<u>M E M O R A N D U M</u>

TO: Audit Committee

THROUGH: Ray Tulloch

FROM: Clifford F. Dobler

SUBJECT: Effluent Pipeline CIP charges to expense for FY 2020 and 2021

STRATEGIC

PLAN REFERENCE(S): None

DATE: 3-17-2022

I. <u>RECOMMENDATION</u>

The Audit Committee recommends that a charge off to expense of \$182,022 for costs incurred on the Effluent Pipeline during Fiscal years ending June 30, 2020 and 2021. The Audit Committee also recommends that the charge off occur in a restated ACFR for fiscal year 2021.

II. BACKGROUND and ANALYSIS

The Effluent Pipeline Project (excluding the pond) has not progressed beyond preliminary stage activities which include conceptual formulation, evaluation of alternatives, determination of future needs, feasibility studies and development of financing alternatives. According to the Moss Adams report, costs incurred in the preliminary stage activities are typically expensed as they are not directly connected with creating service capacity.

On February 10, 2021, the Audit Committee submitted it report to the Board of Trustees and recommended that \$3,179,000 of costs incurred thought June 30, 2019 should be expensed. The Board of Trustees accepted the report but the costs were not charged off in the fiscal year ending June 30, 2020.

In the fiscal year ending June 30, 2021, after considerable debate, \$3,110,110 was charged off as expense and reported as a prior period adjustment. An explanation of the \$69,000 difference between the AC recommendation and the charge off was never disclosed to the Audit Committee.

During fiscal years ending June 30, 2020 and 2021, additional costs of \$110,790 and \$71,233 have been recorded as Construction in Progress and not been charged off as an expense.

During the current fiscal year ending June 30, 2022, it is anticipated that approximately \$800,000 to \$1,000,000 in costs may be incurred for preliminary stage activities on the Effluent Pipeline and will require charge offs.

Exhibit A - Capital Improvement Report as of June 30, 2020 Exhibit B - Capital Improvement Report as of June 20, 2021

III. BID RESULTS

Not required

IV. FINANCIAL IMPACT AND BUDGET

Material weakness in financial reporting.

V. <u>ALTERNATIVES</u>

NONE

VI. COMMENTS

IGNOR the AC recommendation and continue inconsistency in financial reporting

VII. STRATEGIC PLAN REFERENCE(S)

None

VIII. BUSINESS IMPACT

Material weakness in financial reporting could lead to higher interest rates on the planned borrowing



oject Description	CIP#	Carry Forward 2019-20	Capital Budget 2019-20	Budget Reallocations	Carry Forward to FY 2020-21	6/30/2019 Balance	Object 8120 & 8105 Additions	Cost Transfers	Asset in Service	6/30/2020 CIP Balance
· ·	General Fund		1							
ninistration Fire Panel Replacement	1099BD1803	_	_	-	_	18,000.00	9,466.90	_	27,466.90	_
ck Writer Printer Replacement - 893 Southwood Administration Building	1212OE1601	6,000.00	_	-	_	-	-	_	-	_
tal Records Management System	1099CO1802	75,000.00	_	-	_	-	_	_	_	
rict Communication Radios	1213CE1701	-	6,000.00	-	-	-	5,779.83	-	5,779.83	
rict Wide PC, Laptops, Peripheral Equipment and Desk Top Printers	1213CO1703		95,000.00	-	-	-	59,868.70	-	59,868.70	
nan Resource Management and Payroll Processing Software	1315CO1801	120,000.00	180,000.00	-	300,000.00	-		-		-
frastructure	1213CO1505	-	132,800.00	-	-	-	201,356.60	-	201,356.60	-
laster Plan - IT Security Devices	1213CE1101	-	15,000.00	-	-	-	-	-	-	-
rosoft Exchange Server	1213CO1802	-	28,600.00	-	-	-	-	-		-
rosoft Office Licenses	1213CO1803	-	9,045.00	-	-	-	-	-	-	-
ement Maintenance - Administration Building	1099LI1705	-	5,000.00	-	-	-	2,952.00	-	2,952.00	-
dows Server Operating System	1213CO1804	-	14,000.00	-	-	-	-	-	-	-
		201,000.00	485,445.00	-	300,000.00	18,000.00 Fund 990	279,424.03 Fund 100	-	297,424.03 Fund 990	- Eund 000
						runu 990	ruiiu 100		ruliu 990	Fund 990
c Works	Utilities									
sehold Hazardous Waste Building Improvements	2097BD1802	_	15,000.00	_	-	_	_	-	_	_
ust Utility Facilities in NDOT/Washoe County Right of Way	2097B11802 2097D11401	_	60,000.00	_	-	45,182.00	37,236.23	_	60,557.42	21,860.8
Dinternational Vactor Truck #638	2097HV1732	_	-	_	_	15,102.00	416,563.50	_	416,563.50	22,000.
6 Peterbilt Dump Truck #299	2097HV1754	_	75,000.00	_	_	_	-10,505.50	_	-10,505.50	_
4 9' Western Snow Plow #542A	2097LE1723	_	9,000.00	_	_	_	_	_		
5 Sander/Spreader #710	2097LE1724	_	20,000.00	_	_	_	7,829.31	_	7,829.31	0.
ement Maintenance, Utility Facilities	2097LI1401	-	45,000.00	-	-	-	26,384.36	-	26,384.36	-
4 GMC 1-Ton Flatbed #542 Pipeline Dept.	2097LV1746	-	48,000.00			-	-	-	-	
8 Chevrolet Service Truck #609 Meter Truck	2097LV1747		36,000.00	-	-	-	31,158.98	-	31,158.98	
er Reservoir Safety and Security Improvements (Moved from Water)	2097DI1701	386,600.00	10,000.00	-	389,396.00	52,529.75	10,709.01	-	-	63,238.
<u>er</u>										
er Pumping Station Improvements	2299DI1102	-	45,000.00	-	-	43,100.00	38,201.84	-	81,301.84	-
ace Commercial Water Meters, Vaults and Lids	2299DI1103	-	20,000.00	-	-	618.87	10,883.21	-	11,502.08	-
er Reservoir Coatings and Site Improvements	2299DI1204	-	85,000.00	-	-	-	71,638.39	-	71,638.39	-
nt Cedar Water Disinfection Plant Improvements	2299DI1401	-	50,000.00	-	-	-	22,135.00	-	-	22,135.
er Pump Station 2-1 Improvements	2299DI1702	791,800.00	-	-	-	45,700.00	332,085.44	-	377,785.44	-
nt Cedar Water Disinfection Plant Emergency Generator Fuel Tank Upgrades	2299DI1707	-	200,000.00	-	175,000.00	-	23,928.25	-	-	23,928.2
ermain Replacement - Martis Peak Road	2299WS1704	-	50,000.00	-	-	-	58,499.12	-	-	58,499.
Study R2-1 14inch Steel	2299WS1801	-	-	-	-	78,156.08	349.80	-	-	78,505.8
ermain Replacement - Alder Avenue	2299WS1802	-	-	-	-	37,587.80	-	-	37,587.80	-
<u>er</u> ent Export Line - Phase II	2524SS1010	2,251,918.00	2,000,000.00	_	11,586,890.00	662,506.59	71,232.93		_	733,739.
ding Upgrades Water Resource Recovery Facility	2599BD1105	_,,	10,000.00	_		-	-	_	_	-
atment Plant Fire Panel Replacement	2599BD1802	_	-	_	_	65,000.00	(13,884.00)	-	51,116.00	-
er Pumping Station Improvements	2599DI1104	_	15,000.00	_	_	-	17,265.15	_	17,265.15	
er Pump Station #1 Improvements	2599DI1703	220,000.00	250,000.00	-	390,866.00	56,098.15	79,750.23	_		135,848.3
stewater Treatment Plant Improvements	2599SS1102	-	100,000.00	_	-	57,423.18	44,666.99	_	95,623.85	6,466.3
lands Effluent Disposal Facility Improvements	2599SS1102 2599SS1103	_	10,000.00	_	_	57,425.10	9,654.44	_	9,654.44	0,400
lace & Reline Sewer Mains & Manholes	2599SS1203	_	10,000.00	_	_	79,058.77	18,100.36	_	97,159.13	_
RF Biosolids Bins	2599SS1702	_	10,000.00	-	_	61,300.00	-	_	61,300.00	_
RF Aeration System Improvements	2599SS1707	100,000.00	1,200,000.00	466,500.00	1,598,524.00	133,791.30	329,758.73	_	-	463,550.0
, retain system improvements	UTILITIES SUBTOTALS:	3,750,318.00	4,363,000.00	466,500.00	14,140,676.00	1,418,052.49	1,644,147.27	-	1,454,427.69	1,607,772.0
	Golf									
mpionship Golf										
mpionship Course Greens, Tees and Bunkers	3141GC1202	25,000.00	-	-	-	67,322.36	20,351.66	-	87,674.02	-
mpionship Course Greens and Surrounds	3141GC1802	-	15,000.00	-	-	9,468.33	11,874.76	-	21,343.09	-
ue Signage Enhancement	3141BD1706	20,000.00	40,000.00	-	-	-	-	-	-	-
np. Golf Fuel Tank Epoxy Coating - Unbudgeted	3141BD2001	-	Unbudgeted	-	-	-	8,500.00	-	8,500.00	-
npionship Golf Course Bear Boxes	3141FF1903	-	7,000.00	-	-	-	6,654.70	-	6,654.70	_
ation Improvements	3141GC1103	-	30,000.00	-	5,000.00	-	24,057.24	-	24,057.24	۔ ۔
ntenance Building Drainage, Washpad and Pavement improvements	3141GC1501	-	30,000.00	-	-	-	48,092.18	-	-	48,092.
mpionship Course Tees	3141GC1803	-	15,000.00	-	-	-	12,198.40	-	12,198.40	-
ment Maintenance of Parking Lots - Champ Course & Chateau	3141LI1201	-	17,500.00	-	-	-	12,891.00	-	12,891.00	-
ment Maintenance of Cart Paths - Champ Course	3141LI1202	-	60,000.00	-	-	-	57,074.00	-	57,074.00	-
Carryall Club Car #564	3142LE1733	-	11,000.00	-	-	-	11,468.00	-	11,468.00	-
6 Carryall Club Car #565	3142LE1734	-	11,000.00	-	-	-	11,468.00	-	11,468.00	-
5 Carryall Club Car #566	3142LE1735	-	11,000.00	-	-	-	11,468.00	-	11,468.00	-
5 Carryall Club Car #567	3142LE1736	-	11,000.00	-	-	-	11,468.00	-	11,468.00	-
	2142151700		92,000.00	_	92,000.00	_			-	
acement of 2010 John Deere 8500 #641	3142LE1760		32,000.00							
lacement of 2010 John Deere 8500 #641 ing Range Improvements	3142CE1760 3143GC1202	-	31,000.00	-	-	-	17,525.19	-	17,525.19	066

Summary of CIP Activity by Project for the Fiscal Year Ending 6/30/2020

		Carry Forward	Capital Budget	Budget	Carry Forward	6/30/2019	Object 8120 & 8105			6/30/2020
oject Description	CIP#	2019-20	2019-20	Reallocations	to FY 2020-21	Balance	Additions	Cost Transfers	Asset in Service	CIP Balance
97 1-Ton Dump Truck #419	3197HV1749	-	5,000.00	-	-	-	-	-	-	-
15 John Deere 1500 Fairway Aerator #716	3197LE1732	-	27,000.00	-	-	-	27,646.86	-	27,646.86	-
05 John Deere Pro Gator #569	3197LE1740	-	34,500.00	-	-	-	34,507.85	-	34,507.85	-
15 Greens Roller #715	3197LE1741	-	17,000.00	-	-	-	12,600.00	-	12,600.00	-
14 Vibratory Greens Roller #696	3197LE1742	-	17,000.00	-	-	-	12,600.00	-	12,600.00	-
04 John Deere 4410 Tractor #548	3197LE1746	-	40,000.00	-	-	-	27,641.01	-	27,641.01	-
sintenance Shop Crane and Equipment Lift	3197ME1710	-	30,000.00	-	21,827.00	-	8,173.00	-	-	8,173.00
ampionship Golf Printer Copier Replacement 955 Fairway	31990E1501	-	10,000.00	-	-	-	-	-		-
ountain Golf										
A Access to On-course Restrooms	3241BD1402	-	-			7,687.35	-	-	7,687.35	
n. Golf Course Remodel On Course Bathrooms, #6 & #13/14	3241BD1503	_	60,000.00	_	_	141,650.17	27,357.70	_	160 007 97	
puntain Course Greens, Tees and Bunkers	3241GC1101	_	43,000.00	_	15,000.00	20,561.48	29,436.29	_	49,997.77 Expe	ense
gation Improvements	3241GC1404	_	39,000.00	_	18,000.00	-	20,953.23	_	20,953.23 Expe	ense
puntain Course Clubhouse and Maintenance Building Water Service Line Replacement	3241GC1802	_	65,000.00	(65,000.00)		_	,	_	-	_
ountain Golf Course Cart Path Retaining Walls	3241LI1704		17,500.00	(05,000.00)		7,000.00	2,650.00		_	9,650.00
ountain Golf Cart Path Replacement - Unbudgeted	3241Li1903		17,500.00	166,395.00	166,395.00	7,000.00	2,030.00			3,030.00
ountain Course 58 Cart Fleet	3241LV1899		288,000.00	(166,395.00)	113,985.00		_			
ountain Golf Fuel Storage Facility	3241ME1804		200,000.00	(100,333.00)	113,363.00					
DS Carryall Club Car #568	3242LE1725	-	11,000.00	-	-		11,468.00	-	11,468.00	-
	3242LE1723 3242LI1204	-	22,500.00	-	-	-	21,750.00	-	21,750.00 Expe	ense
vement Maintenance of Parking Lot - Mountain Golf Course		-		-	-	-		-	36,573.00 Expe	
vement Maintenance of Cart Paths - Mountain Golf Course	3242LI1205	-	40,000.00	-	-	422 202 02	36,573.00	-	36,573.00 🗠	
puntain Course Clubhouse and Maintenance Building Replacement	3299BD1403	76 400 00	25 000 00	-	-	132,203.83	-	-	- 422 720 44 Con	132,203.83
pair Roof - Mountain Golf Club House	3299BD1702	76,400.00	25,000.00	-	-	8,072.00	114,666.14	-	122,738.14 Cos	
int Exterior of Mountain Golf Clubhouse	3299BD1705	27,800.00	41,500.00	-	-	450 754 45	19,080.00	Expense 2019	19,080.00	-
ountain Clubhouse <mark>Fire Repairs</mark> - Unbudgeted	3299BD1902		1,464,000.00	65,000.00	-	150,751.45	1,309,027.23	-	1,591,982.51	(132,203.83)
		149,200.00	2,924,700.00	-	432,207.00	544,716.97	2,032,833.11	-	2,511,634.90	65,915.18
- w										
Facilit			1							
teau - Replace Carpet	3350BD1103	-	62,000.00	-	-	-	41,745.00	-	•	41,745.00
olace Hallway Tile at Chateau	3350BD1804	-	65,000.00	-	-	-	-	-	-	-
air and Refinish Wood Walls Upstairs at Chateau	3350BD1805	-	10,000.00	-	-	-	9,275.00	-	9,275.00	-
ering Kitchen Equipment	3350FF1204	-	18,900.00	-	-	-	24,438.84	VA/In a second a section of the sect	-	24,438.84
close Chateau Exterior Storage Area	3350FF1601	6,500.00	-	-		3,875.00	(3,875.00)	Where reclassified?	-	-
placement Sod at Aspen Grove	3351LI1807		18,000.00	-	-	-	-	-	-	-
		6,500.00	173,900.00	-	-	3,875.00	71,583.84	-	9,275.00	66,183.84
	Ski									
se Lodge Walk In Cooler and Food Prep Reconfiguration	3453BD1806	-	25,000.00	-	25,000.00	-	-	-	-	-
place Main Lodge/Snowflake Lodge Dinning Furniture and Fixtures	3453FF1706	-	38,000.00	-	-	-	37,270.00	-	37,270.00	-
seview Ski Lift Maintenance and Improvements	3462HE1702	-	250,000.00	-	239,864.00	-	19,815.60	-	-	19,815.60
d Fox Ski Lift Maintenance and Improvements	3462HE1712	-	30,000.00	-	-	-	-	-	-	-
placement of 2008 Grooming vehicle # 628	3463HE1727	-	390,000.00	-		-	374,500.00	-	374,500.00	-
nicle Shop/Snowmaking Pumphouse Roof	3464BD1302	-	-	-		7,320.00	-	-	7,320.00	-
surface Main Lodge Decks	3464BD1403	-	75,200.00	-	-	-	55,337.50	-	55,337.50	
place Snowmaking Air Compressor Microprocessor Control Units	3464HE1902	-	100,000.00	-	-	-	73,120.96	-	73,120.96	-
Resort Snowmobile Fleet Replacement	3464LE1601	-	15,500.00	-		-	14,517.98	-	14,517.98	-
2 Yamaha ATV #683	3464LV1731		18,000.00				17,882.57		17,882.57	
sel Exhaust Fluid Storage/Dispenser	3464ME1907	_	20,000.00	_		_	12,823.44	_	12,823.44	_
Guns Purchase and Refurbishment	3464SI1002	_	130,000.00	_	_	_	117,814.16	_	117,814.16	
owmaking Infrastructure Evaluation and Enhancement	3464SI1104	_	_	_		33,500.00	(33,500.00)	_	-	_
grade Popular Snowmaking Power Alignment	3464SI1708	24,000.00	_	_	_	19,324.34	(19,324.34)	_	_	_
place Ski Rental Equipment	3468RE0002	135,000.00	200,000.00		335,000.00	15,524.54	(15,524.54)			
rement Maintenance, Diamond Peak and Ski Way	3469LI1105	133,000.00	55,000.00		333,000.00	_	48,235.48		48,235.48 Ex	oense _
		-		-	220 000 00			-	46,255.46	
Way and Diamond Peak Parking Lot Reconstruction	3469LI1805	46 550 00	225,000.00	-	220,000.00	43,599.90	(3,320.00)	-	-	40,279.90
mond Peak Way Finding Signage Evaluation and Enhancement	3469RS1709	16,550.00	-	-	-	23,450.00	-	-	-	23,450.00 156.029.78
Area Master Plan Update and Summer Activities Assessment	3499BD1399	-	-	-	-	156,029.78	-	-	-	156,029.78
mond Peak Facilities Flooring Material Replacement	3499BD1710	-	43,000.00	-	-	-	39,055.18	-	39,055.18	-
Fleet Fire Panel Replacement - Unbudgeted	3499BD1801	-	-	-	-	-	-	-	-	-
wflake Lodge Facilities Maintenance and Improvements	3499BD1803	-	-	-	-	4,533.99	-	-	4,533.99	-
age Building Replacement Design Evaluation (Net of Grants)	3499BD1804	40,000.00	-	-	-	-	-	-	-	-
Rental Shop Doors	3499BD1904	-	13,000.00	-	-	-	9,362.00	-	9,362.00	-
AC Control Changeout	3499BD1905	-	21,000.00	-	-	-	-	-	-	-
mmerce / Middleware Software	3499CE1909	-	202,000.00	-	202,000.00	-	-	-	•	-
er Services Building Customer Service Counter	3499FF1607	-	12,000.00	-	-	12,985.00	800.00	-	13,785.00	-
er Services Administration Printer Copier Replacement 1210 Ski Way	34990E1502	-	10,000.00	-	-	-	-	-	-	-
Area Master Plan Implementation - Phase 1	3653BD1501	682,600.00	-	-	450,000.00	67,302.73	28,320.00	-	-	95,622.73 E
,		898,150.00	1,872,700.00	-	1,471,864.00	368,045.74	792,710.53	-	825,558.26	335,198.01
			, ., .,		, ,	,	. ,		/	/
Pai	rks									
Pai n Grove Flatscape and Retaining Wall Enhancement and Replacement	rks 4378BD1605	_	55,000.00	_	_	_	_	_	_	_

Summary of CIP Activity by Project for the Fiscal Year Ending 6/30/2020

Desired Description	CIP#	Carry Forward	Capital Budget 2019-20	Budget Reallocations	Carry Forward to FY 2020-21	6/30/2019	Object 8120 & 8105	Cont Turnefore	Assatis Comits	6/30/2020 CIP Balance	
Project Description Incline Park Fencing Refurbishment	4378BD1707	2019-20 18,000.00	2019-20	Reallocations	to FY 2020-21	Balance	Additions	Cost Transfers	Asset in Service	CIP Balance	
Incline Park Pericing Relationshiment Incline Park Improvements - Unbudgeted	4378BD1707 4378BD1801	18,000.00	-		-	120,267.57	-	-	-	120,267.57	exper
Village Green Restroom drainage improvements	4378BD1901	_	25,000.00	_	_	120,207.57	5,886.28	_		5,886.28	
Incline Park Backflow Device Replacement	4378DI1702	18,800.00	32,000.00	_		3,817.29	42,179.59	_	45,996.88	-	
2005 Shattertine Aerifier	4378LE1724	-	8,100.00			-	8,515.00	-	8,515.00		
2008 JD Pro-Gator #623	4378LE1730	-	35,000.00	-	-	-	34,677.06	-	34,677.06	-	
2013 Ball Field Groomer #681	4378LE1739	-	17,100.00	-	-	-	21,000.00	-	21,000.00	-	
2013 Ball Field Mower / Toro 3500D Groundsmaster #682	4378LE1740	-	35,400.00	-	-	-	33,822.19	-	33,822.19	-	
High School Public Park	4378LI0903	-	-	-	-	77,216.47	(77,216.47)	-	-	-	
Pavement Maintenance, East & West End Parks	4378LI1207	-	-	-	-	1,100.00	-	-	-	1,100.00	
Pavement Maintenance, Village Green Parking	4378LI1303	-	5,000.00	-	-	1,910.10	-	-	-	1,910.10	
Pavement Maintenance, Preston Field	4378LI1403	-	5,000.00	-	-	1,910.10	-	-	-	1,910.10	
Bocce Courts at Rec Center	4378LI1503	-	-	-	-	8,240.68	-	-	-	8,240.68	
Incline Creek Restoration Project - Upstream of SR-28 (Net of Grants)	4378LI1504	178,800.00	163,200.00	-	-		-	-	-	-	
Restoration Project - Upstream of SR28	4378LI1504B	36,000.00	-	-	-	71,120.50	346,454.22	-	417,574.72	-	
Pavement Maintenance, Overflow Parking Lot Pump Track Demonstration	4378LI1602 4378LI1604	317,852.00	5,000.00			1,910.10 6,066.92	(1,910.10) (6,066.92)	-	•	0.00	
Pavement Maintenance - Incline Park	4378L11802	317,832.00	7,500.00			1,500.00	7,250.00		8,750.00	0.00	
Incline Park Facility Renovations (Net of Grants)	4378LI1803	_	7,500.00	_	_	33,330.00	1,435,384.67	_	5,750.00	1,468,714.67	
Bocce Courts at Recreation Center Property Design	4378LI1804	15,000.00	_	115,000.00		-	94,836.60	_		94,836.60	
2003 1-Ton Service Truck #520	4378LV1736	-	43,000.00	-		_	-	_			
		584,452.00	444,300.00	115,000.00	-	328,389.73	1,944,812.12	-	570,335.85	1,702,866.00	-
			•								-
	Tennis										
Tennis Center Renovation	4588BD1604	8,450.00	1,285,000.00	(115,000.00)	996,630.00	52,315.00	199,108.19	-	-	251,423.19	
Pavement Maintenance, Tennis Facility	4588LI1201	-	23,500.00	-	-	3,100.00	20,710.00	-	23,810.00	-	
Resurface Tennis Courts 3 thru 7	4588RS1402	-	-	-	-	34,965.00	(1,690.00)	-	33,275.00	-	
Resurface Tennis Courts 1 and 2	4588RS1501	-	47,000.00	-	-	-	15,650.00	-	•	15,650.00	
Tennis Facility Study	4588RS1605			-		40,142.24	-	-		40,142.24	_
		8,450.00	1,355,500.00	(115,000.00)	996,630.00	130,522.24	233,778.19	-	57,085.00	307,215.43	-
Page	eation Center										
Rec Center Natatorium Mezzanine - Unbudgeted Project from FY 15/16	4884BD1501			١	_	6,929.10	(6,929.10)		_		
Replace Walkway Bollard Lights	4884BD1703	54,950.00	55,000.00	_	_	5,550.00	100,503.00	_		106,053.00	
Repair Deck Stairs and Powder Coat All Patio Deck Railings	4884FF1502	-	20,000.00	14,190.00		128,660.50	5,669.75	_	134,330.25	-	
Recreation Center Natatorium Mezzanine Safety Enhancements	4884BD1601	_	90,000.00			,	-	_		_	
External Surveillance Security Cameras for Recreation Center	4884CE1903	-	15,000.00				11,045.28	-	11,045.28		
Pavement Maintenance, Recreation Center Area	4884LI1102	-	57,500.00	-	-	-	27,364.04	-	27,364.04	-	
Pool Facility Deck/Floor Re-coat	4885BD1606	-	34,000.00	(14,190.00)	-	-	19,810.00	-	19,810.00	-	
Fitness Equipment	4886LE0001	-	44,200.00	-	-	-	17,718.66	-		17,718.66	
Paint Interior of Recreation Center	4899BD1305	-	15,500.00	-	-	-	-	-	-	-	
Paver install Front Walkway at Recreation Center	4899BD1801	-	82,500.00	-	-	-	69,633.00	-	69,633.00	-	_
		54,950.00	413,700.00	-	-	141,139.60	244,814.63	-	262,182.57	123,771.66	_
Community Services Ac				ı							
Parks and Recreation Master Plan Update	4999RS1603		-	-	-	261,501.64	(261,501.64)	-	-	-	_
		-	-	-	-	261,501.64	(261,501.64)	-	-	-	-
	COMMUNITY SERVICES SUBTOTALS:	1,701,702.00	7,184,800.00		2,900,701.00	1,778,190.92	5,059,030.78		4,236,071.58	2,601,150.12	-
	COMMONT I SERVICES SOBIOTAES.	1,701,702.00	7,184,800.00		2,300,701.00	1,778,130.32	3,033,030.78		4,230,071.38	2,001,130.12	=
	Beaches										
Burnt Cedar Food & Beverage Customer Improvements	3939BD1803	8,650.00	_	l .	_	1,750.00	(1,750.00)	_		_	
Burnt Cedar Swimming and Toddler Pool Resurface and Mechanical Improvements		-	800,000.00	_	_	119,497.56	30,496.25	_	_	149,993.81	
Kayak Rack Enhancements	3972LI1801	-	-	_		23,032.32	-	_	23,032.32		
Incline Beach Facility Study	3973LI1302	29,400.00	_	_	_	210,631.84	5,500.00	_		216,131.84	
Incline Beach Shade Structure - Unbudgeted Project from FY 15/16	3999BD1507	-				6,000.00	-	-		6,000.00	
Pavement Maintenance, Ski Beach	3972BD1301	-	11,000.00	-	-	-	11,496.87	E .	11,496.87	-	
Beaches Flatscape and Retaining Wall Enhancement and Replacement	3972BD1501	-	55,000.00	_	-	-	16,925.00	-	16,925.00	-	
Burnt Cedar Dumpster enclosure	3972BD1707	-	10,000.00	-	-	-	1,300.00	-		1,300.00	
Beach Furnishings	3972FF1704	20,000.00	-	-	-	-	18,041.00	-	18,041.00	-	
Pavement Maintenance, Burnt Cedar Beach	3972LI1202	50,000.00	6,000.00		<u> </u>		<u> </u>	-	<u> </u>		_
		108,050.00	882,000.00	-	-	360,911.72	82,009.12	-	69,495.19	373,425.65	_
											_
	Grand Total	5,761,070.00	12,915,245.00	466,500.00	17,341,377.00	3,575,155.13	7,064,611.20	-	6,057,418.49	4,582,347.85	_

EXHIBIT B

Incline Village General Improvement District	Capital Improvement Projects			For the Fourth Q	uarter - Fiscal Ye	ear Ending June	30, 2021		TT		
	<u> </u>	Prior Year	Current Year				Future Year	FY2020/21	Fiscal Year		
DESCRIPTION	PROJECT#	0	D	Projects			Reservation Fund		Expenditures As of		
General Fund:	PROJECT#	Carry Forward	Budgeted	Cancelled	Adjustments	Reallocation	Balance	Adjusted Budget	6/30/21	Variance	Status
IT Master Plan - IT Security Devices	1213CE1101	-	15,000					15.000		15.000	ļ
District Wi-Fi Installation Update	1213CE1501	1	40,000					40,000	16,382	15,000 23,618	Completed
District Communication Radios	1213CE1701		6,000					6,000	5,827		Completed
District Wide Update to Voice Over Internet Phone System	1213CE1901		60,000					60,000	55,596		Completed
IT Infrastructure	1213CO1505		91,800			(33,700)		58,100	0		Completed
District Wide PC, Laptops, Peripheral Equipment and Desk Top Printers Microsoft Office Licenses	1213CO1703		97,050			(0.000)		97,050	57,053		On-going
Windows Server Operating System	1213CO1803 1213CO1804	-	9,300 14,000		1	(9,300) 43,000		57,000	56,547		Re-allocation
Admin Roof Repairs	1099BD1501		12,000			43,000		12,000			Completed Delayed
Pavement Maintenance - Administration Building	1099LI1705		5,000					5,000		4,300	On-going
Human Resources Management and Payroll Processing	1315CO1801	300,000						300,000		62,647	In Progress
	Total General Fun	id \$ 300,000	\$ 350,150	\$ -	\$ -	\$ -	\$ -	\$ 650,150	\$ 429,458	\$ 220,692	
Utility Fund:	1	-									
Arc Flash Study - Utilities	2097BD2001		60,000					60,000	44,839	15 161	Completed
Public Works Billing Software Replacement	2097CO2101		10,000					10,000			Delayed
Adjust Utility Facilities in NDOT/Washoe County Right of Way	2097DI1401		25,000					25,000			On-goiing
Water Reservoir Safety and Security Improvements	2097DI1701	389,396	200,000		(3,505)			585,891	518,815		In Progress
2011 Chevrolet Service Truck #647 Treatment	2097LV1749		45,000		<u> </u>			45,000		1,964	Completed
2004 9' Western Snow Plow #542A	2097LE1723				9,000			9,000			Completed
2004 GMC 1-Ton Flatbed #542 Pipeline Dept. 1996 Peterbilt Dump Truck #299	2097LV1746 2097HV1754	+		<u> </u>	48,000 75,000			48,000			Completed
Pavement Maintenance, Utility Facilities	2097HV1754 2097L11401				22,763	 		75,000 22,763		4,392	Completed On-goiing
The state of the s	Utility Shared Project	ts 389,396	340,000	-	151,258	 		880,654		101,699	On-going
	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1				1,250	1		000,004	7,10,333	101,033	1
Water Pumping Station Improvements	2299DI1102		70,000					70,000	46,999	23,001	in Progress
Replace Commercial Water Meters, Vaults and Lids	2299DI1103		55,000					55,000			On-goiing
Water Reservoir Coatings and Site Improvements	2299DI1204		85,000					85,000		85,000	Delayed
Burnt Cedar Water Disinfection Plant Improvements	2299D11204		25,000		ļ	<u></u>		25,000			In Progress
Watermain Replacement - Martis Peak Road vicinity	2299WS1704		990,000			(353,910)		636,090			Completed
Watermain Replacement - Slott Pk Ct Burnt Cedar Water Disinfection Plant Emergency Generator Fuel Tank Upgrades	2299WS1706					45,000		45,000			In Progress
	2299D11707	175,000	<u> </u>		1,072	400.010		176,072			In Progress
Unallocated Capital Project Funding	Wate	er 175,000	1,225,000		1,072	308,910	ļ	308,910		308,910	ļ
	- VVal	21 175,000	1,225,000	<u> </u>	1,072	 		1,401,072	722,257	678,815	
Effluent Export Pipeline Project	2524SS1010	11.586,890	2,000,000				(11,586,890)	2,000,000	110,790	1 889 210	Multi-Year
Effluent - Pond Lining	2599SS2010	11,000,000	2,000,000			 	(17,000,030	2,000,000	110,750		in Progress
Building Upgrades Water Resource Recovery Facility	2599BD1105		80,000					80,000	52,726	27,275	In Progress
Sewer Pumping Station Improvements	2599Dl1104		70,000					70,000		21,737	In Progress
Sewer Pump Station #1 Improvements	2599DI1703	390,866	650,000		(616)			1,040,250		1,039,025	
Water Resource Recovery Facility Improvements	2599SS1102		125,000		-			125,000			In Progress
Wetlands Effluent Disposal Facility Improvements	2599SS1103		16,500 80,000	ļ				16,500			Completed
Replace & Reline Sewer Mains, Manholes and Appurtenances WRRF Aeration System Improvements	2599SS1203 2599SS1707	1,598,524	80,000	 	(161,783)			80,000 1,436,741			On-going
WITH Acidion System milprovencins	Sew		3,021,500		(162,399)		(11,586,890			3,042,059	Completed
		nd \$ 14,140,676		\$ -	\$ (10,069)		\$ (11,586,890				
Internal Service:											-
Replace 2004 Pick-up Truck 4X4 (1/2-ton) #540 Used Internal	5394LV1722		5,000			-		5,000		5,000	ļ
replace 2004 Floar-up Track 47/4 (1/2-1011) #540 OSCO IIICHIAI	Total Internal Servi	ce \$ -	\$ 5,000		\$ -	s -	s -			\$ 5,000	
							-				
Championship Golf Course:		A									
Champ Golf Exterior icemaker Replacement	3141FF1804		10,500		1	1		10,500		2,944	
Championship Golf Course Bear Boxes	3141FF1903		6,000		-			6,000			Completed
Irrigation Improvements	3141GC1103	5,000	15,000		943		ļ	20,943			Completed
Maintenance Building Drainage, Washpad and Pavement	3141GC1501		700,000			(121,567)		578,433			Completed
Pavement Maintenance of Parking Lots - Champ Course & Chateau	3141LI1201		55,000]	 	-	 	55,000			Completed
Pavement Maintenance of Cart Paths - Champ Course Championship Golf Course Electric Cart Fleet and GPS	3141LI1202 3141LV1898		62,500 378,000			+	 	62,500 378,000			In Progress
2006 Carryall Club Car #589	3141LV1898 3142LE1737		13,000			 	 	13,000		13 000	Delayed In Progress
2006 Carryall Club Car #590	3142LE1738		13,000		1		<u> </u>	13,000		13.000	In Progress
2006 Carryall Club Car #591	3142LE1739		13,000)				13,000			In Progress
2016 Bar Cart #724	3142LE1741		17,000)				17,000	-	17,000	
2016 Bar Cart #725	3142LE1742		17,000					17,000	-	17,000	Delayed
Replacement of 2010 John Dere 8500 #641	3142LE1760	92,000						92,000			Delayed
Driving Range Nets	3143GC1201		90,000				ļ	90,000) Completed
2008 Planetair HD50 #616 2017 TORO Procore 864 Aerator #747	3197LE1731		38,000 28,000		 			38,000 28,000	27,000	11,000	Completed
2017 TORO Procore 864 Aerator #747 2017 Deep Tine Aerator #763	3197LE1735 3197LE1752		27,000					27,000			Completed Completed
Graden Sand Injection Verticutter	3197LE1902		18,500		1	1	<u> </u>	18,500			Completed
2017 TORO Procore 864 Aerator #756	3197LE2004		33,500					33,500		(953)	Completed
Maintenance Shop Crane and Equipment Lift	3197ME1710	21,827						21,827	7	21,827	Completed
Unallocated Capital Project Funding	Total Championship Calf Com	e 440 co=	\$ 1,535,000	-	\$ 943	121,567		121,567		121,567 \$ 793,877	
	Total Championship Golf Cour	rse \$ 118,827	1,535,000		943	-	\$ -	\$ 1,654,770	960,893	3 /93,8//	+
Mountain Golf Course:	1	-			1					<u> </u>	<u> </u>
Mountain Course Greens, Tees and Bunkers	3241GC1101	15,000	8,000)	(1,436	0		21,564	19,513	2.051	Completed
Irrigation Improvements	3241GC1404	18,000			47			18,047			Completed
Mountain Course 58 Cart Fleet acquired by lease	3241LV1899	113,985						113,985			In Progress
	3241LI1903	166,395		-				166,395	88,946	77,450	Multi-Year
Mountain Golf Cart Path Replacement											
2016 Bar Cart #726	3242LE1726		20,000					20,000			Delayed
			20,000 6,000		\$ (1,389		\$ -	20,000 6,000 \$ 345,991	1,100	4,900	On-going

ncline Village General Improvement District	Capital Improvement Projects			ror the Fourth Q	luarter - Fiscal Ye	ar Ending June		EVanceial		·	
		Prior Year	Current Year	D			Future Year	FY2020/21	Fiscal Year		ļ
ESCRIPTION	PROJECT#	Carry Forward	Budgeted	Projects Cancelled	Adjustments	Reallocation	Reservation Fund	Adjusted Budget	Expenditures As of	Masia	
EGCKIF HON	FROJECT#	Carry Forward	Duugereu	Cancelled	Adjustments	Reallocation	Balance	Adjusted Budget	6/30/21	Variance	Status
hateau:											
	3350BD1302		36,000					36,000	17,300	19 700	0
	3350BD1704		56,500					56,500	3,150	10,700 53,350	Completed Completed
	3350ME2001		7,500					7,500	6,600	33,330	Completed
	3350FF1204							7,000	(3,288)		Completed
		\$ -	\$ 100,000	\$ -	s -	s -	\$ -	\$ 100,000	\$ 23,762	\$ 76,238	Completed
							CANADA CONTRACTOR CONT	The second second			
iamond Peak Ski Resort:											
	3453BD1806	25,000	15,000					40,000		40,000	Delayed
	3462HE1502		55,000					55,000	34,793		In Progress
	3462HE1702	239,864	25,000		(9,680)			255,184	199,720		Completed
	3462HE1903		45,000		\			45,000	33,450		Completed
	3464LE1601	1	16,000					16,000	14,452		Completed
	3464LV1732		21,000					21,000	- 17,102		In Progress
	3468RE0002	335,000	200,000					535,000			In Progress
	3469HE1739		140,000					140,000			Delayed
	3469HE1740		140,000					140,000		140,000	Delayed
	3469LI1105		25,000					25,000	21,335		On-going
	3469LI1805	220,000	300,000		8,320			528,320	19,500		Delayed
	3499BD1710		55,000		1,500			55,000	70,500		Delayed
rc Flash Study - Ski	3499BD2002		20,000					20,000	13,600		Completed
commerce/Middleware Software	3499CE1909	202,000	-					202,000	100,000	102,000	Completed
teplace Staff Uniforms	3499OE1205		135,000					135,000	-	135,000	In Progress
	3653BD1501	450,000	-		1		(400,000)	50,000	2,760	47,240	Delayed
	Total Diamond Pea		\$ 1,192,000	\$ -	\$ (1,360)	\$ -	\$ (400,000)			\$ 1,822,895	
earks:	4378DD1603		13,940		+			42.040	1700	^^-	Dala
	4378BD1603 4378BD1705		8,000		 			13,940	4,730	9,210	Delayed
	4378BD1801		10,000		 	 		8,000 10,000	11,068	(3,068)	Completed
	4378LE1731		36,000			 		36,000	35,170		On-going Completed
	4378LE1742		24,000		 			24,000	35,170		Completed Cancel
	4378LI1207		7,000		 			7,000			In Progress
	4378L11303		7,500					7,500	3,110		
	4378LI1403		5,000		+			5,000	100		Delated
	4378LI1602		5,000		 			5,000	1,630		In Progress Delayed
	4378LI1604		0,000					5,000	250	(250)	
	4378L11802		3,500					3,500	1,050		Delayed
	4378LV1737	1	45,000		1			45,000	43,623		Completed
	4378RS1601		7,500					7,500	-		Delayed
	4378LI1803							-	86,005		Prior Year
2003 1-Ton Service Truck #520	4378LV1736				43,063			43,063	43,063		Prior Year
	Total Pari	(S \$ -	\$ 172,440	\$ -	\$ 43,063	\$ -	\$	\$ 215,503	\$ 236,472		
Tennis;											
Paint All Court Fences and Light Poles, Replace Wind Screens	4588BD1602		26,000					26,000	-	26,000	Delayed
Tennis Center Renovation	4588BD1604	996,630	-					996,630	854,440		Completed
Pavement Maintenance, Tennis Facility	4588LI1201		5,000					5,000	-	5,000	Delayed
Resurface Tennis Courts 8-9-10-11	4588RS1401		17,600			(17,600)		-	-	-	
Tennis Center Pickle Ball Court Conversion	4588RS2101					17,600		17,600	17,600	-	Completed
	Total Tenn	is \$ 996,630	\$ 48,600	\$ -	\$ -	\$ -	\$ -	\$ 1,045,230	\$ 872,040	\$ 173,190	
Paragion Cantar											
Recreation Center:	4884BD1902		470.000			 		470.000	45.507	101.655	In December
Recreation Center Upstairs Lobby Restrooms Remodel	4884BD1902 4884LI1102		170,000					170,000	45,067		In Progress
Pavement Maintenance, Recreation Center Area	4886LE0001	-	62,500 45,000		1			62,500 45,000	63,006 45,481) Completed
	4899FF1202		60,000	 	 	 		60,000) Completed) In Progress
Recreation Center Elevator Modernization	4899ME2001		97,500	 			 	97,500			Completed
Recreation Center Elevator Modernization	4899OE1607		20,000		 	1		20,000		11 120	Completed
Repair Deck Stairs and Powder Coat All Patio Deck Railings	4884FF1502		20,000		24,200	 	 	24,200		11,130	Completed
TOPAN DOOR CARRY AND I OFFICE OF THE PROPERTY	Total Recreation Cent	er \$ -	\$ 455,000	s -	\$ 24,200	s -	\$ -	\$ 479,200			
	1		702,300	 	1			7.5,200		100,000	-
Community Services Administration:								 	 		-
	4999BD2001		10,000	1		1		10,000	7,000	3,000	In Proper
Are Flach Study. Community Services		_	80,000			 	 	80,000			In Progress Delayed
					· s ·	5 -	1 5	\$ 90,000		\$ 83,000	
Veb Site Redesign and Upgrade	4999OE1399 munity Services Administration	on S	S 911 DAIS			1 4	<u>, , , </u>	7 20,000	7,000	- 00,000	-
Web Site Redesign and Upgrade Total Com	munity Services Administration	on \$ -	\$ 90,000					Į.			-
Veb Site Redesign and Upgrade Total Com Community Services Total		on \$ -	\$ 90,000					<u> </u>	+\$ 2,907,255		
Veb Site Redesign and Upgrade Community Services Total seach:	munity Services Administratio	on \$ -			1 750 700			1 493 280	\$2,907,255	250 F70	In Denner
Veb Site Redesign and Upgrade Total Com Community Services Total Beach: Burnt Cedar Swimming Pool Improvements	munity Services Administration	on \$ -	225,000		1,258,289			1,483,289	1,226,710		In Progres
Web Site Redesign and Upgrade Community Services Total Beach: Be	munity Services Administration 3970BD2601 3972BD1301	on \$ -	225,000)	1,258,289			1,483,289 6,000	1,226,710 1,200	4,800	On-going
Web Site Redesign and Upgrade Community Services Total Beach: Burnt Cedar Swimming Pool Improvements Pavement Maintenance, Ski Beach Beaches Flatscape and Retaining Wall Enhancement and Replacement	munity Services Administration 3970BD2601 3972BD1301 3972BD1501	on \$ -	225,000 6,000 55,000)	1,258,289			1,483,289 6,000 55,000	1,226,710 1,200	4,800 55,000	On-going Delayed
Web Site Redesign and Upgrade Community Services Total Jeach: Journ Cedar Swimming Pool Improvements Pavement Maintenance, Ski Beach Jeaches Flatscape and Retaining Wall Enhancement and Replacement Journ Cedar Dumpster enclosure	munity Services Administration 3970BD2601 3972BD1301 3972BD1501 3972BD1707	on \$	225,000 6,000 55,000 35,000)	1,258,289			1,483,289 6,000 55,000 35,000	1,226,710 1,200 - 5,860	4,800 55,000 29,140	On-going Delayed Delayed
Web Site Redesign and Upgrade Community Services Total Beach: Burnt Cedar Swimming Pool Improvements Pavement Maintenance, Ski Beach Beaches Flatscape and Retaining Wall Enhancement and Replacement Burnt Cedar Dumpster enclosure Beach Furnishings	3970BD2601 3972BD1301 3972BD1501 3972BD1707 3972FD1707	on \$ -	225,000 6,000 55,000 35,000 7,000		1,258,289			1,483,289 6,000 55,000 35,000 7,000	1,226,710 1,200 - 5,860 6,535	4,800 55,000 29,140 465	On-going Delayed Delayed Completed
Web Site Redesign and Upgrade Community Services Total Beach: Burnt Cedar Swimming Pool Improvements Pavement Maintenance, Ski Beach Beaches Flatscape and Relaining Wall Enhancement and Replacement Burnt Cedar Dumpster enclosure Beach Furnishings Pavement Maintenance, Incline Beach	munity Services Administration 3970BD2801 3972BD1301 3972BD1501 3972BD1707 3972F1704 3972L11201	on \$ -	225,000 6,000 55,000 35,000		1,258,289			1,483,289 6,000 55,000 35,000	1,226,710 1,200 - 5,860 6,535 4,700	4,800 55,000 29,140 465 1,800	On-going Delayed Delayed Completed On-going
Web Site Redesign and Upgrade Community. Services. Total Beach: Payement Maintenance, Ski Beach Beaches Flatscape and Retaining Wall Enhancement and Replacement Burnt Cedar Dumpster enclosure Beach Furnishings Beaches Handler enclosure Beach Furnishings Beaches Beach Beaches Beaches Beaches Beach	munity Services Administration 3970BD2601 3972BD1301 3972BD1501 3972BD1707 3972EF1704 3972L11201 3972L11202	on \$ -	225,000 6,000 55,000 35,000 7,000 6,500		1,258,289			1,483,289 6,000 55,000 35,000 7,000 6,500	1,226,710 1,200 - 5,860 6,535 4,700 200	4,800 55,000 29,140 465 1,800 12,300	On-going Delayed Delayed Completed On-going On-going
Web Site Redesign and Upgrade Community Services Total Beach: Burnt Cedar Swimming Pool Improvements Pavement Maintenance, Ski Beach Beaches Flatscape and Retaining Wall Enhancement and Replacement Burnt Cedar Dumpster enclosure Beach Furnishings Pavement Maintenance, Incline Beach Pavement Maintenance, Unrot Cedar Beach Pavement Maintenance, Burnt Cedar Beach P	munity Services Administration 3970BD2801 3972BD1301 3972BD1501 3972BD1707 3972F1704 3972L11201	S -	225,000 6,000 55,000 35,000 7,000 6,500		1,258,289			1,483,289 6,000 55,000 35,000 7,000 6,500 12,500	1,226,710 1,200 - 5,860 6,535 4,700 200	4,800 55,000 29,140 465 1,800 12,300 7,500	On-going Delayed Delayed Completed On-going
Web Site Redesign and Upgrade Community Services Total Beach: Burnt Cedar Swimming Pool Improvements Pavement Maintenance, Ski Beach Beaches Flatscape and Retaining Wall Enhancement and Replacement Burnt Cedar Dumpster enclosure Beach Furnishings Pavement Maintenance, Incline Beach Pavement Maintenance, Burnt Cedar Beach Replace Playgrounds - Beaches	munity Services Administration 3970BD2601 3972BD1301 3972BD1501 3972BD1707 3972E71704 3972L11201 3972L11202 3972R37001		225,000 6,000 55,000 35,000 7,000 6,500 12,500 7,500		1,258,289		\$ -	1,483,289 6,000 55,000 35,000 7,000 6,500 12,500	1,226,710 1,200 - 5,860 6,535 4,700 200	4,800 55,000 29,140 465 1,800 12,300 7,500	On-going Delayed Delayed Completed On-going On-going On-going Delayed
Veb Site Redesign and Upgrade Community Services Total Beach: Burnt Cedar Swimming Pool Improvements Pavement Maintenance, Ski Beach Beaches Flatscape and Retaining Wall Enhancement and Replacement Burnt Cedar Dumpster enclosure Beach Furnishings Pavement Maintenance, Incline Beach Pavement Maintenance, Burnt Cedar Beach Payer Page Page Page Page Page Page Page Page	munity Services Administration 3970BD2601 3972BD1301 3972BD1501 3972BD1707 3972F1704 3972L1201 3972L1202 3972L1302 3973L1302		225,000 6,000 55,000 35,000 7,000 6,500 12,500 7,500				\$ -	1,483,289 6,000 55,000 35,000 7,000 6,500 12,500 7,500	1,226,710 1,200 - 5,860 6,535 4,700 200	4,800 55,000 29,140 465 1,800 12,300 7,500	On-going Delayed Delayed Completed On-going On-going On-going Delayed
	munity Services Administration 3970BD2601 3972BD1301 3972BD1501 3972BD1501 3972BF1704 3972L11201 3972L11202 3972LN1202 3972LN1302 Total Bea		225,000 6,000 55,000 35,000 7,000 6,500 12,500 7,500 100,000 \$ 454,500	\$ -		\$ -	\$ -	1,483,289 6,000 55,000 35,000 7,000 6,500 12,500 7,500 100,000 \$ 1,712,789	1,226,710 1,200 - 5,860 6,535 4,700 200 - \$ 1,245,205	4,800 55,000 29,140 465 1,800 12,300 7,500 100,000 \$ 467,584	On-going Delayed Delayed Complete Congoing On-going On-going Delayed Delayed