rd Quarter			4th Quarter		
		Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
22	Rec Center	Rec Center																							
23	HVAC System Replacement																								
24	Beaches	Beaches																							
25	Incline Beach House Replacement																								
26	Incline Beach Access Project																								
27	Ski Beach Boat Ramp Improvement Project																								
28	Ski Beach Bridge (2) Replacement																								
29	Beach Access Improvements																								
30	Burnt Cedar Pool Site Improvements																								
31	Burnt Cedar Chlorine Line																								

CIP Projects
Parks, Golf, Ski, Tennis,
Rec Center & Beaches

PAVEMENT MAINTENANCE - UTILITY FACILITIES		
Site	CIP Program	Area (SF)
Burnt Cedar WPS-1	Utilities	14,500
Reservoir 2-1	Utilities	3,500
Reservoir 6-1	Utilities	3,500
Washoe 2 Reservoir	Utilities	2,500
Water Pump Station 3-1	Utilities	5,600
Water Pump Station 5-3/Res 2-2	Utilities	8,100
Water Pump Station 4-2/5-1	Utilities	15,000
Water Pump Station 5-2	Utilities	4,000
Water Pump Station 6-1	Utilities	10,500
Water Pump Station 6C-1	Utilities	5,000
Water Pump Station 8B-1	Utilities	10,900
Sewage Pump Station 1	Utilities	2,500
Sewage Pump Station 7	Utilities	1,347
Sewage Pump Station 8	Utilities	1,600
Wastewater Treatment Plant	Utilities	34,000
Spooner Pump 16	Utilities	3,300
Sweetwater road	Utilities	19,730
Public Works - Upper	Utilities	22,500
Public Works - Lower lot	Utilities	42,500

PAVEMENT MAINTENANCE - COMMUNITY SERVICES		
Site	CIP Program	Area (SF)
Champ Maintenance Building	Comm Svc	17,893
Championship Golf Course Cart Path System	Comm Svc	249,510
Chateau Parking Lots	Comm Svc	85,804
Mountain Golf Course Cart Path System	Comm Svc	110,000
Mountain Golf Course Parking Lot	Comm Svc	40,000
Bike Path (Tennis to Middle School)	Comm Svc	5,000
Bike Path (Middle School to Hwy 28)	Comm Svc	12,000
Entrance to Tennis & Rec Center	Comm Svc	18,000
Recreation Center	Comm Svc	71,214
Overflow Parking Lot	Comm Svc	45,000
Tennis Complex & Tennis Parking lot	Comm Svc	25,948
SKI WAY	Comm Svc	136,000
SKI PARKING - LOWER	Comm Svc	92,000
SKI PARKING - UPPER	Comm Svc	37,000
Bullwheel Parking Lot	Comm Svc	42,000

PAVEMENT MAINTENANCE - GENERAL FUND		
Site	CIP Program	Area (SF)
Administration Building	General	33,000
Aspen Grove/Village Green	General	43,000
Entrance Parks East & West	General	10,000
Middle School Field #3	General	3,324
Parks Yard and Entrance Road	General	14,000
Preston Field	General	28,000

PAVEMENT MAINTENANCE - BEACHES		
Site	CIP Program	Area (SF)
Burnt Cedar Beach	Beaches	80,000
Incline Beach	Beaches	30,000
Ski Beach/Boat Ramp	Beaches	25,000

IVGID BoT Meeting
April 24, 2014

Chris Nolet – Incline Village Resident, retired CPA and former IVGID Audit Committee Chair through February 26, 2014

This is not the first time I have spoken to you on the topic of the June 30, 2013, financial statements included in our ACFR NOT being audited. Contrary to repeated assertions made by District Staff, and all Trustees in a press release dated April 3, 2014, the financial statements are NOT audited. The signed, final report from Davis Farr dated March 27, 2014, notes the following (this is on page 10 of the ACFR on the IVGID website):

“We have not been able to obtain sufficient appropriate audit evidence to provide a basis for an audit opinion on these financial statements. We do NOT express an opinion on the accompanying financial statements.”

I fail to find how anyone could misunderstand these two clear, unequivocal statements. I have worked very closely with several of the individuals who have continuously make this false statement. They always appeared to me to have sound written and verbal English skills. Hence, I have come to personally conclude that their repeated false assertion represents an INTENTIONAL false statement.

Last summer I gave two presentations on the definition of “fraud” related to a financial statement audit, as defined in Statement on Auditing Standards No. 99 – Consideration of Fraud in a Financial Statement Audit. Moreover, GM Magee has referenced the Fraud Triangle as described in SAS 99 on several occasions.

In my professional judgement as a retired CPA with more that 40 years of audit and related experience, I believe that the repeated false assertion made by District Finance Staff and the BoT that the June 30, 2013, IVGID financials statements are audited to represent a material, intentional financial reporting fraud, fitting ~~not~~ within the scope of SAS 99.

I hope the Audit Committee candidates interviewing here tonight have done rigorous due diligence and have carefully considered joining a group that continues to perpetrates such a categorically false statement.

Mick Homan

Incline Resident

Last year's board actions on golf rates hurt the district. You can fix that tonight.

Darren Howard's initial proposal on March 8 of last year was very reasonable – essentially rate increases that were close to inflation and retention of all you can play passes. With shorter tee intervals and dynamic pricing changes, that would have driven an increase in golf revenue of around 30%.

Unfortunately, after trustee input over the following months, significant changes were made to rates - and the All You Can Play passes were eliminated.

What was the result?

- Despite 20% more tee times, total rounds played declined – despite having our first golf season in years - with no negative impact from Covid or fires.
- Some of our most loyal golfers left or dramatically reduced their level of play.
- Increased rates crossed the point of price elasticity – locals played less and visitors didn't fill the gap.
- As a result, golf fees were up significantly less than 30%.
- Your decisions likely cost IVGID around 15% in terms of lost golf revenue.
- There was a more dramatic knock-on impact in ancillary revenues – with pro shop and Food & Beverage income down significantly.

The recommendations in tonight's materials are **responsive** to last year's learnings.

The nominal changes to last year's daily rates hopefully gets us closer to competitive pricing.

And the return of the All You Can Play passes will hopefully bring back some of the lost customer base. But with a 25% plus increase versus the previous passes and the limited number of rounds, some will not return.

Please act quickly. Avoid wasting time debating costs and the pricing pyramid. It clearly didn't help us last year.

With my finance/accounting background, it pains me to say this, but right now, costs are irrelevant for setting this year's rates. 25 years in the consumer products industry taught me a very important lesson – you can't price your product higher than what the customer is willing to pay.

IVGID's customers reinforced this - Their behavior last year taught us 2 important things. First, we can't price up. Our value equation got out of whack relative to our competition - and rounds declined.

Second, eliminating the All You Can Play options was a mistake. With some of our most loyal customers leaving or playing less, it didn't just impact the **direct golf fees**.

It also reduced the **guest fees** from these customers, along with indirect fees at the range, the pro shop and Food & Beverage.

In addition, the way we allocate central costs to golf makes our reported financials meaningless. Normal golf operations simply don't incur the level of costs we allocate for central administrative services, fleet, IT, and other items.

Net - you have everything you need to approve the proposed rates.

I'm also hoping the omission of the junior and college passes was an oversight - and will be added back to the final rate structure. These young adults are a vibrant part of our golf community and the future of the game. These passes don't provide much monetarily, but they were limited to stand-by play with no carts so weren't blocking any other rate-paying customers. We should be encouraging their play – not reducing their privileges.

Thank you

WRITTEN STATEMENT TO BE ATTACHED TO AND MADE A PART OF THE WRITTEN MINUTES OF THE IVGID BOARD'S REGULAR APRIL 24, 2024 MEETING – AGENDA ITEM C – PUBLIC COMMENTS – ANOTHER “FAVORED COLLABORATOR’S” FREE USE OF THE CHATEAU WHILE LOCAL PARCEL OWNERS INVOLUNTARILY PAY THE PIPER

Introduction: Well here’s yet “another one” as my friend DJ Kahled would say¹. More evidence of staff theft, lack of oversight, lack of internal controls, and a flagrant disregard for the financial sustainability of the District. This time it’s staff’s giveaway of the Chateau to the Incline Village Crystal Bay Business Association (“IVCBA”); another “favored collaborator.” And for what? To discuss IVCBA’s “accomplishments, 2024 vision and goals, and to showcase the support our community allegedly receives from agencies” such as IVGID. And that’s the purpose of this written statement.

My March 26, 2024 E-Mail to The Board²: On March 26, 2024 I sent the Board an e-mail wherein I informed members that staff were presumably giving away the Chateau to the IVGCA for free, for one of the latter’s kumbaya events. Rather than recounting the substance of my criticisms, I refer the reader to said Exhibit “A.”

Conclusion: This behavior just keeps happening over and over and over again. We make no money renting out our meeting facilities, and we lose tens of thousands of dollars annually on facility sales staff who spend their days giving away our meeting facilities. Meanwhile local parcel owners are involuntarily assessed to pay for what I describe, and then people wonder why we’re losing money. Bueller? Bueller?

When is the Board going to put members’ collective feet down and put an end to these giveaways? And now you the reader have a better idea of what the District’s Recreation (“RFF”) and Beach (“BFF”) Facility Fees are really spent on which you can see for yourselves has nothing to do with making public recreational and beach facilities available for local parcel owners’ access and use.

Respectfully submitted, Aaron Katz (Your Community Watchdog Because Nearly No One Else Seems to be Watching).

¹ Go to <https://medium.com/cuepoint/the-old-people-s-guide-to-dj-khaled-5618a5aa52b1#:~:text=Another%20One%20%E2%80%94%20One%20of%20the,of%20shoes%2C%20or%20something%20else.>

² That e-mail is attached as Exhibit “A” to this written statement.

EXHIBIT "A"

The Crap Just Continues. And This Board Does Absolutely Nothing to Put a Stop to It! The IVCBA's Annual March 20, 2024 Meeting at The Chateau Financially Subsidized, Involuntarily, by Local Parcel Owners.

From: <s4s@ix.netcom.com>
To: Schmitz Sara <schmitz_trustee@ivgid.org>
Cc: Tonking Michaela <tonking_trustee@ivgid.org>, Dent Matthew <dent_trustee@ivgid.org>, Noble Dave <noble_trustee@ivgid.org>, Tulloch Ray <tulloch_trustee@ivgid.org>, <bma@ivgid.org>
Subject: The Crap Just Continues. And This Board Does Absolutely Nothing to Put a Stop to It! The IVCBA's Annual March 20, 2024 Meeting at The Chateau Financially Subsidized, Involuntarily, by Local Parcel Owners.
Date: Mar 26, 2024 10:36 AM

Chairperson Schmitz and Other Honorable Members of the IVGID Board (you too Bobby Magee because you're the finance guy) -

It just goes on and on and on. Doesn't matter who the "taker" of the month happens to be. Doesn't matter who the dirty IVGID staff member is. Use of public assets are made available to third parties for free or at a severely reduced price to the detriment of local parcel owners who are involuntarily financially supporting that use, and they don't even have a clue. Thank you our wonderful IVGID staff!

Here it's the IVCBA. It wasn't bad enough that IVGID staff wasted hundreds of dollars of public funds on membership dues in this organization. Or that Sheila Leijon and Co. allowed IVCBA to use the Rec Center parking lot for free for an alleged "job fair." And now we see that on March 20, 2024 staff allowed this organization to use The Chateau, between the hours of 6 PM - 8 PM, likely for free, to discuss it's 2023 accomplishments, 2024 vision and goals, and to showcase the wonderful support our communit receives from its agencies such as IVGID, and favored nonprofit collaborators such as itself!

You Board members do your jobs. How much did IVCBA pay to use our facilities for which the District involuntarily charges me a Rec Fee? Who paid for the utilities made available on this date/during these hours? Who paid for the IVGID staff to set up and tear down this facility in anticipation of this meeting? What IVGID employees made use of these facilities available for free to IVCBA? Do an investigation and then report to the public so we can all see for ourselves.

Or do nothing. Hide the fact we're losing hundreds of thousands of dollars a year on giveaways such as this one which have ZERO to do with my recreation. And then act surprised when retroactive financials reveal our wonderful staff is spending more money than the revenues it is able to collect and another financial subsidy needs to be imposed.

Did you ever stop to think that if you didn't have a facility sales staff which gave away the store like this one does, you wouldn't need a sales staff? Of if you didn't need a facility sales staff, you wouldn't need an HR Department to hire and train such individuals? Don't you people get it? Obviously not.

Respectfully, Aaron Katz

**WRITTEN STATEMENT TO BE ATTACHED TO AND MADE A PART OF THE WRITTEN
MINUTES OF THE IVGID BOARD'S REGULAR APRIL 24, 2024 MEETING – AGENDA
ITEM G(7) – STAFF'S REQUEST FOR \$80,000 MORE OF SPENDING AUTHORITY
FOR FOOD & BEVERAGE PURCHASES ARGUABLY FOR RESALE**

Introduction: Well here's yet "another one" as my friend DJ Kahled would say¹. We're losing \$2K/day on food and beverage sales at the Grille Restaurant. There's no inventory of goods sold. Or remaining. Or spoiled. And there are no internal controls. So the Board asks Food and Beverage Director Bill Vandenburg to provide an accounting and instead, he tenders his resignation. After how many years working for the District.

And now staff tell us that the \$479,000 worth of food and beverage we've purchased for resale with just a single vendor, US Foodservice, isn't enough. We need another \$80K otherwise "the current not-to-exceed limit will likely be met within the next few weeks, resulting in staff no longer having the authority to continue to purchase goods from US Foodservice, Inc., which is one of the largest sources used by the Food and Beverage staff in order to continue (our food service) operations." And that's on top of the additional \$508,000 of food and beverage purchase orders with vendors Sierra Meat Co., Southern Wine & Spirits, and Acushnet Company! And that's the purpose of this written statement.

My April 24, 2024 E-Mail to The Board: On April 4, 2024 I wrote to the Board about this subject suggesting there might be a more nefarious reason for seeking authority to spend another \$80K of food arguably for resale. And maybe before we agree to spend more, an investigation should take place². Rather than pointing out all of the reasons why I believe this expenditure is unnecessary and a waste of taxpayer funds, I refer the reader to the particulars of Exhibit "A."

Conclusion: There are too many red flags for me. The assertion "our costs went up" is too easy a way for staff to account for this added expenditure. The public requires the certainty of some type of audit. After all. We can do the audit I am suggesting insofar as alcoholic beverage sales are concerned. Why can't we do the same thing for food and beverage sales?

Given food and beverage losses are involuntarily subsidized by the Recreation ("RFF")/Beach ("BFF") Facility Fees, and now you have a better idea of what the RFF/BFF really pay for, maybe you understand why the RFF/BFF are as high as they are and deliver the true lack of value evidenced by this episode?

Respectfully submitted, Aaron Katz (Your Community Watchdog Because Nearly No One Else Seems to be Watching).

¹ Go to <https://medium.com/cuepoint/the-old-people-s-guide-to-dj-khaled-5618a5aa52b1#:~:text=Another%20One%20%E2%80%94%20One%20of%20the,of%20shoes%2C%20or%20something%20else.>

² That e-mail is attached as Exhibit "A" to this written statement.

EXHIBIT "A"

April 24, 2024 IVGID Board Meeting - Agenda Item G(7) - Modifying The Amounts Staff May Spend on Food and Beverage Purchases

From: <s4s@ix.netcom.com>
To: Schmitz Sara <schmitz_trustee@ivgid.org>
Cc: Dent Matthew <dent_trustee@ivgid.org>, Tonking Michaela <tonking_trustee@ivgid.org>, Noble Dave <noble_trustee@ivgid.org>, Tulloch Ray <tulloch_trustee@ivgid.org>, <bma@ivgid.org>
Subject: April 24, 2024 IVGID Board Meeting - Agenda Item G(7) - Modifying The Amounts Staff May Spend on Food and Beverage Purchases
Date: Apr 24, 2024 4:00 PM

Chairperson Schmitz and Other Honorable Members of The IVGID Board -

So here staff are asking for the authority to spend an additional \$80,000 via blanket purchase orders under NRS 332.115 and Board Policy 21.1.0 on food and beverage from US Foodservice, Inc. due to the unforeseen increase in the cost of goods. Sounds reasonable, doesn't it?

Well have you stopped to think that there might be another reason? And it might be far more nefarious than an alleged increase in the cost of good? And has anyone investigated? Have we improved our non-existent internal controls?

Weren't there questions a year ago insofar as how we could lose \$2,000/day at the Grille? Wasn't our then Director of Food and Beverage, Bill Vandenburg asked to provide an accounting and food/drink inventory so we could get to the truth? And instead, didn't Mr. Vandenburg suddenly give his resignation as a valued employee? And now we see there's another \$80K or greater deficiency and no one seems to be asking questions.

Okay. I AM. Because we local parcel owners are involuntarily subsidizing these losses through our RFF/BFF.

How do we know that prior food/beverage purchases were actually consumed by paying customers? How do we know that this food wasn't going out the back door when our staff went home out the back door? After all, we've never done inventory. We don't reconcile our financials. There are no internal controls. And staff goes forward the way they've always gone forward notwithstanding the losses. So how about we do an audit? Maybe evaluate the number of servings sold compared to the number capable of being sold? Evaluate the amount of food thrown away because it allegedly spoiled. Looking for discrepancies. Something for heaven's sake instead of this blind, blind, blind spending.

Staff tell us that "without approval to increase the purchase order, the current not-to-exceed limit will likely be met within the next few weeks, resulting in staff no longer having the authority to continue to purchase goods from US Foodservice, Inc., which is one of the largest sources used by the Food and Beverage staff, in order to continue operations." Well maybe that's exactly what we should do? Until we get a handle on our true financials, don't any of you find it irresponsible to continue spending more, more, more?

I say VOTE NO! Respectfully, Aaron Katz

WRITTEN STATEMENT TO BE ATTACHED TO AND MADE A PART OF THE WRITTEN MINUTES OF THE IVGID BOARD'S REGULAR APRIL 24, 2024 MEETING – AGENDA ITEM C – PUBLIC COMMENTS – AGENDA ITEM G(4) ON THE BOARD'S APRIL 10, 2024 REGULAR MEETING CALENDAR – IT'S TIME TO GET OUT OF THE PUBLIC WATER/SEWER BUSINESS

Introduction: Well here's yet "another one" as my friend DJ Kahled would say¹. More evidence of staff incompetence, and a flagrant disregard for the financial sustainability of the District. This time it's staff's abdication of its construction management duties in favor of a third party outsourced contractor. And that's the purpose of this written statement.

My April 8, 2024 E-Mail to The Board²: On April 8, 2024 I sent the Board an e-mail wherein I attempted to make the case that the time has passed us by for the District to remain in the public water and sewer business.

Conclusion: The costs we local parcel owners incur attempting to "jack up the system" financially, is astounding. And by-and-large it's a waste. In my Exhibit "A" I make the case that it's time to pull up our bootstraps and go out of our way. A careful reading of Exhibit "A" makes the case it's time to turn over public health, welfare, and safety functions to our legitimate seat of governance (Washoe County).

And now you the reader have a better idea of what the District's Recreation ("RFF") and Beach ("BFF") Facility Fees are really spent on which you can see for yourselves has nothing to do with making public recreational and beach facilities available for local parcel owners' access and use.

Respectfully submitted, Aaron Katz (Your Community Watchdog Because Nearly No One Else Seems to be Watching).

¹ Go to <https://medium.com/cuepoint/the-old-people-s-guide-to-dj-khaled-5618a5aa52b1#:~:text=Another%20One%20%E2%80%94%20One%20of%20the,of%20shoes%2C%20or%20something%20else.>

² That e-mail is attached as Exhibit "A" to this written statement.

EXHIBIT "A"

April 10, 2024 IVGID BOT Meeting - Agenda Item G(40) - \$567,255 Agreement to Oversee Professional CMAR's General Construction Activities and Quality Control Insofar as Remainder of Effluent Pipeline Replacement Project, Phase II

From: <s4s@ix.netcom.com>
To: Schmitz Sara <schmitz_trustee@ivgid.org>
Cc: Dent Matthew <dent_trustee@ivgid.org>, Tonking Michaela <tonking_trustee@ivgid.org>, Noble Dave <noble_trustee@ivgid.org>, Tulloch Ray <tulloch_trustee@ivgid.org>, <bma@ivgid.org>
Subject: April 10, 2024 IVGID BOT Meeting - Agenda Item G(40) - \$567,255 Agreement to Oversee Professional CMAR's General Construction Activities and Quality Control Insofar as Remainder of Effluent Pipeline Replacement Project, Phase II
Date: Apr 8, 2024 1:33 AM

Chairperson Schmitz and Other Honorable Members of the IVGID BOT -

More unnecessary waste at local parcel owners' expense because we have grossly overpaid incompetent staff (this time in our Engineering Dep't). A continuous theme which permeates essentially everything our wonderful staff do. But this time we're going to have to dig a bit deeper because the waste and incompetence is buried below the surface.

Here staff ask the BOT approve a professional services agreement, without going out to public bid. Staff feel the need to retain Construction Materials Engineers, Inc. ("CME") for their professional oversight of our super professional and admittedly overpaid CMAR's general construction activities and its quality control responsibilities insofar as the remainder of our effluent pipeline replacement project is concerned. And at a whopping not to exceed price of \$567,255. On top of the admitted (right Hudson Klein?) 10% or greater overcharge we're paying Granite Construction ("Granite") because staff would rather be safe than sorry. And on top of the professional construction management fees our engineering staff add on to every project they "touch." It's what being a community is all about.

Understand that all of this is required because we have a grossly incompetent and over compensated engineering dep't. And we're engaged in activities we really shouldn't be engaged in. Fix the extent of the District's activities, and it's "so called" engineering department, and we won't require CMARs. Nor other professionals to manage our CMARs. Nor in-house staff to manage anyone, yet get paid as if they were actually providing a service. So do you want to fix the problem? Or more deaf ears? Or do we give Michaela an opportunity to fix the problem with another term even though she has been here four years and fixed nothing? Or do we rely upon people like Mr. Homan who claim to know everything because they used to work for a fortune 50 company but once they learn the mess we really have, they will be as unsuccessful as Michaela?

1. Why Exactly Are We in The Water and Sewer Business? Those less knowledgeable will I am sure respond that we're **obligated** because that's what we were chartered to do back in 1961 when the District was created. But this response ignores the reason for creating GIDs. GIDs were allegedly created to provide services or facilities local parcel owners demanded that their counties were unwilling or unable to furnish. Insofar as IVGID is concerned, we were created so a real estate developer could pass on the infrastructure costs of developing its real property so it could sell residential home sites, and get the purchasers to pay for those costs. More bluntly, being a local government IVGID could issue revenue bonds, and get the purchasers of residential lots to pay the servicing costs through comparable charges the District would assess.

So what did any of this have to do with Washoe County being unwilling or unable to provide public water and sewer facilities and services to what would become the 8,200 or so local parcels in Incline Village whose owners would pay quite a large amount of ad valorem property taxes and utility rates, charges and fees to the county? The answer is simple. **NOTHING**. Washoe County is and always has been more than willing to provide other unincorporated portions of the county (like Sun Valley and Spanish Springs) with these utility services. But somehow they haven't been willing to provide Incline

Village? And this was the alleged need which warranted IVGID's creation? I don't think so. And you shouldn't either.

So now that you hopefully understand the truth, why exactly are we doing the county's job? Does anyone really think our staff are more professional and qualified to provide these services than the county's? Does anyone really think we're able to provide these services at a cost which is lower than what the county would incur if it were to take over the same? Does anyone really think we're so much more efficient in our ability to operate a public works department than Washoe County? So why exactly are we doing any of this? Because you think we're somehow **obligated**?

Well we're not. NRS 318.077 provides that you Board members "may elect to add basic powers not provided in (the District's) formation, in which event the board shall cause proceedings to be had by the board of county commissioners similar, as nearly as may be, to those provided for the formation of the district, and with like effect." And NRS 318.210 provides that you Board members "shall have and exercise all rights and powers necessary or incidental to or implied from the specific powers granted in this chapter." Combined, these two powers allow you Board members to **remove** basic powers provided in the District's formation. Just like you Board members have the power under the same NRS 318.210 to terminate the employ of "employees...and any other persons necessary or desirable to effect the purposes of this chapter" NRS 318 only because NRS 318.180 gives Board members "the power to hire and retain...employees...and any other persons necessary or desirable to effect the purposes of this chapter" in the first place.

If you don't want to give away any of the unnecessary powers initially granted to us by Washoe County, how about entering into an inter local cooperative agreement with the county for them to provide us with our public utility water and sewer services?0. After all, NRS 277.060(1) provides that "in any county having a population of 100,000 or more, any county, city, town, water district, sewer or sanitation district **or other political subdivision** of the State authorized by law to acquire, operate and maintain water or sewage facilities, or both, or to improve a governmental service in connection therewith, may contract with one or more of these political subdivisions."

NRS 277.050(2) provides that a "governing body...may: (a) sell or exchange to another public agency, the State of Nevada or a department or agency of the State or an Indian tribe; or (b) lease to another public agency, the State of Nevada or a department or agency of the State or an Indian tribe, for a term not exceeding 99 years, any real property belonging to it." Moreover, NRS 318.160 provides that you Board members "shall have the power to...dispose of and encumber real and personal property, and any interest therein...and revenues derived from the operation thereof." And moreover still, NRS 318.220(1) provides that the "district...may sell, lease, grant, convey (or) transfer...to any district...any project or any part thereof or any interest in real or personal property." And lest us not forget that NRS 318.015 provides that "the provisions of this chapter (NRS 318) shall be **broadly** construed." Bottom line, IVGID has the power to contract with the county whereby they take over our public water and sewer systems. And real property and facilities owned by IVGID and used for the same.

Not enough authority? How about admitting what we all know to be true, that IVGID "is not being properly managed?" And that you Board members are "not complying with the provisions of this chapter (NRS 318) or with any other law?" Once we do this, NRS 318.515(1) tells us that "the board of county commissioners of the county in which (we are)...located shall hold a hearing to consider whether an ordinance shall be adopted: (a) substituting "the board of county commissioners, *ex officio*, as the board of trustees of the district; (b) "providing for the merger, consolidation or dissolution of the district pursuant to NRS 318.490 to 318.510, inclusive;" or, (c) "filing a petition in the district court for the county in which the district is located for the appointment of a receiver." These remedies will allow Washoe County to take over Incline Village's and Crystal Bay's public water and sewer services.

Go any route you Board members feel comfortable going resulting in: removal of the previous basic powers Washoe County gave the District to furnish facilities for water and sewer purposes; and, turnover of all of our water and sewer facilities back to the county which is more equipped to efficiently provide those facilities in lieu of the District. **Less of a footprint for us is better**. Especially when we're so poor at providing the same. Right? Then we don't have to deal with any of this. We don't have to deal with our Engineering Dep't. We don't have to deal with Kate Nelson. We don't have to deal with CMARs. And in particular, we don't have to deal with spending \$567,255 with CME.

2. We Budget No Funds For Kate Nelson and Her Team of Misfits - I know you just love to refer to Ms. Nelson and her mule team as simply the most professional and competent. Well not so. They're merely the most competent we happen to have right now. Ms. Nelson's "team" is part (i.e., engineering) of Internal Services. Unlike the General, Community Services and Beach Funds, the Board budgets no funds for the expenses of engineering. Moreover, unlike our Utility, Community Services and Beach Funds, Internal Services has no retail sales revenues. Only revenues from captive District divisions who are forced to pay whether or not necessary nor reasonable. You know this don't you Michaela? Last year over \$3.25M was budgeted as revenue for Internal Services. Yet none of this amount was budgeted as revenue coming from any source other than the District's other departments or divisions. So why don't you just call this revenue source "central services?" Transfers from our other funds who allegedly receive goods and services from our other funds.

The ONLY way employees can generate the revenue necessary to pay their grossly excessive salaries and benefits is to bill their only customer; other District departments or divisions who are FORCED to use their services whether or not reasonably priced or necessary. I've previously related to you the complaints of former Mountain Golf pro Angie Rodriguez who needed to repair a golf cart. The cost from a local private source was going to be about \$125. But the cost through our more professional internal services fleet department was over \$2K! Then at the end of the year when her colleagues totaled up all of her venue's revenues and expenses, she was shackled with a net loss. And because she couldn't manage her venue at a break even or positive cash flow, no bonus for Angie! So the lesson to be learned golf committee, is that if you want to operate our golf venues at a break even or on a positive cash flow basis, here's a simple source to increase your net by millions of dollars each fiscal year.

And it gets worse! Since engineering can't really pass through 100% of it's employees' costs because at least 25% of their time is "wasted" on endeavors which simply can't be passed through, the hourly rate they charge other District divisions or departments needs to be artificially increased to cover up the deficiency. Therefore contrary to what former GM Steve Pinkerton used to tell us (we save money by having engineering activities performed in-house rather than comparably outsourcing for the same services), our in-house engineering staff DOESN'T cost us far less than the comparable cost to outsource. In fact the hourly rate is outrageous. And it's going higher next year because the budgeted losses are going to be greater with all the new positions we've created. This is another aspect of what I call "the IVGID culture."

3. This Explains Why Essentially Every Capital Project is Budgeted to Cost More Than Our Actual Retail Costs Because Engineering Needs to Get its Cut - And since staff need to confuse the Board and the public with the justification for their cut, they call it "construction management." But these guys aren't competent to manage their lunch breaks. Let alone at \$150+ per hour. So why are we forced to use their overpriced services? And unnecessary services (I say unnecessary because now we see there needs to be another \$567,255 outsourced expenditure for...you guessed it. "Construction management")? Wait a minute. If we're paying our wonderful staff tens of thousands of dollars per CIP on professional "construction management," what do we need CME for? Bueller. Bueller. Okay. Let's call it what it really is. Protection. Local parcel owners from New York or who were teamster union employees now what I'm talking about!

4. But It's Not Just Professional Construction Management. It's The Difference Between Hiring Contractors And CMARs - Just like staff loves its role of avoiding going out to public bid and hiring by consensus, can't our staff go through the same process to hire the best licensed contractor for a particular CIP after calling for public bids? And then we don't have to hire a construction manager (aka a CMA). Nor an even more expensive CMAR. The answer is no. Because our staff are not competent to recommend the best licensed contractor and then manage that contractor ensuring professional oversight and quality control. So to pass on those responsibilities, they've come up with the idea of hiring a CMAR contractor. Only that contractor will have the professionalism and quality controls to take the heat off of staff. But this type of contractor costs us more. Don't you recall Hudson Klein told us when the Board approved the GMP1 portion of the effluent pipeline replacement project that we were spending \$1M or more than necessary because he wanted the protection of being safe rather than sorry? So if that was the case Mr. Klein, why are you know recommending CME? Exactly how many construction managers are you suggesting screw in this light bulb?

5. Did I Say Our In-House Team of Misfits is Incompetent? Listen to staff: construction management "is a full-time responsibility and Staff does not have the necessary internal District resources or capacity to provide the level of service required for the 24-hour construction schedule." So how many years are you going to wait until you do? Isn't the answer **NEVER**? Which goes back to my first point. Why exactly are we in the water and sewer public utility business? Ms. Nelson tells us that she and her under staffed colleagues had time to "solicit...proposals to procure full-time materials testing and inspection services from three companies." And to "interview...key project management and inspection personnel from each of the consultants that proposed on the project." And to "score...the consultants' approach-to-project and overall experience of the teams." Moreover, "each qualification package was thoroughly reviewed, and a subsequent interview process was completed by the Engineering Staff and Utility Superintendent." Putting aside the fact Ms. Nelson and her team have already cost us how many tens of thousands of dollars on these administrative activities, they don't seem to have the time to do their jobs. That is, construction management. So again. Why are we paying them?

Does our problem extend to Erin Feore? Because she can't find the staff necessary to provide the missing resources and capacity? Or does it extend to Bobby Magee? Or how about interviewing the GM for Kingsbury GID? Wasn't this the public works professional who wanted to be our GM? Since we don't have a Director of Public Works, wouldn't this be a good first place to start? In fact, why hasn't Kate Nelson gone there? Like I said. Bueller? Bueller?

6. Summary - If Granite is not professional enough for us to have confidence in their construction management skills, then why did we hire them? And if our in-house staff are not professional enough to manage this project, why are we payment them anything for their construction management? Don't you see our real problems are twofold? First, get out of the public water and sewer utility business. If we're not in the business, then we don't have to manage anything. Nor hire anyone to manage our managers.

And second, disband our worthless engineering department. Let true professionals (Washoe County Public Works) furnish the public utilities local parcel owners require. That's what we should be working on. Rather than paying \$567,255 to CME for this GMP2 inspection contract. And lest not forget this is in addition to "the final cost of the (GMP1 inspection) contract following completion (which) was approximately \$210,000."

Respectfully, Aaron Katz

**WRITTEN STATEMENT TO BE ATTACHED TO AND MADE A PART OF THE WRITTEN
MINUTES OF THE IVGID BOARD’S REGULAR APRIL 24, 2024 MEETING – AGENDA
ITEM C – PUBLIC COMMENTS – STAFF GIVEAWAY OF USE OF OUR TENNIS/
PICKLEBALL COURTS FOR FREE PRE-SEASON PLAY**

Introduction: Well here’s yet “another one” as my friend DJ Kahled would say¹. More evidence of staff deception, lack of oversight, lack of internal controls, and a flagrant disregard for the financial sustainability of the District. And why? So staff can bestow free benefits for a local special interest group with the intent of subliminally buying voter support for IVGID trustee candidates who will continue the flow of gravy even though it’s costing the rest of us many hundreds of thousands of dollars annually. And that’s the purpose of this written statement.

Staff’s April 20, 2024 Announcement That Tennis/Pickleball Courts Are Open For FREE “Pre-Season” Use: On April 20, 2024 I received a “special announcement” e-mail from the District announcing that effective immediately, our Tennis Center was open for FREE pre-season use of our tennis/pickleball courts. Relevant portions of that e-mail are attached to this written statement as Exhibit “A.”

My April 20, 2024 E-Mail to The Board: On April 20, 2024 I alerted the Board to this “announcement” via my e-mail of even date². I raised the issue that because of the structure of our public recreational venue usage, this proposed FREE use was improper. Rather than pointing out all of the reasons why, I refer the reader to the particulars of my attached e-mail.

Conclusion: So there you have it. History repeating itself. The more things change, the more they remain the same. Here you have a recreational venue which has been paid for and is being administered at the expense of local parcel owners. A vocal minority special interest group (about 100 or so pickleball enthusiasts) are demanding that our tennis/pickleball courts be made available for their use pre-season, and that they be made available for their FREE use. And how does staff respond? Since it’s not their money, why not appease this group of local voters? To make them think our staff are wonderful. And that if they vote for candidates for trustee supported by that staff, the gravy will continue to flow and this special interest group will have FREE pre-season use of District tennis/pickleball courts. Of course many of those who demand this free use are not the ones financially supporting the Tennis/Pickleball Center. Perhaps as many as 98% of local parcel owners who are involuntarily assessed the Recreation Facility Fee (“RFF”), and whose occupants never, never, never will frequent the Tennis/Pickleball Center, are the ones who pay. And they object to the fact that a special interest group, like this one, aren’t paying their fair share! And the Board’s response?

¹ Go to <https://medium.com/cuepoint/the-old-people-s-guide-to-dj-khaled-5618a5aa52b1#:~:text=Another%20One%20%E2%80%94%20One%20of%20the,of%20shoes%2C%20or%20something%20else.>

² That e-mail is attached as Exhibit “B” to this written statement.

Well of course you know the response. And now you have a better idea of what the District's RFF and Beach Facility Fee ("BFF") really pay for. And you wonder why your RFF/BFF are as high as they are and deliver the true lack of value evidenced by this episode?

Respectfully submitted, Aaron Katz (Your Community Watchdog Because Nearly No One Else Seems to be Watching).

EXHIBIT "A"

IVGID Special Announcements Spring 2024

From: Incline Village General Improvement District <info@ivgid.org>
To: AARON L. <s4s@ix.netcom.com>
Subject: IVGID Special Announcements Spring 2024
Date: Apr 20, 2024 8:27 AM

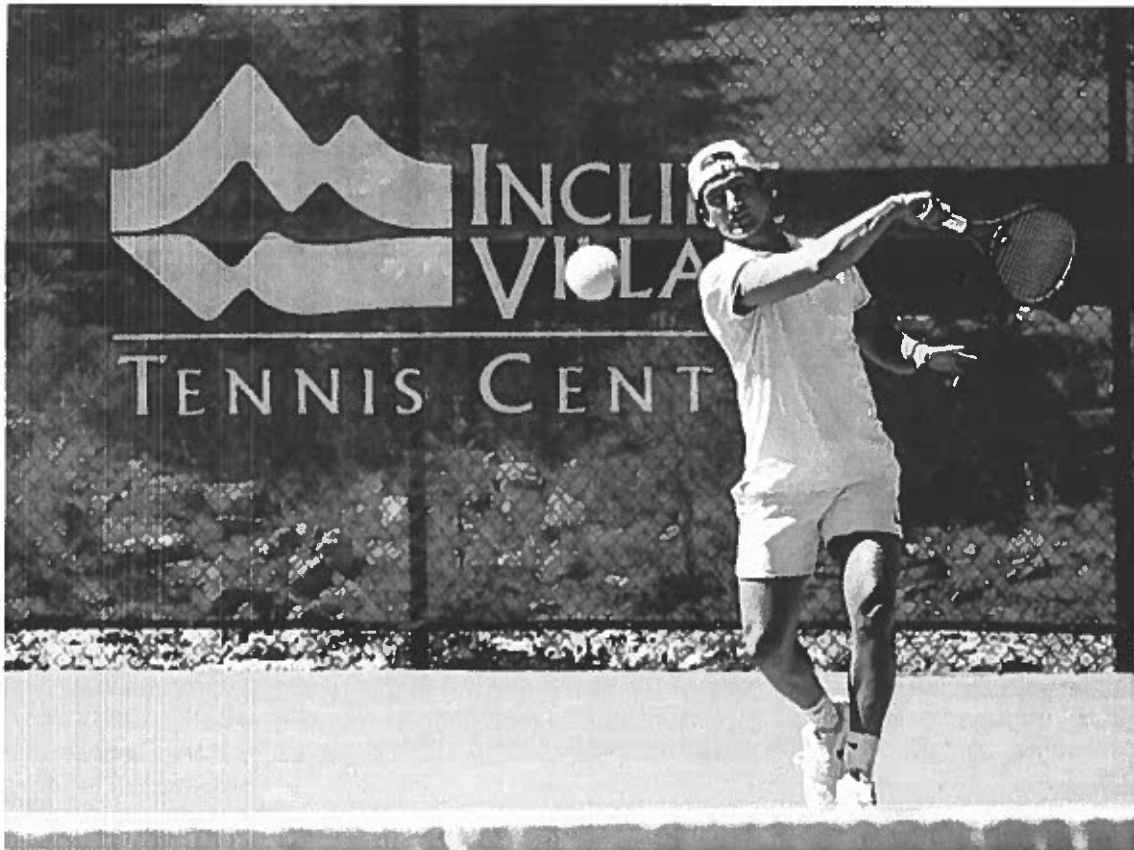
Information Update Spring 2024

[View this email in your browser](#)



Spring Information & Announcements

Our websites, social media, and IVGID Magazines are all great ways to find out about what's going on at our venues but we wanted to send over a few highlights of events and programs you won't want to miss.



Tennis & Pickleball Center Updates

Dear Incline Village Tennis & Pickleball Community:

The Incline Village Tennis & Pickleball Center staff worked diligently on getting the courts open for pre-season play on April 19, 2024. Staff unlocked the gates and set up the nets and courts 5, 6, & 7 are open for pre-season play. Courts 3 & 4 are still being prepared, and the limited staff will be working this week to ensure nets are installed and the courts continue to be prepared for summer operations. Please use caution while in the area, as staffing and support services are not yet available. The official opening date for the Tennis & Pickleball Center is still set for May 6, 2024.

With the warm weather, we recognize and appreciate the desire of many in the tennis and pickleball community to get out there and work on your game. Our team has heard your concerns about the lack of pre-season access, and has worked diligently to get the courts ready ASAP. The decision on whether to open or close the courts is always made by IVGID's Director of Parks & Recreation, with the support of the District General Manager, based on many factors including player safety, District liability concerns, and the availability or lack of pre-season staffing. We appreciate your patience and understanding as we work through these concerns to ensure a long and enjoyable tennis and pickleball season for all in the community, and we hope you enjoy the pre-season access.

[For more information on the Tennis & Pickleball Center Click here](#)

EXHIBIT "B"

More Evidence Your Beloved Staff Are Giving Away The Store For Free to Another Local Special Interest Group to Influence The Electorate in Voting For New Board Trustees Who Vow to Keep The Gravy Flowing - Pre-Season Use of The Tennis/Pickelball Facility

From: <s4s@ix.netcom.com>
To: Schmitz Sara <schmitz_trustee@ivgid.org>
Cc: Dent Matthew <dent_trustee@ivgid.org>, Tonking Michaela <tonking_trustee@ivgid.org>, Tulloch Ray <tulloch_trustee@ivgid.org>, Noble Dave <noble_trustee@ivgid.org>, <bma@ivgid.org>
Subject: More Evidence Your Beloved Staff Are Giving Away The Store For Free to Another Local Special Interest Group to Influence The Electorate in Voting For New Board Trustees Who Vow to Keep The Gravy Flowing - Pre-Season Use of The Tennis/Pickelball Facility
Date: Apr 20, 2024 9:46 AM

Chairperson Schmitz and the Other Honorable Members of the IVGID Board -

Well Judy and I are back from our month long vacation and almost as if "on que," we have to listen to more staff deception. That's right.

I fully understand you don't want to hear criticism from me because nearly everything that comes out of my mouth is negative insofar as your beloved GID is concerned. Well that's because essentially everything about IVGID and it's wonderful staff **IS NEGATIVE**. As principal Rooney said in the iconic movie *Ferris Bueller's Day Off*, "wake up and smell the coffee Mrs. Bueller!"

On April 20, 2024 I received an e-mail from District staff (in all likelihood Kari Ferguson) insofar as "Tennis & Pickleball Center Updates." The e-mail went on to state the following:

"Dear Incline Village Tennis & Pickleball Community:

The Incline Village Tennis & Pickleball Center staff worked diligently on **getting the courts open for pre-season play** on April 19, 2024. Staff unlocked the gates and set up the nets and **courts 5, 6, & 7 are open for pre-season play**. Courts 3 & 4 are still being prepared, and the limited staff will be working this week to ensure nets are installed and the courts continue to be prepared for summer operations. Please use caution while in the area, as staffing and support services are not yet available. **The official opening date for the Tennis & Pickleball Center is still set for May 6, 2024.**

With the warm weather, we recognize and appreciate the desire of many in the tennis and pickleball community to get out there and work on your game. **Our team has heard your concerns about the lack of pre-season access, and has worked diligently to get the courts ready ASAP.** The decision on whether to open or close the courts is always made by IVGID's Director of Parks & Recreation, with the support of the District General Manager, based on many factors including player safety, District liability concerns, and the availability or lack of pre-season staffing. We appreciate your patience and understanding as we work through these concerns to ensure a long and enjoyable tennis and pickleball season for all in the community, and **we hope you enjoy the pre-season access."**

This propaganda is another example of staff deceit. Something which has plagued the District for decades. And since "the decision on whether to open or close the courts is always made by IVGID's Director of Parks & Recreation, with the support of the District General Manager," the finger of blame goes squarely on the shoulders of Sheila Leijon and Bobby Magee. You see the more things change, the more they remain the same. And as always, insofar as IVGID is concerned, **for the negative.**

What the heck does "pre-season play" mean? Any Tom, Dick and Harry can use the tennis/pickelball courts local parcel owners are forced to involuntarily support, financially, **FOR FREE!** But wait a minute! When you passed the Recreation Facility Fee ("RFF"), I thought you represented to the community that the purpose was in part to make the tennis/pickelball courts available to be used by the local parcels which were involuntarily assessed, upon the condition users paid additional user fees. So why aren't Tom, Dick and Harry being assessed user fees? Bueller? Bueller?

Let me put the query into terms you can understand Trustee Nobel and candidate Mick Homan. When are we going to open the champ golf course for **FREE** pre-season play? How about Diamond Peak for **FREE** post-season skiing? Each of you knows damn well that if people attempted to use our golf courses for **FREE** pre-season play, staff would call the Sheriff to have them arrested for trespassing (in fact, aren't there signs at prominent portions of the champ golf course which warn potential trespassers of this fate?). The same if people attempted to ski portions of Diamond Peak for **FREE** after this venue closed in a week (announced to be April 29, 2024). So why are the tennis courts any different? Just listen to our wonderful staff:

"Our team has heard your concerns about the lack of pre-season access, and has worked diligently to get the courts ready ASAP...We recognize and appreciate the desire of many in the tennis and pickleball community to get out there and work on your game" **FOR FREE!**

Let me translate this word speak. We have an election for trustees coming up. Staff have an interest in keeping the gravy flowing because part of that gravy is their over compensation and over benefits. So they have an interest in supporting candidates who are like minded. That is, who will keep the gravy flowing. So what better than to reach out to a special interest group of voters with a freebie, in the hope those voters will respond by perpetuating the gravy. This is IVGID 101 to those of you who don't recognize it!

There's a very simple way of eliminating this theft of use [to we non-tennis/pickelball enthusiasts, 95% or more of local parcel owners assessed the RFF according to our last "parcel utilization survey," that's exactly what this use is]. Simply keep the courts locked until officially opened for the season! Or open the courts up for use, upon the pre-condition users pay pre-season user fees!

So what are you going to do about this wrong Board members? Since I suspect nothing, when it comes to passing a budget, I want each of you to reflect on the hundreds of thousands of dollars of annual negative cash flow attributable to the Tennis Center, and the millions and millions of dollars this small but vocal portion of the community demands the rest of us pay for reconstruction of our tennis/pickelball courts. And the real reason why there is a RFF.

Like I said. Bueller? Bueller?

Respectfully, Aaron Katz

**WRITTEN STATEMENT TO BE ATTACHED TO AND MADE A PART OF THE WRITTEN
MINUTES OF THE IVGID BOARD'S REGULAR APRIL 24, 2024 MEETING – AGENDA
ITEM C – PUBLIC COMMENTS – WHEN ARE YOU GOING TO ELIMINATE THE
WASTEFUL AND UNNECESSARY EXPENSE OF A CERTIFIED SHORTHAND
REPORTER (“CSR”) TO PREPARE MINUTES OF BOARD MEETINGS?**

Introduction: Well here's yet “another one” as my friend DJ Kahled would say¹. And it's not the first time I have had to bring it to the Board's attention. But you just don't listen. Or just don't understand. I don't get it! Regardless, this time it's the continued waste of local parcel owners' Recreation (“RFF”) and Beach (“BFF”) Facility Fees on the preparation of minutes of Board/other meetings. And that's the purpose of this written statement.

Staff's April 4, 2024 Synopsis of The Board's March 13, 2024 Meeting: On April 4, 2024 I received an e-mail from staff advising me of the posting of a written “synopsis” of the Board's March 13, 2024 meeting. So I took a look. And for the benefit of the reader of this written statement, I have printed out a copy which is attached to this written statement as Exhibit “A.”

The first thing that struck me about the synopsis is that with some very simple modifications, it could have sufficed as the formal minutes of the Board's March 13, 2024. And the fact they were not outsourced to a costly CSR demonstrates to me that we have the capability in-house, to perform the simple task of preparing written minutes of the Board meetings. So why not?

The Formal Minutes of the Board's March 13, 2024 Meeting: appear at pages 106-130 of the packet of materials prepared by staff in anticipation of the Board's April 10, 2024 meeting (“the 4/10/2024 Board packet”). An examination of those minutes reveals transcription began at 6:00 o'clock P.M., and ended at 7:32 P.M. In other words, a very short 1-1/2 hour meeting.

CSR Brandia Smith's March 23, 2024: At page 125 of the 4/10/2024 Board packet, one will find the CSR's billing for the preparation of these minutes. A copy is attached to this written statement as Exhibit “B,” and as the reader can see, it totals nearly \$800 (\$794 to be exact). Which works out to nearly \$530/hour!

Our Clerk, Heidi White, is Fully Capable of Preparing Minutes For Board/Other Meetings: Heidi used to be the Clerk for a California County. In that capacity, she regularly prepared minutes of that county's Board of Supervisors' meetings. I know this because shortly after Heidi was hired, she and I had a discussion about her background and experience. And she admitted this information to me so I have every reason to believe it is true.

¹ Go to <https://medium.com/cuepoint/the-old-people-s-guide-to-dj-khaled-5618a5aa52b1#:~:text=Another%20One%20%E2%80%94%20One%20of%20the,of%20shoes%2C%20or%20something%20else.>

My April 4, 2024 E-Mail to The Board: On April 4, 2024 I wrote to the Board regarding this issue because it represents another unnecessary and wasteful expenditure. If the costs for the preparation of minutes to Board meetings is properly assignable to the District's General Fund, we don't have enough money in that fund to pay for them. So rather than cutting wasteful and unnecessary costs, staff and the Board choose to come up with a phony financial subsidy. And here it's called "central services costs." In other words, interfund transfers from the District's Community Services, Beach and Utility Funds, to the District's General Fund. Which means my RFF/BFF and the rates I must pay for water/sewer services are involuntarily paying for the transcription of Board/ other meeting minutes. And I have a problem with this. Hence my e-mail of April 4, 2024 which addresses the subject². Rather than pointing out all of the reasons why I believe this expenditure is unnecessary and a waste of taxpayer funds, I refer the reader to the particulars of Exhibit "C."

Conclusion: Here we have a relatively small expense associated with preparing the minutes of the Board's March 13, 2024 meeting. Typically the cost is many times the nearly \$800 charged herein. And remember, typically there are at least two (2) transcribed meetings per month. Since we're already paying for Heidi to be the Board's Clerk, presumably it would cost us nothing more to have her transcribe the minutes of the Board's meetings.

Moreover, this is a subject I have brought to the Board's attention at least two times prior to this time. And nothing. But continue the wasteful expenditure. So I am relegated to continuing to object and creating a record of that objection.

And now that you have a better idea of what the RFF/BFF really pay for, maybe you understand why they are as high as they are and deliver the true lack of value evidenced by this episode?

Respectfully submitted, Aaron Katz (Your Community Watchdog Because Nearly No One Else Seems to be Watching).

² That e-mail is attached as Exhibit "C" to this written statement.

EXHIBIT "A"

Respectfully, Aaron Katz

-----Forwarded Message-----

From: IVGID Board of Trustees Meeting Review <communications@ivgid.org>

Sent: Apr 4, 2024 9:02 AM

To: <s4s@ix.netcom.com>

Subject: IVGID Board of Trustees Meeting 3/13/24 Synopsis



The IVGID Board of Trustees Meeting Synopsis

Meeting Date: March 13, 2024

Meeting Location: Administration Building - 893 Southwood Blvd.



[View this email in your browser](#)



**Incline Village General Improvement District
Board of Trustees**

*Sara Schmitz, Chair
Matthew Dent, Vice Chair
Raymond Tulloch, Treasurer
Michaela Tonking, Secretary
Dave Noble, Trustee*

MEETING SYNOPSIS

INCLINE VILLAGE GENERAL IMPROVEMENT DISTRICT BOARD OF TRUSTEES

HELD IN INCLINE VILLAGE ON March 13, 2024

*Viewing available by clicking the link and choosing BOT Meeting 03.13.2024 at <https://livestream.com/accounts/3411104>

At the IVGID Board of Trustees meeting on Wednesday, March 13, 2024, the Board listened to a variety of topics during the Public Comment period. The audience read and spoke about the subjects related to the appointment of Bobby Magee as the District General Manager, scheduled Board meeting times and the accessibility of meetings for working parents in the community, the scheduled Town Hall meeting format, information received in Public Records Requests, and community members extended their appreciation to the Public Works Interim Director Kate Nelson and staff for their expedited response to the water main break on Tyner Way.

REPORTS TO THE BOARD

General Manager Magee provided a report on his first week as the GM. He indicated that his first priority would be to focus on District staff.

Mr. Magee went on to provide an update on the Venue Status Reports. The Human Resources update provided data that included: Nevada ranking #1 in the nation for job growth with a 3.1% job growth in 2022 - 2023.

He then provided an update from Public Works, with an announcement regarding the water main that will require the water to be turned off for repairs at Christmas Tree Village shopping center March 19-21.

The District General Manager concluded his report on District Departments with the Accounting and Finance teams' update and progress. He additionally noted that a Special Board Meeting is being scheduled to provide the Board with the expected Audit Results along with other time-sensitive matters from the Public Works department.

Staff requested the Report on the Beach Year End Food and Beverage Actuals Results be tabled, and calendared for a later date.

Trustee Raymond Tulloch provided an overview of the January 2024 District Treasury Report, and answered Board member questions.

CONSENT CALENDAR

Trustees unanimously approved the following Items on the Consent Calendar:

- 1) Meeting Minutes for February 28, 2024, and
- 2) Revisions to the Board Policy 22.1.0 - Disclosure of External Entity Involvement.

GENERAL BUSINESS

Following Interim Public Works Director Nelson's introduction of the Public Works General Business Item regarding Augmentation and Appropriation of the FY 2023/24 Operating Budget, the Trustees expressed concerns about the Utility Fund balance, and provided feedback and suggestions to Staff.

The Board approved the Public Works Department request for an Augmentation and Appropriation of FY 2023/24 Operating Budget in the Amount of \$300,000 from the Utilities Reserve Fund to Cover Costs of Water Main Repairs; and, approved the request to defund \$400,000 from the FY 2023/24 CIP Water Pump Sta. 2-1 Improvements, and appropriate the \$400,000 to CIP for Residential Meter and Electronics Replacement to Fund the Procurement of Additional Water Meter Registers and Transponders.

The Board additionally directed staff to attempt to find the funds within existing appropriations and reappropriation the Budget with any unused appropriations. Staff was requested to report back to the Board, within the next month, a report on Utility Funds used and savings.

The Board approved staff recommendations as modified and revised, by approving the District's Purchase of the Water Resource Recovery Facility Equipment (Xylem DBA YSI Incorporated, Optical UV Nitrite/Nitrate/Ammonia Sensors and 20 Channel Terminal Controller and Related Hardware).

The Board of Trustees additionally directed the Interim Director of Public Works to sign and execute the agreement of the FY 2023/24 CIP #2599SS1102 Water Resource Recovery Facility Improvements by Appropriating \$8,100.00 from the budgeted for the Utility Rate Study budget.

In a unanimous decision, the Board of Trustees authorized Staff to execute the agreement with Active Network for a Point-of-Sale Software Assessment, in the not to exceed amount of \$267,500.00. Additionally, the Board approved the recommendation from staff to augment the FY23/24 Operating Budget and appropriate \$227,375 from the Community Services Fund balance, and approved an augmentation of the FY23/24 Operating Budget and additional appropriation in the amount of \$40,125 from the Beach Fund balance.

The Following Items were added to the Long Range Calendar:

Report from Public Works regarding Water Main Repair Project savings and fund balance March 28th - Special Meeting at: 4:30 P.M. Agenda items include the CMAR effluent pond project and the Audit Report.

Budget is due to the state on or before April 15th (Rates, Pricing Policy, Pricing Pyramid)

Final budget hearing will be final on April 24th.

Golf Advisory Committee recommendations for the Board Meeting on the April 10th 2024.

Trustee Updates

Trustee Tonking provided an update to the Board on the Golf Advisory Committee and possible Committee recommendations for the Boards consideration to be on the Trustees Agenda for April 10th.

Trustee Schmitz provided an update on the Pickle-Ball Committee activities.

The March 13th Meeting of the IVGID Board of Trustees adjourned at 7:32 PM.

EXHIBIT "B"

INVOICE

BAVS SM-LLC
brandiavsmith@gmail.com
United States

BILL TO
**Incline Village General Improvement
District**
Susan Herron / Heidi White

775-832-1218
AP@ivgid.org

Invoice Number: IVGID 29

Invoice Date: March 23, 2024

Payment Due: April 13, 2024

Amount Due (USD): \$794.00

Items	Quantity	Price	Amount
Base fee March 13, 2024 BOT meeting	1	\$350.00	\$350.00
Per page fee March 13, 2024 BOT meeting	74	\$6.00	\$444.00

Subtotal: \$794.00

Total: \$794.00

Amount Due (USD): \$794.00

EXHIBIT "C"

Fw: IVGID Board of Trustees Meeting 3/13/24 Synopsis - You People Just Aren't Listening - Or You Are And Just Don't Care - Take Your Pick!

From: <s4s@ix.netcom.com>
To: Schmitz Sara <schmitz_trustee@ivgid.org>
Cc: Dent Matthew <dent_trustee@ivgid.org>, Tonking Michaela <tonking_trustee@ivgid.org>, Noble Dave <noble_trustee@ivgid.org>, Tulloch Ray <tulloch_trustee@ivgid.org>, <bma@ivgid.org>
Subject: Fw: IVGID Board of Trustees Meeting 3/13/24 Synopsis - You People Just Aren't Listening - Or You Are And Just Don't Care - Take Your Pick!
Date: Apr 4, 2024 1:46 PM

Chairperson Schmitz and Other Honorable Members of the IVGID Board -

How many times do I have to keep observing before you guys get it? Apparently, I haven't done it enough. So here's another one. Because it's essentially everything you and your grossly overpaid and incompetent staff do on a regular basis. That's right. Essentially everything!

So look at the e-mail below your wonderful staff sent out this morning. A synopsis of your March 13 meeting. So do I have a problem with staff sending out a synopsis for the benefit of those in our community who didn't take the time to go to the meeting or watch it on livestream? No I don't. But you need to look a bit deeper. And that's the reason for this criticism.

Go to the synopsis and re-label it minutes of the Board's March 13, 2024 meeting. Voila. You have minutes, they were created in house by someone who has some transcribing skills (I'm guessing Heidi), and they didn't cost us \$1,700-\$2,200 in certified shorthand reporter ("CSR") fees. So why are we continuing to incur the unnecessary and wasteful expense of CSR fees?

Forget the Rec Fee as a payment source for CSR fees. Because they have nothing to do with CSR fees, nor their availability and each of you knows this. And forget Central Service transfer fees which are nothing more than another name to charge Rec Fees a second time. Because the written minutes the District is required to prepare of its Board meetings have ZERO to do with the necessary and reasonable services delivered to our Community Services and Beach Funds. And each of you knows this. You're left with a bit over \$4M annually which comes from ad valorem and C taxes. Normally this money would pay for such CSR fees but it can't. Because staff are too busy spending these monies on themselves! And still there's not enough money.

So why are we wasting thousands of dollars on CSR fees to transcribe the minutes of our Board meetings? Why don't we use our in house personnel who prepare meeting synopses? Why can't we rely upon each of you to protect us from the absolutely wasteful expenditure of CSR fees?

Just another example of everything that's wrong here. And if you gave me another ten minutes, I'm sure I could come up with another half a dozen or more similar wasteful expenditures. But each of you knows this don't you.

Which begs the question Michaela, why are you running for re-election. For the last four years you have witnessed waste like this and done nothing to eliminate it. And we're supposed to expect that with your vast knowledge all of a sudden you're going to put a stop to it? And to the rest of you running for trustee, learn from these criticisms. I don't know what you think you're going to be able to accomplish, but I'm here to answer the question: NOTHING! That's right. Nothing.

Because you can't put an end to the "IVGID culture." The culture where our staff care more about themselves and their co-worker colleagues than the public they were hired to serve. And they don't care about third party CSR fees. Nor your Rec Fee. All they care about are themselves. Right Bobby Magee? So Trustee candidates. Understand what you're getting yourselves into. Because there's going to be no fix, and we critics are going to come up with dozens and dozens and dozens of additional similar wasteful expenditures.

Respectfully, Aaron Katz

-----Forwarded Message-----

From: IVGID Board of Trustees Meeting Review <communications@ivgid.org>

Sent: Apr 4, 2024 9:02 AM

To: <s4s@ix.netcom.com>

Subject: IVGID Board of Trustees Meeting 3/13/24 Synopsis



The IVGID Board of Trustees Meeting Synopsis

Meeting Date: March 13, 2024

Meeting Location: Administration Building - 893 Southwood Blvd.

[Click here to view the IVGID Board Meeting Synopsis](#)

[Watch the Meeting Livestream here](#)



[View this email in your browser](#)

1
2 INCLINE VILLAGE
3 GENERAL IMPROVEMENT DISTRICT
4 BOARD OF TRUSTEES
5
6
7
8
9 TRANSCRIPT OF HEARING
10 PUBLIC MEETING
11 Live and Via Zoom
12
13 Held at the Boardroom
14 893 Southwood Boulevard
15 Incline Village, Nevada
16
17 Wednesday, May 8, 2024
18
19
20
21
22
23
24 Reported by: Brandi Ann Vianney Smith
25 Job Number: IVGID 37

1 APPEARANCES
2
3 **BOARD MEMBERS PRESENT**
4 SARA SCHMITZ, CHAIR
5 MATTHEW DENT, VICE CHAIR
6 MICHAELA TONKING, SECRETARY
7 RAY TULLOCH, TREASURER
8 DAVE NOBLE, MEMBER
9
10
11 **ALSO PRESENT**
12 SERGIO RUDIN, LEGAL COUNSEL
13 HEIDI WHITE, DISTRICT CLERK
14
15 -o0o-
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1 Incline Village, Nevada - 5/8/2024 - 6:00 P.M. 4
2 -o0o-
3
4
5 CHAIR SCHMITZ: It is six o'clock on
6 May 8th. This is an Incline Village General
7 Improvement District Board of Trustees meeting,
8 being held in the Boardroom at 939 Southwood
9 Boulevard in Incline Village, Nevada. We will begin
10 our meeting with the Pledge of Allegiance.
11 A. PLEDGE OF ALLEGIANCE
12 (Pledge of Allegiance.)
13 B. ROLL CALL OF TRUSTEES
14 CHAIR SCHMITZ: Next is the roll call of
15 trustees.
16 Trustee Dent?
17 TRUSTEE DENT: Here.
18 CHAIR SCHMITZ: Trustee Noble?
19 TRUSTEE NOBLE: Here.
20 CHAIR SCHMITZ: Trustee Tulloch?
21 TRUSTEE TULLOCH: Here.
22 CHAIR SCHMITZ: Trustee Tonking?
23 TRUSTEE TONKING: Here.
24 CHAIR SCHMITZ: And myself, Sara Schmitz.
25 We're here. It's a quorum of the Board of Trustees.

5

1 C. INITIAL PUBLIC COMMENTS
 2 CHAIR SCHMITZ: We will begin with initial
 3 public comments. And I would just like to make a
 4 request of everyone attending the meeting today, we
 5 have a very, very full agenda, and if you don't need
 6 to use your full three minutes, please feel free to
 7 relinquish the time that is unneeded. And if
 8 someone has already addressed the issue you want to
 9 speak about, you could reference that. I'm just
 10 trying to do what I can to try to get our trustees
 11 out of here by ten o'clock tonight.
 12 With that, we will begin public comments.
 13 MR. TABANO: Hi. Name is Charley Tabano.
 14 I am a resident at 603 Lariat Circle.
 15 On February 29th, unfortunately, I had
 16 somebody banging on my door, loudly, saying that our
 17 house is being flooded. Went out back and saw,
 18 literally, a river coming down from through upper
 19 Tyner through the dirt and all the forest area
 20 there. It totally ripped out our landscaping that
 21 we put in two years ago, destroyed our sprinkler
 22 systems, wrapped around the house, took out a gravel
 23 walkway and put it in my neighbor's yard down below,
 24 not his yard but the kind of common area.
 25 And that time, the fire department showed

6

1 up and they offered to wash down our driveway, but
 2 what happened was about half way through our
 3 conversation, another flow of water came down
 4 causing even more damage.
 5 When it was all over with, there was about
 6 a foot of mud and rock and gravel all through our
 7 yard. We took numerous photos. The risk manager
 8 for IVGID was there, said, "Don't worry, Charley,
 9 we'll take care of this."
 10 I am just a representative of our
 11 four-unit townhouse, but I'm the only one that lives
 12 here full time. Kind of a mess. We sent all the
 13 information that was needed, and the insurance
 14 carrier apparently said, "Oh, no, the adjustor, we
 15 have immunity, IVGID has immunity when a water main
 16 breaks that they own and came down the road."
 17 Further investigation found out that the
 18 Public Works people were trying to save some of the
 19 homes from water and puts sandbags across the road,
 20 which diverted the water across from the natural
 21 flow which had the water avoid the culvert which
 22 caused the water to hit our house. It is quite a
 23 mess.
 24 It was nice of the Public Works department
 25 to send about five workers to our place about a

7

1 month ago when the snow all melted with a backhoe
 2 and cleaned out a lot of the mud, but the damage
 3 underneath is definitely still there.
 4 One of our residents is an insurance fella
 5 from California, he did send an email to Mr. Magee,
 6 I believe, describing the entire event and all the
 7 damage that we had. We just want you to know that
 8 we're going to be on this, we're going to stay on
 9 this. We do not feel that your insurance carrier,
 10 at least adjustor did something that was proper or
 11 even legal quoting an immunity law saying that
 12 basically government has immunity to any kind of
 13 damage.
 14 There's a common sense law which says if a
 15 tree in my yard falls on your house and damages
 16 something, it's my fault. It's kind of the same
 17 thing here.
 18 To be woken up in the middle of the night,
 19 nothing we did wrong. All we did as a mistake was
 20 spent a lot of money doing some landscaping on our
 21 place two years ago, and now it's gone and we won't
 22 be able to use that property for quite a while.
 23 I think IVGID has the resources to fix it
 24 and should probably do that which would save a lot
 25 of time, effort, and legal issues. Okay?

8

1 MS. WELLS: Christy Wells, Incline
 2 resident.
 3 Items G 8 and 9 on tonight's agenda deal
 4 with donations coming directly through IVGID when
 5 District Policy 138 clearly states that all funding
 6 is to go through the Incline Tahoe Foundation.
 7 I found several emails from public records
 8 requests where the former director of Parks and Rec
 9 explained the process to Trustee Schmitz. There
 10 should be no question on how to handle these.
 11 Allowing these donations to come directly
 12 to IVGID makes it look like you're trying to
 13 circumvent the ITF and ignore established board
 14 policy. It could also strain a long established and
 15 healthy partnership that we have with a
 16 community-focused organization, but then I have to
 17 remind myself that some of you are more interested
 18 in undermining community relationships than building
 19 them.
 20 Item G 10 is a request to approve a
 21 \$25,000 donation to the Red, White, and Tahoe Blue
 22 fund. I believe there's a strong opinion from Josh
 23 Nelson of BBK that donations should not be more than
 24 1,000. What's changed? And if you're giving 25,000
 25 to this specific cause, why not donate to the Star

9

1 Follies or to the Pet Network or even the IBCBA?
 2 All these are worthy non-profits in town. What is
 3 the policy to inform which non-profits will get
 4 money from IVGID, how much, and how often? I would
 5 be careful as you will be setting precedent and
 6 potentially showing favoritism of one over the
 7 other.

8 Item G 7, General Manager Magee is asking
 9 for another \$70,000 for the forensic due diligence
 10 audit. Before you agree to this expenditure, this
 11 community deserves to be updated on the project and
 12 informed if there has been any fraud found to date.
 13 If not, why do we continue to burn money here? And
 14 why is RubinBrown willing to reduce their rate so
 15 drastically to ensure this project continues? What
 16 is their vested interest?

17 In the finance report, there's a line item
 18 for Baker Tilly to launch an internal controls
 19 project, yet this work was already done my Moss
 20 Adams. Maybe the GM should implement the Moss Adams
 21 recommendations before spending more money with yet
 22 another consultant who will most likely suggest the
 23 same things.

24 Related to this, when looking at the
 25 tentative '24 and '25 budget, it clearly shows the

10

1 general fund has a project deficit of 1.8 million.
 2 You have to stop this bleeding and cut back on your
 3 pet projects or we're all going to believe you're
 4 intentionally trying to dismantle and bankrupt the
 5 district. You're not being fiscally responsible
 6 with our money.

7 Lastly, burning staff time to remap the
 8 free speech zone as noted in item F 6 shows just how
 9 petty and vindictive a few of these trustees are.
 10 It's a blatant attempt to silence the community and
 11 limit it's ability to hold board members
 12 accountable, the kind of things we'd expect from a
 13 banana republic, but not from our elected officials.
 14 We will you see and you will continue to see us and
 15 our signs.

16 Thank you.

17 DR. RINER: Good evening. Dr. Myles
 18 Riner, Valerie Court, Incline Village.

19 I had three comments this evening related
 20 to today's agenda. The first is in regard to the
 21 proposed veteran's memorial. I would like the Board
 22 to consider placing this memorial at the southeast
 23 corner of the Village Green or elsewhere. The sight
 24 that has been proposed at the north end of the Green
 25 is an ideal place to site additional parking

11

1 consistent with the plan developed by the dog park
 2 committee. The Board previously instructed this
 3 committee to develop a preliminary plan, siting the
 4 dedicated dog park on the Village Green, and this
 5 was completed in January, but I guess the Board has
 6 yet to request to see this plan.

7 The plan included the incorporation of a
 8 parking lot for about 16 cars on the north end of
 9 the Green. The committee, after some investigation,
 10 felt these additional parking spaces were sorely
 11 needed, especially in the summer and fall when
 12 parking spaces in adjacent areas are at a premium.

13 Alternatively if this plan was adopted,
 14 the memorial could be placed adjacent to the
 15 proposed sound barrier wall between the upper and
 16 lower fields on an elevated platform. Putting the
 17 memorial on the lower part of the Green would allow
 18 for much more space to accommodate memorial
 19 celebrations and keep the options open for the
 20 dedicated dog park. In any case, the additional
 21 parking area's needed regardless of where the dog
 22 park is sited.

23 My second comment relates to the proposed
 24 Beach House on Incline Beach. I believe there are
 25 many residents here that would prefer to expand the

12

1 food and beverage offerings and the seating at the
 2 bar areas, who would like to have a beach house that
 3 complements the excellent facility on Burt Cedar
 4 Beach and reflects the higher standards this
 5 community aspires to in its recreational facilities.

6 This clearly justifies a more robust
 7 budget and expanded design. Take the million
 8 dollars that has been proposed to the purchase the
 9 unnecessary RFID equipment that would fail in any
 10 case to solve a minor problem, that is much more
 11 economically addressed in other ways, and add it to
 12 the Beach House budget.

13 My last comment is simply to acknowledge
 14 Sheila Leijon for her 30 years-plus of service to
 15 the District and its residents, and let her know
 16 that she will be sorely missed. The way she was
 17 treated by certain members of this board and the
 18 current GM was unconscionable. I suspect we will
 19 hear more about that in the coming months. In the
 20 meantime, we all wish her well.

21 MR. ROSS: Good evening. I only have a
 22 couple things that I want to talk with you about and
 23 the rest on the community.

24 First thing I wanted to do is address a
 25 comment that one of the callers made during the last

13

1 meeting on April 24th. It was my understanding the
 2 speaker suggested that the Incline Village Golf Club
 3 had a significant number of members who were not
 4 residents here in Incline, and were, therefore,
 5 taking advantage of discounted resident rates at our
 6 recreational facilities. This statement is
 7 categorically false.

8 IVGID has specific rules about who is
 9 eligible for our discounted resident rates, and
 10 those rules translate into who is able to obtain an
 11 IVGID Picture Pass. These may be resident property
 12 owners as well as lessees and renters.

13 The Incline Village Golf Club's bylaws
 14 state that in order to be eligible to join our club,
 15 the applicant must have a valid Picture Pass card.
 16 And I can assure you, as this year's president of
 17 IVGC, that a hundred percent of our members who
 18 utilize our golf courses have a valid Picture Pass
 19 card.

20 Next, I want to address the issue of golf
 21 passes that are on tonight's agenda. At our last
 22 meeting on April 24th, there was a presentation by
 23 Mr. Sands regarding rates for the upcoming season.
 24 The rates that he presented projected that we
 25 actually have a revenue surplus at the end of year.

14

1 The second half of his presentation that was
 2 regarding Play Passes was tabled to tonight, just
 3 two days before the opening of the Championship
 4 Course.

5 I am dismayed that you have hired a
 6 professional with years of experience and expertise
 7 in developing budgets and managing golf courses, and
 8 then coerce him to delaying his recommendations so
 9 that you can manipulate that outcome.

10 Madam Chairwoman, I know that you will
 11 deny any involvement, but your fingerprints are all
 12 over this.

13 I believe his original recommendations for
 14 Play Passes give us the best chance of ending the
 15 golf season with the budget in the black. Although
 16 the modifications outlined by Trustee Noble is a
 17 welcomed addition because it includes passes for
 18 juniors and college students.

19 Therefore, to those board members who have
 20 the best interest of our community, I hope that you
 21 will do your fiduciary duty and accept the
 22 recommendations of Mr. Sands as he presented them at
 23 the April 24th meeting, with the addition of passes
 24 for juniors and college students.

25 Thank you.

15

1 MR. WATSON: Rob Watson, Incline Village
 2 resident. I'm commenting of the golf Play Pass
 3 topic tonight.

4 We have an issue of course utilization.
 5 It needs fixing. Despite the confusion from board
 6 members at the last meeting, the data is clear.
 7 Actual rounds at the Champ Course declined 80 rounds
 8 last year, but the reality is worse. There was a
 9 significant jump in free rounds play largely by PGA
 10 professionals and employees. Excluding this actual
 11 revenue generating, rounds declined by over 600.

12 Both resident and non-resident rounds
 13 declined. Residents by over 450; non-residents by
 14 almost 400. Which is not surprising since
 15 comparable Tahoe golf course green fees, like Old
 16 Greenwood, Gray's Crossing, and Coyote Moon are
 17 anywhere from 28 to 42 percent less during peak play
 18 times, and they include range balls with no
 19 prebooking fee.

20 This decline was partially offset by an
 21 increase in guest rounds of around 250. Again, not
 22 surprising since our guest fee is comparable to
 23 public rates at the prior-mentioned comparable
 24 courses.

25 All this information comes directly from

16

1 Darren Howard's 2023 year-end, wrap-up report and my
 2 own limited research. To reverse this decline, we
 3 need to improve course utilization.

4 Play Passes, including season passes for
 5 individuals and couples will help. They also
 6 provide guaranteed, upfront revenue, and they
 7 encourage our most loyal customers to spend more of
 8 their time and golf dollars at our facilities.

9 The Golf Advisory Committee provided
 10 several recommendations to Mr. Sands last week that
 11 could help, but they were excluded from his final
 12 recommendation. That's unfortunate. One of their
 13 recommendations was to offer couple season play
 14 passes.

15 I've heard that individual trustees
 16 instructed golf staff that a couple's pass would not
 17 be approved, so don't include them. Why?
 18 Discrimination? Really? Fortunately, legal weighed
 19 in and debunked this excuse.

20 Trustee Noble and Trustee Tonking prepared
 21 alternative proposals for inconclusion in the
 22 meeting's material. I find the rationale included
 23 in Trustee Noble's proposed revision solid, his
 24 recommendations, which include couple's passes and
 25 other improvements, were sound and well reasoned.

17

1 He provided a solid rationale for each of his
 2 recommendations, importantly they were all aimed at
 3 increasing utilizations, which any reasonable
 4 business person understands will drive revenue.
 5 While Trustee Tonking's adjustments were an
 6 improvement, I feel capping rounds in a season pass
 7 unnecessary and not a good marketing presentation.
 8 I believe Trustee Noble's revisions a far
 9 better proposal for the District and its residents.
 10 I believe it should be discussed and voted on
 11 tonight.
 12 Thank you.
 13 MR. HOMAN: Mick Homan, Incline resident.
 14 I'm commenting on the preliminary budget
 15 that was submitted to the State, and specifically
 16 the critical situation with the general fund.
 17 The current state is unacceptable. When
 18 this board majority was seated on the end of fiscal
 19 '23, we had a general fund balance of 5.8 million,
 20 and we operated at a breakeven that year.
 21 Based on projecting results for the
 22 balance of fiscal '24 and preliminary budget for
 23 fiscal '25, we'll have blown through state-mandated
 24 reserve levels and have a projected fund deficit of
 25 1.8 million.

18

1 In that short two-year period, we've
 2 generated a combined operating deficit of over 7
 3 million. We've gone from one of the most
 4 financially sound government agencies to having an
 5 insolvent general fund.
 6 Thankfully, Trustee Tonking raised the
 7 alarm on this a few months ago. Unfortunately, her
 8 concerns were brushed aside. Management said
 9 spending would be curtailed in both current and
 10 future years so we could build reserves. That
 11 hasn't happened, it's only gotten worse.
 12 There's two drivers to this financial
 13 meltdown. One is the movement of parks from
 14 community services to the general fund. That
 15 proposal was hatched by our Board Chair. She
 16 apparently didn't consider or understand the
 17 consequences. Parks will cost over \$3 million this
 18 fiscal and about 2 million next fiscal. The general
 19 fund was previously operating at about breakeven, so
 20 it was neglect on her part to not consider how this
 21 would impact our fund balance.
 22 The fund's only revenue is property tax,
 23 which the county sets, so how exactly did we plan to
 24 pay for this?
 25 The second driver is our administrative

19

1 spending. Gross spending in the fiscal '25
 2 preliminary budget increased \$3 million or 60
 3 percent versus fiscal '23. What's driving this
 4 increase? The General Manager, accounting, and
 5 trustee cost centers have all roughly doubled
 6 compared to fiscal '23, and the IT cost center is up
 7 almost 50 percent. Combine this, represents 2.4
 8 million of increased spending.
 9 Within the accounting, fiscal '24 includes
 10 over 800,000 of services and supplies, which is
 11 largely for the fraud audit and consultants. I
 12 understand that fraud audit is wrapping up, and
 13 we've heard no evidence of fraud.
 14 This wasted spending goes away in '25, but
 15 we're still doubling the 2023 spending. What we
 16 have here is a total cluster of incompetence. We're
 17 facing a fiscal crisis, and it's directly
 18 attributable to the actions of the controlling
 19 members of this board.
 20 I believe you owe our community an
 21 explanation and concrete plan for how you will
 22 remedy this situation. That plan needs to be
 23 sustainable. Let's not just hide the issue by
 24 transferring dollars from other funds.
 25 The unfortunate reality is that this is

20

1 going to require some combination of significant
 2 increase in the rec fee, reductions in service
 3 levels, or delays or cancellations of important
 4 projects. Obviously, that's not ideal, but we
 5 should and must act.
 6 Thank you.
 7 MR. KATZ: Good evening. Aaron Katz,
 8 Incline Village. I've submitted several written
 9 statements that I request be attached to the
 10 written minutes of the board meeting.
 11 I had prepared these statements to start
 12 with Mr. Homan, but I gotta say, I agree with much
 13 of what he's told you. My question was, what does
 14 he know? Apparently he knows quite a bit. Would
 15 his fortune 50 company ever have hired an assistant
 16 finance director who obtained his education from an
 17 online educational institute, kind of like Trump
 18 University? Do you know our Mr. Cripps did? What
 19 about if the individual didn't even have a degree in
 20 finance? Or he wasn't licensed as a CPA? Or he had
 21 no knowledge of financial reporting in the State of
 22 Nevada? Or his starting basic salary was \$176,000,
 23 plus benefits? Did you know Mr. Magee used to be
 24 Mr. Cripps' boss when they both worked for the City
 25 of Victorville where Mr. Cripps was a finance

21

1 technician? Would that be of concern to you?

2 Did you look at Mr. Cripps' tentative

3 budget? Apparently Mr. Homan did. Did you see it's

4 not in balance? Did you see our general fund is

5 going to be out of balance 1.76 million? Where is

6 the money going to come from? Did you see we spent

7 over 4 million of this year's general fund balance

8 covering overspending? Did you see Mr. Cripps

9 proposing spending the remaining 1.266 million of

10 general fund balance on next year's overspending,

11 leaving us with a zero general fund balance in

12 violation of board policy? Did you see our internal

13 services fund owes the general fund 585,000 for a

14 loan? Did you know there'd been a loan? And yet

15 Mr. Cripps doesn't tell us if or when that is going

16 to be repaid and where the money's going to come

17 from.

18 I know you think staff's assignment of

19 central services cost to golf is grossly

20 inappropriate, Mr. Homan, and I agree with you.

21 Because all central services costs are as phony as

22 hell, all of them, but did you realize that

23 five years ago, central services cost district-wide

24 totaled 1.169 million? And for next year,

25 Mr. Cripps has decided they need to be increased to

22

1 2.425 million, that's more than double. Where's the

2 money going to come from?

3 And if you're elected, Mr. Homan, I'll be

4 interested, how do you propose to fix this mess?

5 Thank you.

6 MS. McKOWEN: Trish McKowen, Incline

7 resident.

8 Wow, just when you think it couldn't get

9 worse, it does. Once again, Trustee Schmitz with

10 the support of Dent, Tulloch, and the newly minted

11 GM Bobby Magee, in a public records request, shows

12 an undercover operation into a beloved senior

13 manager, the IVGID Director of Parks and Recreation

14 Sheila Leijon, who has been with the District for

15 30 years or more.

16 Sheila resigned under duress and did not

17 retire. And now we're bringing in another costly

18 Baker Tilly consultant to step into Sheila's shoes.

19 Another outsider who has no knowledge of the IVGID

20 recreational model, and will likely be micromanaged

21 by Sara for the next six months. We don't need

22 anymore outsiders.

23 Sheila was my boss when I worked at the

24 Rec Center for three years, and she went above and

25 beyond with me and the other employees increasing

23

1 morale and also being available to discuss

2 work-related issues.

3 Schmitz, Dent, Tulloch, and Magee are

4 leaving a gaping hole in the quality of services in

5 our recreational venues, while also losing Sheila's

6 30-plus years of institutional knowledge on the

7 ground.

8 In the PRR, Magee lets Trustee Schmitz

9 know by email that he was able to discreetly figure

10 part of this out without asking Sheila. Guess what

11 we're talking about, folks? An investigation into

12 whether or not an Incline resident paid for two

13 pickleball passes. The answer in the PRR is: Yes,

14 he did.

15 Why would we lose a top senior manager?

16 Trustee Schmitz had some crazy idea that the

17 resident had been given two additional passes for

18 free. There's no indication that Trustee Schmitz'

19 obsession with a resident's pickleball passes is

20 based at all on reality. This is once again the

21 IVGID Board Chair micromanaging every part of not

22 only an employee's life, but now a resident, who is

23 also being investigated.

24 On another topic, I would like to relay

25 Trustee Schmitz' disdain for the All-You-Can-Play

24

1 Pass for the Championship Golf Course. Schmitz

2 texted me saying, "We can't have a couple's pass

3 because legal counsel did not advise it."

4 In looking at the Golf Advisory meeting,

5 legal counsel states, and I quote, "There are

6 prohibitions in Nevada law, but I don't think that

7 they clearly apply in this situation. It comes down

8 to how we do it."

9 Equal value in the municipal course in

10 Carson has individual play passes for individuals

11 and also couple's passes.

12 In closing, it seem that Trustee Schmitz'

13 new agenda is to lock the beaches during the winter,

14 install gates costing millions of dollars or more to

15 keep people out. How do you get a stroller or a

16 wagon into a revolving turnstile? How do you

17 protect a baby who is snuggled in a front pack on a

18 mother's chest? How do you prevent RFD cards from

19 being duplicated at Walmart?

20 It appears that you are trying to burn the

21 house down on a revenge tour before you leave in

22 November.

23 IVGID was founded in 1961, and I don't

24 ever remember locking the beaches during the winter.

25 MR. ALT: Good evening. I'm Trevor Alt,

25

1 and I live at 815 Jeffrey Court.
2 I just have some comments on the
3 Championship Course fees, and when I first moved
4 here in 2000, I paid \$1,000 for a season pass, which
5 I thought was a good deal and appropriate given the
6 amount that we pay for recreation fees, and also
7 given the fact that I believe that when we are
8 considering a purchase at Incline Village, we're
9 doing it in part because, as pass holders, we own
10 all these resources and we're supposed to, I think,
11 be giving ourselves, as residents, a good deal to be
12 able to enjoy those facilities below their market
13 value, and we make up some of the difference by
14 charging the general public a higher amount.
15 I looked at proposals for All-You-Can-Play
16 Passes, which I have purchased in two of the
17 previous three years. I like most of the
18 recommendations being made by Trustee Noble. I
19 agree that it's wrong to put a limit on the number
20 of plays for a season pass. It's a season pass, you
21 don't limit the number of times someone can ski
22 for -- what do they pay? -- \$450 for a season pass
23 at Diamond Peak.
24 When I purchased the unlimited passes, I
25 think I might have got in 45 or 50 rounds. And so,

27

1 driving range pass again for \$300. You won't get
2 more than \$300 out of me anyway in range balls
3 because they just get too expensive.
4 So, anyway, I mostly like that proposal.
5 MR. FISH: Good evening. Greg Fish from
6 Incline.
7 I just wanted to give a different
8 perspective, and, perhaps, little bit more
9 historical perspective on the golf fee idea that you
10 will be talking about this afternoon -- or tonight.
11 I was president of the Tahoe Incline TIGC Golf Club
12 five and six years ago, before COVID.
13 But it's spoken, in that position with
14 both of the previous managers and people running the
15 courses over the last number of years, and talking
16 about input and rates and so forth, and so while I
17 haven't been around much the last four or
18 five months, I did look at everything when I got
19 back last week, and just had a couple quick
20 comments.
21 I like what the current, now new course
22 administration came up with the recommendation. I
23 like Trustee Noble's changes and additions.
24 Regarding the 300 bucks for driving range,
25 you can take it or leave it. I played golf

26

1 really, the economy was not all that great, however,
2 when I think about purchasing a season pass, I'm not
3 just trying to necessarily get the best price per
4 round, that's important, however, there's also kind
5 of like a feeling of freedom that if I've made some
6 tentative plans to play golf or something and
7 something comes up during the round, I don't have to
8 feel like I've wasted my money if I decide to leave.
9 And just really would like to make one payment,
10 that's my budget for golf for the year, which is
11 helpful for some who is retired at this point, and
12 be able to relax, not be all that worried about how
13 much each additional round is going to cost me.
14 And I can assure that you will get a lot
15 more revenue out of me for a \$3,000 unlimited pass
16 than you would if I were paying for individual
17 rounds, because then I just have to be concerned
18 about counting up the cost of each round, and some
19 of them get relatively expensive.
20 I feel that the proposal that was made for
21 a \$3,000 pass made sense. I don't mind paying a
22 little bit more if it's unlimited, because, again,
23 that gives me that sense of freedom.
24 It did seem like a good neighborly thing
25 to include the ability to buy, say, an unlimited

28

1 yesterday at Edgewood, golf balls were included. We
2 didn't have to drive on the cart path, even though
3 it was two days after that storm. Beautiful day out
4 there. I would just like our club to get up to --
5 our courses and facilities to get up to the same
6 sort of level that we enjoy in other places around
7 here.
8 So far as the season passes, I do agree
9 that we need a couple season pass. I would
10 recommend one more, which I don't know how it got
11 slipped by, but I would recommend a 30-play pass for
12 2,250, and that works out to 75 bucks a round. The
13 reason I do that is because I went through the
14 calendar for this and added up how many times I
15 think I'm going to play, which is about 30. But I
16 think I'm not uncommon to a lot of people that are
17 out there. I've played as high as 66 in a year with
18 my season passes, and probably the low was
19 last year -- certainly the low was last year.
20 My recommendation, encouragement to the
21 Board would be adopt what Trustee Noble has
22 presented. I would like you to consider a 30-play
23 pass because that's sort of a gap between 20 and
24 unlimited, and everybody else around here includes
25 balls, some level of balls with their passes, it

29

1 would be nice if we did that, but at this point I
 2 would just like to get the passes done.
 3 Thanks for listening.
 4 MS. KNAAK: Hi. Yolanda Knaak, full-time
 5 resident, Incline Village.
 6 I just wanted to clean out a couple
 7 things. One is with the Beach Deed, which is for
 8 Incline residents. If you don't lock the beaches
 9 during the wintertime and have the cards to get in,
 10 then you would have to think about how you're going
 11 to staff the beaches during the winter, so that's
 12 something to think about, because the Beach Deed
 13 says it's only for Incline residents, and we could
 14 run into a problem where everyone from Reno could
 15 come up if there was a lawsuit over that.
 16 Then the other issue is there are problems
 17 during the winter at the beach. I know because I go
 18 there almost every day.
 19 Thank you so much. Bye.
 20 MR. RYAN: My name is Ryan (inaudible),
 21 resident in Incline full time.
 22 I just wanted to voice my concerns on
 23 limiting the Play Pass option on the golf course to
 24 50. That's not a Play Pass, it's not an unlimited
 25 pass, it's a 50-play pass. I also want to voice my

30

1 support for removing the 50 limitation.
 2 That's about it for me. Thank you.
 3 MR. WILSON: Good evening. My name is
 4 Todd Wilson. My wife and I are residents of
 5 Incline.
 6 I've had the privilege for the last
 7 several months to serve on the Golf Advisory
 8 Committee. First, I'd like to thank the trustees
 9 for that opportunity. It's been a very rewarding
 10 experience and way to serve our community. And I'm
 11 grateful to the Board for the opportunity, to
 12 Trustee Tonking for her great guidance of the
 13 committee, as well as my fellow committee members.
 14 I'd like to also welcome Director Sands
 15 who immediately dove into the deep end to understand
 16 the nuances of golf in Incline, and try to set us up
 17 for success going forward. As Director Sands points
 18 out in his presentation of golf, like any community
 19 service, it can be polarizing with various rate
 20 settings, cost recovery, and disparities of interest
 21 across the community. I hope that our work together
 22 in support of his direction and that of his team can
 23 help bring those differences closer together.
 24 Part of my contribution to the committee
 25 has been building a revenue projection model through

31

1 extensive research and analysis of a plethora of
 2 golf data, hopefully providing a tool that helps in
 3 forecasting revenue, cost recovery, analyzing
 4 second- and third-degree price discrimination, and
 5 corresponding elasticity over time. It's not
 6 perfect, but we will continue to get better as we
 7 collect more and more data over time.
 8 With that in mind, I'd also like to
 9 underscore the recommendation addendums from Trustee
 10 Noble and Trustee Tonking. Aside from some of the
 11 other differences, which do create some differences,
 12 though slight, in the revenue projections, I want to
 13 mention the couple's pass in particular.
 14 While those other differences in
 15 recommendations from the staff, the committee, and
 16 individuals creates small differences in projecting
 17 revenues, the historical data of couple's passes
 18 projects the most material increase in revenue with
 19 the highest level of confidence.
 20 I hope the trustees will consider
 21 reinstatement in order to achieve this otherwise
 22 diminished revenue stream, as well as some of the
 23 nuanced adjustments that were recommended.
 24 Thank you again for the chance to give
 25 back to the community, and I look forward to

32

1 tonight's meeting.
 2 MR. DOBLER: My name is Cliff Dobler. I
 3 live in Incline about 30 years.
 4 I would like to bring up this idea about
 5 us being broke in the general fund by
 6 almost \$1,800,000. Now, I've been hanging around
 7 this accounting for about six or seven years trying
 8 to assist the trustees on understanding what was
 9 going on.
 10 So about three years ago, a proposal was
 11 to put the Parks into the general fund, and I
 12 immediately wrote a memorandum saying, "It can't be
 13 done because there's not enough money to do it."
 14 Okay? And of course that was just ignored, and I
 15 think the proponent of all this was Sara Schmitz,
 16 and they went ahead, the Board voted in to set up
 17 the Parks in the general fund.
 18 So now here we are, two years later, and,
 19 of course, the general fund is broke.
 20 Now, one of reasons is is that in 2024,
 21 there was the plan to put a million dollars in the
 22 park fund for the dog park. Of course that is going
 23 nowhere and it's just going to have to be canceled,
 24 and then that can be removed from the '24 budget and
 25 then you're getting closer to breaking even.

33

1 And then you have to turn around and raise
2 the rates over at the engineering department and
3 facilities department because they went and borrowed
4 \$585,000 from the general fund, not approved by the
5 Board, and this fund needs to go pay back the
6 general fund 585,000. Of course, they're going to
7 have to raise the rates, and the rates will fall on
8 all of the venues.

9 So whatever your budgets are, they are
10 already off by \$585,000 because you've got to get
11 the money from the internal services fund from the
12 other venues to turn around and give it back to the
13 general fund.

14 So, all of these machinations and stuff,
15 the thing that you're missing, one of the most
16 important things is you have to have some
17 continuity. You have none here. You're all running
18 around and want to change everything, and it's not
19 changed over night, you have to have some
20 consistency. Any CPA, as I am, would make people
21 try to understand that. This is a circus right now.

22 Anyways, thank you very much.

23 MR. WRIGHT: Frank Wright, Crystal Bay.

24 Tonight, you're going to talk about Policy
25 136, and we had one of the recallers talk to you and

35

1 As far as the golf rates, you know, we
2 have a golf course that's under water every year.
3 And if you don't adjust the rates to cover your
4 costs, then you're irresponsible. You're not doing
5 what is necessary as a business model. And let this
6 new golf guy, Mr. Sands, who seems to be pretty
7 intelligent, I met him today and talked to him
8 today, and I think he's going to straighten this
9 place out if you give him a chance. He's only been
10 here a short period of time.

11 Let's go forward and see what happens.
12 See if golf rates need to be adjusted, they need to
13 be dealt with, and let him decide what is best for
14 this district. I think he's got a lot of experience
15 in this area, so let's see what happens.

16 As far as our other funds and fund
17 balances. Oh my god, it's a mess. It's a big mess.
18 And Mr. Dobler I think is right. If you don't start
19 figuring and follow the rules and regulations and do
20 things the way public financing is supposed to
21 operate, we're going to be in a lot of trouble, if
22 we're not already.

23 Thank you.

24 MR. SIMON: My name is Jay Simon. I live
25 on Golfer's Pass Road and have been a resident of

34

1 say that don't try it. Well, I have kind of an
2 inherent interest in this because I was the
3 originator of Policy 136.

4 Policy 136 avoided losing the beaches to
5 the general public. Policy 136 has protected us.
6 Policy 136 will protect your beaches and the Beach
7 Deed. If you start fooling around with it, and you
8 go against what a federal court ruled on, they ruled
9 on the fact that you had Policy 136, it's your
10 protection. It's your protection against having the
11 Beach Deed questioned.

12 And a public park, which the beaches are,
13 they are deed restricted, could be changed. Why
14 would you mess with something like that?

15 I'm not necessarily for the recallers. I
16 think that they were a brutal group of people, but
17 at the same time, they have a right to express
18 themselves in a public facility. You're not going
19 to win this one, guys. Leave it alone. Get away
20 from it. Protect your beaches.

21 Don't do the stupid and try to fool around
22 with it and change it. It's not going to help you
23 at all. It's going to make a mess. Study it,
24 understand it, and then you'll come to the same
25 conclusion I came to.

36

1 Incline for about 12 years. I'm a longtime golfer
2 and also a member of the Golf Advisory Committee.

3 I want to address two issues that I think
4 are relevant to the decisions being made tonight on
5 golf course pricing.

6 First, the often-quoted line that if not
7 for golf clubs and residents pass holders taking so
8 many tee times, Incline could sell all these times
9 at higher prices to non-residents. This is
10 basically false. The data is clear. In spite of
11 restricted pass holders on weekends last season and
12 with tee times accessible, outside play actually
13 went down 400 rounds last year. There is a very
14 limited market for paying over \$250 per round for
15 golf in Incline.

16 Second, at the board meeting -- the last
17 board meeting, a few trustees expressed the opinion
18 that the Championship Course may have reached peak
19 usage in spite of adding 4- to 5,000 additional,
20 unsold rounds last season from the change in tee
21 time intervals. This is false.

22 Last season, Incline lost some of its most
23 prolific golfers to other private and public golf
24 courses. Many other residents cut back on play due
25 to pricing and frustration with the process. I

37

1 estimate at least 2,000 rounds were lost in the
 2 shuffle. While one season is not a trend, Incline
 3 can't afford to let this get out of hand, because
 4 once golfers leave, they're not coming back.
 5 Incline golf's largest asset is the
 6 resident population that likes to play a lot of
 7 golf. This group is the foundation that supports
 8 the golf course. If I was a trustee, I would do
 9 everything in my power to promote resident play, and
 10 that includes offering seasonal, individual, and
 11 couple's play passes at a fair price.
 12 And I believe in reasonable caps on play
 13 on the number rounds, and with the understanding
 14 that certain prime weekend tee times will be offered
 15 to non-residents first.
 16 That is why I recommend the plan put forth
 17 by Trustee Tonking, adjusting staff's
 18 recommendation. My only modification is to set
 19 couple's pricing at \$6,000 for the season, putting
 20 it on par with the individual pass. While I know
 21 the concept of couple's passes is controversial, the
 22 proposed couple's pass allows a couple equal pricing
 23 to a single pass holder without pricing and double
 24 the rounds.
 25 Also, as with all seasonal passes, the

39

1 the community gets a proper explanation of it. It's
 2 not necessarily discussion, but there is a lot of
 3 reasons behind, so I would like to see that removed
 4 from the consent calendar.
 5 Item general business G 1, I don't believe
 6 what is being presented is ready for prime time at
 7 this stage. We're trying to modify one policy and
 8 there's also board -- other board policies that
 9 still contradict it. I think there's still a lot of
 10 work to be done on this item.
 11 CHAIR SCHMITZ: I would request, as it
 12 relates to G 1, that we leave it on the agenda so
 13 that we can have a conversation and provide
 14 clarification and direction to staff. So I would
 15 counter that and request that it stay on the agenda.
 16 Are there any other changes or
 17 modifications?
 18 TRUSTEE DENT: Chair, I just request we
 19 have a flexible agenda. Not sure how all this works
 20 out, whatever order you put it in, I'm not opposed
 21 to that, but I'd make a motion for a flexible agenda
 22 once we figure out the order.
 23 CHAIR SCHMITZ: Okay. Then what I'd like
 24 to do is as it relates -- because of time
 25 sensitivity of consent F 2, we will make that new G

38

1 golf course gets paid in advance and all risk of
 2 utilization immediately shifts to the buyer.
 3 The adjustments proposed by Trustee
 4 Tonking result in a pricing plan fair to all
 5 stakeholders, and I hope adopted tonight by the
 6 Board.
 7 Thank you.
 8 MR. BELOTE: That was our last caller in
 9 the queue at this time, Chair.
 10 CHAIR SCHMITZ: Thank you. That will
 11 conclude public comment.
 12 D. APPROVAL OF THE AGENDA
 13 CHAIR SCHMITZ: Are there any recommended
 14 changes?
 15 TRUSTEE TONKING: I know that our agenda's
 16 already long, but I would like to remove F 5 and F 6
 17 from the consent calendar. And I would suggest
 18 moving item G 6 forward more because we have a lot
 19 of people who spoke on the golf rates, and so if we
 20 could allow them to not sit here all night.
 21 CHAIR SCHMITZ: Okay. Any other changes?
 22 TRUSTEE TULLOCH: I would like to request
 23 item F 2 to be removed from the consent calendar.
 24 Not so much because it's something that's generated
 25 a whole lot of emails to me, I think it's important

40

1 1. As it relates to F 5, also, I believe, is time
 2 sensitive, so will make that G 2, and then G 1 will
 3 be going down to G 3. And then what I would like to
 4 do with F 6, it is not time critical, so I would
 5 like to put that as our last agenda item, adding
 6 that to the end of the agenda.
 7 And if we don't have time to cover that
 8 this evening, we will defer that to our meeting in
 9 May. I'd like to try get all of us out at a
 10 reasonable time. We will leave that one to either
 11 be last or get moved to the next agenda.
 12 TRUSTEE TONKING: Are you still moving up
 13 G 6?
 14 CHAIR SCHMITZ: Ah. Thank you for
 15 reminding me.
 16 We will move G 6 up to -- why don't we
 17 move that after what is currently labeled G 2, so
 18 that will end up being G 5, and that's going to be
 19 the golf agenda item.
 20 I'm renumbering. We're going to -- just
 21 to recap, we will take consent item F 2, it will be
 22 G 1. We will take F 5, it will be G 2. Former G 1
 23 one is G 3. Then we will have G 4, which is the
 24 budget discussion. Then G 5 will be former G 6, the
 25 golf rate structure. Then we'll just push the

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1 numbers down the line.

2 Any other changes to the agenda?

3 TRUSTEE DENT: I just move we have a

4 flexible agenda following the reorganization that

5 you just outlined.

6 CHAIR SCHMITZ: Second?

7 TRUSTEE TULLOCH: I'll second.

8 CHAIR SCHMITZ: All those in favor?

9 TRUSTEE TONKING: Aye.

10 TRUSTEE TULLOCH: Aye.

11 TRUSTEE NOBLE: Aye.

12 TRUSTEE DENT: Aye.

13 CHAIR SCHMITZ: Aye.

14 Motion passes, 5/0. Moving on to reports

15 to the board.

16 E. REPORTS TO THE BOARD

17 E 1. Federal Legislative Advocacy Marcus Faust

18 CHAIR SCHMITZ: We have -- first up is our

19 legislative advocate Marcus Faust. He will be

20 joining us online.

21 If you are able to to limit your

22 presentation to ten minutes and allow the trustee to

23 ask any questions after that, that will be great.

24 MR. FAUST: We will be happy to do so.

25 Thank you for inviting us to report.

42

1 Again, I have invited to join me Oliva Sanford, who

2 has been with our firm for 20 years, is very

3 familiar with all of the IVGID items and agenda

4 matters. We also have others who are observing the

5 live stream.

6 I'd like to begin with some historical

7 background that I think might be helpful. We have

8 attempted here to write out our report so that we

9 can be concise but complete within the timeframe

10 that we've been given.

11 So many years ago when IVGID came to me

12 and asked for some help with federal funding,

13 resources to help the District fund the effluent

14 export pipeline replacement project, we took a look

15 at all of the federal accounts and saw that outside

16 of EPA state-revolving loan fund programs, there

17 are very few federal buckets available to fund this

18 type of water and wastewater infrastructure.

19 I took the problem to the Nevada

20 Congressional Delegation, then lead by Reid, and we

21 actually created and drafted Section 595 of what was

22 that year's of Water Resources Development Act that

23 authorized the program with the Army Corps of

24 Engineers called the "Rural Nevada Program," that

25 provides rural communities, of which IVGID certainly

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1 would be one, a very generous 75 percent federal

2 cost-share contribution to these water and

3 wastewater infrastructure projects in the small

4 systems. This is very significant because,

5 truthfully, most other federal programs are 50/50

6 cost shared at best.

7 To date, we have helped secure a total of

8 \$26 million in federal dollars for IVGID projects

9 from the Army Corps, and this includes funding to

10 IVGID for both completed restoration projects and

11 phase one of the effluent program, as well as other

12 environmental infrastructure programs.

13 The success of the Rural Nevada Program

14 spread, and soon our Nevada program was amended to

15 include other states. Today, it's now called the

16 "Section 595 Western Rural Water Program," and

17 supports infrastructure funding under the same terms

18 for six other western states, including Nevada. As

19 I mentioned, the 595 Program has significantly

20 funded different phases of the effluent export

21 pipeline project and the effluent storage tank

22 project.

23 Because of the importance of Lake Tahoe to

24 all Nevadans, IVGID's priorities have enjoyed strong

25 support from the entire Nevada Congressional

44

1 Delegation, including, I should mention, all three

2 members from Southern Nevada. Of equal importance

3 to our work with the Nevada Delegation is our work

4 with our partnership with the Army Corps of

5 Engineers.

6 Since my last report to the Board, IVGID

7 has been able to execute a new project partnership

8 agreement for just over \$5.7 million for the

9 effluent storage tank project through this Section

10 595 Program. This includes \$2 million that we found

11 from leftover funds from a Washoe County project

12 that was reprogrammed for IVGID.

13 The next phase of the construction of the

14 effluent export pipeline is essential, and we're

15 pleased to join the staff in reporting to you that

16 our project manager at the Corps, Roberta Tassi

17 (phonetic), has the clearance to the execution of a

18 project partnership agreement where the Corps will

19 provide another \$4.339 million from the 595 Program

20 to the pipeline project, adding to the already \$15.3

21 million that has come to the project historically.

22 We've also received additional federal

23 funding in the form of a \$1.6 million EPA earmark,

24 and over \$200,000 from the Forest Service under the

25 Lake Tahoe Restoration Act for the Crystal Peak

45

1 waterline replacement project.

2 I'm now going to invite my colleague Oliva

3 to continue our report by focusing on pending and

4 future legislative initiatives that we're working on on

5 your behalf.

6 MS. SANFORD: It's a pleasure to be here

7 with you.

8 Our top legislative priority has been to

9 pass the Incline Village Fire Protection Act, which

10 conveys to Forest Service two (inaudible) parcels to

11 IVGID. IVGID will maintain the parcels for public

12 purposes for wildfire risk reduction activities and

13 public recreation. This bill enjoys great support,

14 and our strategy has been to include this

15 legislation and any bill vehicle that really has a

16 chance to pass Congress this session.

17 Last May, Congressman Amodei introduced

18 the Northern Nevada Economic Development and

19 Conservation Act, and it included IVGID's bill. The

20 Northern Nevada bill has progressed in the

21 legislative process, and had a hearing just this

22 March in the House Subcommittee on Federal Lands.

23 The next step is for the full House Natural

24 Resources Committee to vote on the bill and send it

25 to the House floor. We expect all of that to happen

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1 later this summer.

2 In addition, Senator Jacky Rosen included

3 IVGID's land conveyance in a separate land's bill

4 for Washoe County, the Truckee Meadows Public Land

5 Management Act, and we anticipate there will be a

6 hearing on this bill in the Natural Resources

7 Committee soon.

8 Second legislative priority has been to

9 extend the Lake Tahoe Restoration Act, which expires

10 at the end of this year. The Lake Tahoe Act

11 supports IVGID's regional and federal priorities

12 related to water infrastructure needs, public

13 recreation, hazardous fuel management, and ongoing

14 investment infrastructure around the Tahoe basin.

15 Senator Cortez Masto and Congressman

16 Amodei have introduced the bill to extend these

17 Lake Tahoe programs for another ten years. Overall,

18 there's been great momentum in the House and Senate

19 to pass an omnibus public lands package during the

20 lame-duck session at the end of this year. We are

21 advancing IVGID's legislative priorities so they can

22 be included in that package.

23 Next, we have developed a strategy to help

24 IVGID access federal funding resources to accomplish

25 its many project needs. Our team has identified

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1 diverse federal funding opportunities, with special

2 priority given to the effluent export pipeline, as

3 Marcus mentioned.

4 Our first recommendation was for IVGID to

5 pursue community project funding through the annual

6 congressional appropriations process. These CPF

7 funds are direct grants to public entities, and

8 they're not a loan. We helped IVGID navigate the

9 CPF funding process in fiscal year 2023 that Marcus

10 mentioned and got the 1.6 million from the EPA, and

11 those funds are available now for the pipeline.

12 In good news, the Appropriations Committee

13 also made the 595 Program eligible for community

14 projects funding too. The one issue is that because

15 this is now a west-wide program, we are facing more

16 competition for funding for it. But fiscal year

17 '24, just last year, Senator Cortez Masto and

18 Senator Rosen supported and championed a \$15 million

19 funding request for the effluent export pipeline for

20 IVGID under the 595 Program.

21 Despite that strong support, the project

22 was not funded in the final appropriations bill that

23 just passed in March.

24 So when Congress began the fiscal year '25

25 process just recently, we resubmitted the project

48

1 again, and members will -- are supposed to post

2 online in the next two weeks on the projects that

3 they support and are championing for fiscal year

4 '25, and we are hopeful that IVGID's will be part of

5 that again.

6 **In additional to the CPF process, we**

7 **continue to highlight funding opportunities that are**

8 **available right away through bipartisan**

9 **infrastructure law which funds infrastructure**

10 **programs through 2026. Specifically, that bill did**

11 **bolster Nevada's EPA State Revolving Loan Fund**

12 **Program for wastewater projects, and it's been good**

13 **to see IVGID successfully navigate that process to**

14 **qualify for loan opportunities for the effluent**

15 **pipeline.**

16 **Finally, our last recommendation was we**

17 **did a scan of all of the American Rescue Plan Act**

18 **funds that the State has, that Washoe County had,**

19 **but as I understand, funding has not materialized**

20 **from that pathway yet.**

21 **We know that IVGID has many project needs**

22 **in addition to the effluent pipeline. As Marcus**

23 **mentioned, the Lake Tahoe Restoration Act authorizes**

24 **and funds really important water infrastructure**

25 **programs around the Tahoe basin, so IVGID, our team**

1 is teamed up with Tahoe Water for Fire Suppression
2 Partnership to support and advocate for robust
3 federal funding for water infrastructure and
4 programs authorized through the Tahoe Restoration
5 Act.
6 To date, we've had some good successes in
7 that Congress has appropriated in more recent years
8 over \$4 million for water infrastructure projects
9 for fires assistance through the Lake Tahoe
10 Restoration Act. And this funding does benefit
11 IVGID's water projects that are on the environmental
12 improvement program list for TRPA.
13 To keep funding coming to Tahoe we, joined
14 other jurisdictions from around the Tahoe basin just
15 recently in March to ask Congress to extend the Lake
16 Tahoe Restoration Act as one request, but, most of
17 all, we asked Congress to continue to provide robust
18 and sustained funding for Tahoe programs, given that
19 the bill expires at the end of this year.
20 The response from members of Congress has
21 been positive. We will be sure to keep you updated
22 as Congress completes its working on the next budget
23 cycle.
24 Marcus, I'll turn the time back over to
25 your.

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1 that off the top of my head.
2 TRUSTEE TULLOCH: Okay. Thank you.
3 CHAIR SCHMITZ: Seeing no other questions,
4 I just would like to thank you both for your time
5 this evening and for your informative presentation.
6 Thank you very much.
7 Moving on to item E 2.
8 E 2. General Manager's Monthly Status Report
9 MR. MAGEE: A few good news items to
10 report to the Board tonight.
11 I would like to say thank you to the human
12 resources department for facilitating a smooth
13 transition of Diamond Peak employees over to golf,
14 beaches, and parks and rec. So far, they have 49
15 employees that have transferred from ski to golf or
16 parks and recreation. And then an additional 31
17 employees who have returned to their perspective,
18 for the most part, former venues.
19 I know there's a lot of work that goes
20 into that, and I just wanted to recognize them for
21 that.
22 I went out and joined a kick-off meeting
23 with the golf staff, and there was a tremendous
24 amount of enthusiasm for the golf season starting
25 up. The driving range is now open, and they were

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1 MR. FAUST: We're happy to respond to any
2 questions you may have.
3 CHAIR SCHMITZ: Thank you, both, for your
4 presentation. It was very informative and
5 optimistic. I hope that we are able to secure some
6 additional funds.
7 I will open it up to my fellow trustees.
8 Do you have any questions for Mr. Faust?
9 TRUSTEE TULLOCH: Could you just clarify
10 what the actual payments we've received that are
11 guaranteed for the effluent pipeline? In your
12 speech, you talked about 26 million, 15 million,
13 5.7, and I think there's some double counting there.
14 Can you just clarify exactly what funds
15 we've received just so the audience is aware.
16 MR. FAUST: So far, the pipeline has
17 received 15.3, just the pipeline. And there has
18 been, I think you're aware, since my last report an
19 award for the storage tank project of 5.7 million.
20 And we've been given approval for an additional
21 4.339 million for phase two of the export pipeline,
22 and that is in process.
23 TRUSTEE TULLOCH: Can you just clarify the
24 15.3 million, please?
25 MR. FAUST: I'm sorry, but I don't have

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1 actually very excited about that.
2 On Monday, I stopped by the tennis center
3 as well. It has opened up as well. And the staff
4 out there at the tennis center was scrambling,
5 running around, and they were extremely happy to be
6 doing so and they expressed that to me as I was
7 watching how hard they were working.
8 The courses themselves, Championship is
9 scheduled to open up on May 10th, and then Mountain
10 on May 24th. Just wanted to bring that to the
11 public's attention.
12 Then as I mentioned previously at a
13 previous board meeting, I wanted to celebrate some
14 employees who have gone above and beyond from time
15 to time, and we have a few for this meeting.
16 And so out at the wastewater treatment
17 plant, there are two different centrifuges that
18 assist that plant with its operations.
19 Periodically, they need to take one of them offline
20 for some routine maintenance. They did that, and
21 the remaining centrifuge needed to be operating more
22 efficiently and that was to keep up with plant
23 loading and the Nevada Department of Environmental
24 Protection discharge permit requirements. There
25 were five individuals out there at the plant that

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1 stepped up and agreed to volunteer to work the
 2 weekend rotation and some addition overtime. And
 3 this was initially expected to be just for a few
 4 weeks, but it ended up being over ten weeks that
 5 these staff members really went above and beyond.
 6 I wanted to recognize Bob Olsen, Tim
 7 Bower, Bill Robbins, Jason Patterson, and John
 8 Williams for really stepping up and going above and
 9 beyond the call of duty. It was really appreciated.
 10 We wanted to give a huge shout-out to the
 11 information technology Matts. Matt Cool and Matt
 12 Belote from our IT department for successful
 13 completion of some IT certifications. While both
 14 Matts were successful in their completion of these
 15 certificates, I do want to mention specifically that
 16 Matt Cool's certification is especially noteworthy.
 17 It is well known that over 90 percent of
 18 the students sitting for this particular certificate
 19 quit before the exam phase even begins, and of the
 20 ten percent of the students who actually take the
 21 exam, 50 percent of them fail on the first attempt.
 22 On Matt Cool's first attempt, he was completely
 23 successful, and it's a Cisco certification and it's
 24 an incredible achievement by Matt. I wanted to
 25 point that out.

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1 I'd also like to congratulate Jose Ortega
 2 from Parks for successful completion of
 3 parks-related training, and Betsy Garfinkle, who on
 4 her own time completed a large number of trainings
 5 from UNR's agriculture extension, and she's received
 6 a certified nursery worker designation. That's
 7 another neat one.
 8 Finally, Jessie Melsome from the
 9 compliance division passed his Nevada drinking water
 10 distribution operator grade 3 license. And then
 11 once that required field experience is competed,
 12 that license becomes a full certification.
 13 And I think that all of these employees
 14 deserve to be celebrated for certainly improving
 15 themselves and making them more valuable employees
 16 to the District. I would like the say
 17 congratulations to everyone on the IVGID team. I'm
 18 incredibly proud of the accomplishments that I had
 19 an opportunity to present tonight.
 20 Thank you.
 21 CHAIR SCHMITZ: Thank you for sharing
 22 that. Are there any questions for Mr. Magee
 23 relative to his report?
 24 TRUSTEE TULLOCH: I hate letting an
 25 opportunity pass. Thank you, Mr. Magee, I

55

1 appreciate this. I appreciate the monthly reports
 2 you've given us for what they include at the moment.
 3 In a 45-plus-year professional career,
 4 I've had to submit lots of monthly reports to
 5 bosses. I've also had lots of subordinates
 6 submitted monthly reports to me. During that 45
 7 years, I've never seen monthly reports to include no
 8 details of financials or what is happening in the
 9 business units. I'm not sure how we can actually --
 10 how the Board can actually monitor what's actually
 11 happening, performances, without any financials.
 12 If I look at the treasurer's report on
 13 page 5, you'll see that we're 900,000 over in gross
 14 payroll expenses at the end of March, so that's
 15 running towards a 1.2 million overspend.
 16 We just heard a couple of meetings ago,
 17 747,000 deficit at the Mountain Course.
 18 When will we start getting some financial
 19 figures towards these? Because, otherwise, the
 20 monthly report can be all unicorns and fairies, but
 21 without any details, it doesn't help us understand
 22 how the business is performing. And that is
 23 particularly important when we're running what are
 24 supposedly commercial businesses.
 25 MR. MAGEE: So, to answer your question,

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1 Mr. Cripps and the entire finance team has been
 2 working on generating these reports through the
 3 Tyler Enterprise System, which was formerly known as
 4 Munis. I don't want to speak on Mr. Cripps' behalf,
 5 but I know they're dangerously close to being able
 6 to produce these report, and is I think we can start
 7 including them in future venue status reports.
 8 TRUSTEE TULLOCH: Okay. Thank you.
 9 I look forward to it because we're going
 10 to be looking at budget numbers, we're going to look
 11 at the budget in ten days' time with no real
 12 information of what's happening with our different
 13 venues or performance. I think that can't come soon
 14 enough.
 15 Thank you.
 16 CHAIR SCHMITZ: Moving on.
 17 E 3. Close-Out Reports
 18 CHAIR SCHMITZ: Receiving the close-out
 19 reports from interim Director of Public Works
 20 Nelson. They can be found on pages 38 through 50.
 21 Are there any questions relative to close
 22 out reports?
 23 Seeing none, we will move on.
 24 E 4. Treasurer's Report
 25 CHAIR SCHMITZ: Found on pages 51 through

57

1 75.

2 TRUSTEE TULLOCH: In recognition of we've

3 got a very full agenda tonight, I won't spend much

4 time going through the report. It's in the same

5 format as last month, apart from the fact that we've

6 now shown all the payments, the vendor payments,

7 they're actually in alphabetic order so we can

8 actually see straightaway where payments are going.

9 I would also like to suggest, if I look at

10 our online reporting and weekly payments and things,

11 I think we should be replacing that with the

12 information contained in the treasurer's report,

13 both in the monthly payments and the monthly

14 procurement card payments. I think that would help

15 to keep make sure that we're all reporting

16 consistently and things.

17 But, otherwise, it's -- the only other

18 thing I'll note, as I just mentioned, we're

19 currently running on target to go 1.2 million over

20 in payroll expenses for the year, which does concern

21 me.

22 But I'll take any questions on the report.

23 CHAIR SCHMITZ: Any questions?

24 Seeing none, I would like to also agree

25 with Trustee Tulloch that on the website, I think

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1 business.

2 G. GENERAL BUSINESS

3 G 1. Boat Lanch Stickers

4 CHAIR SCHMITZ: And general business new G

5 1 is former consent F 2, and that is to review,

6 discuss the agreement with TRPA for the stickers at

7 the boat launch, on pages 88 through 103.

8 Would you like to ask questions, and then

9 allow Mr. Magee?

10 TRUSTEE TULLOCH: When I read this

11 proposal, I was, like so many of the community,

12 flabbergasted at the amount of work we're expected

13 to be doing for \$800, which wouldn't even cover our

14 card processing costs.

15 I've since been informed that it's -- by

16 legal counsel, that we don't have any choice about

17 this if we want to launch boats.

18 The reason I asked for this to be removed

19 from the consent calendar was so that the community

20 could understand why we're doing something that

21 seems to be patently stupid on the face of it.

22 Perhaps legal counsel can give the same explanation

23 given to us earlier.

24 MR. RUDIN: Yeah, I mean, TRPA has the

25 authority to set standards and requirements for the

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1 that what's in this treasurer's report contains what

2 we have produced in the past, plus more. I really

3 think they should be published in the monthly bill

4 payment section.

5 Moving on, then, that would close out

6 reports to the Board. Moving on to the consent

7 calendar.

8 F. CONSENT CALENDAR

9 F 1. Effluent Pipeline Project

10 F 3. Sand Harbor Water Sports

11 F 4. Incline Spirits

12 CHAIR SCHMITZ: Just to be clear, consent

13 calendar items 2, 5, and 6 have been removed. Those

14 making a motion, that would exclude those items.

15 TRUSTEE TONKING: I move the Board approve

16 the consent calendar.

17 CHAIR SCHMITZ: Motion's been made.

18 Second?

19 TRUSTEE TULLOCH: I'll second.

20 CHAIR SCHMITZ: All those in favor?

21 TRUSTEE TONKING: Aye.

22 TRUSTEE TULLOCH: Aye.

23 TRUSTEE NOBLE: Aye.

24 TRUSTEE DENT: Aye.

25 CHAIR SCHMITZ: Aye.

Now we will be moving on to general

60

1 protection of the lake. One of the requirements in

2 the TRPA code is that anybody who operates a boat

3 launch facility have a seal inspection program that

4 complies with TRPA standards. This is one of the

5 ways that the District has that and is allowed to

6 maintain its boat launch facility open and

7 operational.

8 I think one of the other key benefits

9 here, of course, is the TRPA code imposes the duty

10 on individuals who are launching boats to keep them

11 free from invasive species. If you're not complying

12 with the inspection requirements and seal program,

13 basically the TRPA code imposes the cost of cleanup

14 of invasive species on people who are violaters.

15 One, keeping in this agreement is that it

16 requires TRPA to indemnify the District from any

17 sort of claims related to invasive species provided

18 that we're not grossly negligent or intentionally

19 introducing invasive species, so that is an

20 important thing for the protection of the District

21 under this agreement.

22 TRUSTEE TULLOCH: Thank you, legal

23 counsel.

24 One clarification, can you confirm that

25 we're not actually doing decontamination to boats;

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1 were just doing inspections?

2 MR. RUDIN: There are a number of

3 requirements in this agreement. In talking with the

4 General Manager, I understand that District staff

5 have been trained on all those requirements and are

6 actually implementing all the requirements in this

7 agreement.

8 Yes, in general, the District is primarily

9 responsible for complying with the seal inspection

10 program, and handling that aspect of it, I don't

11 think we actually do the decontamination.

12 TRUSTEE TULLOCH: And this is will be

13 restricted to residents who are entitled to launch

14 facilities. This won't be open to the general

15 public?

16 MR. RUDIN: I'll let the District manager

17 field that.

18 MR. MAGEE: I think the first thing I

19 should do before answering that question, if it's

20 okay with the Board, is introduce Mr. Craig Bronson

21 from Baker Tilly.

22 One of things that I was working on with

23 the former Parks and Rec director when she initially

24 notified me of her intent to resign, she expressed

25 concern that she had a large number of projects that

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1 she was working on that needed to come before the

2 Board. And we needed to, essentially, pivot on a

3 dime and make sure that these things continued to

4 move forward.

5 As the Board is aware, we had a contract

6 in place with Baker Tilly, their consulting wing, to

7 provide services to the District already. And so I

8 reached out, knowing that we had this contract

9 already, and ask if they had any parks and

10 recreation professionals. Mr. Bronson was available

11 and is a fairly local resident. He lives in Reno.

12 I started talking to him. Mr. Bronson has

13 over 30 years of director-level experience in

14 specifically parks and rec functions, both at

15 municipalities and with special districts, so he's

16 very well versed in these matters.

17 Of the items on the Board's agenda tonight

18 that are related to the Parks and Recreation

19 department, I asked him to come in and pick these

20 things up with run with them so that they would be

21 ready for tonight's agenda. He's certainly taken

22 the lead on that. He's been working on these part

23 time for about two weeks now, he's probably about 16

24 to 20 hours into these.

25 He's done a significant amount of research

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1 on each one of these items tonight, so I'd like to

2 pass it to Craig to answer that question.

3 MR. BRONSON: Good evening. My name's

4 Craig Bronson. I special advise with Baker Tilly.

5 I've got over 37 years full-time experience in the

6 parks and recreation profession, and I've been

7 consulting for the last ten years in about 60

8 agencies across the United States. And fortunate to

9 move to Reno five years ago, so I was there when

10 Bobby called.

11 I'm in my second week, so what I've been

12 doing on all these staff reports is relying on

13 staff, relying on expertise. I've been pulling

14 everything together so that we can at least get them

15 in front of you. I can't necessarily answer all the

16 technical. We do have our beach supervisor here

17 tonight if you have any questions on the specific

18 operations.

19 In answer to your question, yes, it's

20 available only to the residents. And as I read

21 this, from my perspective, these are the

22 requirements. It's not negotiable in the sense that

23 TRPA requires this of anybody who is going to have a

24 boat launch apparatus. And if you don't follow

25 their guidelines or sign the agreement, then you

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1 can't launch boats.

2 So from that perspective, you're providing

3 a convenience for your residents, which is very

4 nice. It's unfortunate that you don't get to

5 recover more of what your actual expenses do, but I

6 think in a sense, what everybody's trying to do for

7 Lake Tahoe to protect it, from my perspective, this

8 is something I think the Board should move forward

9 with.

10 TRUSTEE TULLOCH: That's all I wanted to

11 confirm, it's only residents. And I'm assuming that

12 our boat launch fees will be reflecting these costs

13 as well.

14 CHAIR SCHMITZ: I believe the boat launch

15 fees have already been set for this season. It's

16 not something that we will be able to alter this

17 coming season, I don't believe.

18 Would anyone like make a motion?

19 TRUSTEE TONKING: I move that the Board of

20 Trustees approve the agreement with TRPA to sticker

21 boats at the Incline Beach boat ramp.

22 CHAIR SCHMITZ: Motion's been made. Is

23 there a second?

24 TRUSTEE DENT: Second.

25 CHAIR SCHMITZ: All those in favor?

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1 TRUSTEE TONKING: Aye.
 2 TRUSTEE TULLOCH: Aye.
 3 TRUSTEE NOBLE: Aye.
 4 TRUSTEE DENT: Aye.
 5 CHAIR SCHMITZ: Aye.
 6 Motion passes 5/0. Moving on to new G 2,
 7 formerly F 5.
 8 G 2. Public Records Request Services
 9 CHAIR SCHMITZ: Review, discuss, and
 10 approve an agreement with Best Best and Krieger for
 11 public records request services. General Manager
 12 Bobby Magee. Can be found on pages 114 through 117.
 13 MR. MAGEE: Yeah, so the recommended
 14 action on this item is to review, discuss, and
 15 approve an agreement with BBK for some public
 16 records requests services.
 17 The amount of public records that we have
 18 been receiving continues to accelerate. And so as
 19 of today, just a little over four months into
 20 the year, we have 66 outstanding public records
 21 requests, many of those have been closed. But the
 22 sheer amount of these and the increasing complexity
 23 of these is starting to dramatically affect staff
 24 time.
 25 And so the recommended action is to shift

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1 this type of activity over to BBK. They already
 2 have a division which handles this type of activity
 3 for multiple municipalities, and so we believe that
 4 it would be appropriate to shift these duties at
 5 this time and to allow staff to continue with their
 6 routine normal work.
 7 CHAIR SCHMITZ: Any questions?
 8 TRUSTEE TONKING: What fund is this
 9 expense coming out of?
 10 MR. MAGEE: The intention of this is that
 11 the -- and I apologize. I should have put that in
 12 the staff report and I didn't.
 13 The intention is is that the nature of the
 14 request, wherever that information would be coming
 15 from and some of the staff time and research that
 16 would have to go into that as well, would be coming
 17 out of that individual fund.
 18 It would, theoretically, be coming out of
 19 almost every fund.
 20 TRUSTEE TONKING: Has this been budgeted,
 21 and how do we handle this currently in terms of
 22 funding?
 23 MR. MAGEE: This is unbudgeted. We do
 24 believe that -- I did talk to the Assistant Director
 25 of Finance, and we believe that we can absorb this

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1 for the remainder of this budget within existing
 2 appropriations. And for next year, it will be
 3 included in the budget.
 4 How we're handling it right now, it's
 5 literally just taking away from existing budgeted
 6 staff time.
 7 CHAIR SCHMITZ: Any other questions?
 8 TRUSTEE TONKING: What do you mean when
 9 you're saying "existing budgeted staff time"?
 10 Because staff -- a lot of the staff is salaried. So
 11 I'm confused about that.
 12 MR. MAGEE: Right. Yes. And to your
 13 point, through the budget process, full-time,
 14 salaried employees are in the existing budget, and
 15 so they have a number of duties that they are
 16 expected to perform as a matter of routine work.
 17 Their work is being deferred as they focus more on
 18 these increasing number of public records requests.
 19 TRUSTEE TULLOCH: Just in terms of the
 20 process in terms of the coverage, I take it this --
 21 in terms of process, BBK will be guaranteeing that
 22 the compliance, we won't end up in a situation like
 23 we did a few years ago with the Mark Smith case and
 24 public records?
 25 MR. MAGEE: I'm not familiar with that

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1 case.
 2 MR. RUDIN: The short answer yes. I think
 3 we would be held to the professional standard of
 4 care in our advising and handling of those records
 5 requests.
 6 And, again, at the end of the day, if
 7 there are decisions to be made with regards to edge
 8 cases, we would be going to management and informing
 9 them and advising them as to what the risks are of
 10 withholding certain records where the law may not be
 11 crystal clear, and letting management make that
 12 decision.
 13 CHAIR SCHMITZ: Any other questions?
 14 I have a question, and that is when we're
 15 talking about the general fund and we're talking
 16 about unbudgeted and what have you, what is going to
 17 be the impact of this, and do we have the ability to
 18 charge for extensive public records requests?
 19 I have asked this question before, and I
 20 have been told we are not able to charge for
 21 extensive public records requests.
 22 MR. RUDIN: That is correct. There used
 23 to be a provision in the Nevada public records law
 24 that allowed for public agencies to charge for
 25 extraordinary expenses. In 2019, the legislature

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1 removed those provisions, with the basic
 2 understanding that the costs -- compliance with the
 3 Public Records Act would be borne by public
 4 agencies.

5 CHAIR SCHMITZ: I think it would be
 6 important for staff to evaluate the situation with
 7 public records requests and determine if there are
 8 any actions that can be taken to try to reduce or
 9 significantly reduce the number and quantity of the
 10 public records requests.

11 What can we do differently so that,
 12 perhaps, we can reduce the number of requests? I
 13 mean, let's be proactive in some way. I don't know.
 14 I don't see the public records requests and know the
 15 details of it, but if there is something that we can
 16 do to try to be more transparent and reduce the
 17 requests and the intensity of the requests, I think
 18 we should try to accommodate that.

19 TRUSTEE TONKING: I just wanted to state
 20 I'm going to be a no on this because I just looked
 21 through the public records requests, of the 35 we
 22 have, 21 of them fall within the general fund
 23 categories. I think that's going to be a huge hit
 24 to the general fund, the money we don't have.

25 TRUSTEE TULLOCH: It's great to say it's a

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1 hit to the fund because we start seeing the real
 2 cost of it. At the moment, if it's taking up a lot
 3 of staff time, we find the situation in the finance
 4 department this year where there's so many records
 5 requests that were going through the finance
 6 department that we weren't doing our basic jobs like
 7 reconciling bank balances and things.

8 And it's a bit like where we ended up in
 9 litigation, you pay for it now or you pay for it
 10 later, so it's really a case of let's -- it should
 11 become a wash in that respect.

12 CHAIR SCHMITZ: Any other comments or
 13 questions on this agenda item? Would anyone care to
 14 make a motion?

15 TRUSTEE DENT: I move that we accept
 16 staff's recommendation at the bottom of page 114.

17 TRUSTEE TULLOCH: I'll second.

18 CHAIR SCHMITZ: A motion has been made and
 19 seconded. All those in favor?

20 TRUSTEE TULLOCH: Aye.

21 TRUSTEE NOBLE: Aye.

22 TRUSTEE DENT: Aye.

23 CHAIR SCHMITZ: Aye.

24 Opposed?

25 TRUSTEE TONKING: No.

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1 CHAIR SCHMITZ: Motion passes four to one.
 2 Moving on to what was formerly G 1, now is G 3.
 3 G 3. Board Practice 6.2, Pricing Policy

4 CHAIR SCHMITZ: Review, discuss, and
 5 approve Board Practice 6.2, budgeting and fiscal
 6 management for products and services, better known
 7 as the pricing policy, found on pages 152 through
 8 192.

9 I will hand the floor over to Director of
 10 Administrative Services Herron, and I would like
 11 that she explain to the Board what the objectives
 12 are here for this and what the process is and what
 13 the next steps are.

14 MS. HERRON: Your materials can be found
 15 starting on page 152.

16 What we did was we, staff and I, went
 17 through the submitted questions that we had, we took
 18 those questions, and on page 153, we answered each
 19 one of those question. And then what we did is --
 20 you can see on page 157, down at the bottom, we had
 21 some specific staff proposed changes which we
 22 incorporated into the practice.

23 And then in your attachments, you have the
 24 current version attached to that. There are some
 25 program proposal forms, which was an answer to a

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1 question. Then there was Policy 141, which was an
 2 answer to a question. And then on Exhibit D, you
 3 have your redline with all the changes. And then on
 4 Exhibit E, you have all the changes accepted into
 5 the policy, and that's what we're recommending be
 6 approved tonight.

7 CHAIR SCHMITZ: Questions for Ms. Herron?

8 TRUSTEE TULLOCH: The reason I asked for
 9 this to be pulled is that we have various Board
 10 practices Board policies here. This is just dealing
 11 with this one policy. There's various other Board
 12 resolutions.

13 When I go through this document by itself,
 14 I still see several contradictions within it. I did
 15 submit a redlined version of it.

16 I come back to the original question:
 17 What is the issue we're trying to solve here? I'm
 18 not quite sure why we then go into huge detail
 19 giving all sorts of people, venue managers, are not
 20 necessarily defined, I'm not sure if it's venue
 21 manager, the directors, the venue manager, the
 22 person at the gate at the time.

23 If we have board policies, we're setting
 24 board policies on pricing, we're approving various
 25 different price proposals, yet I read through this

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1 and a venue manager can then go in and change
 2 regardless. We've just seen in the director's
 3 report, we don't have any financials, but then we
 4 say, well, venue managers can change the pricing to
 5 meet price targets based on that, but they have no
 6 information.

7 I'm not quite sure what the problem we're
 8 trying to solve here is. I think we need to go
 9 through the Board resolutions as well. I think we
 10 need to do all this as a single entity. I don't
 11 think we can change -- go through one policy, make
 12 some adjustments, but not make sure everything is
 13 consistent. I think all these need to hang
 14 together.

15 I would suggest that we go through all the
 16 various board resolutions setting rates for
 17 non-profits. Here, if I look at this document, we
 18 set the same, basically, the same target, the same
 19 for group rates as for non-profits. We don't define
 20 non-profits as 501C3s and things here.

21 So, I mean, I think we need to clean this
 22 up. If we're going to be giving discounts, we need
 23 to make sure all this is consistent and we actually
 24 go through and make sure everything ties together.
 25 My view.

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1 make sure that we're being consistent and that we're
 2 bringing policies forward that make sense for all
 3 interested parties.

4 TRUSTEE TULLOCH: I agree that we can't
 5 get through all the policies at once, but I think
 6 when we start addressing a policy, we also need to
 7 look at the Board resolutions that contradict that.
 8 I think we need to look at them as a whole.

9 I agree, this is very important. When I
 10 read through it, it's basically -- I mean, if I was
 11 being facetious, I could say our venue manager can
 12 just basically set any price they want if I used all
 13 the flexibility that is included there. That
 14 defeats the object of and the Board setting pricing
 15 for various different venues and things.

16 I think we need to -- I think this is a
 17 great one to start with, but let's make sure we
 18 address all the resolutions and make sure, if we
 19 need to change some of the Board resolutions or
 20 there's questions around that, I think we need to
 21 address them all as a whole, as an integrated unit.

22 CHAIR SCHMITZ: Any other questions or
 23 comments?

24 TRUSTEE DENT: I, too, had the question:
 25 What are we trying to solve with this? I think

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1 CHAIR SCHMITZ: With that, I guess I'd go
 2 back to my question, which is what is the objective
 3 of this document? What is it that is -- what was
 4 the intention of making the modifications? What is
 5 the goal that we're trying to achieve?

6 MS. HERRON: I was asked to review the
 7 practice with staff. That request came from the
 8 District General Manager, so I'll turn that over to
 9 him.

10 MR. MAGEE: I've received a number of
 11 requests for clarifications, not only from various
 12 trustees, but also from staff on a lot of different
 13 policies. To Trustee Tulloch's point, this is one
 14 of the first ones that we felt was important to look
 15 at because this relates to our budgeting and our
 16 budgeting process, and we felt like this is
 17 important to do this.

18 Now, I certainly understand Trustee
 19 Tulloch's point, and that is our intention to start
 20 looking at all of these policies, but I think it
 21 would be a real challenge for staff to get to all of
 22 them at once. This was the first one that I asked
 23 the Director of Administrative Services to take a
 24 look at. Her and I have talked about it, and
 25 there's a number of others that we would like to

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1 there's a lot more we could bite off than just a
 2 couple minor changes that are included in the
 3 redline.

4 In years past when this was developed,
 5 this was to comply with statute; right? We put this
 6 policy in place. Just like any policy, as you look
 7 at it for a little while, you start to see there's
 8 errors and areas where we can improve.

9 I think, overall, as we put pricing
 10 together for the different venues, we should have --
 11 this should be a structure, I would say, for the
 12 different venues. And when it comes to -- there's a
 13 comment in here about we assume that the pricing
 14 pyramid only applies to the Parks and Rec because
 15 that's the only time it's referenced in here.

16 And remembering back when the three of us
 17 were on the Board and we were working through this,
 18 the intent was -- we'll take Mountain Golf Course
 19 for an example, we know that Mountain Golf Course is
 20 subsidized, we know what the operations are, and the
 21 boards have been fine with that in the past. We
 22 know it serves the community. And if you look at
 23 the pricing pyramid, that would be more towards the
 24 top of the pricing pyramid.

25 I think it's important as we look at each

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1 of these venues, we state, as a board, or staff
 2 references each one of those venues and how we're
 3 conducting, say, the pricing, because it really
 4 starts to steer the ship when it comes to the budget
 5 process.
 6 I understand why this is important, why we
 7 should be looking at it now. I also see that there
 8 are a lot of potential errors with it if you're not
 9 taking everything else into account, but I think
 10 it's a draft, it's a starting point. It would be
 11 nice to have this a little bit further along so we
 12 could at least steer the ship and provide feedback
 13 to staff, given that they're bringing the budget
 14 forward ten days from now.
 15 TRUSTEE TONKING: I think the concern with
 16 that is we did this policy a year and a half ago, so
 17 it wasn't that long ago that we worked on this, and
 18 we were all there then.
 19 This other thing I was thinking about is
 20 we need to think about how, like, if we want to talk
 21 about the pyramid, the only time we have as a board,
 22 collectively agreed on the pyramid, an explicit
 23 motion, is around Parks and Rec. So until we, as a
 24 board, have a conversation on it, I don't think we
 25 can just keep utilizing it how we're like, oh, well

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1 this -- because we do X, Y, and Z, I think we need
 2 to actually talk about the pyramid. Maybe that's
 3 our first step and that could guide the pricing
 4 policy in some ways.
 5 But we haven't actually had a full board
 6 conversation on it and motions.
 7 CHAIR SCHMITZ: As it relates to that,
 8 it's not really for the Board's discussion. It's an
 9 element of where do our budgets come in? What do
 10 our budgets -- and when we are pricing things,
 11 whether it's pricing golf at Mountain or golf at
 12 Champ or ski passes, what have you, the intent -- I
 13 submitted -- I didn't submit questions, I submitted
 14 suggestions of how this should be enhanced. And
 15 want we to do, from my perspective, is to have
 16 transparency, consistency, and be clear about how
 17 we're pricing.
 18 And if we are pricing things using the
 19 pricing pyramid, for instance for parks or rec to
 20 say these programs are either subsidized or they
 21 aren't, and here's the percent that we're
 22 subsidizing them. I don't think us, as a board,
 23 have enough information. I think staff needs to go
 24 through these, venue by venue, so that we do have
 25 consistency and clarity.

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1 Because in this, I guess I saw something
 2 where it says, "The District has a quiet discount."
 3 I don't know why we would want to not inform all of
 4 our constituents of what the discounts are at
 5 various venues. We should be open and transparent,
 6 and everyone should have the same information.
 7 So when it comes to, let's use food and
 8 beverage as an example, is the food and beverage
 9 discount at Diamond Peak the same as the food and
 10 beverage discount at The Grille?
 11 It's an element of saying we're going to
 12 lay this out by venue, but by going through that
 13 process, we inherently start becoming consistent and
 14 transparent. And that way our community members are
 15 not confused about how does the discount work at The
 16 Grille compared to at Diamond Peak food? That sort
 17 of thing.
 18 I think that I agree with Trustee
 19 Tulloch's comments about the resolution because
 20 there also isn't per venue clarity as far as what is
 21 the pricing discount for local non-profits? What is
 22 it? What is the markup compared to what we charge
 23 non-residents?
 24 And so when I had submitted my
 25 information, it wasn't really about questions, it

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1 was really to say I think that's what the Board --
 2 would be helpful, not only for the Board, but for
 3 our community members and for our staff at all of
 4 the venues to clearly know, okay, this is how we
 5 price products and we're doing it consistently and
 6 we have discounts that are being applied
 7 consistently and where do we have subsidization.
 8 And so that we can all make a conscious decision,
 9 because we do know we subsidize Mountain Course.
 10 And last year, we realized we subsidized it at a
 11 rate of about 33 percent, which we all, when we
 12 discussed it, were comfortable with because it was
 13 the top of the pyramid.
 14 To have this document by venue being more
 15 clear and more specific and including all aspects of
 16 what each venue has to offer and incorporate, like
 17 the non-profit, what is the markup? Because we
 18 should be consistent at venues with what we charge
 19 the Incliners compared to the Republican Women's
 20 Group, what have you. There just should be
 21 consistency and transparency.
 22 Those were the things that I had suggested
 23 in this document, and the intention was to help the
 24 budgeting process and help the trustees make
 25 decisions as it relates to rates. Because,

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1 otherwise, we're always struggling of where do the
 2 rates come in?
 3 MR. MAGEE: Just for clarity, I did
 4 receive input from multiple individual trustees,
 5 which is very common on an item like this, as well
 6 as a number of staff. And I will say that Ms.
 7 Herron has put a lot of work into this, and I know
 8 that she has really taken this seriously and gone
 9 out and talked to a lot of people and gathered a lot
 10 of opinions on it. This is the recommended action
 11 for tonight.
 12 However, I've heard a lot of feedback from
 13 individual trustees. I would say that,
 14 alternatively, if the Board directed staff to -- if
 15 the full Board directed staff to incorporate some of
 16 the ideas that we heard tonight, we can certainly do
 17 that and bring it back at a later date.
 18 CHAIR SCHMITZ: Any other questions,
 19 comments?
 20 Thank you for all of your efforts on this,
 21 and thank you -- do we want to put it on the long
 22 range calendar for end of May, our next meeting?
 23 TRUSTEE TONKING: I was also hoping, on
 24 the budget workshop, maybe staff could speak a
 25 little to some of the pyramid stuff as they present

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1 With regards to zero-based budgeting, the
 2 major changes, building the budget from ground zero.
 3 In prior years, what was done is the accounts were
 4 actually set at a baseline level. So when a new
 5 fiscal year was opened in the system, it would just
 6 take a prior fiscal year as a baseline, and they
 7 would manage and move numbers from that position
 8 forward.
 9 What we've done for this year is every
 10 single account was zeroed out. From there, then
 11 staff had to go in and -- for every account number,
 12 staff had to enter a budget for specifically,
 13 manually, so there was no baseline to go off of, it
 14 was done with analysis and research for each line.
 15 This year, there's not going to be any budget for
 16 depreciation. Depreciation is a non-cash
 17 expenditure, and these items were actually
 18 previously budgeted.
 19 The methodology of budget reporting, the
 20 training of departments now allows them to have
 21 opportunity to run their budget reports. And so
 22 this is going to, of course, roll forward and allows
 23 the venues to manage their budgets in a more timely
 24 manner, they can actually do it in realtime.
 25 Instead of having to send a request over to finance,

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1 their budget, and that might really help make this
 2 policy clear.
 3 CHAIR SCHMITZ: That would be great.
 4 With that, we'll take a ten-minute break
 5 and be back at five to 8:00. Thank you.
 6 (Recess from 7:42 p.m. to 7:50 p.m.)
 7 CHAIR SCHMITZ: Move on to G 2, now
 8 renumbered G 4.
 9 G 4. Report on Fiscal '24/'25 Budget
 10 CHAIR SCHMITZ: That is the report on the
 11 fiscal '24/'25 budget, page 93 and the supplemental
 12 material that can be found on the website or here at
 13 the table.
 14 MR. CRIPPS: What were going to be
 15 discussing is part of the upcoming fiscal year
 16 '24/'25 budget, some of the processes that were
 17 changed, and, of course, based on the Board's
 18 recommendation, bringing in front of you one of the
 19 departments that we're taking a look at.
 20 So, some of the topics of discussion this
 21 evening are going to be your zero-based budgeting,
 22 training departments on the Enterprise ERP system,
 23 which was formerly known as Munis, the review
 24 process with the budget team, and review of
 25 personnel costs and allocations splits.

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1 they can just really log in, run the report
 2 themselves based on what venue they are deciding to
 3 look at at that time, and really get the numbers
 4 with how their actuals-to-budget are falling.
 5 During this period, one of items that was
 6 required was a justification of the expenditures,
 7 and what this is is the Enterprise system actually
 8 has a separate section, so you can put in a number,
 9 and then from there you put in the details that
 10 support that number. That was a requirement of
 11 this year's budget.
 12 And then one of the other major changes is
 13 they review in consolidation of the accounts.
 14 Currently, the chart of accounts has over 23,000
 15 active accounts. This is a product of the original
 16 implementation team, but an agency the size of
 17 IVGID, we would like to see maybe around a quarter
 18 of that.
 19 Through this budget, there has been
 20 several opportunities, A, to consolidate accounts,
 21 what accounts are being uses? Are they able to be
 22 managed within a higher level? Maybe not
 23 necessarily a roll-up, but a higher-level account?
 24 But then at the same time, are all the accounts
 25 making sense for the venues specifically? Do we

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1 have opportunities to say that certain venues
 2 require certain special accounts? And give those to
 3 them specifically.
 4 It really was a deep dive look into it,
 5 and where there are still several accounts that are
 6 still active, to deactivate them is a really
 7 hands-on type of situation, so that will take some
 8 time.
 9 The Tyler Enterprise ERP, again, formerly
 10 known as Munis, the finance department did receive
 11 specialized training from Tyler Technologies
 12 professionals. The training was actually done
 13 virtually, but what the Tyler Technology
 14 professionals would do is they would actually allow
 15 hands-on testing for staff to go through and
 16 actually get hands-on experience before going live
 17 and putting it into the real system.
 18 We were able to have a professional sit
 19 with us for a full day, going through training, and
 20 then through that training, we were then able to go
 21 out district-wide and train staff. Since there are
 22 at this time 34 employees district-wide that are
 23 trained in budget entry into the Enterprise system,
 24 and the makeup of this is going to be your
 25 department heads and venue managers. Those 34

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1 employees, while we had them, we actually did also
 2 train them in the year-to-date budget reporting.
 3 And, again this is a facet of trying to extend
 4 allowing the managers to operate their venues more
 5 efficiently.
 6 The review process with the budget team,
 7 there was a three-person budget team that was
 8 assembled this year, and they were assigned to all
 9 budget areas. Each individual did have their own
 10 section of the District, however, they were
 11 available district-wide for help so that way we had
 12 coverage every day of the workweek. Whenever the
 13 venues needed help or getting anything coded, we
 14 were there for them.
 15 The review of personnel costs and
 16 allocations splits. The personnel budgets were not
 17 entered at the department level. Human resources
 18 maintains the approved position control. So
 19 finance, collaborating with human resources,
 20 imported the personnel budgets lists based on the
 21 position control list. During this time, an
 22 analysis of district-wide allocations splits was
 23 done, and while it is an ongoing study, we were able
 24 to identify certain positions that were not
 25 allocated that really should have been. So this was

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1 an opportunity to really dial in what were the
 2 personnel costs laid and make sure that they were
 3 appropriate for the person in the position.
 4 And this also is a precursor to being able
 5 to handle it systematically within the Enterprise
 6 ERP system. It will actually have two separate
 7 modules that will begin to communicate with each
 8 other, that way, systematically, the system will be
 9 able to handle both sides of the personnel budget on
 10 its own based off of position control, and then it
 11 will also speak and integrate with the budget
 12 control system in the upcoming fiscal years.
 13 Capital versus expense, finance is working
 14 with each department to support greater budget
 15 accuracy with projects to be capitalized versus
 16 projects that are to be expensed. I have some
 17 examples of this later on.
 18 Per the Board's request, I did want to
 19 bring up a department for review, and so tonight I'm
 20 going to be speaking on the utilities fund budget.
 21 The utilities fund budget was budgeted in accordance
 22 with the 2023 rate fee study, showing the '24/'25
 23 proposed rates. And so in this fee study, it did
 24 have levels of rates for each fiscal year, and so of
 25 course, accordingly, we budgeted for the upcoming

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1 '24/'25 proposal.
 2 The personnel costs are in accordance with
 3 the contractual COLA requirements. The total
 4 utilities expenditures currently are sitting at 36.9
 5 million, with the total utilities revenue at 35.7
 6 million, which fund balance would be utilized to
 7 cover the rest to making sure we have a balanced
 8 budget.
 9 A highlight I wanted to make of that is
 10 that 19 million of that capital improvement budget
 11 that you'll see is for the effluent pipeline
 12 specifically.
 13 So, specifically in salaries and benefits
 14 for fiscal year '23/'24, the budget was 5.7. For
 15 the upcoming recommended fiscal year '24/'25 budget,
 16 it's at 6.5 million. I did want to highlight what
 17 some of these budget changes are, what's creating
 18 some of these budgetary changes. In that, you have
 19 the contractual COLA increase, you have a couple
 20 proposed additional positions, and then in
 21 this year, we're going to be making sure that the
 22 position for the director of public works is fully
 23 funded; it's currently running under an interim
 24 position, and what we need to do is make sure that
 25 the position is fully funded. That way, if it is

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1 filled, we have the available resources for it.

2 Services and supplies, for fiscal year

3 '23/'24 budget was at 3.8 million, where fiscal year

4 '24 recommended budget is at 5.8 million. Some

5 major changes I wanted to identify in this, you'll

6 see that there's a \$2 million swing primarily due to

7 the accounting for capital expense budget aligned

8 with the appropriate account now. And so to --

9 again moving back to slide 7, some of the examples

10 of this that I wanted to give is now in our capital

11 expense budgets, we have the carpet replacement for

12 the Public Works building, we have manhole cover

13 replacements, as well as some pipeline repairs.

14 So, the capital budget itself, fiscal year

15 '23/'24 was at 63.7 million, where at fiscal year

16 '24/'25, recommended budget is at 21.1 million. So

17 some major changes to this is the budget was

18 actually aligned with the level of projects to be

19 completed within the fiscal year.

20 In the fiscal year 2024, that included the

21 budget for the full pipeline project. That's why

22 you see that number is such a big difference between

23 the numbers, wherein in fiscal year '25, it's going

24 to include the budget for the sections to be

25 completed within the fiscal year.

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1 capital improvements and debt service. What we're

2 providing there is a snapshot of previous budgets,

3 your fiscal year '22/'23, the budget to actual, your

4 '23/'24 budget to estimated actual, and then the

5 upcoming recommended '24/'25 budget.

6 So with that, I would like to take the

7 opportunity to give the Board a chance to ask any

8 question that they may have.

9 CHAIR SCHMITZ: Questions for Mr. Cripps?

10 TRUSTEE TULLOCH: A few questions as you

11 go through it. Having been through zero-based

12 budgeting on several occasions, the difficulty with

13 it, I mean, I've never been through a zero-based

14 budgeting process where it ends up with a huge

15 increase in the budget, a huge increase in staffing.

16 I've never seen that actually happen.

17 How have we ended up with the situation

18 that we've increased staffing across the District by

19 approximately 20 FTEs, according to tentative

20 budget?

21 You've heard various comments in public

22 comment about what has happened in the tentative

23 budget and what's in there. And just to stress for

24 the community, the Board had no involvement in the

25 tentative budget in terms of that. I share a lot of

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1 Some trends that I wanted to show is going

2 to be the utilities fund, and this is going to be

3 excluding the CIP. What we're demonstrating here is

4 operational expenses. We have included in here, I

5 have a few of them highlighted, where I have

6 personnel costs, you have your central services. I

7 have some utilities costs, as well as the operating

8 revenues.

9 Then after that, we show the capital

10 improvement budgets, and this is where you're going

11 to see some real big spikes in the activity that the

12 fund actually has. Of course, the effluent pipeline

13 being one of the primary drivers of this, you're

14 going to see that the money going out of the fund is

15 obviously climbing pretty drastically, while at the

16 same time with other resources through the SRF loan

17 and some available grants that we heard about this

18 evening, we are receiving funding for these. It's

19 one of the items that the department, specifically

20 Public Works and finance, are keeping tabs on. Any

21 opportunity we have to provide more funding, we're

22 going to take that chance whenever we can.

23 So the layout of the budget itself, up

24 top, what we have is the sources of the revenues,

25 and below that, we get into the expenditures, the

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1 the concerns expressed there by the community. Just

2 to put my cards full on the table there.

3 What are we suddenly doing different in

4 utilities that requires two extra personnel?

5 MR. CRIPPS: The position requests, what

6 they go through is there is a review process to it,

7 and then they do come up to the Board for

8 consideration. So it is a consideration to the

9 Board, and there is list of proposed positions, if

10 they're a new position, to whether they are going to

11 be included in the upcoming budget or not.

12 TRUSTEE TULLOCH: It does come to the

13 Board.

14 MR. CRIPPS: That's correct.

15 TRUSTEE TULLOCH: That's all I wanted to

16 clarify.

17 This is always the danger with zero-based

18 budgeting, it just becomes a wish list, and people

19 stick in everything they can think of. If they

20 weren't doing that, they wouldn't be doing it

21 properly in part of the process. But also normally

22 in the process, a lot of these things get weeded

23 out, all the nice-to-haves get weeded out and make

24 sure we're there.

25 In terms of allocation, you said you have

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1 changed the methodology for cost allocation. So, if
 2 we're allocating costs that were somewhere else, if
 3 we're moving, say, a million bucks in salaries to
 4 utilities that were allocated wrongly before, I'm
 5 assuming that million bucks comes out of some other
 6 budget? It shouldn't just be additional?
 7 MR. CRIPPS: It's not additional; it is a
 8 movement of it.
 9 TRUSTEE TULLOCH: Okay. So all these
 10 positions where we showed movements and cost
 11 allocation, we'll be able to identify the
 12 corresponding decrease somewhere else?
 13 MR. CRIPPS: Correct.
 14 TRUSTEE TULLOCH: In terms of the supplies
 15 and services, a huge increase there, perhaps I
 16 didn't quite understand your explanation. Perhaps
 17 you could help clarify. Excuse my naiveté if I
 18 don't quite understand it. Perhaps you could
 19 explain why it's jumped up so much in supplies and
 20 services.
 21 MR. CRIPPS: Yes. It's a point I tried to
 22 highlight a couple times in this. What it's a
 23 component of is properly budgeting for where some
 24 capital expenses are. There's a couple of capital
 25 expenditure lines that we have within a chart of

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1 theoretically.
 2 MR. CRIPPS: I'm sorry. Yes.
 3 TRUSTEE TULLOCH: If we moved a million
 4 that was previously going to be capital to OpEx --
 5 MR. CRIPPS: I mean conceptually, yes.
 6 TRUSTEE TULLOCH: Well, not conceptually.
 7 I mean, in reality --
 8 MR. CRIPPS: Yeah.
 9 TRUSTEE TULLOCH: -- because if I take
 10 a million bucks out of this pocket to put in that
 11 pocket, I've got a million bucks less in this
 12 pocket; is that not correct?
 13 MR. CRIPPS: Yes.
 14 TRUSTEE TULLOCH: It's not theory, it's
 15 reality.
 16 MR. CRIPPS: I'm just focused on the
 17 budget, so --
 18 TRUSTEE TULLOCH: Yeah. Okay.
 19 In terms of that, most of that should come
 20 to net zero? If you just move costs from one point
 21 to another, it should come to net zero overall, in
 22 fact?
 23 MR. CRIPPS: Of the capital, you mean?
 24 TRUSTEE TULLOCH: Of the overall budget,
 25 if you add both together.

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1 accounts. One of them is to help us easily identify
 2 what capital improvements that we're looking to
 3 capitalize are. That has been a piece of contention
 4 within the prior budgets, and what we've done
 5 this year is finance has helped each department more
 6 clearly identify where the budget should go.
 7 Some of the examples that I wanted to give
 8 of that, obviously, it's only not the three that
 9 make up the 2 million, but -- so manhole covers is a
 10 part of that. That are now just in a capital
 11 expense line.
 12 TRUSTEE TULLOCH: If we've moved some of
 13 these costs from capital to expense, which you know
 14 I'm a big supporter of, make sure that we do that
 15 properly, we should see a commensurate decrease in
 16 the CIP requirement as well?
 17 MR. CRIPPS: You would. But with the
 18 recommendations that are also coming forward are in
 19 that rate study plan. There was a few items that
 20 were identified, and so with the capital improvement
 21 plan that comes forward, the projects are identified
 22 individually so that you would see that.
 23 But, yes, what you're talking about,
 24 theoretically, is correct.
 25 TRUSTEE TULLOCH: Well, it shouldn't be

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1 MR. CRIPPS: Um-hum. Yes.
 2 TRUSTEE TULLOCH: Okay. So that's good.
 3 One other question. In terms of if we get
 4 additional funding for the pipeline, let's say we
 5 get another 5 million in funding for the pipeline,
 6 I'm assuming we will then pull 5 million back out of
 7 the budget?
 8 MR. CRIPPS: If we get another 5 million
 9 for -- are you talking about for revenues?
 10 TRUSTEE TULLOCH: No. I'm talking about
 11 for the effluent pipeline, if we get a grant for
 12 5 million, I'm assuming we'll just automatically
 13 pull 5 million back out of the budget.
 14 MR. CRIPPS: What we would do is we would
 15 actually come back to the Board and ask for the
 16 additional appropriations to receive that money.
 17 And then what we will see is we won't increase the
 18 expenditures on that as well, so that's when you'll
 19 see it hit the bottom line.
 20 TRUSTEE TULLOCH: Yes. You wouldn't be
 21 asking for additional appropriations; you'd be
 22 giving us money back?
 23 MR. CRIPPS: Yes.
 24 TRUSTEE TULLOCH: I wanted to make that is
 25 clear. We've seen this in the past, we've collected

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1 money for capital projects, and then it's gone
2 elsewhere. I think the pipeline is a classic
3 example of where we collected 20 million and
4 suddenly we've only got 8 million left or something
5 at the moment without having spent a penny on the
6 pipeline.
7 I just wanted to make sure of that.
8 MR. CRIPPS: Yep.
9 CHAIR SCHMITZ: Any other questions?
10 TRUSTEE DENT: When it comes to -- you had
11 one of the slides in there saying we were going to
12 follow the current rate study and rates that were
13 projected for '24, did we hit all of our milestones
14 when it came to capital projects that we were
15 planning to do in '23 that would keep the rates the
16 same in '24, or are we just staying -- following the
17 current plan, knowing that we're going to be ahead
18 of schedule when it comes to increases rates?
19 MR. CRIPPS: I would need Public Works
20 with me to get a little bit more of those details,
21 however, what the -- for the proposed upcoming
22 budget, what was directed to the departments is
23 making sure that we budget for what we think can be
24 completed within the year.
25 So, yes, we did have the plan, and that's

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1 should have been in operations. Really, Trustee
2 Tulloch, thank you for all your questions.
3 My final question on this, and something
4 that the Board has been concerned about for a couple
5 of years as it relates to our policy and the
6 reserves, we are not meeting or own Board policy.
7 Last year's board, we acknowledged that when we
8 approved the budget. The board the year prior to
9 that, that board acknowledged that.
10 Knowing we have a problem, are you going
11 to be bringing back a proposal in a couple of weeks
12 that helps us put a plan in place to correct this
13 with a few options so the Board can weigh in and
14 give you direction?
15 MR. CRIPPS: Yes. And so to that point,
16 there is actually a couple -- working with the
17 departments directly, it's become -- that is one of
18 the items that I would like to identify, just even
19 on my own working in the finance department, with
20 meeting policy requirements, not just at the State
21 level, but, of course, Board policy limits.
22 With that, there's a couple of things that
23 we do is ways to identify, using the department's
24 inside knowledge of how their operations are being
25 handled, what resources they have and don't have,

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1 what was being followed as closely as possible, but
2 if there's still projects that were pending from the
3 '23/'24 budget, we need to take those as priority.
4 TRUSTEE DENT: Understood.
5 I guess, last year when we went through
6 this process, we fell so far behind, we overbudgeted
7 because we didn't move any of those projects
8 forward -- right? -- but we continued to increase
9 rates.
10 So, my understanding would be we would be
11 ahead of the process when it comes to that if we're
12 just following the current plan?
13 MR. CRIPPS: Yeah, I understand completely
14 what you're asking. I would ask that the Public
15 Works director help with some more of the details.
16 TRUSTEE DENT: Perhaps we could do that in
17 a couples weeks when you guys come back.
18 MR. CRIPPS: Yes.
19 TRUSTEE DENT: Next question, the general
20 fund borrowed -- or excuse me -- the utility fund
21 borrow \$500,000 from the general fund, is that what
22 we heard earlier today? Oh, internal services.
23 Never mind.
24 Moving on. \$2 million, thank you for
25 correcting what was previously put into capital and

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1 what opportunities they have for resources, we try
2 to take all those into consideration.
3 Speaking of Public Works tonight, and we
4 also did hear maybe there's some possible
5 opportunities for more grant funding, which would be
6 fantastic, because then that can come back to us,
7 and of course what we eluded to earlier, the money
8 we have right now goes back in our pocket. And so
9 when the opportunities arise, we're going to jump on
10 them. It's about planning accordingly, not that the
11 grants are always going to exist.
12 I know that the '23 rate study, of course,
13 does try to forecast when meeting fund balance would
14 happen, and that's part of what we're trying to make
15 sure we get to, but we also have to make sure we
16 monitor the current expenses and revenues that we're
17 bringing in. Those are based of forecast, and we're
18 trying to monitor those now as closely as possible.
19 TRUSTEE DENT: I would really like to see
20 this board approve a plan or give you enough
21 information so in two weeks, we have a plan to
22 correct this wrong that's been going for too long.
23 TRUSTEE TONKING: I agree with a lot of
24 Trustee Dent's points, since he hit on what most of
25 what I was going to say, actually.

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1 I know that you said that the tentative
 2 budget you submitted is going to be very different,
 3 but there is a lot of imbalance occurring, a lot of
 4 use of fund balance, which is a big concern of mine,
 5 in places that we didn't have fund balance like
 6 utilities, general fund. That's super concerning.
 7 And I know what when you spoke here in March, you
 8 told me that you were going to try to curb
 9 expenditures and that we were going to have a plan
 10 to get general fund, but that preliminary budget
 11 isn't showing that to me.
 12 So I'm hoping when we meet in two weeks,
 13 we have really good plans for the utility fund, how
 14 we're going to be in compliance with policy, and for
 15 the general fund, how we will be compliant on both
 16 state policy and our policy, which I think is going
 17 to be much harder. That's one ask.
 18 My other ask is we're planning on also
 19 having department heads here to talk about some of
 20 this as well as HR when you're doing this
 21 presentation for our budget workshop on the 20th?
 22 MR. CRIPPS: Yes.
 23 TRUSTEE TONKING: Because, yeah, I'd love
 24 to hear some of the rationale for some of these
 25 positions. I would hate for -- to Trustee Tulloch's

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1 point -- us to be like, you don't need that, and
 2 find out that we really needed that. I just want to
 3 make sure that that doesn't happen.
 4 Those are my requests for the next
 5 upcoming meeting.
 6 TRUSTEE TULLOCH: Just in terms of the
 7 zero-based budgeting process, how much did you cut
 8 out, how much did we save, or did we find there was
 9 no savings, but just ever-added costs to the
 10 department?
 11 MR. CRIPPS: As a general sense, I don't
 12 know that it was -- so it didn't become -- I mean,
 13 obviously working with zero-based budgeting, which I
 14 have for a couple of years, the free-for-all
 15 mentality is what everyone wishes for, but it's not
 16 the true case of what we try to go for. That's why
 17 finance maintained oversight of this, as well as the
 18 department heads not just giving the venue managers
 19 the free for all on that.
 20 There were opportunities where there are
 21 decreases. Other lines that we didn't have an
 22 opportunity for decreases, for example, was
 23 utilities. Those costs are, in essence, out of our
 24 control because they are rate based, just based off
 25 of usage, so there are some differences like there.

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1 So, there are some opportunities to have
 2 savings and some where we didn't have it.
 3 TRUSTEE TULLOCH: I understand the
 4 process, but I'll repeat the question: Where did we
 5 find savings? I don't see any. When I look at the
 6 tentative budget, I don't see any there.
 7 Having been through zero-based budgeting,
 8 both submitting it and reviewing them, it's -- when
 9 I'm submitting it, most managers will tell you, I'm
 10 sure Mr. Homan with his extensive financial
 11 experience will tell that he's always been able to
 12 hide some funds there. He's shaking his head yeah.
 13 Every manager does. I think the secret is actually
 14 being able to feather these out.
 15 I don't see much evidence of that
 16 happening, and that's my concern.
 17 MR. CRIPPS: Okay. And I do look forward
 18 to pointing that out, then, at our next meeting.
 19 CHAIR SCHMITZ: My question is if you look
 20 at -- well, you have that screen up. If you look at
 21 the column that is the '23/'24 budget for rates, 16
 22 million, and it appears that we're going to be
 23 coming in a million dollars short of that. And then
 24 for '24/'25, your budgeting another million higher.
 25 I'm concerned that these revenue budgets are being

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1 overly optimistic and it's potentially putting us
 2 into a negative situation when it comes to covering
 3 our expenses. I'm concerned about that.
 4 And I'm concerned about do we actually
 5 need to evaluate our proposed rate increase because,
 6 as you're showing those increases in personnel costs
 7 and these increases in utilities, was that figured
 8 into our rate study? So some of it is -- I'm not
 9 sure what were some of the assumptions with the rate
 10 study. I think before we determine rate increases,
 11 we need to evaluate how are our assumptions maybe
 12 were right or wrong. If we were assuming expenses
 13 would hold steady and they're going up more than we
 14 expect, then we have to adjust the rate increase. I
 15 think that's something I'm concerned about.
 16 Also in '22/'23, not only did the general
 17 fund provide a million dollars to utility fund to
 18 assist with supporting the fund balance in the
 19 utility fund, in addition to that, the utility fund
 20 was given a central services cost allocation
 21 holiday. So if you look at your chart, you'll see
 22 in '22/'23, the central services cost allocation
 23 went to zero. We've done some things and now
 24 suddenly we're going to be adding that central
 25 services cost allocation back in, and our expenses

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1 seem to be going up at a rate faster than our
 2 revenues.
 3 On your diagram, I think it would be
 4 helpful for all us if, on this graph, you added a
 5 line that showed our actual fund balance and what's
 6 happening with it, because what we're showing here
 7 is just either what we're adding to it or taking
 8 from it, but we need to know what is it. I think
 9 would be helpful and instructive for all of us to
 10 see where that is, and then how does it comply with
 11 our policy.
 12 Those are a couple of my suggestions and
 13 comments. I'm concerned about how that is looking,
 14 where suddenly expenses are going on up and revenues
 15 are going up, but not at the same rate as the
 16 expenses. What is the game plan?
 17 I appreciate all of the work here, but I
 18 do think that when we come back and staff comes back
 19 with their rate recommendations for utilities, they
 20 need to evaluate the assumptions that went into that
 21 rate study and whether those assumptions are valid
 22 or not, because we're getting into a squeeze here.
 23 Thank you for the presentation, but those
 24 are my concerns and suggestions.
 25 TRUSTEE TULLOCH: I think it's -- it comes

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1 back to what I mentioned earlier where we're showing
 2 an increase in staffing levels. The rate study
 3 never assumed adding staff unless we're actually
 4 adding staff to reduce costs somewhere else, why we
 5 are just adding staff. It sounds that only two FTEs
 6 in a department with only 40, that's a five percent
 7 increase, it's quite significant.
 8 I think also the way you showed the
 9 increases over five years, I appreciate your work,
 10 but, really, I think we need to start showing the
 11 increases over the last two or three years which
 12 provides a totally different picture. Using the
 13 five-year period with two or three years, pretty
 14 flat, it kind of just distorts it.
 15 I think the concern, as Chair Schmitz
 16 said, is the sudden rise. I look at the redline
 17 there, and it's scary.
 18 CHAIR SCHMITZ: Any other comments?
 19 This was a very informative presentation.
 20 I like the graphs because it says a lot without us
 21 having to dive into spreadsheets. Thank you for
 22 your work.
 23 If there's other comments or questions, we
 24 will close this agenda item. Moving on to general
 25 business -- it's G 5, but it was formerly G 6.

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1 G 5. Golf Rate Pass Structure
 2 CHAIR SCHMITZ: Which is to review,
 3 discuss, and approve golf rate pass structure for
 4 the 2024 season, on pages 268 through 281 of the
 5 board packet. That presentation will be led by
 6 Mr. Sands.
 7 While he is not here, I want to ask the
 8 Board if after this agenda item, the Board would be
 9 acceptable to move the item 10, which is the
 10 donation for the veterans, move that to be the next
 11 agenda item? It was formerly G 8.
 12 MR. SANDS: This is going through our
 13 staff recommendations, 2024 golf Play Pass.
 14 As we go through, starting off, as we know
 15 there is a large support from the community for
 16 these Play Passes, as we've seen today. As a staff
 17 recommendation, we wanted to make sure all the
 18 information on our side was presented, especially a
 19 pros and cons.
 20 A couple key points for us is Play Passes
 21 create a consistent player base that allows us to
 22 have a more effective budget execution throughout
 23 the season. Season-long Play Passes are an upfront
 24 revenue stream, and then continuous throughout the
 25 season, whether it's rounds, merchandise, driving

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1 range, food and beverage activity.
 2 If I could touch on a couple of cons that
 3 could potentially happen through this, it creates an
 4 impact of tee time offerings throughout the days but
 5 allowing a lower price point during peak season.
 6 And also, it would create difficulty tracking
 7 cost-per-round expenses throughout the season.
 8 In the next slide, this is the recommended
 9 staff recommendation for 2024. We sat down and
 10 tried to come up with a better percentage base
 11 average for the recommendation. Obviously as
 12 stated, Picture Pass rate at the peak season is
 13 \$120, basing it from there and historical trend that
 14 we've seen approved from the board throughout the
 15 past three years, we feel we're pretty confident in
 16 our recommendation that tries to find a good balance
 17 between the offering and then also as we look at the
 18 expense that it incurs, how we operate, hours of
 19 operation, labor, as we talked about in a previous
 20 meeting as well.
 21 This screen then states exactly what we're
 22 talking about, our Play Pass upfront income,
 23 essentially last year, calculated \$586,000. Again,
 24 it kind of goes back to allowing us to then have a
 25 good plan for the rest of year just with that

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1 upfront revenue stream.

2 This screen is now showing what has

3 historically been sold. Again, this is a

4 combination of Champ, Mountain, and all the passes

5 together. Last year, obviously, 559 passes, that is

6 a good portion of our golfing community here in the

7 District.

8 Next screen will just demonstrate our play

9 mix from resident Play Pass, guest, and

10 non-resident. We did have, in 2023, residents

11 played 8,988 rounds at the Championship Course.

12 Play Passes were 6,448, which was down from the

13 previous year. We had 8,253 Play Pass rounds, as

14 opposed to 6,752 resident rounds. So a little bit

15 of a swing there. I think, again, why we did have a

16 lot of good input from staff and also the community

17 members.

18 As I've come on board as part of the team,

19 we are looking at it from all levels, exactly what

20 we've talked about in the previous meeting. And

21 then in our internal staff meetings, we really are

22 trying to find a way to climb out of the fiscal hole

23 at the golf operations. We wanted to represent

24 exactly what was going on, especially when it comes

25 to how we look at the value of Play Passes, and then

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1 also how it affects or expenses and revenue year

2 after year. I definitely feel like we, as a team,

3 coming and building that team, we want to make sure

4 we're doing what's right for the District as a

5 whole.

6 Moving on to the Mountain Course, I

7 appreciate the comments about the type of course it

8 presents as a 18-hole, par 58. It's available to a

9 wide variety of golfers from the newest of new to

10 the folks that just want to go out, have a quick

11 little round, enjoy the views. We definitely --

12 General Manager Magee and I got to tour the

13 property, and it's looking great. I can't wait to

14 get out there myself. It's an amazing property.

15 We are doing that percentage base price

16 off of the peak rate of \$60 for a Picture Pass

17 holder.

18 Once again, now just presenting the play

19 mix at the Mountain. Last year, 2023, residents, we

20 had 4,142 rounds. Play Passes, we had 6,692.

21 The year prior, residents were 4,128, and Play

22 Passes 6,794. Pretty stable when it comes to the

23 resident play as a breakdown, roughly 40 percent or

24 a little higher in the Play Pass, and 28/25 percent

25 in the resident play. Which I hope to improve upon

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1 that by doing some other benefits up there to find

2 maybe the average golfer as a resident that maybe

3 played once or twice, and how do we convert them to

4 playing five or six times a year.

5 Would like to reiterate the community

6 benefit of the Mountain Course. Obviously, it's an

7 executive-style course that allows for any age to

8 learn, play, and a proper price point that allows

9 the most casual person to come out and have some

10 fun.

11 We did attach last year's approved rates

12 for Play Passes for 2023. As we've gone throughout

13 this process, the staff has definitely tried to

14 condense what we're offering, target some key areas

15 that we want to improve. And as we move through

16 this season, I also believe we can do a better job

17 by instituting internal policies and practices that

18 will definitely help us track what we're trying to

19 find to improve, make better, if not, pivot and

20 change and go from there.

21 Finishing up this presentation, it is a

22 recommendation to the Board, that is starting on

23 page 269, for Play Pass recommended rates for 2024,

24 we do have a second bullet point that goes back to

25 the previous slide about the 2023 approved passes,

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1 and I'll leave that there up for discussion.

2 Thank you very much.

3 CHAIR SCHMITZ: Thank you. Thank you for

4 the presentation, and thank you for drinking from

5 the firehouse since you've joined the District.

6 It's been a lot to absorb, and you've done a great

7 job of pulling things together.

8 What questions do we have for Mr. Sands

9 from the Board? Any questions?

10 TRUSTEE TULLOCH: I like your

11 recommendation. I think I agree with your thoughts

12 on the Mountain Course, I think that makes sense.

13 A couple of clarifications on the \$3,600

14 pass at the Champ Course, it says "both courses,"

15 does that mean that it's 50 rounds in aggregate

16 across the two courses?

17 MR. SANDS: That is correct.

18 TRUSTEE TULLOCH: Okay. And on the

19 College Play Pass and the Junior Play Pass, I'm

20 assuming the College Play Pass is walking as well?

21 MR. SANDS: It is been stated -- correct.

22 TRUSTEE TULLOCH: But they are both on

23 standby arrangement?

24 MR. SANDS: Correct.

25 TRUSTEE TULLOCH: Now, we've heard a lot

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1 in public comment about increasing the utilization
2 of the course. I'm sure we could get 100 percent
3 utilization if we give everyone free golf, but it
4 wouldn't actually cover the fiscal hole, would it?
5 I think it's obviously a fine balance. Just
6 increasing the utilization by rounds that are
7 basically non-additional revenue producing doesn't
8 really help your situation; is that correct?
9 MR. SANDS: Would you mind rephrasing that
10 for me?
11 TRUSTEE TULLOCH: If somebody with an
12 All-You-Can-Play Pass plays 100 rounds as opposed to
13 50, the incremental revenue is virtually zero since
14 we're looking at just the golf costs here, not the
15 additional costs, not the food and beverage
16 contribution, which you weren't here last year, but
17 last year we had about 50 members of golf clubs
18 demanding that we include food and beverage revenues
19 to offset the cost of golf. I haven't seen that
20 this year, it may be something to do with losses in
21 food and beverage.
22 But assuming this is just looking at the
23 golf revenues and the golf costs, increasing
24 utilization just with additional people playing more
25 rounds without any additional revenue doesn't really

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1 MR. SANDS: I believe that to be correct.
2 But also why, during the staff recommendation, we're
3 looking for guidance from the Board of Trustees.
4 TRUSTEE TULLOCH: Staff has made their
5 recommendation. At the end of the day, you
6 basically rise or fall based on meeting your revenue
7 targets in terms of that. I feel obliged to meet
8 your recommendations.
9 One other question -- I'm getting dirty
10 looks for my colleagues -- it's come up, in terms
11 of -- I liked the idea of you blocking out some
12 prime tee times at weekends, can you give us some
13 indication of what times you're blocking out and how
14 many tee times you're actually blocking out there?
15 MR. SANDS: I don't want to misspeak on
16 the amount of tee times, but we're blocking off
17 Saturday and Sundays, peak morning, and
18 approximately, I believe, we've done six to eight
19 tee times each morning.
20 I would want to make sure of that, and I
21 could pull it up on my tee sheet, but Saturday and
22 Sundays on those peak times, trying to target the
23 non-resident, \$255 rate.
24 TRUSTEE TULLOCH: That is just basically
25 blocking out an hour?

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1 help the fiscal hole, does it?
2 MR. SANDS: I would say there's two sides
3 to that coin, and especially when it comes to just
4 as a green fee price from an avid golfer maximizing
5 their Play Pass, we as a staff also have to put in
6 some internal policies to help track that to
7 understand how it is impacting us as a total. And
8 then also find areas we can target, maybe, within
9 those structures and in those pass offerings to help
10 offset some of that. That is a main goal of ours
11 across the entire golf operation.
12 TRUSTEE TULLOCH: Yes. Good answer. But
13 that would be -- retrospective, that would probably
14 apply, primarily, to next season if we did -- if we
15 went to an All-You-Can-Play Pass here, that would --
16 basically you would find that data over this season
17 to hopefully adjust next year's.
18 Just supposing, you know, let's conjecture
19 has been asked for by so many golfers, if we could
20 add an All-You-Can-Play Pass, we would play a lot
21 more rounds, but basically the net revenue impact of
22 that, I suspect -- and I think even Mr. Simon's
23 model would show the same thing -- the net impact
24 would be relatively small in terms of contribution;
25 is that correct?

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1 MR. SANDS: Yes, sir.
2 TRUSTEE NOBLE: On page 269 of 350 of the
3 board packet, the seasonal p.m. passes, is that
4 starting at 2:00 p.m. or 12:00 p.m.
5 MR. SANDS: That is going with the
6 approved of last year's limited of a switch from
7 12:00 to 2:00 for the weekends, I believe. Yes, so
8 that is a 12:00 p.m. on the shoulders seasons, and
9 then 2:00 p.m. during the high seasons.
10 TRUSTEE NOBLE: And then for numbers 4 on
11 the Championship Course and 3 and 6 on the Mountain
12 Course, you have in parentheses: Priced and
13 percentage based on from 50-round average.
14 Those three passes, though, are not
15 limited to 50 like the seasonal pass; is that
16 correct?
17 MR. SANDS: Correct. The p.m. pass would
18 be a full-season usage.
19 CHAIR SCHMITZ: Any other questions?
20 TRUSTEE TONKING: I think I'm a little
21 confused on your statement with number 3, saying
22 that it's a seasonal pass of 50, means 50 rounds at
23 both courses, so it would be counterintuitive, since
24 the peak cost you just told me at the Mountain was
25 \$60, it's \$70 a round if you use it at the Mountain.

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1 So, really, it would just be a Champ pass; right?

2 MR. SANDS: It's creating an opportunity

3 for the resident purchaser to make that choice.

4 TRUSTEE TONKING: Okay. So it's not

5 increasing utilization at the Mountain Course

6 because it's not creating an incentive to go there,

7 that's kind of one of my points that I'm making with

8 that statement. I think then -- okay, that's my one

9 question on those.

10 Then, I've submitted suggestions, but the

11 ones I really am curious about is a couple's. And

12 then, actually, I was thinking about seasonal pass

13 and p.m. pass. The problem that you're running into

14 is a lot of those people are underutilized times,

15 and it's a lot of the working people who may not

16 have \$2,800 to spend right away.

17 One suggestion I had to think about,

18 because we need to fill those times a lot of the

19 time, is to add a p.m. 10-pack and a p.m. 20. That

20 would just present more options to start to get

21 people out there.

22 And then to get your percentages right,

23 there's actually a \$10 difference at the Mountain

24 Course for the nine hole. That's my other small

25 item.

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1 And then my other recommendations are sat

2 here for people to consider.

3 TRUSTEE NOBLE: Actually, it would be for

4 Trustee Tonking, but I know you only asked us for

5 questions for Mr. Sands. Trustee Tonking has got an

6 alternative proposal, so I was wondering if I could

7 ask her or you only want questions for Mr. Sands?

8 CHAIR SCHMITZ: For Mr. Sands, because

9 this is staff's recommendation, and so this is the

10 time that we need to understand what staff is

11 recommending.

12 I have a question. Might have misheard

13 and I just want clarification on number 3. I

14 thought I had heard you mention at the Golf

15 Committee meeting that that included unlimited

16 rounds at Mountain, and that's not correct. This is

17 saying you can use that season pass of 50 at either

18 course. It's not saying you have 50 at Champ and 50

19 at Mountain, and it's not saying you have unlimited

20 at Mountain; correct?

21 MR. SANDS: Correct.

22 CHAIR SCHMITZ: Okay. Thank you.

23 And then I think we should just be clear

24 that these are unlimited for the college play and

25 the junior play. It is unlimited, on a standby

119

1 basis; correct?

2 MR. SANDS: Correct.

3 CHAIR SCHMITZ: Thank you. I appreciate

4 that.

5 The other thing that I am concerned about,

6 and you don't have the graph in this presentation

7 but you had the graph in your prior presentation, is

8 that last fiscal year is the first time golf

9 operations squeaked with revenue being greater than

10 expenses by roughly \$200,000, which that was our

11 goal last year was to just have it break even, in a

12 couple-million-dollar budget to be \$200,000 on the

13 plus side.

14 But what I'm recalling from your

15 presentation is that the budget for revenue was

16 going down, and the budget for expenses was going

17 up. I don't want us to get into a situation that we

18 worked very, very hard to get ourselves out of,

19 which was the goal of having golf operations break

20 even. So with this, all of this analysis that you

21 have done, has that changed where you project that

22 graph to be? Because if we're talking about

23 discounted rates and what have you, and your revenue

24 is going down and your expenses are going up,

25 suddenly we're in the problem again.

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1 So, where are we with that graph that you

2 showed us last time? Because these numbers here is

3 total, that included food and beverage, and we know

4 we've lost a lot on food and beverage. I just want

5 to focus golf operations.

6 I'd like your answer to that.

7 MR. SANDS: We, as staff, definitely --

8 especially a lot of new staff and existing staff

9 that are in higher positions, we have made a

10 promotion within the golf department, we are

11 focusing on the overall operation on exactly where

12 we might be overspending, underspending, and would

13 feel the need to come back at a later date,

14 unfortunately, because getting into the season and

15 then actually putting the practices that we want to

16 put in place for a daily, weekly, monthly operation

17 will help us really try to navigate the season and

18 make changes, potentially on the fly, to try to make

19 sure we're going back into that right direction.

20 I think as the recommended Play Pass for

21 tonight, we feel really comfortable as a staff where

22 we're at with it, but we will be presenting General

23 Manager Magee status updates on a regular basis once

24 we get going, and then we can come back to the

25 trustee level in a first quarter report for the next

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1 fiscal year. It might not be the best timeline, but
 2 I feel as a staff member and having different
 3 departmental meetings with other staff members, we
 4 feel the need to have that opportunity and hope we
 5 can get it from a trustee level.
 6 CHAIR SCHMITZ: Thank you for that.
 7 TRUSTEE TONKING: Building off of Chair
 8 Schmitz' question. When you ran the analysis on
 9 this, you feel like we are in the green? With
 10 utilization and the play mix, we end up in the
 11 green? I guess that's my question, your budgeting
 12 analysis on this.
 13 MR. SANDS: For the golf operation, yes.
 14 TRUSTEE NOBLE: Looking at your seasonal
 15 p.m. passes, \$2,800, and last year it was 2158, so
 16 approximately a 29, 30 percent increase. I know
 17 it's priced based on a percentage of -- from
 18 50-round average. Do you think that a 30-percent
 19 increase in that seasonal p.m. pass will get the
 20 same number of people purchasing that, or is that
 21 going to have chilling affect on those people at a
 22 time, my misunderstanding is, it's the afternoon
 23 slots that are the most open and trying to fill
 24 those?
 25 I'm wondering if that is

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1 counterproductive.
 2 MR. SANDS: I can speak to a historical
 3 trend and average that we are projecting that will
 4 approximately have 25 of those passes sold. It
 5 would be tough for me to answer further.
 6 TRUSTEE TONKING: How many did you sell
 7 last year? Last year was a decrease too from the
 8 prior year because the price increased so much for
 9 them as well. And then I think it was higher in
 10 2022.
 11 MR. SANDS: Correct. We saw a downward
 12 trend over the past two years. And I believe,
 13 approximately, was in the higher 30s last year, then
 14 if not closer to 50 the previous.
 15 TRUSTEE TONKING: Wouldn't you want those
 16 people to buy passes to utilize the golf course?
 17 MR. SANDS: Our goal for utilization would
 18 be at least in the mid 25,000 if not 26,000 rounds.
 19 We would love to be at that point.
 20 Again, staff recommendation is out there
 21 for everybody.
 22 CHAIR SCHMITZ: Thank you. And to remind
 23 us all this was the first time that we had revenues
 24 slightly higher than expenses at the golf course.
 25 TRUSTEE DENT: I just want to thank you

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1 for putting together your proposal. I don't want
 2 to -- if I change your projections and tell you what
 3 the rates should be and where I think they should
 4 go, then it puts me in your shoes running the venue,
 5 and I think it's important for you to come, you to
 6 analyze the situation, and you to bring us you
 7 recommendations.
 8 And depending how this works out,
 9 next year if things are looking worse, well, then
 10 you're going to have to adjust, and things may be
 11 changing based on the proposals or the rates or
 12 whatever it may be, but I want you to be able to own
 13 the venue, and I don't want to disrupt that by
 14 telling you what I think each of these passes should
 15 be.
 16 I will support your recommendation.
 17 TRUSTEE NOBLE: On the Junior Play Pass,
 18 you have age 17 and under. Are you aware that a lot
 19 of the kids on the high school team are 18? Is it
 20 your intention to exclude high school seniors from
 21 the Junior Play Pass with that age cutoff?
 22 MR. SANDS: I think as a staff
 23 recommendation and when you look at the legality
 24 difference from age 17 to 18 is the basis for that
 25 recommendation. I was unaware of certain ages of

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1 the kids, obviously, two months into it. I didn't
 2 collect that data unfortunately.
 3 TRUSTEE NOBLE: Would you be willing to
 4 change that to 18 knowing that information now, or
 5 would you like to just keep at 17?
 6 MR. SANDS: I'd like to stick with this
 7 recommendation, but also rely on the Board of
 8 Trustees for guidance.
 9 TRUSTEE TULLOCH: Just last point. I
 10 understand your dilemma there, Mr. Sands, I think
 11 that's quite correct. I think to Trustee Noble's
 12 point, if this is a big issue, there's no reason you
 13 can't come back to the Board with it.
 14 I'm assuming if they don't qualify -- if
 15 they're 18, don't qualify for College Play Pass?
 16 MR. SANDS: Correct. With -- we have --
 17 there's a couple of stipulations with that College
 18 Play Pass, but, yes, that is available for the next
 19 level. Correct.
 20 TRUSTEE TULLOCH: Just following up on
 21 that, since the College Play Pass is open to any
 22 eligible college person regardless of age, I'm
 23 assuming there is some checks against it as well,
 24 that they are actually registered students and
 25 things?

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1 MR. SANDS: Correct. The current policy
 2 has been up to age 26, currently enrolled in
 3 college, standby only.
 4 TRUSTEE TONKING: So then the 18 year olds
 5 who aren't currently enrolled in college, because
 6 they are still graduating from high school and don't
 7 do enrollment until September 1, pay a full price?
 8 Or where do they fall, then? They don't fall in any
 9 category?
 10 MR. SANDS: I would just like to stick
 11 with the recommendation as proposed.
 12 CHAIR SCHMITZ: Any other comments or
 13 questions? Would anyone care make a motion?
 14 TRUSTEE NOBLE: There's also two other
 15 supplemental pieces of information that were
 16 included with item G 3, and I'd like to ask, at
 17 least, Trustee Tonking a clarification on her
 18 proposal.
 19 CHAIR SCHMITZ: That's fine. You can ask
 20 a clarification, but if there's a desire to move
 21 forward with an alternative, then we would have to
 22 ask staff to come back at a later date so that they
 23 can do their analysis. That's how that would be
 24 handled.
 25 TRUSTEE NOBLE: That's absolutely

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1 incorrect. Everything we do here is discussion of
 2 various alternatives that we come up, and
 3 modifications, and that's exactly what my
 4 alternative is is a modification to that.
 5 CHAIR SCHMITZ: When it comes --
 6 TRUSTEE NOBLE: Otherwise, it's simply an
 7 up/down vote, and we would be rubber stamping
 8 everything that staff does.
 9 CHAIR SCHMITZ: No. It's not about rubber
 10 stamping; it's about allowing staff the opportunity
 11 to analyze and review and inform of the Board.
 12 So, if there are -- if there is a desire
 13 to change staff's recommendation, then we will ask
 14 staff to go back and analyze it, because last year
 15 it was done on the fly, and we had to reverse course
 16 for our cancellation policies, what have you.
 17 So if there is a desire to consider
 18 alternatives, then we will ask staff to come back to
 19 the Board with financial analysis of those concepts.
 20 TRUSTEE NOBLE: What you're projecting, an
 21 actual outcome, there is no need to actually ask
 22 staff to come back. If a majority of the Board
 23 wants to adopt an alternative, they can do that
 24 without asking staff to do a further analysis.
 25 But I'm just wondering is this a policy

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1 that you are putting in place strictly for golf or
 2 for every item we ever do going forward that when
 3 the Board makes a substantive change that has any
 4 type of monetary impact that we cannot vote on it
 5 right then, we actually have to send it back to
 6 staff to do their analysis on anything?
 7 CHAIR SCHMITZ: Well, I guess my
 8 perspective is that we don't micromanage staff, and
 9 if we have alternatives, especially when it comes to
 10 pricing of products, if staff hasn't had the
 11 opportunity to actually analyze what those
 12 recommendation will do, I think we owe it to staff
 13 to give them that opportunity. That's my
 14 perspective.
 15 But we can, you know, if the Board chooses
 16 to look at another alternative, I simply am sharing
 17 my perspective in trying to be respectful of staff's
 18 efforts.
 19 TRUSTEE TONKING: I have a question for
 20 legal, then. A, is that in the a policy anywhere
 21 that we've ever done? And, B, that means every time
 22 we've change a not-to-exceed amount, every time that
 23 we have -- that's changing a proposal, any times
 24 we've changed contract, we have not had staff bring
 25 that item back.

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1 I just want to know where the precedent is
 2 in this, and if that's something that a chair can
 3 just decide?
 4 MR. RUDIN: On your point -- so, as a
 5 legal matter, the Board can vote on any changes to a
 6 staff proposal as long it remains within the scope
 7 of the noticed agenda item, that is an Open Meeting
 8 Law requirement.
 9 With respect to our policy, our board
 10 policy on the conduct of meetings of the Board of
 11 Trustees, there is typically a requirement that
 12 agenda items be full and complete. There is
 13 something in our policy that discusses supplemental
 14 -- delayed or supplemental materials shall defer an
 15 agenda item. And I think one of the reasons for
 16 that language being in the policy is so that there
 17 is adequate time to analyze issues, however, of
 18 course, the Board can decide that there is no
 19 further analysis necessary.
 20 Again, it's one of those things where your
 21 Policy 3.10 is basically your parliamentary
 22 procedures, and typically parliamentary procedures
 23 can be waived as long as you're not violating Open
 24 Meeting Law in doing so.
 25 CHAIR SCHMITZ: Thank you for that.

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1 Trustee Noble, go ahead.

2 TRUSTEE NOBLE: I have a clarification for

3 Trustee Tonking because it impacts whether or not I

4 would support what staff has proposed.

5 CHAIR SCHMITZ: Please.

6 TRUSTEE NOBLE: Ms. Tonking, on your

7 supplemental item G 6, under the p.m. packs, p.m.

8 10-pack and p.m. 20-pack, would you align those with

9 the seasonal p.m. pass that Mr. Sands has proposed,

10 or were you going to have, across the board, them

11 starting at 12:00 or 2:00?

12 TRUSTEE TONKING: Align it with the --

13 like starting at 12:00 in the off season and going

14 to 2:00 in the peak season.

15 TRUSTEE NOBLE: Okay. Thank you.

16 CHAIR SCHMITZ: Any other comments,

17 discussion, recommendations?

18 TRUSTEE TULLOCH: I think it's -- I

19 understand both sides of the argument here in terms

20 of bringing other things forward. I think we were

21 just looking at the pricing policy earlier this

22 evening, and one of the requirements was that staff

23 meet revenue targets. And, obviously, Mr. Sands has

24 got targets here that he's agreed to in terms of his

25 recommendation.

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1 I would suggest that if we adopt this

2 tonight, Mr. Sands could still analyze the potential

3 for the 10, 20 p.m. pass and bring that back to the

4 Board. Would that be correct?

5 CHAIR SCHMITZ: The Board can give staff

6 direction however the Board chooses to give staff

7 direction.

8 TRUSTEE TULLOCH: I was just thinking if

9 it is a viable alternative and it's within that, I'm

10 sure it's something Mr. Sands and his team can run

11 through and bring back a recommendation one way or

12 another. That way, it would avoid us just making

13 decisions on the fly and putting Mr. Sands in a

14 position where he's been asked to meet a target, but

15 then he's having his hands tied behind it. That

16 makes no sense.

17 TRUSTEE DENT: I did write down the p.m.

18 10-pack and 20-pack for evaluation, so I would be in

19 favor of at least giving staff time to see what that

20 looks like.

21 One other thing I wanted to bring up was,

22 Mr. Sands, earlier you mentioned the fact that it's

23 hard to kind of track revenues and how much an

24 individual brings, say, to the golf course, whether

25 it's through food and beverage or whatever. The

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1 technologies that we've implemented up at Diamond

2 Peak I'm assuming would be something that you would

3 be interested in as far as our RFID throughout the

4 District when it comes to Picture Passes, that would

5 help your venue further track that?

6 MR. SANDS: As staff, we've started

7 discussions with our IT department to research some

8 of those different technologies, so we are

9 definitely looking at that, yes.

10 TRUSTEE DENT: Then one last thing.

11 Trustee Noble brought up the Junior Play Pass, I

12 missed that as far as kind of the age gap there.

13 Whether we name this something different, high

14 school and under play pass, something like that, or

15 high school and junior high play pass, at least it

16 would include those seniors that do turn 18, as most

17 would in their senior year.

18 MR. SANDS: And take that as direction to

19 research the 10, 20 p.m. plays, and then also the

20 age gap.

21 CHAIR SCHMITZ: Yes, that's what the Board

22 has requested, if the rest of the Board is

23 comfortable with Trustee Dent's suggestion. It's

24 the Board's decision.

25 So, does anyone care to make a motion?

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1 TRUSTEE DENT: I'll move to accept staff's

2 recommendations on page 268, with the evaluation of

3 the p.m. 10-pack, p.m. 20-pack, and bringing back

4 the high school and junior high play pass evaluation

5 as well.

6 CHAIR SCHMITZ: A motion's been made. Is

7 there a second?

8 MR. RUDIN: That would be adoption of the

9 rates on page 269 of the packet?

10 TRUSTEE DENT: That's correct.

11 TRUSTEE TULLOCH: I'll second that. But

12 the addition should be that we should add -- in

13 terms of the rates recommended, it should be adding

14 "walking" to the college pass as well. Just

15 "walking" and "standby" to both the college and the

16 high school pass because that was missing from the

17 recommendation on the page.

18 TRUSTEE DENT: I'll amend my motion if

19 need be.

20 TRUSTEE TULLOCH: I'll second it in that

21 case.

22 CHAIR SCHMITZ: Is there any other

23 discussion or clarification?

24 TRUSTEE NOBLE: While I believe Mr. Sands'

25 proposals are a step in the right direction, I still

133

1 think they fall far short.

2 My proposed revisions include a couple's

3 pass, overall, Champ and Mountain, and as well as a

4 Mountain specific. The seasonal p.m. pass with the

5 30 percent increase over last year, which was, I

6 believe, a nearly 40 percent increase over 2022, I

7 think is going to miss the mark. And we're going to

8 be falling short with regards to incentivizing

9 afternoon play.

10 I am thankful that there will be a review

11 of the age cutoff for the Junior Season Pass.

12 However, I do think that there should be a college

13 and junior pass for the Mountain Course because

14 we're trying to encourage play for, essentially, new

15 golfers. And while the proposal covers both, right

16 now, it's doesn't have an exclusive Mountain Course

17 option, and it's also -- in my proposed revision,

18 those passes would be more economical for somebody

19 starting out. I believe that should have also been

20 considered.

21 All of my proposed revisions were meant to

22 increase utilization of both courses and increase

23 overall revenues for golf, including guaranteed,

24 upfront revenues from these offerings.

25 While I think it's a step in the right

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1 direction, I still think it falls far short, and so

2 I will be voting no.

3 CHAIR SCHMITZ: Mr. Sands, I just have a

4 question relative to that. Had you had an

5 opportunity to review any of the proposals? I have

6 no idea when you received -- if you received it when

7 we did, which was late. Did you have any

8 opportunity to review these proposed suggestions?

9 MR. SANDS: Yes, I have reviewed both

10 proposals. I welcome the information and guidance

11 from the trustee level. I think as we're -- or

12 allowing staff to have new direction for research

13 and I can come back at a later time and revise and

14 understand the loophole of an 18 year old, I want to

15 fix those problems.

16 If we can include the Junior Play Pass at

17 the Mountain as a part of the direction, I'm all for

18 it.

19 CHAIR SCHMITZ: My suggestion with the

20 junior pass is to potentially label it "high

21 school," so that people would just show -- don't

22 they have high school IDs?

23 MR. SANDS: It would go to a much younger

24 level as well. Absolutely.

25 TRUSTEE TONKING: I am going to add to the

135

1 discussion. I -- a few of these, suggestions I had

2 would have been ideal, but I still feel like we are

3 going to really lose a lot of the people playing,

4 especially in the afternoons. I've heard a lot of

5 that. And for 72 percent increase since 2022, and

6 that's low utilization already, so that's a big fear

7 of mine.

8 I also proposed a couple's pass to help

9 create that elasticity and demand, and so that was

10 also something that had been missing and had been

11 brought up in multiple different conversations

12 throughout this process to look into.

13 And then the other thing is with this 50

14 rounds at the Mountain Course, the math makes no

15 sense to me to use just both at the Mountain and the

16 Champ. I think we talked a lot about creating

17 people (inaudible) experience some of the other

18 venues, and I think that falls short.

19 And so -- then my last one is just the

20 Mountain Course, equity and percentages, even

21 thought it's \$10, it is still a \$10 difference from

22 our equity ones. That's my other complaint.

23 Because of some of those issues, I will

24 also be voting no.

25 CHAIR SCHMITZ: I just have a

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1 clarification for legal counsel. Based on what

2 legal counsel has told us is that a couple's

3 membership is really just a membership for two, any

4 two people. There cannot be any requirements around

5 that or it would be discrimination.

6 Is that a correct summary?

7 MR. RUDIN: So the concern is you don't

8 want to say limited to just married couples because

9 you have a concern about discrimination based on

10 familial status. Additionally, there are Nevada

11 laws that say you can't discriminate between people

12 who are domestic partners as opposed to married.

13 You don't want to intentionally craft definition

14 that discriminates based on sex based, based on who

15 is, like, in your couple. I mean, typically you

16 would want to have a couple's pass be eligible to

17 any two adults, say for example, who are residing

18 together and can show proof of residency.

19 That would be one way you could structure

20 it.

21 CHAIR SCHMITZ: In prior conversations,

22 you had indicated that we couldn't even put a

23 stipulation about under the same roof because that

24 again is familial discrimination. So, have you

25 changed your stance on that?

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1 MR. RUDIN: I mean, I do think that proof
 2 of joint residency is probably permissible. But,
 3 again, you want to be mindful of some of those other
 4 considerations.

5 CHAIR SCHMITZ: So you could have
 6 something where they are required to live in the
 7 same household?

8 MR. RUDIN: Yes. I would not use
 9 "household," but, yeah, same address.

10 CHAIR SCHMITZ: Okay. That is a change of
 11 what you had advised us in the past. I just want to
 12 go on the record for that.

13 Any other comments or questions relative
 14 to this? Is the motion clear, does staff have clear
 15 direction? Would you care to repeat it?

16 TRUSTEE DENT: We're moving forward with
 17 staff's recommendations to accept the rates on
 18 page 269. We will be evaluating a p.m. -- or we're
 19 directing staff to evaluate a p.m. 10-pack, p.m.
 20 20-pack, and the high school/junior pass to include
 21 18 year olds that are in high school.

22 CHAIR SCHMITZ: Any other discussion?

23 TRUSTEE TULLOCH: No discussion; just
 24 adding to motion that we agreed before that the high
 25 school and college passes are walking only. I think

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1 it's only missing from the college pass.

2 CHAIR SCHMITZ: All those in favor?

3 TRUSTEE TULLOCH: Aye.

4 TRUSTEE DENT: Aye.

5 CHAIR SCHMITZ: Aye.

6 Those opposed?

7 TRUSTEE NOBLE: No.

8 TRUSTEE TONKING: No.

9 CHAIR SCHMITZ: We will take a short break
 10 and meet back at 9:15. Thank you.

11 (Recess from 9:07 p.m. to 9:16 p.m.)

12 CHAIR SCHMITZ: Calling the board meeting
 13 back to order. Trustee Dent will be joining online.
 14 He should be here shortly.

15 We will be continuing on with -- it's
 16 currently G 6, formerly G 8.

17 G 6. Veteran's Memorial Donation

18 CHAIR SCHMITZ: Review, discuss, and
 19 approve a donation in the amount not to exceed
 20 \$110,000 regarding the veterans' memorial. The
 21 material is found on pages 286 to 330 of the board
 22 packet.

23 MR. BRONSON: Here to provide support for
 24 Parks and Recreation. The item in front of you
 25 tonight is to review, discuss, and approve a

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1 donation in the amount of not no exceed \$100,000 for
 2 Michael Gross for the construction of the veteran's
 3 memorial on district property, and direct staff to
 4 formalize a written agreement.

5 I've provided a lot of information, and
 6 I'm thinking of the hour. Instead of what I
 7 normally would do, which we would go through it, is
 8 you have a PowerPoint, your narrative, you have a
 9 lot of information that Michael has brought forward.
 10 He's here tonight to answer any questions related to
 11 his proposed donation.

12 From a staff perspective, I tried to couch
 13 the idea that the proposal for a veteran's memorial,
 14 where it is being proposed is an appropriate place
 15 for a veteran's memorial. With my experience in
 16 these types of activities, which draw citizens and
 17 community members, and they kind of become a center
 18 hub, where it's being proposed is an appropriate
 19 place for a veteran's memorial like this.

20 What staff hasn't done is to compare and
 21 contrast whether that's the best use of the
 22 property.

23 Based on what the proposal is, we think it
 24 would fit there. But it's really up to the Board on
 25 where the appropriate location would be. And,

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1 again, it would be up to Michael to decide, if it
 2 changed location, whether he's still interested in
 3 the donation.

4 What we're asking from you tonight is to
 5 hopefully accept the donation of the not-to-exceed
 6 \$100,000, and then direct staff to go work on an
 7 agreement to go work out the details. Any of you
 8 know on donation, it's always the details that come
 9 forward that need to be done. And that agreement
 10 would be brought back to the Board for your
 11 approval.

12 Also direct staff to revise Policy
 13 Procedure 138, resolution 1849 for Board approval
 14 adoption.

15 It's my understanding -- and I look to the
 16 General Manager if I've got this wrong -- is that
 17 the original agreement between the District and the
 18 foundation for accepting these, which was agreed to
 19 in 2009, the agreement itself is no longer in
 20 effect, and the agreement now is to take projects
 21 one by one. But the District has never revised your
 22 policy, which is the old direction that if you take
 23 a dotation, it goes to the foundation.

24 So, the recommendation is to accept the
 25 donation, direct staff to work on an agreement, and

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1 also direct staff to revise what your current policy
 2 is. My understanding is staff set can't aside a
 3 policy. I look at the legal advice here.
 4 But the Board, who sets the policy, has
 5 the ability, if they want, to revise the policy.
 6 That's why it's being put in the Board's lap as
 7 opposed to staff who can't, on our own, revise that
 8 policy.
 9 I'd be more than happy to answer any
 10 questions. As I said, Michael is here, he can talk
 11 about what the proposal is, any of the details,
 12 anything questions you have of him.
 13 CHAIR SCHMITZ: Questions? Trustee Noble,
 14 go ahead.
 15 TRUSTEE NOBLE: I'll start out that I do
 16 very much support the concept of a veteran's
 17 memorial. My concern, though, at this point is the
 18 location at the north end of Village Green. As
 19 we've heard from public comment, there was at least
 20 some discussion with the dog park committee of
 21 turning that area into parking for access to -- for
 22 the dog park as well as then the lower field for the
 23 sports.
 24 I drove around town this afternoon looking
 25 at alternate sites, as well as the upper Village

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1 Green. People were playing soccer there and
 2 everybody's hanging out up there. And I know from
 3 the decade or so with AYSO, that is where a lot of
 4 people hang out that are getting ready to play at
 5 the upper field because there's just not a lot of
 6 room on the other areas.
 7 I'm concerned that -- memorial is supposed
 8 to be a place for, in my mind, quiet reflection, and
 9 I'm concerned that there's going to be some conflict
 10 with the other users of the Village Green, whether
 11 it's dog owners, the dogs are going to be doing
 12 through there, they might do their business in
 13 there, and that's not good. Kids are going to be
 14 hanging around, kicking balls against stuff, and
 15 that's not going to be appreciated.
 16 And so I'm concerned that -- I think there
 17 could be other places, there's the grass area so the
 18 south of the Aspen Grove building, there's across
 19 the street from Village Green right next to the Rec
 20 Center, forested area that's not being used. The
 21 Rec Center parking lot to the west, there's another
 22 forested area, not in a stream zone, that could be
 23 used. Preston Field, the parking areas, not the
 24 most ideal because you're right next to the road
 25 there, but there's a huge area that's not being

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1 used.
 2 And so that's my concern, and that's the
 3 only reason why at this point I wouldn't want to
 4 move forward if it is only that area up above
 5 Village Green. It is a fantastic spot. It would be
 6 a fantastic spot for a veteran's memorial. But it's
 7 a fantastic spot for a lot of other users that use
 8 Village Green, and that's my concern about the
 9 conflict that it will create.
 10 TRUSTEE TONKING: I have a question about
 11 the third part of this recommendation. I was
 12 wondering if Mr. Gross had a specific reason for why
 13 he didn't want to use the process that has been
 14 utilized for all the other ones, if that was a staff
 15 decision, or where this has arose?
 16 MR. BRONSON: I'll punt that. It came
 17 from staff, though; correct?
 18 MR. MAGEE: That was a staff
 19 recommendation, yes.
 20 TRUSTEE TONKING: Have we asked Mr. Gross
 21 if that works form him, knowing that ITF is a
 22 non-profit versus us not a non-profit?
 23 MR. MAGEE: I did. Mr. Gross indicated he
 24 was fine with whatever process the District wanted
 25 to use.

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1 (Inaudible response from audience.)
 2 MR. MAGEE: I'm sorry. I thought that
 3 was. Can you elaborate for me?
 4 MR. GROSS: During the course of our
 5 conversation, we met for about 20 minutes to survey
 6 the site that I was recommending. During the course
 7 of that conversation, you indicated that you had
 8 some issues with the process, 138, and you did not
 9 elaborate, of course, on what those issues were.
 10 I commented that based on my background,
 11 we needed adequate checks and balances, terms of
 12 conditions, and what not. You agreed that that's
 13 what we required. I do not know what you are
 14 proposing, the change, therefore I cannot agree with
 15 it.
 16 MR. MAGEE: Understood. And my apologies.
 17 My understanding is you were fine with the
 18 concept of either the donation going through the ITF
 19 as per the current policy, or the donation being
 20 accepted directly by the District. That's all I was
 21 referring to.
 22 MR. GROSS: Let me digress for a second.
 23 Prior to retiring, I was the vice president of
 24 subcontracts and of aerospace systems. I had a
 25 responsibility where we procured \$3.9 million-worth

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1 of subcontract material, defense-related material
 2 every year from over 200 suppliers. I had about 420
 3 subcontract managers, directors, et cetera, and we
 4 bought things in the U.S. and in Europe. I'd like
 5 to think I know a little bit about the
 6 subcontracting process. And believe me, I've
 7 suffered the trials and tribulations of a bad
 8 subcontract and poor subcontract management. It is
 9 painful at best.

10 The thing that I am concerned about, not
 11 knowing what you're describing and you got the
 12 prerogative to change it, but my concern is,
 13 number one, if you do decide to assume
 14 responsibilities of ITF, that it's going to take
 15 time and personnel.

16 Number two, part of that responsibility is
 17 to actively solicit subcontract donations. And I
 18 well know that any government organization or
 19 government employee who solicits donations from the
 20 public is fraught with peril, whether real or
 21 perceived.

22 Thirdly, the problem becomes is now in my
 23 case, a donor, I am now subcontracting with IVGID.
 24 So, in part, I am going to be establishing an MOU
 25 with you, and while I'm probably able to do so and

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1 many donors are not, number two, I would now have to
 2 take on a project oversight responsibility, and I
 3 would be responsible in part to incrementally fund
 4 and invoices, and that is a concern as well.

5 In general, I don't think you want to
 6 that. In my case, I probably could, but I should
 7 not have to. You've got terms and conditions,
 8 you've got the full due diligence process,
 9 statements of work, vendor quotes, and that's not
 10 something that I would reasonably rely upon IVGID.
 11 As much as I know and trust you and your
 12 organization, I don't want to be put in a position
 13 where here is \$100,000, go have fun, let me know how
 14 it turns out, and if you run of money, give me a
 15 call. That's the concern that I have. And,
 16 frankly, the function that ITF currently provides is
 17 that.

18 Now, if you're procuring a park bench, it
 19 becomes a trivial issue. But for a hundred K or if
 20 it was the bike park or the Ridgefield project,
 21 that's a different story. And if suddenly it's an
 22 amalgamation of multiple suppliers, not just one,
 23 now you have to rely upon multiple suppliers. So
 24 I've got to hire a lawyer to review the funding
 25 document, the MOU. And as counsel knows, most MOUs

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1 are not enforceable, so creates a problem within
 2 itself. It would have to be a subcontract.

3 And it's further complicated because I'm
 4 not funding you to provide benefit for myself; I'm
 5 funding you to provide benefit for the community.
 6 So it gets even more convoluted.

7 I'm sorry if I mislead you, but not
 8 knowing what you're planning to do, I couldn't have
 9 said yes.

10 CHAIR SCHMITZ: I just have a
 11 clarification because, typically, and everyone
 12 correct me if I'm wrong, when we have received
 13 donations, staff assumes the responsibility of
 14 managing the projects. We've done that at
 15 Ridgeline, we did it at the bike park. ITF doesn't
 16 manage those projects; staff manages those projects.

17 I think there might be a little bit of a
 18 misunderstanding of how the process works.

19 MR. GROSS: That is correct. But what
 20 happens is -- and I've got the MOUs here, both
 21 Ridgeline and for the bike park, and what typically
 22 happens is you will receive invoices from your
 23 suppliers, then you will in turn invoice ITF who
 24 will then review the invoices on no more frequent
 25 than a monthly basis, and then they will then pay

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1 you for those invoices. That's how it works.

2 They do have some oversight
 3 responsibility. There is generally some reporting
 4 responsibility as well, if you read the MOUs.

5 But you're right, you are responsible to
 6 execute that responsibility.

7 CHAIR SCHMITZ: And I'm not real clear,
 8 just to back up, because I'm under the impression we
 9 still have an MOU with ITF, but you indicated we do
 10 not any longer.

11 Do we or don't we have an MOU?

12 MR. GROSS: ITF withdrew on the -- in 2018
 13 because --

14 MR. BRONSON: That's my understanding that
 15 the MOU in 2018 was no longer in effect, that they
 16 withdrew.

17 CHAIR SCHMITZ: Let's just get
 18 clarifications. Where are with that, General
 19 Manager?

20 MR. MAGEE: Thank you. I have heard that
 21 this MOU is no longer in effect multiple times. I
 22 have not been able to independently verify that.
 23 They have not found anything as to whether this MOU
 24 remains in effect or if it was canceled.

25 I've heard the year 2016 and the year

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1 2018, to date, I have not been able to find that the
 2 Board took action to cancel that MOU, but I have
 3 heard that same comment made by numerous people.
 4 TRUSTEE TONKING: I'm was just going to
 5 say I think ITF has been doing it on -- they create
 6 individual MOUs now per project to help ease some of
 7 the other issues that have occurred. That was my
 8 understanding of what I've heard, but I don't know
 9 for certain.
 10 But I do have a concern -- A, first off,
 11 Mr. Gross, I want to thank you very much for being
 12 willing to give us this donation. I think I should
 13 start off right there.
 14 I also, then, share a concern with us
 15 revising policy.
 16 MR. GROSS: It's confusing because there
 17 actually are two MOUs. The MOU you're referring to
 18 was a generic MOU between ITF and IVGID. This was
 19 back in 2009. And, in fact, in that MOU, the
 20 general manager was actually part of the board of
 21 directors of that activity. But it was a general of
 22 how the two organizations collaborate together.
 23 In conjunction with that, and let's say
 24 independent of that, there was a funding agreement
 25 or grant agreement, which went from the donor, it

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1 went from Parasol to ITF, and then an MOU, an
 2 independent, project-specific MOU that, in parallel,
 3 was between ITF and IVGID which addressed the
 4 specific elements of that project itself, which was
 5 the Ridgeline and which was the bike park. But at
 6 the time, both MOUs existed in parallel.
 7 And then in 2018, ITF withdrew from the
 8 generic MOU between themselves and IVGID. But the
 9 other MOUs are still in place and enforced.
 10 TRUSTEE TULLOCH: I support the donation.
 11 As one whose father and uncles were all part of the
 12 greatest generation from World War II, one who as
 13 killed in action, I fully support the principle.
 14 I'm just trying to get down to the bottom
 15 here. I think General Manager Magee mentioned that
 16 while the MOU is still in force, the MOU won't still
 17 be in force because it requires both parties, and
 18 that's what I recall from MOUs, either party could
 19 withdraw from it. So then, any MOUs,
 20 project-specific, that are already in force would
 21 only be for that particular project.
 22 So what we're trying to address is what's
 23 the best way to do it here to ensure proper
 24 protections, security for both parties in terms of
 25 that. I'll be very honest, I've never understood

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1 why there's a process of money going to Parasol
 2 first, then to ITF, then finally to IVGID. As
 3 somebody who is a former procurement professional at
 4 one stage of my career as well, I'm sure as you did,
 5 you like to cut out the middle man as much as
 6 possible, because the more parties, the more fingers
 7 there is to point at things.
 8 I'm just trying to work out what it is
 9 we're actually trying to do here? Is your
 10 understanding you want have an agreement to donate
 11 the money to ITF, who then passes it to IVGID? But
 12 IVGID -- you want -- IVGID is going to require to do
 13 the work, take the risk of it running over cost and
 14 things as well?
 15 MR. GROSS: No, I'm not saying that.
 16 TRUSTEE TULLOCH: Okay. That's what I was
 17 trying to clarify.
 18 MR. GROSS: Let's go away from the MOUs
 19 and the grant agreements, and put it into a
 20 vernacular that I understand and hopefully you'll
 21 understand as well.
 22 There needs to be a check and balance, a
 23 two-party, a subcontract between the giver and the
 24 receiver. And the receiver, in turn, will perform
 25 the work to a statement of work, a specification

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1 order, whatever, and then the receiver will
 2 periodically be reimbursed for the work performed,
 3 either from the invoices from the vendors or work
 4 that IVGID would perform by itself.
 5 The giver will assess those invoices on a
 6 monthly basis at minimum, and will receive some form
 7 of a statement of how the work is going. They're
 8 not an active manager of it, but they need to know,
 9 just like a subcontract does, just like I used to
 10 do. And if they are not performing, if they're not
 11 meeting spec or if something goes wrong, they have
 12 the ability to issue a cure notice to fix the
 13 problem. And you go on with whole thing, but,
 14 basically, that's the basic if things are going
 15 well, and then they will pay those invoices.
 16 And then the receiver will then in turn
 17 pay their suppliers. That's how it relatively
 18 works.
 19 What I had done, assuming that we were
 20 following this procedure, was that I had engaged
 21 with both Parasol and with ITF. And you're right, I
 22 could directly fund ITF, but then ITF would then
 23 take -- what we were planning to do was I met with
 24 both Doris Hallot (phonetic) at ITF and Claudia
 25 Anderson at Parasol, and they gave me the grant

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1 agreements and the MOUs from the Ridgeline and from
2 the bike park projects with you, the strategy was,
3 since those were well-vetted, proven documentation
4 with terms and conditions that everyone seem to
5 like, we were going to use that as a starting point
6 and make it the modifications, the edits to address
7 this particular project, give that to IVGID's
8 review, along with counsel, and then arrive at an
9 agreement so that all parties were happy, it was
10 balanced, it was fair, and it protected both sides.
11 That was the plan.
12 Now, if we get rid of ITF, then now I need
13 to assume that responsibility personally. Given my
14 background, I could do that. Do I want to do that?
15 Do I want to set that precedent for other projects?
16 I'm not sure. I'm not sure you do. Do you want to
17 go out and solicit from the community, actively
18 solicit donations?
19 TRUSTEE TULLOCH: Thank you. I understand
20 that. I'm just trying to clarify because I was
21 getting confused whether you want a straight,
22 two-party agreement. But basically what you're
23 wanting is ITF or Parasol or whoever, let's call it
24 "Dennis," to be your managing agent, effectively.
25 MR. GROSS: I would rather not do it

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1 want to do it that way as well.
2 I don't know, Bobby, what the issues are
3 you have with ITF, but I think we need to fix those.
4 If there are issues, then this may be the best
5 approach. Do we need both ITF and Parasol? I mean,
6 there is a process. There's a -- we could not pour
7 the money through Parasol as well.
8 TRUSTEE TULLOCH: In that case, what the
9 proposal that should be coming to the Board is then
10 coming from your managing agent, which effectively
11 would be ITF or Parasol in that case, rather than
12 coming this way.
13 MR. GROSS: If you look at Ridgeline and
14 the way that worked -- and I have all the
15 documentation -- is that the Duffield Foundation
16 sent a letter to ITF, which basically is: We would
17 like to fund this, and we were going to donate
18 \$700,000.
19 It later grew through the due diligence
20 process to about \$1.2 million, but they followed the
21 process. And then ITF in turn wrote an MOU, in fact
22 they didn't call it an MOU in that case; they called
23 it the grant agreement. The bike park called it an
24 MOU. And that grant agreement was between ITF and
25 IVGID, with IVGID managing it, and there was a whole

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1 myself, nor would I want to just give the money to
2 IVGID and say go for it, because then I've got no
3 recourse. And if it's mismanaged, then I've got to
4 pay the balance.
5 Now, if there is an overrun, that will be
6 part of the terms and conditions. How do we address
7 that?
8 TRUSTEE TULLOCH: That's obviously a
9 concern.
10 MR. GROSS: If you're actually managing a
11 subcontract, long before it becomes a problem, you
12 get indications and warnings, and you can take
13 recourse.
14 TRUSTEE TULLOCH: Absolutely. I'm sure if
15 you listen to my comments earlier in the evening,
16 you know that's a process I'm very much favor of,
17 following things and making corrective action before
18 they go wrong.
19 MR. GROSS: And that was my job.
20 TRUSTEE TULLOCH: Yep. It's been my job
21 too often as well.
22 But, yeah, I just want to make clear, so
23 what you're actually requesting is to do this via
24 ITF or Parasol?
25 MR. GROSS: I would think that you would

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1 subcontracting process that went through the board.
2 Am I making sense?
3 TRUSTEE TULLOCH: It makes sense. I'm
4 looking at our legal counsel. I'm not quite sure if
5 that is in accordance with the motion here. It's
6 certainly not my understanding from reading the
7 staff's memo.
8 MR. RUDIN: Yeah. I mean, it's not in
9 line with the staff recommendation, but, I mean,
10 again, this is within the scope of the agenda item.
11
12 Again, we do have, as part of the
13 discussion, whether or not we should be creating a
14 written agreement with our donor directly, if that's
15 not the direction of the Board, the direction of the
16 Board can be work towards this project, but if the
17 donor wants to work through ITF, again, you can
18 direct staff to engage with the donor and with ITF
19 in terms of preparing a written agreement for
20 undertaking the project.
21 TRUSTEE TULLOCH: That would be my
22 understanding. But I just -- my colleague was
23 trying to point out to me that's what staff has
24 proposed, but it's not actually what the proposal
25 is.

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1 It's sounds like we're sightly preemptive
2 here. We should be receiving a motion, a proposal
3 coming through ITF if that's the direction the donor
4 wants to go. I'm not trying to put out obstacles in
5 the way, I'm just trying to make sure that we're
6 compliant here because the proposal from staff is
7 ...

8 MR. RUDIN: And I do think -- before we
9 get to the question of whether or not there should
10 be an agreement, I think your first question is --
11 that you have to answer as a board, do you think
12 there should be a project?

13 TRUSTEE TONKING: I have a question, then.
14 CHAIR SCHMITZ: I just wanted, maybe, sort
15 of to cut the chase here a little bit.
16 TRUSTEE TONKING: I just had a question.
17 CHAIR SCHMITZ: Okay. Go ahead. I just
18 want to move this forward.
19 TRUSTEE TONKING: Yeah. I think my
20 question may move it. Can we accept the idea of the
21 donation and then recommend -- because there's an
22 alternative, it says: Accept the donation and
23 follow Policy and Procedure 138, Resolution 1849.
24 Which is to have ITF come back with it, so
25 could we do it that way?

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1 just do a little bit of evaluation about is this --
2 I think it's a great location. I think it's a great
3 location. I think it's a great idea. I think it's
4 a very, very generous offer.
5 But it is important for staff to evaluate
6 where are we going with Village Green? And if this
7 is going to fit in here, what impacts does it have
8 on other projects? And at the same time, come back
9 to the Board with: Here's the game plan of how were
10 logistically going to handle this project, whether
11 it's with ITF, whatever it is, so that all of the
12 concerns and issues are addressed.
13 And it can come back to us with a concise
14 answer to a number of different questions. Does
15 that make sense?
16 TRUSTEE TONKING: Can the turnaround be
17 pretty quick on that? My understanding is Mr. Gross
18 had wanted this to occur close to the 4th of July,
19 and I feel like -- at least some pieces of it.
20 And then my other thing is I think he was
21 also very clear that he wanted to go with ITF, so
22 maybe working with staff to make sure that when it
23 does come back and staff has their suggestions, it
24 would come through the ITF module, to Trustee
25 Tulloch's point.

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1 MR. RUDIN: Yes.
2 CHAIR SCHMITZ: So, I feel that, based on
3 all of this discussion that we've had tonight, that
4 there is a few things that maybe staff needs to take
5 a bit more time evaluating, and that is -- I, for
6 one, think the location is a great location. I like
7 it because it's on Incline Way. I like it because
8 it's actually in an elevated area. There's so many
9 wonderful things about it.
10 But I do understand, Trustee Noble's
11 point, that we have a lot of conflicting use at
12 Aspen Grove. And I think we should, as staff, take
13 a step back and say, okay, if this is a great
14 location for a veteran's memorial, how does that
15 impact all of the other potential uses of Village
16 Green? Where are we with the dog park situation?
17 And just at least look at Village Green and come up
18 with a broader strategy so that we are not just
19 doing one thing at a time, but we've got an approach
20 that we're using.
21 We have conflicting use. We have soccer
22 players, we have dog owners, we have lacrosse
23 prayers, and we really don't seem to have a game
24 plan on all of the conflicting use.
25 Would it be acceptable to ask staff to

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1 MR. GROSS: Can I make two clarifying
2 comments?
3 CHAIR SCHMITZ: Yes. Go ahead.
4 MR. GROSS: The first is when I first
5 engaged with you, you asked the question about the
6 process. I went out and I researched the process.
7 I spoke with Parasol, I spoke with ITF, and when I
8 was here last I brought it up as well, it's a
9 two-step process.
10 The first step is a conditional approval,
11 which, basically, is the site reasonable? Does it
12 benefit the community? And does it have broad
13 community support? Given that -- and if you say no,
14 it stops right there.
15 Given that, then you go back. Then you
16 begin to go through the due diligence. The MOU or
17 the subcontract agreement, the funding, the
18 statements of work, specifications, that's what
19 happens next, and that's when you decide whether or
20 not we're going to fund you directly or we use ITF
21 to fund. That's my comment number one.
22 Comment number two -- and I apologize, but
23 I grew up in the East Coast, and we had the Village
24 Green and we had the war memorial, and it wasn't a
25 secluded spot, the kids hung out there, traffic went

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1 by, we had the celebrations there. It was a
 2 gathering spot more. It was more than just a
 3 solitary monument.
 4 What I'm proposing is up above the playing
 5 fields. It's -- they're not kicking balls up there.
 6 There's two park benches up there that you can see
 7 from the thing. There are not a lot of people up
 8 there, and if they are, they're sitting, they're
 9 relaxing up there. They're not playing games,
 10 they're not running around, there's not a lot of
 11 traffic up there if you look at it. The action that
 12 you're referring to is down below on the actual
 13 playing field.
 14 I think it is a perfect spot, and I'm not
 15 personally concerned, based upon how I grew up and
 16 my background with the Village Green, it was a
 17 multi-use location, so I beg to differ a little bit
 18 with you, and I apologize, but those are my two
 19 comments.
 20 CHAIR SCHMITZ: What's the direction of
 21 the Board? I made a suggestion, but it just a
 22 suggestion. Do we have to make a motion?
 23 We don't have to make a motion if we
 24 decide, as a board, to give staff direction for some
 25 additional information or clarity. I, for one, I

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1 think this is fantastic, but if staff and if the
 2 Board feels that we need to understand the impacts
 3 on the other uses of that area, then we should ask
 4 staff to do that evaluation.
 5 TRUSTEE TONKING: I have less concern with
 6 the uses because, I also grow up here, I spent a lot
 7 of time, and I don't -- I never felt like that was
 8 much traffic and people were sitting on, so I'm a
 9 little less concerned about the location.
 10 I'm just more concerned about the process
 11 and making sure that we meet the donor's needs and
 12 making sure that that's working. That is more my
 13 concern, less the location.
 14 TRUSTEE TULLOCH: I'm agreeing with you,
 15 Michaela, for the most part.
 16 I believe we should be accepting this in
 17 principle and moving forward and working out what
 18 the issues are, and then working out what process,
 19 what the contracting process is going to be. If we
 20 need to make a motion, I'm happy to make a motion,
 21 or if we can move forward on that basis.
 22 Mr. Gross needs some assurance that we're
 23 equally committed to that. Hopefully, you've heard
 24 that from the board members tonight. That would be
 25 my thought, I think in principle there, if staff

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1 comes back with any huge issues from the evaluation,
 2 we can further discuss them.
 3 Certainly, I'm prepared to move forward in
 4 principle in this, and thank you for your generous
 5 donation.
 6 TRUSTEE DENT: I missed the beginning of
 7 that discussion, Chair. But I am aligned with my
 8 colleagues on it as far as moving it forward.
 9 CHAIR SCHMITZ: So, in summary, then, the
 10 Board is comfortable with the location and with the
 11 concept, but the details need to be worked out and
 12 brought back to us.
 13 TRUSTEE NOBLE: I'm not comfortable with
 14 the location. I liked your suggestion of having
 15 staff go back and evaluate with the potential
 16 conflict of users, but it sounds like I'm in the
 17 minority on that.
 18 The majority of the Board agrees with the
 19 location.
 20 CHAIR SCHMITZ: Sorry about that. I was
 21 going with the majority.
 22 MR. RUDIN: As part of the evaluation,
 23 typically, for the protection of the District with
 24 these kinds of things, your donor has properly
 25 identified one, the first is an approval on concept

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1 of whether or not you want to conceptually move
 2 forward with the project. Second stage is going to
 3 be an evaluation as part of that.
 4 My recommendation would be that the
 5 District prepares an engineer's estimate of
 6 construction costs to make sure that what we're
 7 expecting is not going to exceed \$110,000. As a
 8 practical matter, you probably won't know the full
 9 cost until you bid it.
 10 If there's any sort of contribution of
 11 district money to this, again, you're probably going
 12 to have to comply with prevailing wage and bidding
 13 requirements under state law.
 14 And typically with these kinds of projects
 15 where you're accepting a donation, there is usually
 16 an out clause for the District if the bids come back
 17 such that you don't want to contribute what would be
 18 a significant balance to the project.
 19 MR. GROSS: I already have bids.
 20 CHAIR SCHMITZ: Question for the General
 21 Manager on that note is that we have our Public
 22 Works staff pretty loaded up with construction
 23 projects this summer. Do they have the ability to
 24 start working on bidding this project with all of
 25 the, you know, groundbreaking that's going on right

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1 now with the multitude of projects?

2 MR. MAGEE: If the Board so directs, then

3 we will add it to the project list. Public Works

4 has already brought forward -- and while I

5 appreciate that bids have already been received,

6 those are not from the District. That is not in

7 accordance with District policy, so we would have to

8 go through that process as well.

9 It will delay the project significantly.

10 TRUSTEE TONKING: I'm confused why staff

11 would recommend this project if they didn't feel

12 they had the bandwidth or time to do it, and then

13 also recommend taking money to do it themselves.

14 MR. MAGEE: So, my understanding on how it

15 was going to work previously, it was a little bit

16 different than this, but if the Board wishes, I can

17 go into that, but I think it's irrelevant at this

18 point.

19 I think I understand where the Board is

20 going with this.

21 CHAIR SCHMITZ: I think that we have to

22 realistically then have staff come back to us with

23 what's the realistic schedule at which they are able

24 to do this when they're in the middle of the

25 effluent pipeline, the pond, the storage tank, plus

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1 all of the other water and sewer projects that are

2 going on.

3 So, we need that information as well,

4 because Mr. Gross needs to understand the reality of

5 a timeline from us.

6 MR. GROSS: Would you -- for the actual

7 cobblestone itself, would you preform that yourself,

8 or would you hire a masoner subcontractor to perform

9 that on your behalf? How do you typically do that?

10 MR. MAGEE: That would typically go

11 through a formal bid process, and that would be

12 subcontracted out to the lowest bidder.

13 CHAIR SCHMITZ: Would anyone like to make

14 a motion of what we -- or, legal counsel, did we

15 give sufficient direction?

16 Oh, Trustee Dent, I'm sorry.

17 TRUSTEE DENT: I missed the part, Trustee

18 Noble mentioned the alternate location, and I missed

19 that discussion. I'm just curious where that

20 location was.

21 And, perhaps, I agreed with my previous

22 colleagues, I was incorrect in that statement. I

23 just would like to know a little bit about where

24 that alternate location was and what's the Board

25 discussion about that?

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1 TRUSTEE NOBLE: What I had expressed

2 concern was that where it is presently proposed,

3 there is, I think, a serious potential conflict with

4 the existing users of the dog park, as well as Chair

5 Schmitz had indicated soccer, lacrosse, and all the

6 other sports that go on.

7 I had recommended taking a look at some

8 other sites, whether it's the grass area to the

9 south of the Aspen Grove building, across the street

10 from Village Green in front of the Rec Center, the

11 area to the west of the parking lot for the Rec

12 Center, which is a wooded area. I also threw out

13 Preston Field, although I don't think it's ideal

14 given the traffic noise next to Highway 28, but the

15 back of the parking lot there, there's a huge open

16 area. Areas that don't currently have other users

17 but still may be appropriate.

18 That was the extent of that with regards

19 to the location.

20 TRUSTEE DENT: Is that alternate location

21 something we should at least look into?

22 CHAIR SCHMITZ: From what I heard from my

23 fellow trustees, yes. Trustee Noble was the only

24 trustee that had expressed desire for an alternative

25 location.

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1 TRUSTEE DENT: Thank you for that. I

2 think as we work through the next process, for the

3 next steps, it seems like as we evaluate this

4 further, that may be something that comes back

5 around. Am I missing something on that, or is the

6 location fixed based on this conversation?

7 CHAIR SCHMITZ: I think what was expressed

8 by the other trustees is that they thought it was a

9 good location for it because it was elevated and

10 because it was right along Incline Way, which is the

11 way that we're -- that's the route for our parades

12 and what not. And I think that was part of what was

13 in the proposal as well is the reasoning behind it.

14 And they wanted to -- go ahead.

15 TRUSTEE DENT: I just want to make sure I

16 had the information. Thank you.

17 CHAIR SCHMITZ: Legal counsel, do we need

18 to make a motion, or have we given sufficient

19 direction to staff?

20 MR. RUDIN: Bobby, do you feel like you

21 have clear direction?

22 MR. MAGEE: I believe we do. What I've

23 heard the Board say tonight is you agree with the

24 concept of what is being proposed. The location is

25 still to be determined, however, the majority of the

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1 Board does feel like this is an appropriate place,
 2 but that would be part of the staff recommendation.
 3 With the next letter, we need to receive a
 4 proposal from ITF, and staff will not be revising
 5 Policy and Procedure 138.
 6 Am I missing anything?
 7 CHAIR SCHMITZ: I don't really know
 8 whether we can do this as part of this agenda item,
 9 but I think that this policy needs to be rewritten,
 10 because I know that we have not followed it. And
 11 it's not just the Board that hasn't followed it, but
 12 it's been a procedure that hasn't been followed.
 13 Usually when a procedure isn't being
 14 followed, it's because the procedure has issues with
 15 it, so I think that it is something that we should
 16 request staff -- or request legal counsel take a
 17 look at and revise, because if we don't have an MOU
 18 that is all encompassing with ITF, we shouldn't be
 19 blocked into this, and we have other things that are
 20 part of this, naming rights and what have you, and
 21 it hasn't been followed.
 22 Let's create a policy that we can actually
 23 consistently follow.
 24 MR. BRONSON: That is the third
 25 recommendation, was to direct staff to go back and

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1 revise Policy 138 and bring it back to the Board.
 2 CHAIR SCHMITZ: That would be just
 3 independent of this item?
 4 MR. BRONSON: Parallel path, yep.
 5 CHAIR SCHMITZ: Yeah. I feel that -- as
 6 one board member, I feel that we should be doing
 7 that because it's -- as legal counsel has
 8 identified, it's a little -- it's in need of some
 9 work to bring it up to best practices.
 10 TRUSTEE TONKING: I don't think we can
 11 make that recommendation on this item. I think that
 12 would have to be a long-range conversation, because
 13 I think it's outside the -- because it's not
 14 applying to this item, exactly, because we don't
 15 want to do it for this specific item. I think
 16 that's where the confusion kind of lies.
 17 MR. RUDIN: I think we would want to come
 18 back to the Board anyway for discussion, direction
 19 as what amendments you would like to see this
 20 policy. That is going to be a much broader
 21 conversation than we can have today, given the
 22 late hour.
 23 Before I spend a bunch of time drafting
 24 anyway, I would still like to come back to the Board
 25 for clarity.

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1 CHAIR SCHMITZ: We'll put that on for the
 2 29th, then.
 3 MR. MAGEE: Yes, I've got that.
 4 CHAIR SCHMITZ: All right. Thank you.
 5 MR. GROSS: I thought I heard three of the
 6 board members agree that this is the preferred
 7 location. Was that a decision or is that still
 8 open?
 9 CHAIR SCHMITZ: Trustee Dent, did you
 10 change your decision? Were you comfortable with
 11 that location? Originally you were, but then I
 12 think you hadn't heard Trustee Noble's comments.
 13 TRUSTEE DENT: I think at this time I'm
 14 comfortable with the location. I just think it may
 15 still be a little too soon to tell. I think what
 16 General Manager Magee represented what he heard us
 17 say was -- I thought it was clear.
 18 CHAIR SCHMITZ: Yeah. So, yes, the
 19 majority of the Board is comfortable with that
 20 location. Yes. Thank you for your time and all the
 21 generosity for the veterans.
 22 Moving on to agenda item, which is now G 7
 23 and G 8.
 24 G 7 and G 8. Rec Center Priority List/HVAC
 25 CHAIR SCHMITZ: Pages 194 through 263 of

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1 the board packet covering the Rec Center priority
 2 list, and then also the HVAC replacement.
 3 MR. BRONSON: This item is to review the
 4 Parks and Recreation department conditions report
 5 and list of projects for facilities, and provide
 6 direction to staff related to follow-up, next steps.
 7 Very briefly, at the April 24th board
 8 meeting, the Parks and Recreation staff presented an
 9 item to review, discuss, and approve for the floor
 10 to be replaced at the Recreation Center group
 11 fitness room. During the discussion with the Board,
 12 a number of questions were raised related to the
 13 importance of this one project compared to all the
 14 other items in need of improvement at the center and
 15 other facilities.
 16 The Board was aware that staff had created
 17 an overall assessment of the needs of the District;
 18 however, the list of improvements had not been
 19 shared with all Board did members. The Board did
 20 not indicate that they were necessarily against the
 21 floor replacement, but rather you wanted to see this
 22 improvement as a part of a larger list.
 23 Staff has attached an updated list of
 24 facility conditions and recommended improvements as
 25 Exhibit A. The comprehensive list covers the

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1 Recreation Center, recreation vehicles, the
 2 Recreation Center and auditorium, parks, the tennis
 3 and pickleball center, and beaches. Currently, the
 4 Parks and Recreation team have not created a
 5 priority list. What we've presented to you tonight
 6 is the list that you were hoping to to have seen as
 7 a part of the recommendation for flooring at the
 8 last meeting.

9 And to not confuse the issue, my
 10 recommendation was let's bring the list back to you
 11 so you can see what the list is that staff is
 12 working with. But from my perspective, just as the
 13 consultant with the recommendations, the list is not
 14 prioritized.

15 So when I listened to your discussion
 16 after the fact at the board meeting, where it was
 17 pretty obvious that one of the things you wanted to
 18 do is talk about the flooring in comparison to
 19 everything else. It's great to have a list.

20 My suggestion is is if that's the will of
 21 the Board or anything else, direct staff go back
 22 with this list and prioritize the list of projects
 23 so that you can see them. That is what we've
 24 presented to you today. I'd be more than happy to
 25 answer any questions or give any other direction.

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1 But it currently is not prioritized. It
 2 makes it difficult to decide what's important if you
 3 don't have a prioritized list.

4 CHAIR SCHMITZ: One of the things that we
 5 had instructed staff to do back in October was to
 6 put together a list of deferred maintenance items,
 7 because the Board has been very clear that we want
 8 our venue managers to budget for preventive
 9 maintenance and for upkeep of our venues.

10 So when we were sort of discovering that
 11 it seemed like maybe some things -- it was
 12 misunderstood, and budgets weren't put in, this was
 13 our opportunity to say we want you to put in your
 14 budget the upgrade and the maintenance of our
 15 venues. It's very important to, I think, all of us.
 16 If there's things on this list that are deferred and
 17 should be handled, I would encourage you to bring it
 18 forward as part of the budget.

19 And what happened with the flooring is we
 20 were discovering that it was the flooring, but then
 21 there's a plan to do lighting, and there's a plan to
 22 replace the doors. If we're going to do something,
 23 let's do it holistically as a project, as opposed to
 24 we're going to do the floor today and the doors
 25 tomorrow. Let's do a project.

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1 I believe that Ms. Bahlman indicated that
 2 the kid zone was being converted into a cycling
 3 room. Well, I'm sure that means there's some
 4 renovation, there's something that needs to be done.
 5 From my perspective is that we want you to be
 6 budgeting for the maintenance and upkeep, and when
 7 we have these types of projects, let's tick off
 8 about four or five of the things as opposed to just
 9 one here and there, if it's part of one specific
 10 room.

11 So I would encourage you to prioritize it
 12 and look things as more encompassing a project as
 13 opposed to just a one-off.

14 TRUSTEE TULLOCH: That's a good summation.
 15 As the person who originally asked for the list to
 16 come back, I wanted to make sure we weren't throwing
 17 good money after bad. I didn't want to find out
 18 that we have 40 million bill here for repairs and
 19 upgrades, doing one which then costs more money to
 20 do the next one. If we're at that stage we need to
 21 knock the whole thing down and start again, we want
 22 to make sure that we're making the right decision.
 23 And without some prioritization, some realistic
 24 costs around this, that's still somewhat difficult.

25 I think adding in vehicles and all these

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1 other things is a bit of a -- we'd ask for the
 2 details from the Rec Center, particularly, the
 3 zero-based budgeting should have picked up any
 4 outstanding demands for vehicles and things like
 5 that. That should have come through there, and some
 6 of these may have come through this. Some of these
 7 things, hopefully, have been addressed as part of
 8 the zero-based budgeting.

9 I think also, I see going through the list
 10 and having discussions with Assistant Finance
 11 Director Cripps and General Manager Magee, there's
 12 an awful lot of things that are shown here as
 13 capital that are really operating expenses and
 14 things as well. I think we need to be mindful of
 15 what we're doing there.

16 The original purpose was to understand
 17 what we're exposed to, what's going to be required,
 18 and make sure that we don't spend money on one thing
 19 and suddenly have to undo it or throw it away or
 20 scrap it. We've certainly seen that happen with the
 21 effluent pipeline by continually delaying it, we've
 22 thrown away about 6 or 7 million bucks that we're
 23 going to have to write off in the next couple
 24 of years.

25 CHAIR SCHMITZ: Any other feedback,

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1 questions?

2 I'd like to add one other thing, and that

3 is to consider the long-term, potential

4 reconfiguration of Rec Center space. I know staff

5 has indicated that there is not enough space in the

6 fitness room and the cardio room and what have you.

7 When talked about the Rec Center expansion project,

8 we were talking about reconfiguring some space.

9 So I think as you're looking at these

10 things, be looking at it to say is this the right

11 place for the space, can we do it better? Because

12 there may be some opportunities, and I'd like to

13 understand what staff sees as potential

14 opportunities.

15 MR. BRONSON: We talked about a simplified

16 master plan of the facility, because learning as

17 much as I can, and this document, just so you know,

18 the department staff works through three documents,

19 CIP, which shows you projects over time, there's

20 this document, and then they have a very

21 comprehensive monthly activities of daily

22 maintenance.

23 And so one of the things I'm working with

24 staff is there is a difference between capital

25 projects, preventative projects, emergency projects,

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1 operational. That's what we're trying to do is to

2 try to start thinking and consolidating those

3 together.

4 And at the same time, I think it would be

5 appropriate to look at the Rec Center and start

6 talking about, as it moves forward, any facility

7 over time changes. The wants of the people who use

8 the facilities change. I think that's an important

9 exercise, and we can work on that too.

10 CHAIR SCHMITZ: Any other comments?

11 Okay. Moving on, then, to the HVAC, which

12 is agenda G 8, and that's to review the Rec Center

13 HVAC system replacement.

14 MR. KLEIN: I'll keep this as brief as I

15 can and get right into it.

16 The Recreation Center was built in 1992.

17 Since that time, the HVAC system has had no

18 significant overhaul, and a majority of the system

19 is at or beyond its designed, useful life.

20 Currently, the IVGID building department is having

21 to perform somewhat regular emergency repairs. And

22 on sort of two or three monthly basis having to go

23 to outside parties for either installation

24 activities or custom fabrication of parts that are

25 no longer available due to discontinuation of model

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1 or part numbering specifically.

2 On page 204 of your packet is the motion

3 to address the first phase of a design-bid build

4 project proposal. And this is for Ainsworth

5 Engineering to perform that design phase of the

6 project. Their contract would include the planning

7 and design of the HVAC replacement throughout the

8 recreation center, and their contract does also

9 include an allowance for bid support leading up to

10 that construction phase.

11 Most of the other information relative to

12 any of the budget or financial impact is included in

13 there, but with that, I will turn back over to you,

14 Chair, and open for any questions.

15 CHAIR SCHMITZ: Do we have any questions?

16 TRUSTEE TULLOCH: I never cease to be

17 amazed at the cost of just doing a design-bid packet

18 here. When I saw the topline number, I thought, oh,

19 great, we're replacing it. This is a little bit

20 less than we thought.

21 Do we have any idea of what the likely

22 cost of actually doing the work is going to be?

23 MR. KLEIN: Very preliminarily, it's going

24 to be in the 2 to \$3 million range, but there's very

25 little to back that up at this stage.

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1 TRUSTEE TULLOCH: It comes back to our

2 previous point, and I think General Manager Magee

3 can maybe help add that into the priority list in

4 terms of revising, looking at what we're doing from

5 the past item.

6 CHAIR SCHMITZ: Would anyone care to make

7 a motion?

8 TRUSTEE TONKING: I move that the Board

9 approve the recommendation by staff, and direct

10 Chair and Secretary to sign and execute the

11 agreement.

12 CHAIR SCHMITZ: Motion's been made. Is

13 there a second?

14 TRUSTEE NOBLE: Second.

15 CHAIR SCHMITZ: Any further discussion? I

16 have just one.

17 TRUSTEE DENT: My question is for Mr.

18 Klein. As far as upgrading the system, why do we

19 need to go and redesign the system? Why couldn't we

20 just have some contractors come look at it and put a

21 bid together to upgrade the system?

22 MR. KLEIN: That's somewhat accurate.

23 There's consideration with the sizing and updated --

24 with the sizing of the current equipment relative to

25 what may be necessary to meet updated regulations.

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1 One example of that is related to air exchange and
 2 filtration requirements that have been advanced
 3 relative to the indoor air quality as impacted by
 4 wildfire. It's not a certainty that's going to be a
 5 like-for-like replacement.
 6 And further to that, the way the Rec
 7 Center was constructed was sort of around the HVAC
 8 system itself, so it's not going to be just as easy
 9 as swap out a part, put a new one in, and that's
 10 where some the planning and design will be borne out
 11 in this contract, is the ability to phase that and
 12 ensure that we find the efficiencies where we can,
 13 but also deal with the complications of a
 14 replacement of now a 30-something-year-old building.
 15 TRUSTEE DENT: Understood. Thank you.
 16 CHAIR SCHMITZ: My only comment is when I
 17 read the buildings inspection report, there were a
 18 number of places that is referenced that it wasn't
 19 properly maintained.
 20 If we -- as we're moving forward, I think
 21 it's going to be important that we have proper
 22 subcontractors or what have you, because it's not
 23 good when you see this type of report. And a lot of
 24 it was flagged as improper maintenance.
 25 A motion's been made, it's been seconded.

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1 All those in favor?
 2 TRUSTEE TONKING: Aye.
 3 TRUSTEE TULLOCH: Aye.
 4 TRUSTEE NOBLE: Aye.
 5 TRUSTEE DENT: Aye.
 6 CHAIR SCHMITZ: Aye.
 7 Opposed? Passes 5/0. We're on to the
 8 Beach House. Yes. Item this is new G 9.
 9 G 9. Beach House
 10 CHAIR SCHMITZ: It is to discuss the Beach
 11 House and give direction to staff.
 12 MR. KLEIN: Following on from the Chair's
 13 introduction, formerly G 5, now item G 9, before I
 14 get into specifics, just for reference, we
 15 referenced page 264 is the start of that item. I'll
 16 just quickly review some of the major, recent
 17 milestones on the project.
 18 The first of which in more recent time was
 19 January of 2022, the Board confirmed that the
 20 Incline Beach House project does remain a board
 21 priority project. In following with that, come
 22 April, there was a \$4 million budget offered by the
 23 then GM, and in may of 2023, that \$4 million budget
 24 number was adopted at that May 25 meeting.
 25 Subsequent to that, July, 2023, staff took direction

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1 from the board to issue an RFP for an outside
 2 consultant under a design-build contract structure.
 3 In that RFP, the main project requirements
 4 were increased bathroom/restroom facilities for the
 5 beach, to provide a kitchen that was able to provide
 6 the level of current service, the menu service at
 7 that kitchen, and to provide an expanded bar service
 8 area for the beach as well.
 9 So that RFP was carried out in February of
 10 2023. A 30 percent schematic design-build contract
 11 was awarded, and the project was initiated at that
 12 time. And most recently in April, just last month,
 13 mid-April, the first critical milestone of a concept
 14 budget figure and design drawings were issued from
 15 the design project team and shared with the Board
 16 through an internal memorandum at the last board
 17 meeting, April 24. During the Director of Public
 18 Works reports to the Board, we requested coming back
 19 for this meeting in order to provide clarification
 20 on the design elements and budget requirements for
 21 that project.
 22 And so with specific regard to our item at
 23 hand here tonight, the first recommendation we are
 24 asking for and direction that we are -- the
 25 recommendation that we are making and direction we

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1 are requesting is that both the Incline Beach House
 2 project and the beach access improvement projects
 3 are joined into a single project for fiscal year
 4 '24/'25.
 5 Secondary to that, a bit more complicated,
 6 and I would probably direct you to page 267 of the
 7 board packet, is related to the decision points for
 8 after -- quick nod, thank you for including this
 9 section in the Board memo format. It is
 10 particularly useful this regard. But under that
 11 section, we are looking for some pretty clear
 12 clarification on, first, is the \$4 million a hard
 13 cap, intended to deliver the entire project? If
 14 that is a yes, the current budget estimates for the
 15 project are not supported by a 4-million-dollar
 16 level, so is the Board direction to provide a
 17 restroom facility, a kitchen facility? If the
 18 \$4 million is not a hard cap, as a third point, some
 19 subpoints under that, which elements of the project
 20 are we to pursue? Is it particularly the restrooms,
 21 is it kitchen, and the expanded bar area or a
 22 combination of those?
 23 And, lastly, per recent comments through
 24 some of the progress meetings was relative to the
 25 architectural finishings on the building, whether

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1 the current design proposal is how we would like to
2 proceed to if we would like to adjust the tack and
3 pursue a more similar perspective or architectural
4 finish, I should say, as exists at Burnt Cedar?
5 That's why we're here tonight. I'll turn
6 it back to you.
7 CHAIR SCHMITZ: Thank you. Questions for
8 Mr. Klein?
9 TRUSTEE DENT: One question I have for you
10 is our actual coverage, did we get an answer on the
11 coverage?
12 MR. KLEIN: We have the existing coverage
13 numbers reasonably well in hand. There is some
14 positive news there. There's roughly 12- or 14,000
15 square feet available, the exact share of that,
16 because that is across the different, there's three
17 lane capabilities on the parcel, they're not all
18 necessarily where the ideal footprint of the project
19 would be, but there is available coverage. And what
20 amount of that we will use relative to the proposed
21 design has not yet been calculated until we agree
22 what the final footprint is.
23 Short answer: We have preliminary map.
24 TRUSTEE DENT: Okay. Just to get my
25 colleagues up to speed on that, in the side meetings

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1 those angled supports, there's minimal to no cost
2 impact to the current design contract.
3 However, if goes a bit further afield into
4 changing the roof structure, that does have the
5 further knock-on impacts, as you probably
6 understand, to some of the structure and function of
7 the building itself. In that case, there would be
8 likely some additional costs, probably not enormous,
9 but again it's going to all be relative to the scale
10 of the desired changes.
11 They are supportive of it, however, but
12 would just need a bit more guidance on how far apart
13 we are on project desire.
14 TRUSTEE DENT: I'm just going back to the
15 direction that the Board gave last summer, and one
16 of those meetings we had asked if this was going to
17 be a similar look to what we currently have. I'm
18 not saying I'm either in favor or against it, I just
19 think we should know what those options are in case
20 we take this out to the community and they say
21 absolutely not, we're not ready to have a
22 modernized, concrete structure with a flat roof at
23 our beaches. We want to have something similar to
24 what we had seen at Burt Cedar. That's all.
25 I'm glad we have that information.

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1 I guess we've been having with the designer, there
2 was some concerns of not knowing where their
3 coverage was as far as how large of a building we
4 can construct, or even if this would even allow for
5 us to reconstruct the entrance gates or gate houses
6 at both Incline Beach and Ski Beach.
7 My next question is in that meeting we had
8 two weeks ago, staff was unaware of what the costs
9 would be to, I guess, provide an alternative when it
10 came to the design to put something together that
11 was similar to, say, Burt Cedar, as it comes to the
12 aesthetics or the look of the building.
13 Did you guys make any progress on that?
14 MR. KLEIN: Yes, we've investigated. I
15 don't have a definitive answer. It's all relative
16 to scale. If it's primarily the finishes, say the
17 coloring, maybe some of the roof accents, adding
18 elements, I will share this just for a quick -- I'll
19 put this up there just for a quick -- this is the
20 kind of gable ends, and the street-facing side of
21 Burt Cedar.
22 The answer to your question is if it's --
23 to tweak the current design to just mimic some of
24 these elements, maybe it was the rock facing, some
25 of the copper roof edging, similar timber accents on

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1 CHAIR SCHMITZ: A couple of things that we
2 had clarified is that -- and I know it is in the
3 design to have at least a heated restroom for winter
4 use. I know that's in the design. And the Board
5 had directed that the ingress/egress project, that
6 it encompassed both beaches because they really are
7 accessed very similarly. Even though we only have
8 the beach house at the one, the ingress/egress was
9 intended to address both Ski and Incline Beach.
10 I think that, from my perspective, I want
11 to design what's right, and if the community wants a
12 building that looks more like this, that's fine. We
13 need to make a change. The building needs to be
14 replaced.
15 I think we need to size it based on how
16 much use it has. And the bar service, yes -- I'm
17 answering you questions here. I'm going through the
18 list. And for me, I don't have a hard cap because I
19 don't know, and I want it designed appropriately and
20 sized appropriately. So, for me, I'm just saying
21 this is this where I'm at.
22 It needs to have some element of food
23 availability, so I don't know if we have to have a
24 kitchen as large as it's being designed, because I
25 know the Mountain Course doesn't have a very big

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1 kitchen and food is prepared at The Grille and
 2 brought down because it is only used about
 3 three months a year.
 4 I do want to be cost conscientious as it
 5 relates to how much space we're designing this
 6 kitchen. And I know Incline Spirits said the
 7 kitchen at Burnt Cedar Beach is designed too large,
 8 and it makes it inefficient for one person to
 9 operate. From my perspective, I'm looking for
 10 guidance to say, all right, here's where I'm at on
 11 these things.
 12 We do need the bar area to be larger, and
 13 I think staff met with Incline Spirits. And I would
 14 welcome Incline Spirits' input, both on the bar
 15 requirements as well as the space designed for food
 16 because we may potentially outsource things, and we
 17 want to have it designed properly.
 18 In the nutshell, the one thing that I
 19 didn't like on the design was that I don't think we
 20 should be having showers, full-head showers. We
 21 could have feet rinsers, but having full, overhead
 22 showers is just asking for problems. That would be
 23 the one thing that I would remove.
 24 I've answered your questions. I'll let my
 25 other trustees react to that.

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1 TRUSTEE NOBLE: With number 1, is the \$4
 2 million a hard cap project budget, I think not. I
 3 would say I'm worried that we're going to end up
 4 with four-million-dollar bathrooms, and I don't
 5 think anybody in this community is going to be happy
 6 with that.
 7 So, then, going to number 3. I'm yes on
 8 all three of those. Sufficient bathrooms, maintain
 9 at least the same level of service and menu
 10 offerings including extended bar area.
 11 While it is nice that, referencing Incline
 12 Spirits and what their person can handle in the
 13 kitchen, to me, it's what the District wants to do,
 14 and the fact that right now all food has to be
 15 prepped offsite and brought down, to me, doesn't
 16 mean that it's a functional kitchen, and we should
 17 have a functional kitchen that can adequately serve
 18 the community during the summer months when there is
 19 high demand at the beach.
 20 With regards to the proposed architectural
 21 design, I'm good. It's nice to have options to see
 22 what something besides a modern building -- as it is
 23 right now, it's a very nice building. It would be
 24 nice to see more of like a timeless Tahoe-type
 25 structure that we don't go, oh, that was built in

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1 the 2020s, and we're 30 years later. You can go
 2 around town and you can see more stuff that's dated,
 3 more the timeless Tahoe-type of stuff without
 4 breaking the bank, if that's even possible.
 5 Those are my comments.
 6 And I do agree with Trustee Schmitz, I
 7 don't think there's a need for showers. The foot
 8 ones, though, I think are a great thing. That is --
 9 drives me nuts, getting the sand off your feet
 10 before getting in the car, especially if you've got
 11 kids.
 12 While I do see the appeal of full showers,
 13 I do see it also bringing on more problems and
 14 stuff, but I do think a way to clean our feet, other
 15 than using the hose that's there right now, I think
 16 would be good.
 17 TRUSTEE TULLOCH: I'm a little confused.
 18 I sat in on the interviews for all three candidate
 19 companies. We asked them all specifically if they
 20 could deliver what was being requested within the
 21 4 million cap, and all three of them come in, yes,
 22 yes, of course we can.
 23 I suppose we were just prospects then
 24 rather than clients. Then the initial costing we
 25 saw coming in, which is not been published or

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1 anything, it was suggesting that 4 million we would
 2 just get restrooms, which is completely different
 3 from what we were told at orals.
 4 That's what I'm getting very confused now,
 5 so it seems you have a binary choice between do we
 6 get restrooms or do we get kitchens? Then I dig
 7 into the design, and there's a \$2 million-plus
 8 industrial kitchen for a food operation that, last
 9 year, took in less than \$50,000.
 10 I've kept getting told by your colleagues
 11 that these things, oh, yes, we've got to keep the
 12 same menu. So I looked at the menu: deli
 13 sandwiches, Caesar salad, french fries, hot dog,
 14 chicken tenders, and burgers.
 15 Now, that's the same sort of thing most
 16 \$50,000 food trucks can serve, along with a lot of
 17 other more sophisticated stuff, but we appear to
 18 need a \$2 million-plus industrial kitchen for that.
 19 I have to question the economics of that or the
 20 rationale. Last year, we ended up doing the food
 21 ourselves because no vendor wanted to take on the
 22 franchise because it was just, quite frankly, not
 23 economic, and having seen the revenue numbers, I'm
 24 not really surprised.
 25 Again, it comes back to: Why are we

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1 building a \$2 million-plus industrial kitchen to
2 serve hot dogs and fries?
3 That defies belief. I said in the last
4 item that I couldn't believe the cost just for doing
5 a design for the HVAC, but this one, this one beats
6 me in terms of that. It looks like were being asked
7 to make a binary choice. Do we just open the flood
8 gates on spending?
9 My recollection is the Board did a
10 \$4 million hard cap. The previous board had
11 suggested 3 million, and this board suggested
12 4 million. And 4 million wasn't including the
13 ingress/egress, that was separate. I think if we're
14 -- Chair Schmitz said ingress/egress is covering
15 both beaches, so let's not -- maybe we shouldn't be
16 cojoining the projects to be able to see where the
17 money is actually going.
18 I can't sign on to the fact that we're
19 just being expected to pay \$4 million just for a
20 toilet block. That just seems absurd. And it
21 obviously can't be since the kitchen was
22 2 million-plus. I don't see the toilets being that.
23 I think without some further breakdown of this, it's
24 hard to give further direction.
25 I'm not prepared to sign on to a

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1 showers, they want sufficient restrooms stalls. The
2 expanded bar, everyone is in agreement with, and we
3 want sort of a timeless Tahoe look.
4 The issue and the concern, and I share the
5 concern, is that we are developing a kitchen that
6 far exceeds what is needed for three months of
7 producing food that generates \$20,000-worth of
8 revenue.
9 TRUSTEE DENT: I wanted to weigh in on
10 each of those items to say that I would agree with
11 your recap. I agree with the recap of what you went
12 through, and I'm right there aligned with you guys,
13 along with the kitchen being much bigger than what
14 is needed for what we're providing.
15 CHAIR SCHMITZ: And one clarification that
16 I'd like to ask all of us, the question that isn't
17 in here is the segregation of the bar services and
18 supplies separate from the food services and
19 supplies. And we had talked about that at a
20 previous meeting, so was that already a decision had
21 we made as a board? I think we did.
22 So then the issue at hand is the kitchen,
23 the size of kitchen, and what is it that is truly
24 needed because it is used three months out of the
25 year, and we don't need to overdesign it.

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1 \$2 million industrial kitchen for serving hot dogs
2 and fries. I'm sorry.
3 TRUSTEE TONKING: So, 1, I'm a no. 3, I
4 am a yes. 3A, I'm a yes. 3B, I am a yes, and to
5 understand what are the criteria we have as a
6 government agency in providing food and what a
7 kitchen size is and all that kind of stuff, just
8 some information on that. C, I'm a yes. 4, I would
9 probably be closer to 4B.
10 TRUSTEE NOBLE: Just to counter what
11 Trustee Tulloch had said, I was also in on those
12 interviews, and the question that was posed to them
13 was: What do you see is the most difficult part of
14 this project? And all three of them said: The
15 budget.
16 They were not emphatic about, yes, they
17 could all do it at 4 million.
18 CHAIR SCHMITZ: What I have heard so far
19 from the group is that -- and I'm summarizing, and
20 I'm going to summarize what I have heard from the
21 trustees as a whole. Okay? So if I'm wrong, please
22 correct me.
23 That there is not a \$4 million -- the
24 majority does not have a \$4 million hard cap. They
25 want to have a facility that doesn't include

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1 TRUSTEE TONKING: I was going to make a
2 motion for the rest of it. I direct that we combine
3 the Incline Beach House and the Incline Beach access
4 projects all into one capital improvement project,
5 including the Burnt Cedar access.
6 MR. KLEIN: Relative to the beach access
7 projects, I would object to the implication that Ski
8 Beach and Incline Beach were always expected to be
9 conjoined. That's relatively new to the design
10 team, myself in particular. This has always been
11 Incline Beach.
12 If we're joining them, this is on the
13 assumption -- my assumption and the project team's
14 assumption that it will be Incline Beach. If you
15 would like us to -- because, to date, none of these
16 costs, the coverage numbers include any improvements
17 at Ski Beach. If that's the direction, we could do
18 it. However, that's a minor reset that is going to
19 add costs and time to the project schedule that --
20 maybe not so much project schedule, but there will
21 be costs that will be included in that that have not
22 been quantified thus far.
23 CHAIR SCHMITZ: I'm going from memory,
24 Trustee Dent, help me out here, but from memory, we
25 had done a traffic study on both beaches, the

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1 traffic study report had recommended changes for
 2 both Ski Beach and Incline Beach. And so when we
 3 had said we wanted to improve the ingress/egress, it
 4 was at both beaches because there's real safety
 5 concerns at Ski Beach with the pedestrian access and
 6 the boat traffic.

7 That was what was, in my mind, part of the
 8 original project and the original request.

9 MR. KLEIN: Probably shouldn't have been
 10 called "the Incline Beach."

11 CHAIR SCHMITZ: It was the Incline Beach
 12 House, and the other project was the ingress/egress.

13 MR. KLEIN: With respect, the LSC report
 14 also included Burt Cedar, and I don't think the
 15 implication was that Burt Cedar was part of this.

16 CHAIR SCHMITZ: No. But we did make a
 17 change at Burnt Cedar. We added the pedestrian gate
 18 to improve safety there. We did make that change as
 19 part of the RFID project, so we did take one of the
 20 recommendations for that.

21 TRUSTEE NOBLE: With regards to the
 22 project, at least when we were going through the
 23 interviews, and I think the RFP -- I don't recall
 24 Ski Beach being included.

25 CHAIR SCHMITZ: Ingress/egress?

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1 administratively, that adds some level of complexity
 2 that I think is best avoided because we're going to
 3 have to run two parallel CIPs, it could get a little
 4 bit messy in terms of where we draw the line
 5 relative to tracking progress payments. It's not
 6 impossible, and that's certainly no showstopper for
 7 us.

8 If that's the direction, we're happy to
 9 comply. I am just not sure -- all we're doing is
 10 building inefficiency into the project.

11 TRUSTEE TULLOCH: Understood. I'd
 12 certainly like to understand the different costs for
 13 both things. I don't want see just everything just
 14 suddenly rolled in and say we've got a 2 million
 15 kitchen we don't need because we've actually --
 16 we've charged it to -- it's the ingress/egress
 17 that's increased the costs. I'd like to understand
 18 the separate costing.

19 MR. KLEIN: I think it's reasonable to
 20 assume that we can quantify that for the Board. And
 21 any public information to make that distinction
 22 fairly clear, there's a push and pull between the
 23 two relative to civil requirements for the building
 24 and where, say, the sewer line needs to start from
 25 to drain and catch the existing -- and that might

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1 TRUSTEE NOBLE: Correct.

2 I'm fine if the Board wants to expand it,
 3 but this was the first time that I heard that that
 4 was actually going to be part of it. And even
 5 looking at the internal memo with the designs and
 6 stuff, there was nothing with regards to Ski Beach;
 7 it was always with the access to Incline Beach.

8 TRUSTEE TULLOCH: I've got to agree with
 9 Trustee Noble. That was my understanding of it,
 10 that was what was discussed in the orals, the
 11 presentations.

12 I have no objections to covering it there.
 13 I'd just ask, Hudson, obviously you want the
 14 ingress/egress to be done at the same time as the
 15 building to make sure that we get a proper thing.
 16 Does that mean they need to be cojoined as projects?
 17 I would certainly like to see it there. And just to
 18 avoid any misunderstandings, the 4 million hard cap
 19 I talked about, and the Board previously agreed, was
 20 for the Beach House. It wasn't for the
 21 ingress/egress.

22 I mean, is there any reason why we can't
 23 just still them as separate projects running in
 24 parallel path?

25 MR. KLEIN: At a minimum,

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1 impact that curb line, say, but it's fairly easy to
 2 draw at that curb, say, any improvements, this way
 3 it's easy to pick that up.

4 Again, just the District's risk there is
 5 potentially, rather than a bulk earth work price for
 6 now, there's probably going to be some increased
 7 costs as a result of that because they're now going
 8 to be quantifying 2,000 square feet --

9 TRUSTEE TULLOCH: Fair enough. I'm not
 10 looking for that, but I'd like to understand the
 11 different costs.

12 CHAIR SCHMITZ: We did that on the Burnt
 13 Cedar pool project, we had the pathway. That was
 14 itemized separately.

15 TRUSTEE DENT: Ray, I'm right there with
 16 you when it comes to wanting things broken down a
 17 little bit more. I think it's important to see what
 18 those costs are.

19 I think if we didn't move forward with
 20 this project as a whole and redesigning both
 21 entrances to make sure that they meet those
 22 recommendations, that we would be potentially only
 23 covering half of it. At a later point, the Board
 24 can decide, okay, we're only going to move forward
 25 with this portion of the project.

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1 My question, Mr. Klein, when it comes to
2 similar -- I think it's the same question I asked
3 before regarding coverage, we were talking about Ski
4 Beach at that time, two weeks ago, on a call, as it
5 comes to coverage. Do we have plenty of coverage at
6 Ski Beach as well as Incline Beach?
7 MR. KLEIN: It's a single parcel, so the
8 analysis of that coverage does incorporate both.
9 Speaking from -- just sort of shooting from the hip
10 here relative to the coverage implications on Ski
11 Beach, we'll be able to combine those, I would
12 suspect with, say, separate pedestrian entrances
13 over there. I can't quite picture that entrance. I
14 think there's bit of a decomposed granite path
15 there, potentially. And whether that's already
16 captured in the coverage, clearly captured in the
17 coverage analysis, I don't know just off the top.
18 I can look it up quickly if it was
19 necessary, but it would be -- Ski Beach is already
20 part of that known quantity, and so any improvements
21 there would count against the roughly 14,000
22 available that we have on site. Again, with the
23 caveat that that is by lane classification, so the
24 14,000 may be not necessarily be directly accessible
25 to us. There is the TRPA path that we have to

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1 in 2021, there was over 100,000 visitors to Incline
2 Beach. In '23, there was almost 90,000. I don't
3 think that a golf course is a fair comparison to a
4 beach facility, again, relative to the level of
5 service that you need to provide to entire families
6 and beaches. I think I would caution using that as
7 a comparison.
8 Obviously, Diamond Peak would be a bit
9 more applicable. The menu that is served at Diamond
10 Peak is very similar to the menu that has been
11 supplementally added to the memo tonight. I think
12 if we were to go down a comparison course, we should
13 be using our ski facility as a more relevant
14 comparison.
15 I see Trustee Tulloch disagrees.
16 CHAIR SCHMITZ: It seems like the
17 direction from the Board is not acceptable? Is that
18 what I'm hearing?
19 MR. KLEIN: Is it a yes? So, am I
20 building the kitchen as proposed, or are you
21 telling -- is the instruction to find a cheaper
22 kitchen?
23 If you want that menu, the kitchen that's
24 been provided is on the backs of our current IVGID
25 staff and the design professional brought along with

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1 follow.
2 TRUSTEE DENT: Understood. That answers
3 my question. Thank you.
4 CHAIR SCHMITZ: Any other questions?
5 Do you have clear direction?
6 MR. KLEIN: Well, so, I think question 1
7 is pretty clear: No. Question 2 is kind of null
8 and void by default there. On question 3,
9 the bathrooms are very clear, the expanded bar is
10 very clear. The kitchen, I guess what I would
11 caution is the comparisons that we're making here
12 tonight are not apples to apples. A food cart is
13 not a fair comparison. The Mountain Course is not a
14 fair comparison.
15 If you're building, let's say a food cart,
16 a \$50,000 food truck, I suspect it's not going to
17 last for 50 years. If you were to build a 50-year,
18 say, food cart, it might cost \$2 million, or you
19 would probably pay that in maintaining it
20 throughout. I don't really know, but I don't think
21 that's a valid comparison in this case.
22 And relative to Mountain Course bar,
23 again, the visitor numbers, just remembering what
24 Mr. Sands had up earlier, I don't even think there
25 was 20,000 rounds played in the summer. We have --

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1 the consultant.
2 TRUSTEE TONKING: I think maybe what I've
3 heard, and I had heard Trustee Tulloch was very much
4 against the kitchen, but I heard everyone else just
5 kind of wanted some more information of what went
6 with it. Maybe explaining to us why a 2 million
7 kitchen is necessary or if there is some other
8 options.
9 Just like maybe some more in-depth
10 analysis might be helpful there.
11 TRUSTEE TULLOCH: I would completely
12 disagree with your assertion. Ski Beach -- Incline
13 Beach House is used, serves food about three months
14 of the year. Last year's revenues were less than
15 \$50,000.
16 I think if you look at Diamond Peak's food
17 and beverage revenues, they're significantly more
18 than that. You've got a much more captive audience.
19 I think if you go back to our surveys
20 last year, very few people actually used the food
21 facilities at Incline Beach.
22 I think to say it was proposed by kitchen
23 consultant, yes, when they presented at the orals,
24 it was about the kitchen because they wanted to
25 build everything around the kitchen, so they were

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1 fixated on actually building this. If we use it for
 2 three months at three months a year, over 50 years,
 3 that is only 16 and a half years.
 4 And most kitchens will require appliance
 5 replacements. We've seen it at Diamond Peak, the
 6 appliances are required to be replaced probably at
 7 15 to 20 years and things. I don't think it's a
 8 valid comparison to say it won't last 50 years, if I
 9 look at what was used for there.
 10 We're not building a two-star Michelin
 11 restaurant or something.
 12 TRUSTEE NOBLE: I would agree with Trustee
 13 Tonking, that I think just a little bit more focus
 14 on the kitchen, make sure that is the appropriate
 15 size, that it's not oversized, and just a deeper
 16 dive/explanation so that if that is in fact what is
 17 necessary, that there's -- the Board can get
 18 comfortable with that if it wants to go down that
 19 road with that price tag.
 20 CHAIR SCHMITZ: I would add on to that is
 21 that we would ask staff to formulate
 22 recommendations. If having french fries causes the
 23 cost to go exorbitantly, well then tell us that your
 24 recommendation is to modify the menu.
 25 I think there needs to be a little bit of

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1 kitchen.
 2 We're happy with the bar area. And then
 3 just one other clarification, when you say "separate
 4 bar and kitchen," you just looking for a dedicated
 5 storage area for the bar?
 6 CHAIR SCHMITZ: What we had talked about,
 7 and maybe we've already covered this, we wanted
 8 specifically, so that if we outsource the bar, its
 9 space is segregated from someone who is potentially
 10 running the kitchen. Because we could potentially
 11 outsource food to one vendor and the bar service to
 12 another vendor, and you don't want co-mingling of
 13 supplies and space and that sort of thing.
 14 I think that was something that we had
 15 brought up a couple of weeks ago.
 16 MR. KLEIN: Okay. Yep, that's clear.
 17 CHAIR SCHMITZ: I'm going to ask where we
 18 are on this agenda and what do we need to cover,
 19 because I believe we need to cover the RubinBrown, I
 20 believe that's still urgent. We need to cover the
 21 pickleball flags because that's been getting pushed
 22 off. And I don't know whether the Red, White, and
 23 Tahoe Blue is time urgent or could get pushed to the
 24 29th. I think those are the remaining agenda items.
 25 General Manager Magee, you help to make

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1 flexibility on the menu and on the size of the
 2 kitchen so that we can make an informed decision,
 3 because it's used three months out of the year, and
 4 if certain things are driving it, then tell us what
 5 that is and give us an alternative to the menu then.
 6 Does that make sense?
 7 MR. KLEIN: It does, yeah. We're happy to
 8 look at it again. There was staff input in this, so
 9 I guess I can't comment on whether there's going to
 10 be a great deal of movement on it one way or the
 11 other without, probably, a change to the menu.
 12 Yeah, we can go back and look at that.
 13 That's outside of my wheelhouse. I take the
 14 professional's advice.
 15 CHAIR SCHMITZ: Look at the synergies that
 16 might be there, because I know The Grille is making
 17 food for the Mountain Course. Okay, can some of
 18 these things be prepped and done, when they deliver
 19 them to the Mountain Course, they can deliver them
 20 to the beach. Let's think a little bit outside the
 21 box and see if we can come up with some ideas that
 22 would drive the size requirements and the equipment
 23 requirements down, but we can still deliver for our
 24 residents.
 25 MR. KLEIN: Yeah, we'll reinvestigate the

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1 some decisions about what we can move to the 29th --
 2 or the 28th.
 3 MR. MAGEE: I think that staff's
 4 preference would be definitely yes on RubinBrown
 5 contract, we do still need to consider that. I
 6 would suggest that the donation for the pickleball
 7 supplies should move forward tonight. And I would
 8 also suggest that the Red, White, and Tahoe Blue
 9 item move forward tonight as well.
 10 CHAIR SCHMITZ: We're going to move
 11 quickly and keep our comments brief. Okay?
 12 Moving on to agenda item G 10.
 13 G 10. RubinBrown Contract
 14 CHAIR SCHMITZ: Page 282 through 285.
 15 MR. MAGEE: On the -- I'll summarize this
 16 quickly. On this item, this item was previously
 17 approved by the Board with an agreement of \$200,000
 18 with a 15 percent contingency to allow work to
 19 continue.
 20 Earlier last month, RubinBrown notified us
 21 that they were expecting that, given the current
 22 pace of the work, that they would be exceeding that
 23 cap. And so the Board had previously asked me if
 24 they found themselves in that position to send a
 25 memorandum to the Board, which I did.

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1 And then subsequently knowing that they
2 believe there needed to be some additional work,
3 Trustee Tulloch and myself -- Trustee Tulloch acting
4 in the capacity of the chair of the Audit Committee,
5 his other hat -- we asked for a briefing from
6 RubinBrown so that we could get an understanding of
7 why they were asking for these additional funds.
8 We were given a briefing about the current
9 status of several of the items that they were
10 working on. They let us know that they believed
11 some of the items that they have been working on
12 warranted further investigation, as well as a little
13 bit of a time lag due to some of our internal staff
14 not being able to produce some of the documents that
15 they were looking for.
16 And so after receiving that briefing, I
17 believe -- I'll let Trustee Tulloch speak for
18 himself -- that both of us are in agreement that
19 their request was certainly warranted.
20 And during that meeting, they had let us
21 know that at their fully-loaded rates that are in
22 the contract, given the amount of effort that they
23 expected to continue with, they believe they would
24 exceed the initial proposed amount by the former
25 chair of the Audit Committee of \$350,000. They

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1 within 30 to 45 days that I think they could
2 reasonably complete the work once we get this last
3 data set over to them.
4 CHAIR SCHMITZ: Any other questions,
5 comments?
6 TRUSTEE NOBLE: I'll just wait for the
7 discussion part just to explain why I'm going to be
8 voting --
9 CHAIR SCHMITZ: Okay.
10 Seeing none, would anyone care to make a
11 motion?
12 TRUSTEE TULLOCH: I propose we accept the
13 recommendation from staff.
14 CHAIR SCHMITZ: There's a motion, do I
15 hear a second?
16 TRUSTEE DENT: I'll second.
17 CHAIR SCHMITZ: Motion's been made and
18 seconded. Is there any discussion?
19 TRUSTEE NOBLE: So when this first came
20 up, I voted no because I thought that the parameters
21 were too open-ended and that the costs were
22 exorbitant. And here we are with them hitting the
23 max already and asking for another 70,000, at a
24 discounted rate, to complete the project.
25 I will actually be voting yes on this

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1 said, "We don't want to do that to you. We want to
2 make sure that we're providing excellent service to
3 the District, and that we are doing this work fully
4 and appropriately."
5 And so they offered to discount their
6 rates, and said, "We believe we can complete the
7 project fully completed, with a presentation to the
8 Board for a grand total of \$300,000."
9 And so that's the reason for the request
10 for the additional \$70,000 that's to ultimately
11 complete the work.
12 CHAIR SCHMITZ: I have one quick question:
13 When are they going to be delivering their report,
14 what's their ETA?
15 MR. MAGEE: So, currently they do not have
16 an ETA, and the reason for that is there was a
17 technical issue with getting them some data that
18 they have asked for. I do believe that we worked
19 our way through that in the last day or two. That
20 has not been communicated to them yet because there
21 is a process that needs to be followed.
22 As soon as we are able to release that
23 data to them, we will, but I would anticipate -- and
24 I'm speculating here. I don't want to speak on
25 their behalf, but I would think that it would be

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1 because if we don't, we don't get a final report,
2 and all those monies expended will have been for
3 naught. And so I feel that, to some degree, my
4 hands are tied in voting for this to ensure that we
5 actually get a final product.
6 And so that's why I'll be voting yes in
7 this instance, although I still -- I think we should
8 have been more careful with the parameters that were
9 provided instead of the open-ended issues that we
10 were letting them dig into at the time.
11 TRUSTEE TONKING: I will be voting no
12 because I don't believe that we have a stable
13 general fund.
14 TRUSTEE TULLOCH: I can't make any comment
15 because, obviously, I've seen some of the stuff
16 that's come there. And I'm -- I can't make any
17 comment. I've heard comments in public comment,
18 people tell me the results already, and I'm not sure
19 where that's coming from.
20 It would be wrong for me to make any sort
21 of comment other than supporting the motion.
22 CHAIR SCHMITZ: Thank you.
23 Seeing no further discussion, all those in
24 favor?
25 TRUSTEE TULLOCH: Aye.

213

1 TRUSTEE NOBLE: Aye.
 2 TRUSTEE DENT: Aye.
 3 CHAIR SCHMITZ: Aye.
 4 Opposed?
 5 TRUSTEE TONKING: No.
 6 CHAIR SCHMITZ: Motion passes four to one.
 7 Moving on to item G 11.
 8 G 11. Pickleball Donation
 9 CHAIR SCHMITZ: Review, discuss, and
 10 accept a donation for 3470 to -- for the pickleball
 11 supplies. It's for flags on the pickleball courts.
 12 MR. BRONSON: We have another donation.
 13 It's very nice. You have the pickleball advisory
 14 committee, they make suggestions to the District for
 15 improvement to the pickleball play. They have come
 16 up with two recommendations.
 17 One is the installation of windsocks to
 18 help players detect wind direction related to the
 19 flight of the pickleball.
 20 Number two, installation of court barriers
 21 to keep the balls from rolling between courts for
 22 safety and fewer game interruptions.
 23 A citizen has come forward, Sarah Sorin
 24 (phonetic), and offered to pay for the \$3,470.30,
 25 and staff is making a recommendation that you

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1 approve this donation, direct staff to move forward
 2 to purchase the supplies and install them.
 3 CHAIR SCHMITZ: Any questions or
 4 discussion?
 5 TRUSTEE TONKING: Quick question: How
 6 often do we get donations, and are we allowed to
 7 accept them without changing policy?
 8 MR. MAGEE: I don't know how often we get
 9 these because I've only been here at the District
 10 about a year, but this is the first time that I can
 11 recall that we had a request to accept two different
 12 donations. But I do know that it does happen from
 13 time to time.
 14 MR. RUDIN: I will answer the second part
 15 of that question, which was can we accept in light
 16 of District policy?
 17 We only have one policy governing
 18 acceptance of donations, and that is Policy 138, at
 19 least policies that I've been able to find that are
 20 easily available. Maybe somewhere in the 1970s
 21 there's some policy somewhere that no one knows
 22 about.
 23 In terms of the easily available and
 24 generally known policies that govern donations,
 25 there's only one, which is Policy and Procedure 138,

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1 and that governs donations for IVGID facilities and
 2 acknowledging important local persons, events, or
 3 history. That wouldn't necessarily cover the
 4 donation that's being proposed here.
 5 CHAIR SCHMITZ: Any other discussion?
 6 Seeing none, would someone like to make a
 7 motion?
 8 TRUSTEE TONKING: I move that we accept
 9 staff recommendations.
 10 CHAIR SCHMITZ: Is there a second?
 11 TRUSTEE NOBLE: Second.
 12 CHAIR SCHMITZ: Motion's been made and
 13 seconded. All those in favor?
 14 TRUSTEE TONKING: Aye.
 15 TRUSTEE TULLOCH: Aye.
 16 TRUSTEE NOBLE: Aye.
 17 TRUSTEE DENT: Aye.
 18 CHAIR SCHMITZ: Aye.
 19 Motion passes five to zero.
 20 Thank you very much, Sarah, for all of
 21 your efforts on this project.
 22 Moving forward to item 12.
 23 G 12. Red, White, and Tahoe Blue
 24 CHAIR SCHMITZ: The Red, White, and Tahoe
 25 Blue, on page 337 to 338.

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1 MR. MAGEE: I know that -- or at least I
 2 understand that each board member was approached
 3 with this suggestion. And I did hear from a couple
 4 of board members that there was interest in at least
 5 considering this at the Board level, and that's why
 6 it's on the agenda tonight. I do understand that we
 7 receive these types of requests all the time, but I
 8 just wanted to clarify why this item -- this
 9 particular item is on the agenda tonight.
 10 What we are recommending is that the Board
 11 approve a cash donation of \$25,000 from the IVGID
 12 beach fund to the Red, White, and Tahoe Blue II
 13 organization in support of the fireworks display on
 14 the 4th of July, in accordance currently policies.
 15 And I have spoken to some of the people that are
 16 working on this project, and I was asked a couple of
 17 questions offline by individual trustees. I will
 18 address those briefly.
 19 One is is this a one-time-only donation?
 20 And the answer is yes, this is a one-time-only
 21 donation, however, there is an understanding among
 22 the group, Red, White, and Tahoe Blue II that there
 23 may be future requests in the future -- I just want
 24 to be clear about that -- in subsequent years.
 25 Number two question I was asked is: How

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1 much are they trying to raise, what would this
 2 fireworks show look like? Their organization has
 3 indicated to me that they are looking to donate --
 4 to receive donations of approximately \$150,000, all
 5 of which would be spent on this year's fireworks
 6 display.

7 And so this would go, obviously, a long
 8 way toward supporting that, but they also believe --
 9 I've heard from their organization that they do
 10 believe that they will be able to raise the
 11 remaining \$125,000, that that is their goal.

12 And then I did want to mention that I
 13 spoke with the general manager of the Hyatt, and he
 14 reached out and indicated to me that, while the
 15 Hyatt will not be participating in a cash donation
 16 to this particular item, they are in support of
 17 activities out there at the beach. What they have
 18 suggested to us is that they would like permission
 19 to come onto the beaches and make a donation, an
 20 in-kind donation of a lot of food items in the
 21 amount of approximately \$30,000 for the beachgoers
 22 at the beaches that night if this event happens.

23 I have not explored that any further
 24 because, as of right now, we don't know that the
 25 event is going to happen. If this item is

219

1 donation. I don't believe it's correct. We have
 2 already been making significant contributions in
 3 kind, both in terms of significant extra matting
 4 levels, traffic control, all sorts of other
 5 expenditures. I think that is our role.

6 I think it's also unfortunate because,
 7 like you say, they plan to come back and ask again
 8 next year. And, of course, we'll now be setting the
 9 bar at \$25,000. So every other organization, within
 10 six months, we will have another half dozen requests
 11 for \$25,000 minimum. Well, you gave it to the RW --
 12 Red, White, and Tahoe Blue II to put up there. I
 13 don't believe part of our remit is just to drive
 14 tourism. I'm fully in support of the fireworks
 15 coming back, as is the rest of the community.

16 I think Red, White, and Tahoe Blue wanted
 17 to do this. They previously did this as a voluntary
 18 effort and raised and all the funds and actually
 19 made a profit. We didn't contribute in the past.
 20 We did the same contributions in kind, so I will be
 21 voting against make a cash donation here.

22 TRUSTEE DENT: We definitely know that
 23 the -- based on our FlashVote survey we did at the
 24 end of last summer on the ways to improve 4th of
 25 July, I believe the fireworks were the number one

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1 ultimately approved, I will certainly engage with
 2 the Hyatt and see if we can get something in place
 3 with them for that.

4 With that, I'm happy to answer any
 5 questions the Board may have.

6 TRUSTEE NOBLE: Just more of a comment.
 7 I'm in support of this. I think the 4th of July
 8 fireworks, while they still were going on, were a
 9 huge community event.

10 I think it's appropriate to come from the
 11 beach fund because the majority of people are
 12 watching from the beach. However, there are people
 13 watching from all over the North Shore, and I look
 14 at this as a way to jump start the fireworks display
 15 again.

16 I think the Hyatt's in-kind offer of
 17 \$30,000-worth of food for the beachgoers that day is
 18 also a fantastic opportunity for this community.

19 CHAIR SCHMITZ: Any other comments or
 20 questions?

21 TRUSTEE TULLOCH: I'm fully in favor. I've
 22 also been working on various things with some of the
 23 RWTBII, whatever they're called now. I fully
 24 support bringing fireworks back.

25 I will not be voting to support this

220

1 response in that.

2 That being said, I was hoping we could get
 3 a little bit of weigh in from Sergio on this item,
 4 because when we've looked at stuff like this in the
 5 past, it's -- and with the report that Mr. Nelson
 6 put together regarding Dillon's Rule, an idea such
 7 as this wasn't possible.

8 I'm fully in support of this, as long as
 9 we are biding by our legal responsibilities.

10 MR. RUDIN: Yeah, there is a memo that was
 11 put together by Mr. Nelson. It was provided both to
 12 the Audit Committee and to the prior board. If you
 13 look back through at various agenda packets, they're
 14 in the agenda packets in 2020, particularly in
 15 November.

16 Basically the conclusion is is that any
 17 donations have to be permitted, they have to be in
 18 furtherance of some expressed power of IVGID.

19 Now, typically the court will interpret
 20 your expressed powers relatively broadly, if you can
 21 tie it to one of the statutory purposes or statutory
 22 authorities that you've been granted. You're
 23 recreational facility purpose is relative broad, it
 24 allows you to acquire, construct, improve, better
 25 facilities for recreation and operate them, and that

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1 included beaches.

2 So to the extent that this is an event

3 that you are using to further your community's

4 enjoyment of your beach facility specifically, that

5 would be likely fit within that statutory purpose.

6 So you would really have to tie it.

7 And in support of that, you have the

8 Hyatt, which had indicated an in-kind contribution

9 to people who are going to be enjoying the fireworks

10 from the beaches, so there is some basis there to

11 conclude that it would be authorized.

12 But, again, I think the one issue is,

13 of course, courts have not construed or -- and

14 there's no opinions on what and how broad the power

15 at NRS 318.143 is for recreational facilities.

16 So, to the extent that the Board was

17 inclined to approve this donation, again, I think it

18 would fit within District policy, and there would be

19 a pretty strong argument that it's within your

20 powers.

21 I'll leave it there.

22 CHAIR SCHMITZ: I have a concern about the

23 precedent that it sets. And I also have a

24 concern -- I have a concern about the precedent it

25 sets, and then are we going to have other charitable

222

1 organizations who are being asked to pay for the

2 golf course to say, well, you donated so much to

3 them, why won't you donate that to me? And why are

4 you charging me for the use of your golf course

5 because look what did you over here?

6 I'm concerned about the precedents. I'm

7 completely supportive of the fireworks, and I think

8 it's absolutely what the community wants. But I'm

9 very concerned about the dollar amount, number one,

10 because knowing it's not going to be just a

11 one year.

12 And how is it that we can then tell people

13 who are running charitable organizations that they

14 need to pay \$2,500 to use the Mountain Golf Course

15 for a tournament? I mean, it's sort of saying and

16 not walking the talk.

17 I'm concerned that we've set a precedent

18 that suddenly then every other organization is going

19 to say, well, why did you give them money to do

20 something and you won't even let us use your

21 facility for free? Right? Because we're charging

22 them.

23 TRUSTEE TULLOCH: Yeah. I think we are --

24 we know we're already exposed to a lot of other

25 expenditure in this.

223

1 I'd like General Manager Magee to clarify,

2 are the Hyatt just going to send over \$30,000-worth

3 of food to dish out to those that actually do manage

4 to get onto the beach? You've not been here for 4th

5 of July, so with fireworks on the beach, it's kind

6 of standing room only. It's going to be quite a

7 shit show to try and dish out food to several

8 thousand people there that are basically shoulder to

9 shoulder, or are they expecting to bring guests over

10 as well?

11 MR. MAGEE: No. The intention is for

12 beachgoers, they are not going to bring over their

13 guests onto our beaches. That is not what they've

14 suggested.

15 What they have suggested to me is that

16 they would like to provide this to our beachgoers,

17 and they would like to be able to come onto our

18 beach in order serve this food.

19 TRUSTEE TULLOCH: I think, obviously, the

20 manager at the Hyatt is new to the area as well

21 because he's never seen a 4th of July on the beach.

22 I think, logistically, it will be much more

23 challenging, I think, in terms of that.

24 I think also if the Hyatt is not prepared

25 to make a cash donation to the fireworks themselves,

224

1 when the Hyatt drives significant benefit, they're

2 charging a thousand bucks-plus a night per room

3 there at that stage, I find it difficult to

4 understand why we would be making the \$25,000

5 donation as well.

6 I think as Trustee Schmitz says, I'm fully

7 in support of it. I think it was always to sold to

8 us -- members of this board actually worked hard to

9 get the barges and things back to actually make this

10 possible. I'm assuming we're also allowing use of

11 our launch ramps and things like that, and all sorts

12 of other things.

13 But I can't support a cash donation.

14 TRUSTEE NOBLE: Well, my understanding is

15 that the barge will be launched from Tahoe City, and

16 won't be using any IVGID facilities.

17 TRUSTEE DENT: I was just going to ask you

18 what dollar amount you would be comfortable with.

19 And then, Trustee Tulloch, you also

20 mentioned that the cash dollar amount was too high.

21 Is there a dollar amount that you would be more

22 comfortable with? I understand your other comments.

23 TRUSTEE TULLOCH: I think my comments have

24 been clear. I'm not comfortable making a cash

25 donation. I think it opens a lot of flood gates.

225

1 It was mentioned earlier, I don't know if
 2 it was public comment, there's supposedly a \$1,000
 3 limit on our cash donations. I'm not sure where
 4 that came from, and I'm not comfortable with a cash
 5 donation in this situation because it just becomes
 6 an annual request.

7 TRUSTEE DENT: Would you be comfortable
 8 paying an amount towards the fireworks directly and
 9 not making a donation to the non-profit?

10 Because I feel like that may alleviate
 11 some concerns as it relates to other non-profits, if
 12 the Board -- or the District were able to make a
 13 direct payment to the vendor of the fireworks.

14 TRUSTEE TULLOCH: I can only make one
 15 comment, how I would look at it, looking on from the
 16 outside, and it's whether it goes directly to the
 17 fireworks or goes to Red, White, and Tahoe Blue,
 18 it's basically the same thing. It's the same cash
 19 coming out.

20 We've already highlighted lots of issues,
 21 we're putting pressure on staff to control costs and
 22 things everywhere. I think we've got to walk the
 23 talk.

24 TRUSTEE DENT: Understood. Thank you.

25 CHAIR SCHMITZ: For me, I just really

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1 struggle with donating this amount of money when we
 2 charge non-profits at our venues. And I'm just -- I
 3 can't get over that. And so just -- I think it's
 4 great for the community, but I feel like it's just
 5 not a wise decision for us as a district. That's my
 6 feeling.

7 Would anyone care to -- Trustee Tonking,
 8 go ahead.

9 TRUSTEE TONKING: I have concerns with
 10 donating to a non-profit, due to the Dillon Rule
 11 that came out from Mr. Nelson. I actually am,
 12 though, intrigued by the idea that Trustee Dent just
 13 threw out about actually purchasing it ourselves,
 14 since I believe we're already in the permitting
 15 process anyway, purchasing some ourselves. And I
 16 actually think that mitigates a lot of the concern I
 17 had, and I would be very interested in that aspect.

18 CHAIR SCHMITZ: What would the Board like
 19 to do?

20 TRUSTEE NOBLE: I'm going to try and make
 21 a motion.

22 I would move to approve staff's
 23 recommendation with the revision that the \$25,000
 24 would go towards the direct payment for the
 25 fireworks, working with Red, White, and Tahoe Blue

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1 to figure how to do that so it's not going to Red,
 2 White, and Tahoe Blue, but directly to the folks
 3 putting on the fireworks on behalf of Red, White,
 4 and Tahoe Blue II.

5 CHAIR SCHMITZ: A motion's been made. Do
 6 I hear a second?

7 TRUSTEE TONKING: I'll second.

8 CHAIR SCHMITZ: All those in favor, say
 9 aye.

10 TRUSTEE DENT: Hold on, Chair.
 11 Going back to -- your concern was over
 12 making a donation to a non-profit. The motion is to
 13 not make a donation to a non-profit. Did you have a
 14 lesser dollar amount? I'm just trying to -- I feel
 15 like you're on the fence a little bit, and so I'm
 16 trying to figure this out via Zoom. I can't see you
 17 in person, too far away from the camera, so I'm just
 18 going to -- is there a lesser dollar amount you
 19 might say yes to?

20 CHAIR SCHMITZ: To be honest, the \$25,000,
 21 I just it's think too high. I would go for
 22 something lower. But if the rest of the Board is
 23 willing to do 25, I just think that's a very large
 24 number because we do donate staff time to do other
 25 things related to 4th of July. We have traffic

228

1 control and the things that Trustee Tulloch said.

2 So, the motion's been made for the 25,000,
 3 and it makes it an easier decision for me because I
 4 think it's too much.

5 TRUSTEE DENT: Okay. If it was \$12,000,
 6 would you say yes? You answering this question
 7 could change the way I vote on this motion.

8 TRUSTEE TULLOCH: I can't speak for
 9 Trustee Schmitz, but I think the idea of \$25,000,
 10 and I was already approached -- I think we were all
 11 approached separately by the various different
 12 committee members, and I told them at the time my
 13 vote that would be no.

14 I think if we're just haggling over the
 15 price now, I think, yeah, I mean, is \$5,000 too
 16 much? Is a 1,000 too much? I do struggle with the
 17 whole precedent, and, frankly, I'm appalled at the
 18 \$25,000.

19 TRUSTEE DENT: The question was to you and
 20 Ray responded.

21 CHAIR SCHMITZ: I don't know. I think
 22 that a dollar amount, 5- or \$10,000 dollars seems
 23 like a very generous donation. I just think \$25,000
 24 is just a huge ask. I do. We're -- this is
 25 people's rec fee. I mean, people are directly

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1 paying for the beaches. And that's how everything
 2 at the beaches is paid for is through their beach
 3 fee.
 4 And so I think that, yes, I'm supportive.
 5 I believe that this is the right thing to do from a
 6 fireworks perspective, but I am just struggling with
 7 the precedent, with what we charge other
 8 non-profits, and then, to me, the huge dollar
 9 amount.
 10 TRUSTEE TONKING: What happens if we took
 11 it out of the beach fee and put it to the community
 12 services fund, which then is covered through
 13 enterprise-type activity? No, that doesn't --
 14 CHAIR SCHMITZ: It's the same. I mean,
 15 it's the same.
 16 TRUSTEE TONKING: Well, there's actual
 17 revenues that come in. That's a little different
 18 than tax dollars. That's all I was -- you mentioned
 19 tax dollars, so I was --
 20 CHAIR SCHMITZ: It's not. It's -- the
 21 beaches are not provided by tax dollars.
 22 TRUSTEE TONKING: They're the people's
 23 dollars that are assigned that they have to pay.
 24 CHAIR SCHMITZ: Yes, they have to pay for
 25 this.

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1 a payment directly, and they don't raise the funds
 2 to go forward with it, do we get our funds back, or
 3 do we only pay for it if they raise the funds?
 4 Go ahead, Trustee Dent.
 5 TRUSTEE DENT: Is that a yes?
 6 TRUSTEE TULLOCH: Can I make an amendment?
 7 I'll make a one-time offer. I could support it at
 8 5,000 directly, but that's the limit as far as I'm
 9 concerned. I think we're going further than issued
 10 in the interest of actually making sure the event
 11 goes again, this is a one-off, I think we stress
 12 it's not just a regular occurrence.
 13 CHAIR SCHMITZ: I could get behind that.
 14 TRUSTEE DENT: Trustee Tonking, Trustee
 15 Noble, what do you guys think about that?
 16 TRUSTEE NOBLE: Can we go ahead and vote
 17 on this motion, and if it fails then we try again?
 18 CHAIR SCHMITZ: If you want. We can do
 19 that, or you can amend the motion. But Trustee
 20 Noble made the motion and no one has amended the
 21 motion.
 22 Did you amend it?
 23 TRUSTEE TULLOCH: I was proposing to
 24 amend it to 5,000 directly to the fireworks
 25 company.

230

1 TRUSTEE TONKING: So it's a revenue
 2 source, which is different. That's what I was --
 3 CHAIR SCHMITZ: Yeah, but over on the
 4 community services side, we're looking for Diamond
 5 Peak to cover the Rec Center, the tennis center, the
 6 golf capital improvements, and the Mountain Golf
 7 Course. That money is getting really depleted, so I
 8 don't necessarily think just moving it someplace
 9 else fixes the problem.
 10 Sorry. The Board needs to do what the
 11 Board wants to do, and I appreciate Trustee Dent's
 12 persistence.
 13 TRUSTEE DENT: Chair, if the motion was to
 14 approve a \$10,000 payment to the fireworks company,
 15 would you support that?
 16 CHAIR SCHMITZ: That's not what the motion
 17 was. Procedurally --
 18 TRUSTEE TULLOCH: We could amend the
 19 motion.
 20 MR. RUDIN: We can amend the motion.
 21 There was a motion and a second, so, I mean, unless
 22 there's further discussion.
 23 CHAIR SCHMITZ: Do you make it -- not that
 24 it was a donation, but a payment directly. If we
 25 make a payment -- here is the question: If we make

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1 CHAIR SCHMITZ: We have a requested
 2 amendment. Do we have support for the amendment?
 3 TRUSTEE NOBLE: No.
 4 CHAIR SCHMITZ: So, procedurally, where do
 5 we go here?
 6 MR. RUDIN: You have a main motion -- I
 7 think you guys follow Rosenberg. You have a main
 8 motion on the floor, you've had a request for
 9 amendment, that motion has had no second, so it
 10 doesn't get voted on.
 11 You would vote on the main motion, which
 12 would be Trustee Noble's motion.
 13 CHAIR SCHMITZ: Trustee Noble's motion was
 14 to approve a \$25,000 payment directly to the vendor
 15 for the fireworks. That was the motion that was
 16 made, and it was seconded, so we will vote on that.
 17 All those favor, say aye.
 18 TRUSTEE DENT: Hold on. I have a
 19 clarifying question real quick.
 20 Legal counsel, if we were to -- if the
 21 motion fails, we could try the same motion again
 22 later; is that correct?
 23 MR. RUDIN: You couldn't try -- I would
 24 say you couldn't try the exact same motion, but,
 25 yeah, you can try a different motion if that motion

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1 fails.

2 CHAIR SCHMITZ: We're allowed to do that?

3 MR. RUDIN: Yeah, I mean, if the first

4 motion fails, you're still -- it's still the agenda

5 item, you can still take some other action if you

6 would like.

7 CHAIR SCHMITZ: All right. So, with that,

8 I'll call for a vote. All those in favor?

9 TRUSTEE TONKING: Aye.

10 TRUSTEE NOBLE: Aye.

11 CHAIR SCHMITZ: Opposed?

12 TRUSTEE TULLOCH: Nay.

13 TRUSTEE DENT: No.

14 CHAIR SCHMITZ: No.

15 So the motion fails. Would someone like

16 to make a new motion?

17 TRUSTEE TULLOCH: I'll make a new motion

18 that we make a \$5,000 donation, specifically as a

19 one-off, not set a precedent, but also we can pay it

20 directly to the fireworks company.

21 CHAIR SCHMITZ: A motion's been made. Is

22 there a second?

23 So there's not a second, so it just dies

24 if there's no second; correct?

25 (Inaudible response.)

234

1 CHAIR SCHMITZ: Okay. So we're not going

2 to do anything, then? Trustee Dent, go ahead.

3 TRUSTEE DENT: Chair, I'll make a motion

4 that we make a one-time, \$10,000 payment directly to

5 the fireworks vendor.

6 CHAIR SCHMITZ: A new motion's been made.

7 Is there a second?

8 TRUSTEE NOBLE: Second.

9 CHAIR SCHMITZ: Motion's been made and

10 seconded. Any further discussion?

11 All those in favor?

12 TRUSTEE TONKING: Aye.

13 TRUSTEE NOBLE: Aye.

14 TRUSTEE DENT: Aye.

15 CHAIR SCHMITZ: Aye.

16 Opposed?

17 TRUSTEE TULLOCH: Nay.

18 CHAIR SCHMITZ: Motion carries four to

19 one. Moving on to -- we are going to defer agenda

20 item 13, which is discussing and providing direction

21 for the committees. Is that acceptable to the

22 General Manager that we move that?

23 MR. MAGEE: Absolutely.

24 CHAIR SCHMITZ: So then that's our last

25 agenda item.

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1 H. REDACTIONS FOR PENDING PUBLIC RECORDS REQUESTS

2 CHAIR SCHMITZ: I don't believe there are

3 any redactions.

4 MR. RUDIN: And you're also deferring

5 action on the free speech Policy and Procedure 136.

6 TRUSTEE TONKING: Can we make sure that's

7 on general business not on consent next time it's

8 brought?

9 CHAIR SCHMITZ: We can do that. Also,

10 consent item 6 will also be on the agenda on the

11 29th. Okay? Thank you for that clarification.

12 Moving to the long range calendar.

13 I. LONG RANGE CALENDAR

14 CHAIR SCHMITZ: Page 343 to 350.

15 MR. MAGEE: I heard a couple of items to

16 add to the long range calendar tonight for May 29th,

17 which was the golf item considering the high school

18 options, the 10- and 20-pack, p.m. options as well

19 as some additional staff recommendations that may

20 come forward as part of that.

21 The second item was Policy and Procedure

22 138, moving that to May 29th.

23 And I know that the Board has had an

24 opportunity to look at the long range calendar, May

25 29th is a very, very full calendar right now, and I

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1 will be encouraging staff very, very strongly to get

2 these in early so that we can get as many of these

3 on the calendar. If there's any adjustments that

4 the Board would like to make, I'm happy to take that

5 this at this time.

6 CHAIR SCHMITZ: And looking through it,

7 there are a number of them will be able to be on the

8 consent calendar, the contracts, there's a number of

9 things.

10 Do we -- unless we have a need, we may

11 remove something with the Incline Beach House,

12 unless there's a continued need to do that. It

13 might give staff a break and time to focus on the

14 project.

15 But I think that covers everything that we

16 had so far.

17 TRUSTEE TONKING: I have a slight concern

18 with the meeting on the 29th and all of the items on

19 it, given we're only having one budget hearing, and

20 that's supposed to be the approval of the budget. I

21 feel like things can go south fast. That's a large

22 concern of mine. Just flagging that.

23 CHAIR SCHMITZ: I will work with General

24 Manager Magee, and we'll see what things, you know,

25 how much can go on consent, how much -- what we can

1 realistically handle, because tonight's was longer
 2 than any of us wanted.
 3 Anything else relative to long range
 4 calendar?
 5 If not, then moving on to Board of
 6 Trustees update.
 7 J. BOARD OF TRUSTEES UPDATE
 8 CHAIR SCHMITZ: I just have two quick
 9 things. I didn't do an update on the contracts
 10 spreadsheet that I give you. I will do that, and I
 11 will just include it as supplemental material for
 12 meeting on the 29th. But I will tell you that in
 13 the past few weeks, the contracts have been error
 14 free. So things -- I'm hoping it's going to be a
 15 trend, and that things are getting better.
 16 The other thing I just wanted all of us to
 17 be aware of is that TTD is not going to be using the
 18 old elementary school for the East Shore shuttle,
 19 and they're talking about using the middle school
 20 parking lot, which the middle school parking lot is
 21 used for the ball fields.
 22 So I think that it would be wise -- I
 23 would recommend that if staff has any alternative
 24 options, perhaps even Diamond Peak, that they reach
 25 out to TTD because I'm not sure that that parking

1 area is going to work for the rest of our community.
 2 I wanted to bring that to everyone's attention and
 3 see if we can find a different solution for them.
 4 Any other trustee updates?
 5 TRUSTEE DENT: I just want to update the
 6 Board that the last survey that went out, I believe
 7 it was beach access, that will be -- we're working
 8 on having Mr. Lyons come in front of the Board on
 9 the 29th just to run through the results of that
 10 survey as other trustees had requested in the past.
 11 CHAIR SCHMITZ: And it is listed on the
 12 long range calendar.
 13 So moving on, then, to final public
 14 comments.
 15 K. FINAL PUBLIC COMMENT
 16 CHAIR SCHMITZ: Do we have any people who
 17 have stayed up this late for final public comment?
 18 Seeing none.
 19 L. ADJOURNMENT
 20 CHAIR SCHMITZ: We are out before
 21 midnight, at 11:36. Thank you, all. Goodnight.
 22 (Meeting ended at 11:36 p.m.)
 23
 24
 25

1 STATE OF NEVADA)
 2 COUNTY OF WASHOE) ss.
 3
 4 I, BRANDI ANN VIANNEY SMITH, do hereby
 5 certify:
 6 That I was present on May 8, 2024, at the
 7 Board of Trustees public meeting, via Zoom, and took
 8 stenotype notes of the proceedings entitled herein,
 9 and thereafter transcribed the same into typewriting
 10 as herein appears.
 11 That the foregoing transcript is a full,
 12 true, and correct transcription of my stenotype
 13 notes of said proceedings consisting of 240 pages,
 14 inclusive.
 15 DATED: At Reno, Nevada, this day of 19th
 16 day of May, 2024.
 17
 18 /s/ Brandi Ann Vianney Smith
 19
 20 BRANDI ANN VIANNEY SMITH
 21
 22
 23
 24
 25

Mick Homan

Incline Resident

I'm commenting on the preliminary budget that was submitted to the state – and specifically the critical situation with the General Fund.

The current state is unacceptable. When this board majority was seated at the end of fiscal 23 we had a general fund balance of \$5.8 million - and we operated at breakeven that year. Based on the projected results for the balance of fiscal 24 and the preliminary budget for fiscal '25 we'll have blown through mandated reserve levels and have a **projected fund deficit** of \$1.8 million.

In that short 2-year period, we'll have generated a combined operating deficit of over \$7 million. We've gone from one of the most financially sound government agencies to having an insolvent general fund.

Thankfully trustee Tonking raised the alarm on this a few months ago. Unfortunately, her concerns were brushed aside. Management said spending would be curtailed in both the current and future years so we could build reserves. That hasn't happened. It's only gotten worse.

There's 2 big drivers of this financial meltdown.

One is the move of parks from community services to the general fund. That proposal was hatched by our Board Chair. She apparently didn't consider or understand the consequences. Parks will cost over \$3 million this fiscal and about \$2 million next fiscal. The general fund was previously operating at about breakeven – so it was negligent on her part to not consider how this would impact our fund balance. This fund's only revenue is property taxes, which the county sets. So how exactly did we plan to pay for this?

The second driver is our administrative spending. Gross spending in the fiscal 25 preliminary budget increased \$3 million or 60% versus fiscal '23. What's driving this increase? The general manager, accounting and trustee cost centers have all roughly doubled compared to fiscal 23 actual spending. And the IT cost center is up almost 50%. Combined This represents \$2.4 million of increased spending.

Within Accounting, fiscal '24 includes over \$800K of services and supplies - this is largely for the fraud audit and consultants. I understand the fraud audit is wrapping up and we've heard NO EVIDENCE OF FRAUD. This wasted spending goes away in '25, but we've still doubled the '23 spending.

What we have is a total cluster of incompetence. We're facing a fiscal crisis – and it's directly attributable to the actions of the controlling members of this board. I believe you owe our community an explanation - AND a concrete plan for how you'll remedy the situation. That plan needs to be sustainable. Let's not just hide the issue by transferring dollars from other funds. The unfortunate reality is that this is going to require some combination of a significant increase in the rec fee, reductions in service levels or delays or cancellations of important projects. Obviously not ideal, but we should and must act.

Thank you.

IVGID Admin spending - before charge outs

Cost Center	2023	2024	2025 % Change	2023	2024	2025 % Change
(numbers in thousands)						
General Admin	750	928	14%			
General Manager	680	844	85%	680	844	1260
Trustees	167	209	88%	167	209	314
Accounting	1064	2120	110%	1064	2120	2232
IT	1089	1525	45%	1089	1525	1575
Risk Management	147	161	68%			
HR	859	1204	24%			
Health/Wellness	27	71	211%			
Communications	166	286	76%			
Total	4949	7348	60%	3000	4698	5381
						79%

Thank you for the opportunity to speak with you this evening, I have only a couple of things to discuss with you and the rest of the community.

First thing I want to address is the comment by one of the callers during the last meeting on April 24th. It was my understanding that the speaker suggested that the Incline Village Golf Club had a significant number of members that were not residents here in Incline and were therefore taking advantage of our discounted resident rate at our recreational facilities. This statement is categorically false. IVGID has specific rules about who is eligible for our discounted resident rates and those rules translate into who is able to obtain an IVGID picture pass. These may be resident property owners, as well as lessees and renters. The Incline Village Golf Club's bylaws state that in order to be eligible to join the club the applicant must have a valid Picture Pass Card and I can assure you, as this years president of IVGC, that 100% of our members, who utilize our golf courses, have a valid Picture Pass Card.

Next, I want to address the issue of golf passes that are on tonights agenda. At our last meeting on April 24th there was a presentation by Mr Sands regarding rates for the upcoming season. The rates that he presented projected that there would actually be a revenue surplus at the end of the year. The second half of his presentation, that was regarding play passes, was tabled to tonight just two days before the opening of the Championship course. I am dismayed that you have hired a professional, with years of experience and expertise in developing budgets and managing golf courses, and then coerce him to delay his recommendations so you could manipulate the outcome. Chairwoman I know you will deny any involvement but your fingerprints are all over this. I believe his original recommendations for play passes give all of us the best chance of ending the golf season with a budget in the black. Although the modifications outlined by Trustee Noble is a welcome addition because it includes passes for juniors and college students.

Therefore, to those board members who have the best interest of our community, I hope that you will do you fiduciary duty and accept the recommendations of Mr Sands as he presented them at the April 24th meeting with the addition of passes for juniors and college students.

Steven Ross

Dr. Myles Riner
Valerie Court

I have three comments this evening related to today's agenda. The first is in regard to the proposed Veterans Memorial. I would like the Board to consider placing this memorial at the Southeast corner of the Village Green. The site that has been proposed at the North end of the Green is an ideal place to site additional parking, consistent with the plan developed by the Dog Park Committee. The Board previously instructed this Committee to develop a preliminary plan siting the dedicated Dog Park on the Village Green, and this was completed in January, but I guess the Board has yet to request to see this plan. The plan included the incorporation of a parking lot for about 16 cars on the north end of the green. The Committee, after some investigation, felt these additional parking spaces were sorely needed, especially in the summer and fall, when parking spaces in adjacent areas are at a premium. Alternatively, if this plan was adopted, the memorial could be placed adjacent to the proposed sound-barrier wall between the upper and lower fields, on an elevated platform. Putting the memorial on the lower part of the Green would allow for much more space to accommodate memorial celebrations, and keep the options open for the dedicated dog park. In any case, the additional parking area is needed regardless of where the dog park is sited.

My second comment relates to the proposed Beach House on Incline Beach. I believe there many residents here that would prefer to expand the food and beverage offerings and the seating and bar areas, and would like to have a Beach House that compliments the excellent facility on Burnt Cedar Beach, and reflects the higher standards this community aspires to in its recreational facilities. This clearly justifies a more robust budget and an expanded design. Take the million dollars that has been proposed to purchase the unnecessary RFID equipment that would fail, in any case, to solve a minor problem that is much more economically addressed in other ways, and add it to the Beach House budget.

My last comment is simply to acknowledge Shelia Leijon for her thirty plus years of service to the District and its residents, and to let her know that she will be sorely missed. The way she was treated by certain members of this Board and the current GM was unconscionable. I suspect we will hear more about that in the coming months, and in the meantime, we all wish her well.

Items G.8. and 9 on tonight's agenda deal with donations coming directly through IVGID, when District Policy 138 clearly states that all funding is to go through the Incline Tahoe Foundation. I found several emails in a public records request (24-12) where the former Director of Parks and Rec explained the process to Trustee Schmitz, so there should no question on how to handle these. Allowing these donations to come directly to IVGID makes it look like you are trying to circumvent the ITF (Incline Tahoe Fund) and ignore established board policy. It could also strain a long-established and healthy partnership we have with a community-focused organization, but then I have to remind myself that some of you are more interested in undermining community relationships than building them.

Item G.10. is a request to approve a \$25,000 donation to the Red, White, and Tahoe Blue II fund. I believe there is a strong opinion from Josh Nelson of BBK that donations should not be more than \$1,000. What changed? And if you are giving \$25,000 to this specific cause, why not donate to the Star Follies? Or the Pet Network? Or even the IVCBA? All are worthy non-profits in town. What is the policy to inform which non-profits will get money from IVGID; how much, and how often? I'd be careful as you will be setting precedent and potentially showing favoritism of one over the other.

In item G.7. General Manager Magee is asking for another \$70,000 for the forensic due diligence audit. Before you agree to this expenditure, this community deserves to be updated on the project, and informed if there has been any fraud found to date. If not, why do we continue to burn money here? And why is Rubin Brown willing to reduce their rates so drastically to ensure this project continues? What is their vested interest here?

In the finance report there is a line item for Baker Tilley to launch an Internal Controls Project, yet this work was already done by Moss Adams. Maybe the GM should implement the Moss Adams recommendations before spending more money with another consultant who will most likely suggest the same things.

Related to this, when looking at the tentative 2024/2025 budget, it clearly shows the General Fund has a projected deficit of \$1.8 million. You have to stop this bleeding and cut back on your pet projects, or we are all going to believe you are intentionally trying to dismantle and bankrupt this District. You are not being fiscally responsible with our money.

Lastly, burning staff time to remap the free speech zones noted in item F.6. shows just how petty and vindictive a few of these Trustees are. It's a blatant attempt to silence the community and limit its ability to hold board members accountable - the kind of things we expect from a banana republic, but not from our elected officials. We see you. And you will continue to see us, and our signs. Thank you.

Resources referenced

- See District Policy 138: https://www.yourtahoepace.com/uploads/pdf-ivgid/IVGID_PolicyAndProcedure138_Resolution1849.pdf
- Public Records Request 24-12: <https://ivgid.nextrequest.com/requests/24-12>

**WRITTEN STATEMENT TO BE ATTACHED TO AND MADE A PART OF THE WRITTEN
MINUTES OF THE IVGID BOARD'S REGULAR MAY 8, 2024 MEETING – AGENDA
ITEM F(2) – ANOTHER “FAVORED COLLABORATOR’S” (“TRPA’S”) USE OF THE
DISTRICT’S RESOURCES AT A FRACTION OF OUR COST FOR ITS BUSINESS
(MUSSEL INSPECTIONS, STICKERS AND AIS SHORELINE FEE COLLECT-
IONS) WHILE LOCAL PARCEL OWNERS INVOLUNTARILY PAY
THE PIPER**

Introduction: Well here’s yet “another one” as my friend DJ Kahled would say¹. More evidence of staff theft, lack of oversight, lack of internal controls, non-compliance with existing Policy, and a flagrant disregard for the financial sustainability of the District. This time it’s staff’s proposed give-away of our workforce, software point-of-sale system(s), and financial reporting, and for what? Someone else to do TRPA’s job at less than the cost it would otherwise run TRPA. And on our private beaches to boot! And that’s the purpose of this written statement.

My May 5, 2024 E-Mail to The Board²: On May 5, 2024 I sent the Board an e-mail wherein I voiced my objections to this proposed use of our workforce and financial software, at a fraction of the real cost, for another favored collaborator’s preferred activity of the month. Rather than recounting the substance of my criticisms, I refer the reader to said Exhibit “A.”

Conclusion: This behavior just keeps happening over and over and over again. We lose tens of thousands of dollars annually giving away free use of our recreational facilities, or doing someone else’s job, at a fraction of the real cost and oftentimes for matters like this one having ZERO to do with public recreation. Meanwhile local parcel owners are involuntarily assessed to pay for what I describe, and then people wonder why we’re losing money. Bueller? Bueller?

When is the Board going to put members’ collective feet down and put an end to these giveaways? And now you the reader has a better idea of what the District’s Recreation (“RFF”) and Beach (“BFF”) Facility Fees are really spent on which you can see for yourself, has nothing to do with making public recreational and beach facilities available for local parcel owners’ access and use.

Respectfully submitted, Aaron Katz (Your Community Watchdog Because Nearly No One Else Seems to be Watching).

¹ Go to <https://medium.com/cuepoint/the-old-people-s-guide-to-dj-khaled-5618a5aa52b1#:~:text=Another%20One%20%E2%80%94%20One%20of%20the,of%20shoes%2C%20or%20something%20else.>

² That e-mail is attached as Exhibit “A” to this written statement.

EXHIBIT "A"

May 8, 2024 IVGID BOT Meeting, Agenda Item F(2) - Proposed Agreement With TRPA For US to Do THEIR Mussel Watercraft Inspections And Sticker Sales Work Involving Beach Deed Violation - And For Measly \$800 Which Will Probably Be a Net MINUS \$125 or More When Everything is Said And Done - And For Two Years No Less - Are You Crazy?

From: <s4s@ix.netcom.com>
To: Schmitz Sara <schmitz_trustee@ivgid.org>
Cc: Dent Matthew <dent_trustee@ivgid.org>, Tonking Michaela <tonking_trustee@ivgid.org>, Noble Dave <noble_trustee@ivgid.org>, Tulloch Ray <tulloch_trustee@ivgid.org>, <bma@ivgid.org>
Subject: May 8, 2024 IVGID BOT Meeting, Agenda Item F(2) - Proposed Agreement With TRPA For US to Do THEIR Mussel Watercraft Inspections And Sticker Sales Work Involving Beach Deed Violation - And For Measly \$800 Which Will Probably Be a Net MINUS \$125 or More When Everything is Said And Done - And For Two Years No Less - Are You Crazy?
Date: May 5, 2024 10:17 AM

Chairperson Schmitz and the Other Honorable Members of the IVGID Board -

Here we have yet another stupid, stupid agenda item brought to you because we have an inexperienced GM. In fact this proposal is so stupid it demonstrates Mr. Magee has sunk to the lowest of competency imaginable, and in such a short amount of time. He is fitting in quite nicely with IVGID's history and everything that's wrong about it.

Mr. Magee doesn't understand what a GID is. He doesn't understand what are a GID's powers are. He doesn't understand for whom he is working. And he's being used by yet another favored collaborator (here TRPA) to do their work, and at local parcel owners' expense. And on the consent calendar no less. Mr. Magee should have told TRPA NO the moment he was approached. And this request should be removed from the consent calendar by at least one BOT member so it can be discussed and summarily DENIED!

How many times do we have to go over this? IVGID is NOT a general government. It's not here for the benefit of the public. Nor our community to the extent it consists of non-parcel owners. Its powers are quite limited, and inspecting boats for guagga, zebra and other mussels, and selling Lake Tahoe mussel stickers [at a cost of either \$70 or \$115 each (see <https://tahoeboatinspections.com/stickers-and-fees/>)] and TRPA's AIS Shoreline Fee (of \$12) using the District's employees, point of sale system and credit card payment system is not one of them. Nor is it a necessary nor ancillary power related to operating the District's beaches for the benefit of local parcel owners with beach access.

So why is this before the board Mr. Magee? Just like the other garbage (such as a \$25K donation from our BFF to public fireworks, and free access of Village Green to erect a war memorial) on this agenda.

The Lack of Justification For Placement on the Consent Calendar: And why is this matter on the consent calendar Mr. Magee? To slip it through? I guess you're not familiar with our policy 3.1.0 which states that for "each consent item...a memorandum containing all relevant information will be included in the packet materials...The memorandum should include the justification as a consent item in the Background Section." Read the staff memo and in particular the background section (see page 88 of the board packet). Do you see ANYWHERE where Mr. Magee has recited the justification for this matter being placed on the consent calendar? This omission means take this matter off the consent calendar. IMMEDIATELY!

You Mean This Stupid Program Has Been Secretly Going on Behind The Public's Back For Some Time? The staff memo states that "the Tahoe Regional Planning Agency (TRPA) requires an updated agreement between TRPA and the District to allow the District to continue to sticker boats at the Incline Beach Boat Ramp." Continue? Who knew? And section 7 of Exhibit "C" to the proposed agreement (see page 103 of the board packet) states that "this exhibit negates all previous Memorandums of Understanding previously executed." You mean former GM Winquest secretly entered into previous MOUs with TRPA involving us in TRPA's programs? Now that we know what our

paying employee salaries and benefits; over staffing to accommodate TRPA's "open for business" requirements; accounting to TRPA; issuing payment to TRPA; etc., etc. Are you people crazy?

Did I Mention TRPA Expects Us to Do Their Jobs For TWO YEARS? That's right. The proposed agreement provides for a two year term.

I'm sorry. We need to really look at Mr. Magee's performance. He's not fit for the job. Here his staff memo urges that the board approve this proposed agreement with all its one-sidedness and unfairness, and as such, we have an example of why he should know better. But he doesn't. Moreover, you as a board need to send the message to the outsiders in our community like TRPA who seek to take advantage of us because they know we're inexperienced, short staffed and weak - NO! Use your own beaches TRPA. And use your own employees! Or how about this fee split? Instead of 4% to us, 96% to TRPA, and 100% to TRPA for AIS Shoreline Fees, how about 96% to us, 4% to TRPA, and 100% to us for TRPA's AIS Shoreline Fees?

Respectfully submitted, Aaron Katz

**WRITTEN STATEMENT TO BE ATTACHED TO AND MADE A PART OF THE WRITTEN
MINUTES OF THE IVGID BOARD'S REGULAR MAY 8, 2024 MEETING – AGENDA
ITEM G(10) – ANOTHER “FAVORED COLLABORATOR’S” USE OF PUBLIC
MONIES FOR ITS “FLAVOR OF THE MONTH” (4TH OF JULY FIRE-
WORKS’ COSTS) WHILE LOCAL PARCEL OWNERS INVOLUN-
TARILY PAY THE PIPER**

Introduction: Well here’s yet “another one” as my friend DJ Kahled would say¹. More evidence of staff theft, lack of oversight, lack of internal controls, non-compliance with existing Policy, and a flagrant disregard for the financial sustainability of the District. This time it’s staff’s proposed giveaway of our Beach Facility Fees (“BFFs”) to favored non-profit Red, White and Tahoe Blue (“RWTB”). And for what? 4th of July fireworks which benefit the general public as a whole, and in particular, the Hyatt Hotel which will charge ridiculous amounts to its guests to view the show local parcel owners will be financing. And as well, A veteran’s memorial in violation of Policy and Procedure 141. And that’s the purpose of this written statement.

My May 5, 2024 E-Mail to The Board²: On May 5, 2024 I sent the Board an e-mail wherein I voiced my objections to this proposed use of public monies, for the benefit of another favored collaborator’s preferred donation of the month. Rather than recounting the substance of my criticisms, I refer the reader to said Exhibit “A.”

Conclusion: This behavior just keeps happening over and over and over again. We lose tens of thousands of dollars annually giving away free use of our recreational facilities, oftentimes for matters like this one, having ZERO to do with public recreation. Now instead of giving away free use, we’re giving away MONEY! Meanwhile local parcel owners are involuntarily assessed to pay for what I describe, and then people wonder why we’re losing money. Bueller? Bueller?

When is the Board going to put members’ collective feet down and put an end to these giveaways? And now you the reader has a better idea of what the District’s Recreation Facility Fee (“RFF”) and BFF are really spent on which you can see for yourself, has nothing to do with making public recreational and beach facilities available for local parcel owners’ access and use.

Respectfully submitted, Aaron Katz (Your Community Watchdog Because Nearly No One Else Seems to be Watching).

¹ Go to <https://medium.com/cuepoint/the-old-people-s-guide-to-dj-khaled-5618a5aa52b1#:~:text=Another%20One%20%E2%80%94%20One%20of%20the,of%20shoes%2C%20or%20something%20else.>

² That e-mail is attached as Exhibit “A” to this written statement.

EXHIBIT "A"

May 8, 2024 IVGID BOT Meeting, Agenda Item G(10) - \$25K Donation From Our BFF to Fund a Third Party's 4th of July Fireworks For The Benefit of The World's Tourists!

From: <s4s@ix.netcom.com>
To: Schmitz Sara <schmitz_trustee@ivgid.org>
Cc: Dent Matthew <dent_trustee@ivgid.org>, Tonking Michaela <tonking_trustee@ivgid.org>, Noble Dave <noble_trustee@ivgid.org>, Tulloch Ray <tulloch_trustee@ivgid.org>, <bma@ivgid.org>
Subject: May 8, 2024 IVGID BOT Meeting, Agenda Item G(10) - \$25K Donation From Our BFF to Fund a Third Party's 4th of July Fireworks For The Benefit of The World's Tourists!
Date: May 5, 2024 2:54 PM

Chairperson Schmitz and the Other Honorable Members of the IVGID Board -

Well here we go again! With yet another stupid, stupid agenda item brought to you because we have an inexperienced GM. He doesn't understand what a GID is. He doesn't understand what are a GID's powers. He doesn't understand for whom he is working. And he's being used by yet another favored collaborator [here Red White and Tahoe Blue ("RWTB")] to do their work. And again, at local parcel owners' expense. Mr. Magee should have told RWTB NO the moment he was approached. But instead we now see from his staff memo that he's firmly in support of it because he's recommending approval.

And he's not being truthful with the Board and the public. Because to him the ends justify the means. Just listen to his staff memo: "Approve a cash donation of \$25,000 from the IVGID Beach Fund to the Red, White and Tahoe Blue II in support of the fireworks, as per Policy and Procedure Resolution No. 141, Resolution 1895, a Resolution Regarding the Complimentary and Discounted Use of District Facilities and Programs, Paragraph 5. Fee Waivers or Contributions." I assume Mr. Magee is relying upon the following language Trustee Schmitz created and approved: "In addition, the Board of Trustees may authorize monetary contributions to Community Focused Non-Profits or other entities to the extent permitted by NRS 318 and other applicable law."

Okay. Where in NRS 318 does it permit cash donations to non-profits or other entities. What other "applicable law" permits such cash donations? The answer is simple. THERE IS NONE! Remember Dillon's Rule (NRS 244.137):

- "1. Historically under Nevada law, the exercise of powers by a board of county commissioners has been governed by a common-law rule on local governmental power known as Dillon's Rule (which)...set(s) forth the common-law rule defining and limiting the powers of local governments...
 3. Dillon's Rule provides that a (governing) board of (a local government)...possesses and may exercise **only** the following powers and **no others**:
- (a) Those powers granted in express terms by the Nevada Constitution or statute;
 - (b) Those powers necessarily or fairly implied in or incident to the powers expressly granted; and
 - (c) Those powers essential to the accomplishment of the declared objects and purposes of the (local government) and not merely convenient but indispensable.
4. Dillon's Rule also provides that **if there is any fair or reasonable doubt concerning the existence of a power, that doubt is resolved against the** (governing) board of (the local government)...and the power is denied."

Although there is no doubt, let's assume arguendo that there is. Dillon's Rule says that doubt is to be resolved **AGAINST** the proposed agenda item. In other words, just say NO!

Let's discuss another NRS which instructs that this proposed donation is unlawful! That's right. Against the law. Follow me on this one please.

1. Mr. Magee tells us the proposed donation will come from the Beach Fund (see page 337 of the board packet).

Cc: Dent Matthew <dent_trustee@ivgid.org>, Tonking Michaela <tonking_trustee@ivgid.org>, Tulloch Ray <tulloch_trustee@ivgid.org>, Noble Dave <noble_trustee@ivgid.org>, <bma@ivgid.org>
Subject: What The Hell is Wrong With You People - a Proposed \$25K Donation From Our Rec/Beach Fees to Red White and Tahoe Blue

Chairperson Schmitz and Other Honorable Members of the IVGID Board -

Listened to tonight's Board meeting. Heard Red White and Tahoe Blue has asked for a \$25K donation to assist with their 4th of July fireworks. And staff response was not a summary denial. Why Not?

More than 10 years ago crap like this was commonplace. Except now it's \$25K instead of \$10K, But the money still comes from our Rec/Beach Fees. And it still has nothing to do with making recreation and/or beach facilities "available" to be used by those parcels which are involuntarily assessed. And it's not a Dillon's Rule issue. It's lying to us about what the Rec/Beach Fee pays for. And each of you knows this. And yet the more things change, the more they remain the same.

And some of you haven't been around here long enough to hear former GM Bill Horn tell the Board and the public that fireworks like these primarily benefit the Hyatt Hotel. Not us. So let them pay.

And since all sorts of outsiders benefit from fireworks we may provide, here you have an expenditure which benefits society as a whole as opposed to just those properties which are involuntarily assessed. The classic definition of a tax. Right Trustee Noble>

So when people ask why we continue to lose money on whatever, now you know why. And it's not just this donation. If staff opened their books, I'm certain we'd find hundreds of thousands of dollars more. In fact, probably millions of dollars more.

We're not in the business of donating anything to anyone. Bobby Magee should have told those making the request "thanks, but no thanks." And then that would be the end of it. Instead, look what we're going to go through now. And for the benefit a another favored collaborator who isn't paying his/her/its fair share! So to all of you who support this giveaway of public funds, make your own \$25K donation to Red White and Tahoe Blue and don't come to the rest of us as the takers you really are.

I'm sorry. We need to really look at Mr. Magee's performance. He's not fit for the job. Here his staff memo urges that the board approve this proposed donation, and as such, we have an example of why he should know better. But he doesn't. Moreover, you as a board need to send the message to the outsiders in our community like RWTB and its Treasurer, Mick Homan, who seek to take advantage of us because they know we're inexperienced, short staffed and weak! Send the message to all the other non-profit takers in town. A resounding NO!

Respectfully submitted, Aaron Katz

**WRITTEN STATEMENT TO BE ATTACHED TO AND MADE A PART OF THE WRITTEN
MINUTES OF THE IVGID BOARD'S REGULAR MAY 8, 2024 MEETING – AGENDA
ITEM G(8) – ANOTHER “FAVORED COLLABORATOR'S” FREE USE OF THE
VILLAGE GREEN FOR ITS “FLAVOR OF THE MONTH” (VETERAN'S
MEMORIAL) WHILE LOCAL PARCEL OWNERS INVOLUNTARILY
PAY THE PIPER**

Introduction: Well here's yet “another one” as my friend DJ Kahled would say¹. More evidence of staff theft, lack of oversight, lack of internal controls, non-compliance with existing Policy, and a flagrant disregard for the financial sustainability of the District. This time it's staff's proposed giveaway of portions of Village Green to the Veteran's Club (through the surrogate of Michael Gross); another “favored collaborator.” And for what? A veteran's memorial in violation of Policy and Procedure 138. And that's the purpose of this written statement.

My May 6, 2024 E-Mail to The Board²: On May 6, 2024 I sent the Board an e-mail wherein I voiced my objections to this proposed use of the Village Green, for FREE, for another favored collaborator's preferred donation of the month. Rather than recounting the substance of my criticisms, I refer the reader to said Exhibit “A.”

Conclusion: This behavior just keeps happening over and over and over again. We lose tens of thousands of dollars annually giving away free use of our recreational facilities, oftentimes for matters like this one having ZERO to do with public recreation. Meanwhile local parcel owners are involuntarily assessed to pay for what I describe, and then people wonder why we're losing money. Bueller? Bueller?

When is the Board going to put members' collective feet down and put an end to these giveaways? And now you the reader has a better idea of what the District's Recreation (“RFF”) and Beach (“BFF”) Facility Fees are really spent on which you can see for yourself, has nothing to do with making public recreational and beach facilities available for local parcel owners' access and use.

Respectfully submitted, Aaron Katz (Your Community Watchdog Because Nearly No One Else Seems to be Watching).

¹ Go to <https://medium.com/cuepoint/the-old-people-s-guide-to-dj-khaled-5618a5aa52b1#:~:text=Another%20One%20%E2%80%94%20One%20of%20the,of%20shoes%2C%20or%20something%20else.>

² That e-mail is attached as Exhibit “A” to this written statement.

EXHIBIT "A"

May 8, 2024 IVGID BOT Meeting, Agenda Item G(8) - Use of Our Recreational Facilities For FREE For a Third Party's Use as a War Memorial

From: <s4s@ix.netcom.com>
To: "Schmitz Sara" <schmitz_trustee@ivgid.org>
Cc: "Tonking Michaela" <tonking_trustee@ivgid.org>, "Dent Matthew" <dent_trustee@ivgid.org>, "Noble Dave" <noble_trustee@ivgid.org>, "Tulloch Ray" <tulloch_trustee@ivgid.org>, <bma@ivgid.org>
Subject: May 8, 2024 IVGID BOT Meeting, Agenda Item G(8) - Use of Our Recreational Facilities For FREE For a Third Party's Use as a War Memorial
Date: May 6, 2024 3:06 PM

Chairperson Schmitz and the Other Honorable Members of the IVGID Board -

Here we have yet another stupid agenda item brought to you because we have an inexperienced GM. He doesn't understand what a GID is. He doesn't understand what are a GID's powers. He doesn't understand for whom he is working. He doesn't understand that when a public parcel is designated for recreation and park purposes, its use is limited for those purposes. And none others. And he's being used by yet another favored collaborator (here the thinly veiled Veteran's Club) to do their work. And again, at local parcel owners' expense. Besides, don't we need to reserve this space for emergency helicopter use? We were told this parcel cannot be used for dog park purposes. But now it's okay for a veteran's monument purposes? Mr. Magee should have told these proponents NO the moment he was approached. Because he didn't, the request should be denied by the Board.

Proponents argue that "a large percentage of America's towns and cities have some form of memorial to Veterans and/or wars...typically located within a town square or village green...Memorials (like these) are intended to bring a sense of community and shared remembrance and appreciation for those who sacrificed in service to their country or for those who lost their lives in this service." That's fine. Except we're NOT a town nor city. We're the equivalent of a mosquito district. Are monuments like these erected within mosquito districts?

Proponents just don't get it. We don't exist to provide for the general health, safety and welfare of our inhabitants like cities and unincorporated town. That's the job of Washoe County. Isn't it? So why aren't proponents lobbying the county? Why not erect this monument on county property. We have two county parks at either end of Lakeshore Blvd. If there's a need for A War Memorial in Incline Village, as proponents contend, how about seeking approval from the county to erect proponents' memorial on one of those locations? Or how about other county lands in Incline Village? Or how about going to Mr. Duffield? Maybe he'll let proponents put their memorial on his lands? Maybe next to his bullwheel? Or if it must be erected on IVGID lands, why does it have to be upon our recreational grounds? Which I thought was restricted to public park and recreational use. Why not where the admin building is located?

Moreover, IVGID's powers are quite limited. Take a look at NRS 318.116. Do you see where a war memorial is one of a GID's basic powers? Of course not! What other basic power can proponents point to where a veteran's memorial would be a necessary ancillary or incidental power? Certainly not public utilities. Nor public recreation. So why is this proposal before the board? Just like the other garbage (like a \$25K donation from our BFF for public fireworks, and use of IVGID employees and their point of sales system to inspect boats for mussels and issue TRPA and Shoreline permits for a measly \$2.80/permit when our costs are far higher) on this agenda!

This is just another do good taker who wants to take from the public for its special interest vanilla of the month. Just like all the other non-profits in town. But that doesn't make it permissible.

**WRITTEN STATEMENT TO BE ATTACHED TO AND MADE A PART OF THE
WRITTEN MINUTES OF THE IVGID BOARD'S REGULAR MAY 8, 2024
MEETING – AGENDA ITEM G(2) – DEFICIENCIES IN STAFF'S
TENTATIVE BUDGET FOR FISCAL YEAR 2024-25**

Introduction: Well here's yet "another one" as my friend DJ Kahled would say¹. More evidence of staff incompetence and a flagrant disregard for the financial sustainability of the District. This time it's staff's financial reporting in the form of a tentative budget for fiscal year 2024-25.

NRS 354.596(1)(2) mandates that "The officer charged by law...or the governing body shall... prepare (or) cause to be prepared, a...tentative budget for the ensuing fiscal year...on appropriate forms prescribed by the Department of Taxation for the use of local governments (which)...must be submitted (to)...the Department of Taxation...on or before April 15."

Although the District's Ass't Finance Director, Adam Cripps, submitted such tentative budget, it was hidden from view to the public, and is deficient in substance. And that's the purpose of this written statement.

According to His Linked-In Listing², Mr. Cripps Is: a recent (October of 2023) District hiree; Ass't Director of Finance. His education consists of a four (4) year online Bachelor of Science degree in Business Administration, Management and Operations, from Western Governors University of Salt Lake City, UT. His work history consists of two (2) years as a finance technician with the City of Victorville, California, and another two (2) years as a Senior Accountant with the Town of Apple Valley, California. He neither is a certified public accountant ("CPA"), nor does he hold a Master's degree in any discipline.

The District's Job Description: for Mr. Cripps was created in September of 2023³; the month before he was hired by the District.

Mr. Cripps' Starting Salary, Exclusive of Benefits, is a Whopping \$176,000+ Per Year⁴:

Because None of Us Knew Mr. Cripps Was a Former City of Victorville Colleague of our GM, Bobby Magee, Might That Explain Why Mr. Cripps is So Woefully Unqualified For His Current

¹ Go to <https://medium.com/cuepoint/the-old-people-s-guide-to-dj-khaled-5618a5aa52b1#:~:text=Another%20One%E2%80%94%20One%20of%20the,of%20shoes%2C%20or%20something%20else>.

² That listing is attached as Exhibit "A" to this written statement.

³ That description is attached as Exhibit "B" to this written statement.

⁴ See the District's "additional information" which is attached as Exhibit "C" to this written statement.

(or, its) (b) board of trustees...district is not complying with the provisions of...any other law;" when will the Board notify the Washoe County Board of Commissioners to hold a hearing to consider whether to: (a) adopt an ordinance (substituting)...the board of county commissioners, *ex officio*, as the board of trustees of the district; (b) adopt an ordinance providing for the merger, consolidation or dissolution of the district...(c) file a petition in the district court for the county in which the district is located for the appointment of a receiver for the district; or, (d) determine by resolution that management and organization of the district will remain unchanged?" Don't you think the time has come?

Respectfully submitted, Aaron Katz (Your Community Watchdog Because Nearly No One Else Seems to be Watching).

EXHIBIT "A"



Adam Cripps
Assistant Director of Finance

- Incline Village General Improvement District (IVGID)
- Western Governors University

Victorville, California, United States · [Contact info](#)

97 connections

[Connect](#) [Message](#) [More](#)

Activity

100 followers

Adam Cripps posted this · 6mo



I'm happy to share that I'm starting a new position as Assistant Director of Finance at Incline Village General Improvement District (IVGID)!

CEO 30

17 comments

[Show all posts →](#)

Experience



Assistant Director of Finance

Incline Village General Improvement District (IVGID) · Full-time
Oct 2023 - Present · 8 mos
Incline Village, Nevada, United States



Senior Accountant

Town of Apple Valley, California · Full-time
Nov 2021 - Nov 2023 · 2 yrs 1 mo
Apple Valley, California, United States



Finance Technician

City of Victorville · Full-time
Aug 2019 - Nov 2021 · 2 yrs 4 mos

Education



Western Governors University

Bachelor of Science - BS, Business Administration, Management and Operations
Sep 2017 - Jul 2019

EXHIBIT "B"

**Incline Village General Improvement District
Job Description**

Job Title: Assistant Director of Finance
Job Number: 1219A
Salary Grade: 40
Department: Finance
Reports To: Director of Finance
FLSA Status: Exempt - Executive
Prepared By: B. Magee/E. Feore
Prepared Date: 09/11/2023
Approved By: M. Bandelin
Approved Date: 9/12/2023

SUMMARY

Under general guidance from the Director of Finance, this position supervises day-to-day functions of the Budget and Revenue office functions, advising Senior Leadership, District General Manager and, as requested, Board of Trustees with data related to budgetary and revenue statistics. Oversees special projects, coordinates information technology projects, and directs process improvement.

ESSENTIAL DUTIES AND RESPONSIBILITIES, not necessarily in order of priority, include the following. Assigned job tasks/duties are not limited to the essential functions.

1. Provides excellent customer service to customers and business partners.
2. May assist the Director of Finance with the oversight, coordination and preparation of reports that summarize and analyze District business activity and financial position in areas of revenue, expenditures and other sources and uses based on past, present and expected operations.
3. Recommends, establishes, and monitors accounting, reporting and internal controls, Board Policies and Practices and District Procedures related to District financials and budgets.
4. Ensures the integrity of the District's computerized financial accounting system by maintaining expertise on this system; troubleshoots and resolves system processing problems and responds to budget and revenue staff inquiries.
5. May assist the Director of Finance with the oversight, coordination and preparation of the District's annual consolidated operating and capital budgets for presentation to the Board, the public, and Department of Taxation. Ensures the District is following Federal regulations and guidelines.
6. May assist the Director of Finance with the coordination audits of the District's accounts as directed by the District Audit Committee, and serves as a representative of management with the auditors in meeting the Auditor's Professional Responsibility.
7. May assist the Director of Finance with the development and administration of annual operating budget and capital improvement budget for assigned areas of operational responsibility; monitors and controls budgets utilizing a computerized financial accounting system.
8. Coordinates the development of goals and objectives for the Revenue Office and Finance's budget staff.
9. Interfaces with other District staff to research and resolve a variety of accounting related issues, as requested by the Director of Finance.
10. As requested by the Director of Finance, in the event of an absence, may temporarily serve as a member of the Senior Management Teams; participates in formulating and administering District policies and developing long-range goals and objectives through the District's Strategic Plan.

maintain cooperation through discussion and education; effectively deal with conflict and changing circumstances. High level of initiative and independent judgment within areas of responsibility.

PHYSICAL DEMANDS The physical demands described here are representative of those that must be met by an employee to successfully perform the essential functions of this job. In compliance with applicable disability laws, reasonable accommodations may be provided for qualified individuals with a disability who require and request such accommodations. Applicants and incumbents are encouraged to discuss potential accommodations with the employer.

While performing the duties of this job, the employee is regularly required to sit and talk or hear. The employee frequently is required to use hands to finger, handle, or feel. The employee is occasionally required to stand; walk; reach with hands and arms; climb or balance; and stoop, kneel, crouch, or crawl. The employee must occasionally lift and/or move up to 25 pounds. Specific vision abilities required by this job include close vision, distance vision, color vision, peripheral vision, depth perception and ability to adjust focus.

WORK ENVIRONMENT The work environment characteristics described here are representative of those an employee encounters while performing the essential functions of this job. Reasonable accommodations may be made to enable individuals with disabilities to perform the essential functions.

While performing the duties of this job, the employee is occasionally exposed to fumes or airborne particle; risk of electrical shock. The noise level in the work environment is usually moderate.

I have read and understand this explanation and job description.

Employee Signature: _____ Date: _____

Employee Name: _____

EXHIBIT "C"

PRR 24-58, additional information:

Assistant Director of Finance, salary grade 40, current employee = Adam Cripps

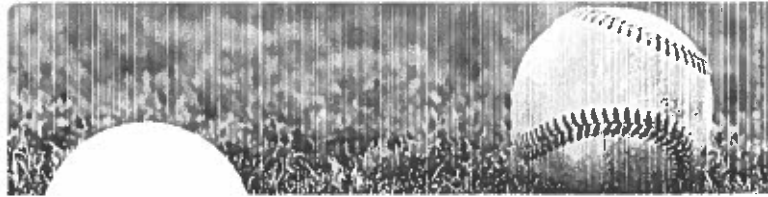
Current base wages: \$6,769.24 biweekly / \$176,000.24 annual ✕

General Manager – Golf Operations, salary grade 38, current employee = Timothy Sands

Current base wages: \$5,769.23 biweekly / \$150,000 annual

Please see "2023-2024 Salaried & General Grade Matrix" for grade ranges for each position.

EXHIBIT "D"



Bobby Magee, MBA

IVGID General Manager

- Incline Village General Improvement District (IVGID)
- University of the Pacific

Los Angeles Metropolitan Area · Contact info

500+ connections

Connect Message More

About

I bring an ethical approach to Finance and Procurement departments, providing high level leadership. I create high functioning teams that collaborate well with internal and external customers, and experience an extremely low employee turnover rate. Mentor for employees to assist them in becoming more valuable assets to...see more

Activity

720 followers

Posts Comments Images

Bobby Magee, MBA posted this · 2d



IVGID is hiring! Currently searching for a dynamic leader to keep our Parks and Recreation programs world class!

...show more

6

Bobby Magee, MBA posted this · 2w



Fresh cut grass never looked so good! The snow may still be lingering on the ground, but the crew at IVGID Championship Golf Course is hard at work making the entire place look amazing.

19

Bobby Magee, MBA posted this · 1mo



Wearing blue today in honor of National Autism Awareness Day (April 2nd) and National Autism Awareness Month. A huge shout out to my good friends Valerie Gaeta Phillips (she/her/ella) and Anand for...

46

Show all posts →

Experience

EXHIBIT "E"



INCLINE VILLAGE GENERAL IMPROVEMENT DISTRICT
 893 Southwood Boulevard
 Incline Village Nevada, 89451

IVGID.ORG

Serving the communities of Incline Village and Crystal Bay, Nevada

Nevada Department of Taxation
 1550 College Parkway, Suite 115
 Carson City, NV 89706-7937

Incline Village General Improvement District _____ herewith submits the Final budget for the
 fiscal year ending June 30, 2025

This budget contains 1 funds, including Debt Service, requiring property tax revenues totaling \$ 2,228,151

The property tax rates computed herein are based on preliminary data. If the final state computed revenue limitation permits, the tax rate will be increased by an amount not to exceed 1%. If the final computation requires, the tax rate will be lowered.

This budget contains 1 governmental fund types with estimated expenditures of \$ 7,241,999 and
4 proprietary funds with estimated expenses of \$ 46,654,386

Copies of this budget have been filed for public record and inspection in the offices enumerated in NRS 354.596 (Local Government Budget and Finance Act).

CERTIFICATION

I Adam Cripps
 (Print Name)
Assistant Director of Finance
 (Title)
 certify that all applicable funds and financial
 operations of this Local Government are
 listed herein

APPROVED BY THE GOVERNING BOARD
 Only necessary for FINAL Budget
 (Signature by DocuSign is acceptable)

Signed: _____

Dated: _____

Phone: _____

SCHEDULED PUBLIC HEARING:
 (Must be held from May 20, 2024 to May 31, 2024)

Date and Time: _____

Publication Date: _____

Place: 893 Southwood Blvd.
Incline Village, NV 89451

Internal services PROPRIETARY FUND	(1)	(2)	(3) BUDGET YEAR ENDING 06/30/25	
	ACTUAL PRIOR YEAR ENDING 6/30/2023	ESTIMATED CURRENT YEAR ENDING 6/30/2024	Tentative	FINAL APPROVED
OPERATING REVENUE				
Charges for services				
Interfund Services	2,833,010	3,584,885	4,828,714	
Misc Revenue				
Total Operating Revenue	2,833,010	3,584,885	4,828,714	
OPERATING EXPENSE				
Salaries & Benefits	2,217,480	2,494,197	3,287,475	
Services & Supplies	1,036,636	973,509	1,510,766	
Utilities	12,971	9,700	12,700	
Insurance	17,888	19,500	176	
Central Services Cost				
Professional Services	-	15,000	15,000	
Depreciation/Amortization	9,681	7,200		
Total Operating Expense	3,294,656	3,519,106	4,826,117	
Operating Income or (Loss)	(461,646)	65,779	2,597	
NONOPERATING REVENUES (EXPENSES)				
Investment Earnings (loss)	(264)	28,553		
Property Taxes				
Subsidies				
Consolidated Tax				
Other Expenses	(278)			
Total Nonoperating Expenses	(542)	28,553	-	-
Net Income before Operating Transfers	(462,188)	94,332	2,597	-
Transfers (Schedule T)				
In				
Out				
Net Operating Transfers	-	-	-	-
CHANGE IN NET POSITION	(462,188)	94,332	2,597	-

Incline Village General Improvement District
(Local Government)

SCHEDULE F-1 REVENUES, EXPENSES AND NET POSITION

Internal Services Fund

EXHIBIT "F"



ANNUAL COMPREHENSIVE FINANCIAL REPORT



FISCAL YEAR ENDED JUNE 30, 2023

PREPARED BY: DEPARTMENT OF FINANCE & ACCOUNTING



GENERAL IMPROVEMENT DISTRICT
ONE DISTRICT ~ ONE TEAM

**INCLINE VILLAGE GENERAL IMPROVEMENT DISTRICT
GOVERNMENTAL FUND
BALANCE SHEET
JUNE 30, 2023**

	 GENERAL FUND
ASSETS	
Cash, cash equivalents and investments	\$ 3,548,879
Accounts receivable, net	349
Interest receivable on investments	79,245
Due from other funds 	585,843
Due from other governments	301,362
Prepaid items	<u>747,155</u>
Total assets	<u>\$ 5,262,833</u>
LIABILITIES AND FUND BALANCES	
Liabilities	
Accounts payable	\$ 316,669
Accrued personnel costs	263,638
Total liabilities	<u>580,307</u>
Fund balance	
Non-spendable	747,155
Unassigned	<u>3,935,371</u>
Total fund balance	<u>4,682,526</u>
Total liabilities and fund balance	<u>\$ 5,262,833</u>

The notes to the financial statements are an integral part of this statement.

EXHIBIT "G"

Re: May 8, 2024 IVGID BOT Meeting, Agenda Item G(2) - Budget Status Report

From: <s4s@ix.netcom.com>
To: Schmitz Sara <schmitz_trustee@ivgid.org>
Cc: <bma@ivgid.org>, Dent Matthew <dent_trustee@ivgid.org>, Tonking Michaela <tonking_trustee@ivgid.org>, Noble Dave <noble_trustee@ivgid.org>, Tulloch Ray <tulloch_trustee@ivgid.org>
Subject: Re: May 8, 2024 IVGID BOT Meeting, Agenda Item G(2) - Budget Status Report
Date: May 6, 2024 5:59 PM
Attachments: Assistant Director of Finance - Job Description and Salary Grade.pdf PRR 24-58 Additional Information.pdf 2023-2024 Salaried & General Grade Matrix.pdf

Chairperson Schmitz and the Other Honorable Members of the IVGID Board -

Well this one is interesting. At page 193 of the Board packet Mr. Cripps tells us that "at the April 24, 2024 Board of Trustees meeting, the Board...requested a report to the Board providing an example of a department's budget, which would be up for consideration in the fiscal year 2024/25 budget." And allegedly in response, here he tells us he will be presenting some unidentified form of "Verbal Report and...Attached Presentation." Where's the attached presentation Mr. Cripps? What is the verbal report going to consist of other than the tentative 2024-25 budget you filed with the Dep't of Taxation on April 13, 2024? And why isn't that tentative budget included in the Board packet for the public to see Mr. Cripps?

Just like with Mr. Magee's proposal that the District go into the war memorial monument construction business, the board packet on this material doesn't include "all accurate and relevant materials" as required by Board Policy 3.0.1. According to that policy the consequence where as here "materials are inaccurate or missing" is that "the agenda item will be deferred." Is that what needs to occur?

Let's talk about the tentative budget Mr. Cripps submitted to the Dep't of Taxation? Does the Board realize the proposed budget for the General Fund is NOT BALANCED? That's right. It calls for \$5,878,037 of overspending (see page 7 where Mr. Cripps estimates \$4,769,263 of revenues, and page 8 where he estimates a total of \$7,796,590 of expenses)! But wait. That's only \$3,027,327 of overspending (as if this amount were appropriate). Where does the other \$2,425,335 come from?

Look at page 9 of the budget where Mr. Cripps calls this number an "expense offset." In other words, it reduces other expenses which go into the \$7,796,590 net of expenses. A negative, negative, which equals a positive.

At page 8 of the budget Mr. Cripps assigns \$1,599,543 of this "offset" to ALL Accounting expenses. And he assigns the remaining \$825,792 of central services cost revenues to ALL Human Resource expenses. So when this \$2,425,335 number goes back into the overall overspending calculation, we end up with \$5,878,037. Just like I represented.

Okay. So where does the money come from to cover this overspending? Well \$2,425,355 of it comes from that phony revenue entry called Central Services Cost Transfers. Mr. Magee said he was going to address the same this year as was called out by Moss Adams. And yet he hasn't. This revenue entry nothing more than a disingenuous revenue source to cover overspending. Even resident Mick Homan recognizes this entry is phony as hell. Didn't he complain that the portion being assigned to his beloved Golf was totally inappropriate? Wait until he sees this year's number. It's going to be a whopping 37% higher!

Continuing with where the money is going to come from to pay for this budgeted overspending, another \$1,266,741 comes from the beginning General Fund balance (see page 7). In other words, whatever fund balance we have in the General Fund is about to be totally wiped out to cover next year's overspending! Good job Mr. Cripps. Is that what they taught you online at Western Governors University?

Oh. And I love this one. Instead of reducing overspending in internal services, Mr. Cripps proposes a 37% INCREASE. That's a \$1.3M increase over the current year (see page 16)! More money for our incompetents in engineering; Kate Nelson, Hudson Klein and Co. If you guys aren't going to do something to clean up our district, you might as well let its disintegrate from the weight of excessive employee compensation.

And who can forget the recent 2023 ACFR debacle. Where we spent how much with DavisFarr for an opinion letter which told us it couldn't give us an opinion insofar as our financial statements were concerned BECAUSE OF STAFF! And yet NRS 354.624(4) requires that type of opinion.

Don't you get it? The whole district is absolutely out of control. Where did we come up with this guy? And what does his employment say about our HR Director Erin Feore? Or our GM Bobby Magee? Is this the best they could come up with? And for \$176K?

I am now returning to NRS 318.515. IT'S TIME FOR YOU TO CLOSE UP SHOP! Because, (a) The District is not being properly managed; and, (b) You the board of trustees of the district is not complying with various provisions of NRS. And just to put the icing on the cake, (c) The service plan established for the district pursuant to NRS 308.030 is not being complied with. Why do I say this? BECAUSE WE DON'T HAVE A SERVICE PLAN! Stupido meo.

So it's three for three! We're out.

It's time for you to vote for dissolution so our district can be taken over by competent sources. Who didn't obtain their educations online!

Respectfully, Aaron Katz

-----Forwarded Message-----

From: <s4s@ix.netcom.com>

Sent: May 2, 2024 1:58 AM

To: Schmitz Sara <schmitz_trustee@ivgid.org>

Cc: <bma@ivgid.org>, Dent Matthew <dent_trustee@ivgid.org>, Tonking Michaela <tonking_trustee@ivgid.org>, Noble Dave <noble_trustee@ivgid.org>, Tulloch Ray <tulloch_trustee@ivgid.org>

Subject: Fw: Compensation/Job Description For Adam Cripps

Chairperson Schmitz and Other Honorable Members of the IVGID Board -

Well now we're going to have a discussion about your new Ass't Finance Director. Adam Cripps. Because it fits in so well with everything else that's wrong with the District.

What experience has Mr. Cripps ever had preparing budgets for Nevada public agencies, and filing them with the Nevada Dep't of Taxation ("NDOT")? I don't think any!

What sort of attitude has Mr. Cripps displayed to the Board and the public by unilaterally preparing a tentative budget and filing it with the NDOT without the Board's knowledge or approval? And manufacturing disingenuous revenues to cover intentional overspending (do you realize Mr. Cripps is projecting a more than 10% increase in our non-utility workforce compared to last year?) rather than putting his collective feet down and saying no?

I thought there was going to be a wholesale do over of our central services cost allocation after Moss-Adams. Because what we have doesn't comply with NAC 354.867. Mr. Magee assured me this would be one of the first things he did. So where is it? So you see it's the same old, same old. However, at a much higher cost. Subsidized by the Rec and Beach Fees, as well as the water and sewer rates local parcel owners are responsible for paying.

And who said there was going to be a Rec Fee this year? There wasn't last year. And at the magical number Mr. Cripps has pulled out of his hat? Yet according to Mr. Cripps, there will be such a fee for

Documents Have been uploaded into the IVGID Next Request Portal for your review, I have also attached the documents for your convenience.

Respectfully,

Heidi H. White
District Clerk

Incline Village General Improvement District
893 Southwood Blvd., Incline Village, NV 89451
Cell: 775-558-9500 hhw@ivgid.org

Email: hhw@ivgid.org
Office: (775)832-1268
Cell: (775)558-9500

-----Original Message-----

From: s4s@ix.netcom.com
Sent: Saturday, April 27, 2024 1:21 PM
To: Erin Feore
Cc: Heidi White ; Info IVGID
Subject: Compensation/Job Description Various Positions

CAUTION: This email originated from outside your organization. Exercise caution when opening attachments or clicking links, especially from unknown senders.

Hello Erin -

Rather than forcing me to do a PRA request, can you please provide the following:

1. Job description Ass't Director of Finance;
2. Pay grade number for Ass't Director of Finance;
3. Current pay grade summary which depicts compensation ranges for each District pay grade;
4. Current base payment amount for current Ass't Director of Finance;
5. Job description Golf General Manager;
6. Pay grade number for Golf General Manager;
7. Current base payment amount for current Golf General Manager.

If you/your colleagues are going to force me to make formal public record request for the above, please consider this e-mail that request. And I am forwarding it to Heidi for that reason.

Thank you for your cooperation. Aaron Katz

INVOICE

BAVS SM-LLC
brandiavsmith@gmail.com
United States

BILL TO
**Incline Village General Improvement
District**
Susan Herron / Heidi White

775-832-1218
AP@ivgid.org

Invoice Number: IVGID 37

Invoice Date: May 19, 2024

Payment Due: June 8, 2024

Amount Due (USD): \$1,815.00

Items	Quantity	Price	Amount
Base fee May 8, 2024 BOT meeting	1	\$350.00	\$350.00
Per page fee May 8, 2024 BOT meeting	240	\$6.00	\$1,440.00
Over 5 hours/per hour May 8, 2024 BOT meeting, 11:36 end time	0.5	\$50.00	\$25.00
		Subtotal:	\$1,815.00
		Total:	\$1,815.00
		Amount Due (USD):	\$1,815.00

MEMORANDUM**TO:** Board of Trustees**THROUGH:** Bobby Magee, District General Manager**FROM:** Kate Nelson, Interim Director of Public Works**SUBJECT:** Review, Discuss, and Approve the Purchase Order Agreement for Services for Water Pump Station 3-1 Fuel Injection Pump Repair - 2023/24 Operating Budget; Fund: Fleet; G.L. # 40415190-7330; Contractor: Cashman Equipment, in the Amount of \$4,175.87. (Requesting Staff Member: Interim Director of Public Works Kate Nelson).**RELATED FY 2023
STRATEGIC PLAN****LONG RANGE PRINCIPLE #5 – ASSETS AND
INFRASTRUCTURE****BUDGET INITIATIVE(S):** The District will practice perpetual asset renewal, replacement and improvement to provide safe and superior long term utility services and recreation venues, facilities, and services.**RELATED DISTRICT
POLICIES, PRACTICES,
RESOLUTIONS OR
ORDINANCES**Purchasing Policy for Goods and Services
21.1.0**DATE:** May 29, 2024**I. RECOMMENDATION**

That the Board of Trustees make a motion to:

1. Approve the Purchase Order Agreement for Services with Cashman Equipment in the Amount of \$4,175.87 for the Repair of the Fuel Injection Pump on the Emergency Standby Generator at WPS 3-1; and,
2. Direct the General Manager to Sign and Execute the Agreement.

II. BACKGROUND

During routine maintenance and evaluation, Staff discovered that the WPS 3-1 emergency standby generator's fuel injection pump was leaking diesel fuel,

necessitating immediate repair and sealing. Cashman Equipment will perform the repairs required, perform a comprehensive adjustment of the valves, and thorough testing will be conducted to verify the generator's operational efficiency.

III. BID RESULTS

The proposed Agreement aligns with the District's Purchasing Policy for Goods and Services, Policy 21.1.2.2.3 and was not bid.

IV. FINANCIAL IMPACT AND BUDGET

The Fleet Internal Services Fund Operating budget was approved by the Board of Trustees on May 25, 2023 (Items G.7 & G.9). Adequate funds remain within account GL #40415190-7330 for these required repairs.

V. ALTERNATIVES

None provided.

VI. COMMENTS

The Agreement between the District and Cashman Equipment has been reviewed and approved by District Legal Counsel.

VII. BUSINESS IMPACT/BENEFIT

This item is not a "rule" within the meaning of Nevada Revised Statutes, Chapter 237, and does not require a Business Impact Statement.

VIII. ATTACHMENTS

1. 2024-04-23 Agreement - WPS 3-1 Generator Repairs

IX. DECISION POINTS NEEDED FROM THE BOARD OF TRUSTEES

Account No.	Purchase Order No.
CONTRACTOR Cashman – Vendor #1365 600 Glendale Avenue Sparks, NV 89431 Attn: Shaun Macy - 775-843-0930; shaun.macy@empire-cat.com	INCLINE VILLAGE GENERAL IMPROVEMENT DISTRICT Public Works Department 1220 Sweetwater Road Incline Village, NV 89451 Attn: Jim Youngblood 775-832-1260; jey@ivgid.org

This Purchase Order is subject to the attached terms and conditions.

Services:

Repairs, per the attached Proposal 100238, to the generator located at the District's Water Pump Station 3-1, located at 654 2nd Creek in Incline Village, Washoe County, Nevada.

Price: \$4,175.87

OWNER:
INCLINE VILLAGE G. I. D.

Agreed to:

By: _____

Bobby Magee
General Manager

Date

Reviewed as to Form:

Sergio Rudin
District General Counsel

Date

CONTRACTOR:

Agreed to:

By: 

Signature of Authorized Agent

BRETT BURNS DIRECTOR

Print or Type Name and Title

5/3/24

Date

PURCHASE ORDER TERMS AND CONDITIONS FOR SERVICES

1. **Acceptance; Entire Agreement.** This purchase order for services issued by the INCLINE VILLAGE GENERAL IMPROVEMENT DISTRICT ("DISTRICT") to the Contractor designated in the purchase order must be promptly accepted and acceptance is expressly limited to the terms of this order. Any addition or different terms in the Contractor's forms are hereby deemed to be material alterations and notice of objection to them and rejection of them is hereby given. Contractor's performance of any portion of this order shall be considered acceptance by the Contractor of the terms herein.
2. **Compensation.** Contractor shall be paid on a time and materials or firm fixed fee basis, as may be agreed upon by the parties as described in this Purchase Order, or in documents attached hereto and hereby made a part hereof, within 30 days of receipt of invoice. If the work is performed on a time and materials basis, the invoice shall include a detailed description of the work performed, labor hours and materials.
3. **Compliance with Law.** Contractor shall comply with all applicable laws and regulations of the federal, state and local government. DISTRICT shall assist Contractor, as requested, in obtaining and maintaining all permits required of Contractor by Federal, State and local regulatory agencies. Contractor is responsible for all costs of clean up and/or removal of hazardous and toxic substances spilled as a result of his or her work.
4. **Standard of Care.** The Contractor shall perform the work in accordance with generally accepted professional practices and principles and in a manner consistent with the level of care and skill ordinarily exercised by members of the profession practicing under similar conditions. Contractor shall also comply with State and Federal environmental and safety regulations as they apply to the scope of work.
5. **Insurance.** Contractor shall take out and maintain: A. Commercial General Liability Insurance, of at least \$1,000,000 per occurrence/ \$2,000,000 aggregate for bodily injury, personal injury and property damage, naming DISTRICT as an Additional Insured; B. Automobile Liability Insurance for bodily injury and property damage including coverage for owned, non-owned and hired vehicles, of at least \$1,000,000 per occurrence for bodily injury and property damage; C. Workers' Compensation in compliance with applicable statutory requirements and Employer's Liability Coverage of at least \$1,000,000 per occurrence; and D. Contractors providing professional services shall provide Professional Liability (Errors and Omissions) Insurance of at least \$1,000,000. Insurance carriers shall be licensed or authorized to do business in Nevada.
6. **Indemnification.** The Contractor shall indemnify and hold harmless DISTRICT, its officials, officers, agents and employees from and against any and all claims, liabilities, expenses or damages, including reasonable attorneys' fees, for injury or death of any person, or damage to property, or interference with use of property, or patent infringement or fees for use of patented items, or any claim of the Contractor or a subcontractor for wages or benefits which arise in connection with the performance of the Contract, except to the extent caused or resulting from the active or sole negligence or willful misconduct of DISTRICT. The foregoing indemnity includes, but is not limited to, the cost of prosecuting or defending such action with legal counsel acceptable to DISTRICT and DISTRICT's attorneys' fees incurred in such an action. If Contractor's obligation to defend, indemnify, and/or hold harmless arises out of Contractor's performance of "design professional" services subject to NRS 338.155, then, and only to the extent required by NRS 338.155, which is fully incorporated herein, Contractor's indemnification obligation shall be limited to the extent that such liabilities, damages, losses, claims, actions or proceedings are caused by the negligence, errors, omissions, recklessness or intentional misconduct of the Contractor or its employees and agents. Moreover, while Contractor shall not be required to initially defend the District, Contractor, if adjudicated to be liable by a trier of fact, the Contractor shall be reimburse the District or the attorney's fees and costs incurred by the District defending the action in an amount which is proportionate to the liability of the Contractor.
7. **Contract Terms.** Nothing herein shall be construed to give any rights or benefits to anyone other than DISTRICT and the Contractor. The unenforceability, invalidity or illegality of any provision(s) of this Contract shall not render the other provisions unenforceable, invalid or illegal. Notice may be given or delivered by depositing the same in any United States Post Office, certified mail, return receipt requested, postage prepaid, addressed to the parties to the addresses set forth in the purchase order. Contractor shall not assign, sublet, or transfer this Contract or any rights under or interest in this Contract without the written consent of DISTRICT, which may be withheld for any reason. Contractor is retained as an independent contractor and is not an employee of DISTRICT. No employee or agent of Contractor shall become an employee of DISTRICT. This is an integrated Contract representing the entire understanding of the parties as to those matters contained herein, and supersedes and cancels any prior oral or written understanding or representations with respect to matters covered hereunder. This Contract may not be modified or altered except in writing signed by both parties hereto. This Purchase Order is not intended to and will not preclude Contractor's employees from exercising available rights under the DISTRICT's Whistleblower Policy and associated procedures for reporting suspected misconduct, as that term is defined in the Whistleblower Policy. All reports of suspected misconduct will be handled by the DISTRICT in accordance with the Whistleblower Policy.
8. **Notice of Labor Dispute.** Whenever Contractor has knowledge that an actual or potential labor dispute may delay performance under this purchase order, Contractor shall immediately notify and submit all relevant information to DISTRICT.
9. **Changes.** By written notice, DISTRICT may from time to time, direct work suspension or make changes in quantities, drawings, designs, specifications, place of delivery or delivery schedules, methods of shipment and packaging, and property and services furnished to DISTRICT by Contractor. If such change causes an increase or decrease in the price of this purchase order or in the time required for performance, Contractor or DISTRICT shall promptly notify the other party thereof and assert its claim for adjustment within thirty (30) days after the change is ordered, and an equitable adjustment shall be made. However, nothing in this clause shall excuse the Contractor from proceeding immediately with the purchase order as changed.
10. **Obligations.** Contractor shall be solely responsible for providing all materials, labor, tools, equipment, water, light, power, transportation, superintendence, and temporary construction of every nature and all other services and all

facilities necessary to execute, complete, and deliver the work within the specified time.

11. **Damage to District Facilities.** Damage to DISTRICT or public facilities or private property caused by the Contractor or by its subcontractors during performance of services shall be repaired and/or replaced in kind at no cost to the DISTRICT.

12. **Site Safety and Cleanup.** The project site shall be kept clean and free of hazards at all times during performance of services. After and installation is completed at the site, as applicable, Contractor shall clean the surrounding area to the condition prior to delivery and installation.

13. **Installation.** If the Contractor is responsible for providing installation services, finished installation work and/or equipment shall be subject to final inspection and acceptance or rejection by the DISTRICT.

14. Whistleblower Provisions. This Agreement is not intended to and will not preclude Consultant's employees from exercising available rights under the District's Whistleblower Policy and associated procedures for reporting suspected misconduct, as that term is defined in the Whistleblower Policy. All reports of suspected misconduct will be handled by the District in accordance with the Whistleblower Policy.

**INCLINE VILLAGE GEN IMPROVE DISTRICT
893 SOUTHWOOD BLVD
INCLINE VILLAGE**

CUSTOMER NO.	PROPOSAL NO.	DATE	CONTACT
046823	100238	4/16/2024	LANCE RIXMANN
PHONE NO.	FAX NO.	EMAIL	
(775) 832-1245			
MODEL	MAKE	SERIAL NO.	
3406B	AA	02WB00848	
UNIT NO.	HOURS	WO NO.	P.O. NO.
SGWPS51	360		
Note			
ESTIMATE TO RESEAL THE BUSHINGS ON THE FUEL INJECTION PUMP AND THE FUEL LINE ADAPTERS IN THE HEAD. VALVE ADJUSTMENT WILL BE PERFORMED AFTER REPAIRS TO VERIFY RUNNIBILITY. ESTIMATE DOES NOT INCLUDE TAX OR FRIEGHT.			

SEGMENT: 10 RESEAL FUEL INJECTION PUMP (714 1251)
NOTES:

Parts

Description	Qty	Unit Price	Ext Price
GASKET	1	6.75	6.75
RING	6	1.17	7.02
SEAL-O-RING	1	1.22	1.22
SEAL-O-RING	6	2.40	14.40
ADAPTER A	6	51.52	309.12
M-SEAL STK	6	19.63	117.78
BUSHING **NSF	6	40.62	243.72
WASHER	6	2.51	15.06

Total Estimated Parts: 715.07

Labor

Description	Qty	Unit Price	Ext Price
FIELD LABOR	12.00	205.00	2,460.00
TRAVEL LABOR	4.00	205.00	820.00

Total Estimated Labor: 3,280.00

Labor Summary

Misc

Description	Qty	Unit Price	Ext Price
ENVIRO	1	120.00	120.00
FUEL SURCHARGE	16	3.80	60.80

Total Estimated Misc: 180.80

Segment 10 Total: 4,175.87

Total Segments: 4,175.87

SUB TOTAL (BEFORE TAXES) 4,175.87

MEMORANDUM

TO: Board of Trustees

THROUGH: Bobby Magee, District General Manager

FROM: Kate Nelson, Interim Director of Public Works

SUBJECT: Review, Discuss, and Approve the Construction Contract for the Tyner Way Emergency Asphalt Replacement Project - 2023/24 Water Reserves; Fund: Utility Fund; Division: Water; Contractor: Sierra Nevada Construction, in the Amount of \$149,007.00. (Requesting Staff Member: Interim Director of Public Works Kate Nelson).

RELATED FY 2023 STRATEGIC PLAN

BUDGET INITIATIVE(S):

LONG RANGE PRINCIPLE #5 -- ASSETS AND INFRASTRUCTURE

The District will practice perpetual asset renewal, replacement and improvement to provide safe and superior long-term utility services and recreation activities. Maintain, renew, expand and enhance District infrastructure to meet the capacity needs and desires of the community for future generations.

RELATED DISTRICT POLICIES, PRACTICES, RESOLUTIONS OR ORDINANCES

Purchasing Policy for Public Works Contracts - Policy 21.1.0

DATE: May 29, 2024

I. RECOMMENDATION

That the Board of Trustees make a motion to:

1. Approve the Construction Contract with Sierra Nevada Construction (SNC) in the amount of \$149,007.00 for the emergency replacement of approximately 6,100 SF of asphalt, 240 LF of asphalt curb and related materials; and,
2. Direct the Board Chair and Board Secretary to sign and execute the

Agreement.

II. BACKGROUND

Per Policy 21.2.1.5.1, the Board of Trustees was informed of a water main break on Tyner Way that occurred on February 29, 2024. The water main was repaired and placed back in service the same day. However, as a result of the water main break, substantial damage to the asphalt and subgrade on Tyner Way occurred. The water main break was a result of a broken water service saddle on an existing asbestos cement (AC) water main. The water main on Tyner Way and related appurtenances were installed in 1969 and have outlived their design life.

Public Works and the Washoe County Road Department Staff repaired the roadway to the extent practicable on February 29, 2024 and have been monitoring the condition of the road since that time. Working collaboratively with Washoe County, the road has been maintained to provide a safe travel surface until final restoration can occur.

III. BID RESULTS

The District publicly advertised the Project for bidding in accordance with NRS 338 on April 24, 2024 with a bid opening on May 9, 2024. This project adheres to prevailing wage standards (PWP WA-2024-356).

The engineer's estimate for the project was \$175,000. The lowest responsive and responsible bid was submitted by Sierra Nevada Construction, Inc (SNC) for an amount of \$149,007.00. The District received a total of four bids as shown below:

- Sierra Nevada Construction: \$149,007.00
- F.W. Carson: \$172,369.95
- West Coast Paving: \$177,000.00
- Colbre Grading and Paving of NV, Inc.: \$197,955.00.

IV. FINANCIAL IMPACT AND BUDGET

Public Works Staff has reviewed the remaining balances within Division: Water, Fund: Utility for any unused available funding; however, at this point in the FY there is not enough available funds to cover the asphalt repair costs. Therefore, the cost of asphalt repair will be funded from the Utility Operating Reserves.

V. ALTERNATIVES

Not authorize the construction contract for the Tyner Way Asphalt Replacement Project, and allow Washoe County to engage a contractor for the asphalt replacement and subsequently bill the District for the costs incurred.

VI. COMMENTS

The Agreement between the District and SNC has been reviewed and approved by District Legal Counsel.

VII. BUSINESS IMPACT/BENEFIT

This item is not a "rule" within the meaning of Nevada Revised Statutes, Chapter 237, and does not require a Business Impact Statement

VIII. ATTACHMENTS

1. S05 - Agreement - SNC

IX. DECISION POINTS NEEDED FROM THE BOARD OF TRUSTEES

SECTION 5

AGREEMENT BETWEEN OWNER AND CONTRACTOR FOR CONSTRUCTION CONTRACT

This Agreement is by and between the **Incline Village General Improvement District** (“Owner” or “IVGID”) and **Sierra Nevada Construction, Inc.**, a Domestic Corporation with its principal place of business located at 2055 E. Greg Street, Sparks, Nevada (“Contractor”). This Agreement will be effective on **May 30, 2024** (which is the Effective Date of the Contract). Terms used in this Agreement have the meanings stated in the General Conditions and the Supplementary Conditions.

Owner and Contractor hereby agree as follows:

ARTICLE 1—WORK

1.01 Contractor shall complete all Work as specified or indicated in the Contract Documents. The Work is generally described as follows: The proposed work will include full depth asphalt concrete and base removal and replacement, and the project site is located from 824-834 Tyner Way in Incline Village, Washoe County, Nevada.

ARTICLE 2—THE PROJECT

2.01 The Project, of which the Work under the Contract Documents is a part, is generally described as follows: **2024 TYNER WAY PAVEMENT REPLACEMENT.**

ARTICLE 3—ENGINEER

3.01 IVGID’s Engineering Division is to act as Owner’s representative, assume all duties and responsibilities of Engineer, and have the rights and authority assigned to Engineer in the Contract.

3.02 The part of the Project that pertains to the Work has been designed by the IVGID Engineering Division.

ARTICLE 4—CONTRACT TIMES

4.01 *Time is of the Essence*

- A. All time limits for Milestones, if any, Substantial Completion, and completion and readiness for final payment as stated in the Contract Documents are of the essence of the Contract.
- B. The OWNER anticipates issuing the Notice to Proceed on or about **May 31, 2024.**

4.02 *Contract Times: Dates*

- A. Alternate: The Work will be substantially complete on or before **June 21, 2024**, and completed and ready for final payment in accordance with Paragraph 15.06 of the General Conditions on or before **July 3, 2024.**

4.03 *Liquidated Damages*

- A. Contractor and Owner recognize that time is of the essence as stated in Paragraph 4.01 above and that Owner will suffer financial and other losses if the Work is not completed and Milestones not achieved within the Contract Times, as duly modified. The parties also recognize the delays, expense, and difficulties involved in proving, in a legal or arbitration proceeding, the actual loss suffered by Owner if the Work is not completed on time. Accordingly, instead of requiring any such proof, Owner and Contractor agree that as liquidated damages for delay (but not as a penalty):
1. *Substantial Completion*: Contractor shall pay Owner \$500 for each day that expires after the time (as duly adjusted pursuant to the Contract) specified above for Substantial Completion, until the Work is substantially complete.
 2. *Completion of Remaining Work*: After Substantial Completion, if Contractor shall neglect, refuse, or fail to complete the remaining Work within the Contract Times (as duly adjusted pursuant to the Contract) for completion and readiness for final payment, Contractor shall pay Owner \$500 for each day that expires after such time until the Work is completed and ready for final payment.
 4. Liquidated damages for failing to timely attain Substantial Completion, and final completion are not additive, and will not be imposed concurrently.
- B. If Owner recovers liquidated damages for a delay in completion by Contractor, then such liquidated damages are Owner's sole and exclusive remedy for such delay, and Owner is precluded from recovering any other damages, whether actual, direct, excess, or consequential, for such delay, except for special damages (if any) specified in this Agreement.

ARTICLE 5—CONTRACT PRICE

5.01 Owner shall pay Contractor for completion of the Work in accordance with the Contract Documents, the amounts that follow, subject to adjustment under the Contract:

- A. For all Work other than Unit Price Work, a lump sum of **One Hundred Forty-Nine Thousand and Seven Dollars (\$149,007.00)**.

All specific cash allowances are included in the above price in accordance with Paragraph 13.02 of the General Conditions.

ARTICLE 6—PAYMENT PROCEDURES

6.01 *Submittal and Processing of Payments*

- A. Contractor shall submit Applications for Payment in accordance with Article 15 of the General Conditions. Applications for Payment will be processed by Engineer as provided in the General Conditions.

6.02 *Progress Payments; Retainage*

- A. Owner shall make progress payments on the basis of Contractor's Applications for Payment, as recommended by Engineer, on or about the first day of each month during performance of the Work as provided in Paragraph 6.02.A.1 below, provided that such Applications for Payment have been submitted in a timely manner and otherwise meet the requirements of the Contract. All such payments will be measured by the Schedule of Values established as

provided in the General Conditions (and in the case of Unit Price Work based on the number of units completed) or, in the event there is no Schedule of Values, as provided elsewhere in the Contract.

1. Prior to Substantial Completion, progress payments will be made in an amount equal to the percentage indicated below but, in each case, less the aggregate of payments previously made and less such amounts as Owner may withhold, including but not limited to liquidated damages, in accordance with the Contract.
 - a. Ninety-five percent (95%) of the value of the Work completed (with the balance being retainage).
 - 1) If 50 percent or more of the Work has been completed, as determined by Engineer, and if the character and progress of the Work have been satisfactory to Owner and Engineer, then as long as the character and progress of the Work remain satisfactory to Owner and Engineer, there will be no additional retainage.
 - b. Upon Substantial Completion, Owner shall pay an amount sufficient to increase total payments to Contractor to ninety-seven and one-half percent (97.5%) of the Work completed, less such amounts set off by Owner pursuant to Paragraph 15.01.E of the General Conditions, and less Engineer's estimate of the value of Work to be completed or corrected as shown on the punch list of items to be completed or corrected prior to final payment.

6.03 *Final Payment*

- A. Upon final completion and acceptance of the Work, and as recommended by Engineer, Owner shall pay the remainder of the Contract Price in accordance with Paragraph 15.06 of the General Conditions.

6.04 *Consent of Surety*

- A. Owner will not make final payment, or return or release retainage at Substantial Completion or any other time, unless Contractor submits written consent of the surety to such payment, return, or release.

6.05 *Interest*

- A. All amounts not paid when due will bear interest at the rate of six percent (6%) per annum.

ARTICLE 7—CONTRACT DOCUMENTS

7.01 *Contents*

- A. The Contract Documents consist of all of the following:
 1. This Agreement.
 2. Contractor's Bid dated May 9, 2024.
 3. Bonds:
 - a. Performance bond (together with power of attorney).
 - b. Payment bond (together with power of attorney).
 4. General Conditions.

5. Supplementary Conditions.
 6. Specifications as listed in the table of contents of the project manual (copy of list attached).
 7. Drawings (not attached but incorporated by reference) consisting of **2** sheets with each sheet bearing the following general title: **2024 Tyner Way Pavement Replacement**.
 8. Addenda #1.
 9. Exhibits to this Agreement (enumerated as follows):
 - a. For all projects over \$100,000, State of Nevada Prevailing Wage Rates, Washoe County, current edition as of Bid Opening date of project.
 10. The following which may be delivered or issued on or after the Effective Date of the Contract and are not attached hereto:
 - a. Notice to Proceed.
 - b. Work Change Directives.
 - c. Change Orders.
- B. The Contract Documents listed in Paragraph 7.01.A are attached to this Agreement (except as expressly noted otherwise above).
- C. There are no Contract Documents other than those listed above in this Article 7.
- D. The Contract Documents may only be amended, modified, or supplemented as provided in the Contract.

ARTICLE 8—REPRESENTATIONS, CERTIFICATIONS, AND STIPULATIONS

8.01 Contractor's Representations

- A. In order to induce Owner to enter into this Contract, Contractor makes the following representations:
1. Contractor has examined and carefully studied the Contract Documents, including Addenda.
 2. Contractor has visited the Site, conducted a thorough visual examination of the Site and adjacent areas, and become familiar with the general, local, and Site conditions that may affect cost, progress, and performance of the Work.
 3. Contractor is familiar with all Laws and Regulations that may affect cost, progress, and performance of the Work.
 4. Contractor has carefully studied the reports of explorations and tests of subsurface conditions at or adjacent to the Site and the drawings of physical conditions relating to existing surface or subsurface structures at the Site that have been identified in the Supplementary Conditions, with respect to the Technical Data in such reports and drawings.
 5. Contractor has carefully studied the reports and drawings relating to Hazardous Environmental Conditions, if any, at or adjacent to the Site that have been identified in

the Supplementary Conditions, with respect to Technical Data in such reports and drawings.

6. Contractor has considered the information known to Contractor itself; information commonly known to contractors doing business in the locality of the Site; information and observations obtained from visits to the Site; the Contract Documents; and the Technical Data identified in the Supplementary Conditions or by definition, with respect to the effect of such information, observations, and Technical Data on (a) the cost, progress, and performance of the Work; (b) the means, methods, techniques, sequences, and procedures of construction to be employed by Contractor; and (c) Contractor's safety precautions and programs.
7. Based on the information and observations referred to in the preceding paragraph, Contractor agrees that no further examinations, investigations, explorations, tests, studies, or data are necessary for the performance of the Work at the Contract Price, within the Contract Times, and in accordance with the other terms and conditions of the Contract.
8. Contractor is aware of the general nature of work to be performed by Owner and others at the Site that relates to the Work as indicated in the Contract Documents.
9. Contractor has given Engineer written notice of all conflicts, errors, ambiguities, or discrepancies that Contractor has discovered in the Contract Documents, and of discrepancies between Site conditions and the Contract Documents, and the written resolution thereof by Engineer is acceptable to Contractor.
10. The Contract Documents are generally sufficient to indicate and convey understanding of all terms and conditions for performance and furnishing of the Work.
11. Contractor's entry into this Contract constitutes an incontrovertible representation by Contractor that without exception all prices in the Agreement are premised upon performing and furnishing the Work required by the Contract Documents.

8.02 *Contractor's Certifications*

- A. Contractor certifies that it has not engaged in corrupt, fraudulent, collusive, or coercive practices in competing for or in executing the Contract. For the purposes of this Paragraph 8.02:
 1. "corrupt practice" means the offering, giving, receiving, or soliciting of anything of value likely to influence the action of a public official in the bidding process or in the Contract execution;
 2. "fraudulent practice" means an intentional misrepresentation of facts made (a) to influence the bidding process or the execution of the Contract to the detriment of Owner, (b) to establish Bid or Contract prices at artificial non-competitive levels, or (c) to deprive Owner of the benefits of free and open competition;
 3. "collusive practice" means a scheme or arrangement between two or more Bidders, with or without the knowledge of Owner, a purpose of which is to establish Bid prices at artificial, non-competitive levels; and

4. "coercive practice" means harming or threatening to harm, directly or indirectly, persons or their property to influence their participation in the bidding process or affect the execution of the Contract.

8.03 *Standard General Conditions*

- A. Owner stipulates that if the General Conditions that are made a part of this Contract are EJCDC® C-700, Standard General Conditions for the Construction Contract (2018), published by the Engineers Joint Contract Documents Committee, and if Owner is the party that has furnished said General Conditions, then Owner has plainly shown all modifications to the standard wording of such published document to the Contractor, in the Supplementary Conditions.

IN WITNESS WHEREOF, Owner and Contractor have signed this Agreement.

OWNER:
INCLINE VILLAGE G. I. D.
Agreed to:

 Trustee Sara Schmitz, Chairperson

 Date

 Trustee Michaela Tonking, Secretary

 Date

Reviewed as to Form:

 Sergio Rudin
 District Legal Counsel

 Date

CONTRACTOR:
SIERRA NEVADA CONSTRUCTION, INC.
Agreed to:

By: _____

Signature of Authorized Agent

 Marc Markwell, CFO

Print or Type Name and Title

 5/20/2024

Date

If CONTRACTOR is a Corporation, attach evidence of authority to sign.

ACTION BY UNANIMOUS WRITTEN CONSENT OF THE BOARD
OF DIRECTORS AND SHAREHOLDERS
OF
SIERRA NEVADA CONSTRUCTION, INC.
MARCH 2, 2020

The undersigned, being all the directors and shareholders of Sierra Nevada Construction, Inc., a Nevada corporation (the "Corporation"), do hereby unanimously approve, adopt, make, ratify and confirm the following:

WHEREAS, Kevin L. Robertson acts in the capacity of President, Craig D. Holt acts in the capacity of Vice President, and Marc T. Markwell acts in the capacity of Treasurer, Chief Financial Officer, and Secretary of Sierra Nevada Construction, Inc.

WHEREAS, Kevin L. Robertson, Craig D. Holt, and Marc Markwell as officers of this Corporation may be required from time to time to execute agreements on behalf of Sierra Nevada Construction, Inc.

NOW THEREFORE, the undersigned directors and shareholders of Sierra Nevada Construction, Inc., resolve as follows:

RESOLVED, that the following individuals are appointed to service as officers of the Corporation in the specified capacities:

Kevin L. Robertson	President
Craig D. Holt	Vice President
Marc T. Markwell	Chief Financial Officer/Secretary/Treasurer

RESOLVED, that Kevin L. Robertson, Craig D. Holt and Marc T. Markwell as officers of this Corporation are authorized to execute agreements into, between or among Sierra Nevada Construction, Inc., and third parties without further authorization from the directors and/or shareholders.

and, further

RESOLVED, that Kevin L. Robertson, Craig D. Holt and Marc T. Markwell in their capacities as officers of this Corporation are authorized to take all necessary and appropriate steps on behalf of the Corporation to effectuate the proposed amendments to the Articles of Incorporation and the Bylaws of the Corporation.

IN WITNESS WHEREOF, the directors and shareholders have executed this instrument effective March 2, 2020.

Directors:

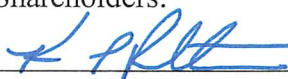


Kevin L. Robertson




Craig D. Holt

Shareholders:



Kevin L. Robertson



Craig D. Holt

MEMORANDUM

TO: Board of Trustees

THROUGH: Bobby Magee
District General Manager

FROM: Heidi White
Acting District Clerk

SUBJECT: PUBLIC HEARING

Required Public Hearing on the Report for Collection of Recreation Standby and Service Charges, Fiscal Year 2024/2025

DATE: May 29, 2024

On May 29, 2024, the Board of Trustees will hold a public hearing on the above subject matter. Following is an outline for the public hearing:

1. Board Vice Chairman Dent will ask the Board for a motion and a second to officially open the public hearing.
2. Board Vice Chairman Dent will call for the question and the Board will take a vote to open the public hearing.
3. Once the public hearing is open, Board Vice Chairman Dent will state that the District is holding a public hearing as required by the Nevada Revised Statutes.
4. Board Vice Chairman Dent will then ask either the Assistant Director of Finance Adam Cripps or District General Manager Bobby Magee, for the record, if the District complied with the required notice.
5. Following confirmation, either the Assistant Director of Finance Adam Cripps or District General Manager Bobby Magee will then provide an overview of the item and all of its components.
6. Board Vice Chairman Dent will state the comments made during the public hearing are governed by the Chair, and Board. Vice Chairman Dent should state the rules he wants to use.
7. Board Vice Chairman Dent will then ask for public comment on the rates as included in the Board packet.
8. The duration of the public hearing is at the Board's discretion.
9. After all public comments have been made, a Board member will need to make a motion to close the public hearing, which will need a second, and then Board Vice Chairman Dent will call for the question and a vote will be taken on this motion.

M E M O R A N D U M

TO: Board of Trustees

THROUGH: Bobby Magee
District General Manager

FROM: Heidi White
District Clerk

SUBJECT: PUBLIC HEARING

Required Public Hearing on the District's Operating and Capital Improvement Program Budgets, Fiscal Year 2024/2025

DATE: May 29, 2024

On May 29, 2024, the Board of Trustees will hold a public hearings on the above subject matter. Following is an outline for the public hearing:

1. Board Vice Chairman Dent will ask the Board for a motion and a second to officially open the public hearing.
2. Board Vice Chairman Dent will call for the question and the Board will take a vote to open the public hearing.
3. Once the public hearing is open, Board Vice Chairman Dent will state that the District is holding a public hearing as required by the Nevada Revised Statutes.
4. Board Vice Chairman Dent will then ask either the Assistant Director of Finance Adam Cripps or District General Manager Bobby Magee, for the record, if the District complied with the required notice.
5. Following confirmation, either the Assistant Director of Finance Adam Cripps or District General Manager Bobby Magee will then provide an overview of the item and all of its components.
6. Board Vice Chairman Dent will state the comments made during the public hearing are governed by the Chair, and Board. Vice Chairman Dent should state the rules he wants to use.
7. Board Vice Chairman Dent will then ask for public comment on the rates as included in the Board packet.
8. The duration of the public hearing is at the Board's discretion.
9. After all public comments have been made, a Board member will need to make a motion to close the public hearing, which will need a second, and then Board Chairman Dent will call for the question and a vote will be taken on this motion.